THE CITY OF WHITE PLAINS

2022 – 2023

PROPOSED BUDGET

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BUDGET MESSAGE

OVERVIEW

The annual budget process is one of the most important financial planning activities undertaken by the City each year. The process consists of activities that encompass the development, implementation and evaluation of a financial plan in a manner that will help our elected officials make informed choices about the provision of services and capital assets. Key to the process is the fact that it should incorporate both a short and long term perspective, establish linkages to organizational goals, focus on results and outcomes and promote effective communication among the public, the Common Council, the City administration and departments and other stakeholders. The 2022-2023 Proposed Budget has been constructed to maintain the City's high (Aa1) credit rating with Moody's Investors Service, a rating that it has proudly held since 1988.

BUDGET SUMMARY

Unlike the two previous budgets which were greatly impacted by revenue losses resulting from the economic downturn associated with the COVID-19 pandemic, the 2022-2023 Proposed Budget for the General Fund benefits from many of these revenues increasing to near pre-pandemic levels. Offsetting these increases are the loss of Federal Relief Aid from the American Rescue Plan Act of 2021 which was received in both the current year and prior year, gasoline and energy price increases and other inflation related pressures on expenditures. The budget provides for reasonable and realistic revenue and expenditure estimates and a real property tax rate necessary to achieve a balanced budget:

- A property tax rate of $234.51 per $1,000 taxable assessed valuation, which is 1.86% more than the 2021-2022 tax rate of $230.22. For a residential home with a median assessed value of $13,500 this would yield an increase in City property taxes of $58 annually;
- Appropriations of $189.8 million, $5.2 million (2.8%) more than the 2021-2022 Adopted Budget of $184.6 million;
- Debt proceeds are not used as a financing source for tax certiorari or pension amortization;
- $4.8 million is appropriated from the tax stabilization account;
- $12.1 million is appropriated from various other components of fund balance, which is $5.4 million more than was appropriated in the 2021-2022 Adopted Budget;
- Taxable assessed valuation of $286.1 million, an increase of $1.8 million from the assessed valuation from the prior year;
- A continuation of hiring restrictions.

This is the eleventh fiscal year that we developed an annual budget in accordance with a real property tax levy cap ("tax cap") mandated by Chapter 97 of the New York State Laws of 2011. In all eleven years the City has met this tax cap limit and has not once required an override of the cap. This law limits the real property tax levy increase over the prior year's levy by not more than two percent (2%) or the rate of inflation, whichever is less. The rate of inflation utilized by the State for the City's 2022-2023 fiscal year was 2.0%. In addition to the inflation rate, the tax cap formula

also includes adjustments to the maximum allowed levy for special assessments (such as Business Improvement District assessments), a tax based growth factor provided by the State (such as new construction), certain increases in pension costs (also provided by the State) and judgments or court orders related to tort actions (tax certiorari are not considered to be tort actions). When compared to the current year, the 2022-2023 proposed real property tax levy is increasing $1.6 million or 2.5%. This increase is actually $0.8 million less than the maximum increase allowed by the NYS tax cap formula and allows the City to maintain a rollover amount to be used in future budget years. The real property tax levy of $67.1 million represents 35.3% of total General Fund revenues and other resources.

Revenues that increase and decrease with changes in the economy are an important component of the City's budget. Two of these revenue items in particular were greatly impacted by the economic downturn that resulted from the COVID-19 pandemic. These two revenue items are sales tax revenues and parking revenues. The amount included for both items in the 2022-2023 Proposed Budget is significantly more than the amount budgeted in the current year as these revenues have recently bounced back from their pandemic related lows. Offsetting the increases in sales tax and parking revenues is the loss of Federal Relief Aid from the American Rescue Plan Act (ARPA) of 2021 which was received in both the current year and the prior year. The ARPA revenue received by the City in those two years combined is expected to total $23.2 million. The first half of this amount was received in the 2020-2021 Fiscal Year and the remaining half, or $11.6 million, is expected to be received in the 2021-2022 Fiscal Year. While this revenue was a positive development that helped the City to endure the loss of revenue resulting from the downturn in the national economy of the last couple of years, it should be noted that the City expects to have lost over $40 million in revenue due to the pandemic which is significantly more than what was received in ARPA funding. The City's sound financial standing before the pandemic began was also key to weathering the storm. The hope is that the worst of the economic problems are now behind us and that revenues will continue to increase to or beyond where they were when the pandemic began.

Over the past several years, the City has made significant strides in addressing the expenditure side of the equation. One initiative undertaken by the City has been a "green initiative" to convert less efficient, older technology lighting over to LED lighting. In cooperation with the New York State Power Authority (NYPA) the City has converted street lighting to LED lighting and has also installed LED lighting in certain City parking garages and facilities as well as at Delfino Park and City Hall. The City is now looking at other potential locations to continue this initiative. As utility prices rise the cost savings aspect of this initiative becomes even more important. This and other "green initiatives" are constantly being looked at as ways to help both the environment and the City Budget. A second initiative is one in which the City has entered into a 25-year agreement to lease property for solar development. Through this contract solar energy systems have been installed at eight City owned facilities and will benefit both the City and its residents in addition to helping to preserve the environment. Once fully implemented this program is expected to bring in over $900,000 per year in new revenue to the City. The City should realize approximately $695,000 in the upcoming year as these systems come online.

In spite of the challenges imposed by the real property tax cap and the slowdown in the economy, the City continues to offer superior services to our residents and maintains its infrastructure in peak condition. The 2022-2023 Proposed Budget provides the amounts necessary to fund salaries, benefits, debt service and other costs in accordance with current contractual or legal requirements.

BUDGET MESSAGE

Taxes levied on behalf of the Business Improvement District (B.I.D.) remain at $700,000.

The City is using its bonding authority to address capital needs where appropriate. Even with recent increases financing rates are extremely low, but there is still an incremental cost to making new debt service payments. Close attention to cost control measures by departments in the current and prior years, and in planning for next year, have kept the total increase in operating costs to 2.8% when compared to the 2021-2022 Adopted Budget. It should be noted that a large part of this increase is due to programs such as summer camps or after-school services that were reduced due to safety restrictions during the pandemic starting back up in full, an increase in the health insurance rates charged by NYS for employees and retirees, additional gasoline and utility costs and other inflation related expenses.

The total 2022-2023 Proposed Budget for the Library Fund is $6.8 million. Property taxes raised through the General Fund will provide $6.7 million (99.1%) of the funding needed for Library operations, an increase of $148,917 over the previous year.

The 2022-2023 Proposed Budget of $14.5 million for the Debt Service Fund is $1.2 million less than the amount in the 2021-2022 Adopted Budget. This is due mostly to favorable interest rates on new debt and the refunding of existing debt over the last couple of years. The 2022-2023 Proposed Budget provides $10.3 million for the payment of principal and $4.2 million for the payment of interest on general long-term debt. Transfers in from the General Fund and Library Fund of $13.1 million and $0.7 million, respectively, together with a $0.6 million appropriation of fund balance and a subsidy of $125,535 from the New York State Environmental Facilities Corporation (EFC) provide the resources needed for these payments. It is estimated that there will be $2.1 million of fund balance remaining at 2022-2023 year-end.

Excluding depreciation (a non-cash expense) of $1.8 million, the 2022-2023 Water Fund Proposed Budget provides for $17.1 million of expenses. Included within these expenses is $0.9 million for capital improvements or emergency repairs. Expenses in the Water Fund are fully covered by revenue from user charges and other revenues.

The 2022-2023 Sewer Rent Fund Proposed Budget provides for $4.0 million of expenses, including depreciation in the amount of $1.0 million. Funding is provided for $525,000 in capital improvements or needed for emergency repairs. Revenues from user charges of $3.2 million as well as other miscellaneous revenues fund the entire $4.0 million of expenses. The sewer rent surcharge that the City bills residents and businesses is 18% of the total water bill.

The 2022-2023 Proposed Budget of $5.2 million for the Self Insurance Fund covers current operating costs needed during the fiscal year for the City's risk management and insurance program. These costs are charged back to the other funds of the City through interfund service charges.

KEY REVENUE SOURCES

Unrestricted sales tax revenue for fiscal year 2021-2022 is currently projected at $46.0 million. This is up from the $41.7 million in actual revenue collected in the prior year and a sign that the City is

pulling out of the COVID-19 related economic downturn. Due at least in part to the enhanced State collection of internet sales taxes, this revenue was up significantly in FY 2019-2020 before the economy collapsed and was on track to easily exceed the amount being projected for the current year. The hope is that this level of collections will again be seen or even surpassed in the next couple of fiscal years.

Thus far, monthly collections have increased significantly over the prior year, but the trend is too recent to assume that it will continue in the future and thus sales tax revenues are conservatively budgeted at $45.0 million in FY 2022-2023. The City's sales tax rate is 2.5%, comprised of 1.5% unrestricted (Section 1210 of Tax Law); 0.75% unrestricted (Section 1210(41)(3)(i) of Tax Law) and 0.25% restricted (Section 1210(41)(3)(ii) of Tax Law). While the 1.5% unrestricted component is permanent, the 0.75% unrestricted and 0.25% restricted components need to be renewed every two years. They are currently due to expire on August 31, 2023. A provision has again been included in the Governor's Budget to make these components permanent as well. The addition of retail and residential units in the City, which is now underway, should provide new retail purchases which will also help to strengthen the sales tax revenue in the future.

Parking related revenues of $25.6 million including meter fees, parking related fines, red light fines, and permit charges represent 13.5% of total General Fund revenues and other resources. Parking revenues fund the total cost of operating and maintaining parking facilities and help support the costs of services provided to non-residents visiting or doing business in the City. Like sales tax revenues above, parking revenues were dramatically impacted by the economic shutdown beginning in March of 2020 and have only recently bounced back. The actual parking revenue received in 2018-2019 was $26.8 million or 22% more than was budgeted in 2021-2022. As more and more people are beginning to come back to the City to work and shop, these revenues have increased and the current year forecast is again nearing those pre-pandemic levels and is projected to be $25.8 million. This revenue too is expected to continue to increase and again reduce the reliance on property taxes or outside aid to fund vital City services.

The 2022-2023 Proposed Budget includes Intergovernmental Grants and Aid of $7.8 million representing 4.1% of total General Fund revenues and other resources. The Federal Aid from the American Rescue Plan of 2021 that was budgeted in the current year and in the previous year has ended and is the reason for the large decrease from the $18.8 million budgeted in Fiscal Year 2021-2022 in this category. Revenue from the New York State Aid and Incentives to Municipalities (AIM) program is proposed in this category at $5.5 million. This amount was decreased by 20% in recent years before ultimately being restored. Local Municipalities have lobbied the State to increase this funding which has not increased in over a decade and there is hope that this could be increased at some point in the future.

In the 2022-2023 Proposed Budget the amount of unassigned fund balance appropriated is $10.2 million. This amount is $5.4 million more than was appropriated in the 2021-2022 Adopted Budget. An appropriation of $1.8 million from the fund balance committed to tax certiorari and $4.8 million from the tax stabilization account are also included.

THE FUTURE

The objectives of this budget are to contain costs, to seek reasonable and responsible increases or new forms of revenue and to ensure that our fiscal performance goals meet or exceed best

practices. We strive to achieve the alignment of revenues with activities generating costs to alleviate to the extent possible the burden on our taxpayers.

We affirm our commitment to maintain and replace our capital assets in a manner that spreads the costs appropriately over the life of those assets and to those receiving the benefits produced by those assets. This includes responsible long-term planning for the acquisition, maintenance and disposal of assets and a judicious funding blend of cash, debt and grants/aid.

The 2022-2023 Proposed Budget offers a plan for the delivery of needed and desired services that preserve our quality of life while adhering to fiscal policies that will ensure retention of our coveted Aa1 credit rating. The budget achieves these goals while remaining within the State mandated cap on the property tax levy.

ACKNOWLEDGMENTS

Appreciation is extended to all department heads for their cooperation and participation throughout the budget process. I specifically thank Eileen Bradley, Carolyn Mayo, James Heslop, and Deputy Commissioner of Finance Carol Endres for their efforts in preparing this budget.

James Arnett
Budget Director

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BUDGET AT A GLANCE

FISCAL YEAR
JULY 1, 2022 - JUNE 30, 2023
DATE OF BUDGET ADOPTION
ON OR BEFORE MAY 30, 2022

GENERAL FUND TAX BUDGET:

✦ Total General Fund Tax Budget	$ 189,818,458
✦ Change versus 2021-2022 Adopted Budget	$ 5,247,736
✦ Percentage Change	2.8%

TAX BASE:

✦ Total Taxable Assessed Valuation	$ 286,074,129
✦ Change versus 2021-2022 Assessment	$ 1,773,496
✦ Percentage Change	0.6%

PROPERTY TAXES:

✦ Property Tax Rate (per $1,000 Taxable Assessed Valuation)	$ 234.51
✦ Change versus 2020-2021 Tax Rate	$ 4.29
✦ Percentage Change	1.86%

COMBINED OPERATING BUDGETS:

(General, Library, Self Insurance, Sewer Rent and Water Funds)

✦ Total (Memorandum Only)	$ 210.3 m
✦ Change versus 2021-2022 Adopted Budgets	$ 6.0 m
✦ Percentage Change	2.9%

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BUDGET STRATEGIES

The Fiscal Year 2022-2023 Budget has been prepared in compliance with the City's Fiscal Performance Goals and the City Charter. Section 68 of the City Charter requires the Budget Director to prepare a proposed budget in the form required by law and transmit this proposed budget in writing to the Common Council at their stated meeting in April. Copies of the proposed budget are made available to the public immediately following transmission to the Common Council.

The Common Council must consider the proposed budget as submitted by the Budget Director and adopt a budget for the ensuing fiscal year on or before the 30th day of May. The following strategies were used in reviewing departmental requests and in preparing the proposed budget:

- The property tax levy does not exceed the state mandated cap calculated using the Office of the State Comptroller's Local Government Property Tax Cap filing system.
- The property tax rate is proposed at the level needed to remain within the state mandated property tax levy and to maintain a high level of City service.
- All City fees were reviewed and revised, as needed, in the proposed budget to 1) ensure that the historical relationship between the fees and the cost of providing services for which the fees are charged is maintained and 2) ensure that fees are imposed and levied on a fair and equitable basis.
- All other revenues are budgeted in accordance with the guidelines mandated by the City's Charter.
- Departments were required to submit budgets within a target developed to minimize expenditure growth.
- Departmental budget proposals were analyzed in the context of available resources, expenditure growth rates, program objectives and performance measures as demonstrated by the budget submission materials, annual reports, discussions with department heads and City priorities.
- Full-time positions are budgeted according to current labor contracts, and pension costs are funded as mandated by the State retirement system.
- Self-insurance costs are budgeted in accordance with state regulations and actuarial projections of risk exposure.
- Tax certiorari claims expected to be settled within the new fiscal year continue to be fully funded with current operating revenues and without the use of debt.
- Capital needs of the City's general, water, and sewer infrastructure are supported in the proposed budget in accordance with the 2022-2028 Capital Improvement Program and as adopted by the Capital Projects Board.
- In conformance with the City's Fiscal Performance goals, the Reserve for Financing for contingencies is budgeted in an amount not to exceed 1% of the proposed tax budget.
- Water Fund and Sewer Rent Fund operating and capital expenses are supported entirely by user charges.

HOW TO USE THIS BUDGET

This Proposed Budget is both a planning and a policy document. When adopted, it becomes an important legal document that serves as a policy document, a financial plan, an operations guide, and a communications device. As such, it is important that the reader have a thorough understanding of the wealth of information it contains.

Table of Contents: The detailed Table of Contents specifies each of the areas addressed in the City's budget. A few moments spent reviewing the Table of Contents will reduce the time spent finding items or areas of interest to the reader.

Section I - Budget Message & Summaries: In this section we strive to summarize in words and simple graphics the important issues facing the City and the proposed solutions. We inform the reader of the various components of City government, of the process used to develop the City's budget and the policies and procedures employed by the City in managing and safeguarding its resources. We also outline the revenue and expenditure assumptions used in developing the proposed budget and explore the short and long-term impact of key revenue and expenditure trends. Finally, we provide graphic and tabular summaries of financial information by sources of revenue (where does the money come from?), objects of expenditure (where does the money go?), departments (who spends it?) and activities (for what services?). The remainder of Section I contains various summaries of the Combined Budgets (General Fund, Library Fund, Self Insurance Fund, Sewer Rent Fund and Water Fund). The summaries provide a multi-year perspective to facilitate "last year/this year/next year analysis."

Section II - General Fund Budget By Departments: Section II presents information by departments. Departments are organizational units established under the authority of the City Charter to provide specific programs and/or services. These programs and/or services are known as “activities”. Displayed in this section are brief descriptions of each department and major bureau, as well as a listing of the activities they provide. Next year's proposed net cost is compared with last year's actual net cost and this year's revised budget for each activity. A page number is provided next to this information that refers the reader to the appropriate page in Section III where a much more detailed analysis of the activity is provided. Section II also provides the reader with the Table of Organization and an analysis of filled and vacant positions for each department. Finally, historical and proposed revenue, expenditure and net cost data are provided for each department. The departments are arranged in alphabetical order.

Section III - General Fund Budget By Goals: Section III presents information by goals and activities. Activities are on-going, identifiable programs or services provided by departments that are of sufficient magnitude and interest to the public to warrant tracking. Department heads have stated the objectives that they seek to accomplish for each activity. The various tasks performed and quantitative/qualitative criteria by which to measure the degree of accomplishment in achieving the stated goals are presented, as are responsibilities mandated by law. The municipal entity that mandates a Task/Measure, if applicable, is identified by an abbreviation: FED - Federal Government, NY - New York State, WC - Westchester County and WP - White Plains. Historical and proposed revenue, expenditure and net cost data are also provided, and each activity is cross-referenced back to the appropriate department page in Section II.

It is important to note that throughout the fiscal year, department heads assess their progress towards achieving their objectives. Department heads submit annual reports outlining their achievements in meeting their objectives to the Mayor and Common Council.

Section III is subdivided into six groups of activities. Each group of activities is preceded by a City-wide goal. The activities linked to a particular goal represent what the City as a whole is doing to achieve its goals regardless of which department(s) is/are providing the service(s). Activities are further displayed by their "sub-groups" within each of the six groups of activities. For example, activities are arranged by cultural, recreational and social sub-groups under the City-wide goal of Social Enrichment Opportunities. While at first the grouping of activities in this manner might be confusing to readers who have become accustomed to government budgets that stress "who is spending", the public and City officials recognize that it is a much more meaningful way of assessing the City's overall progress in meeting the needs of the community. In other words, it is more meaningful and important to ask, "What is being accomplished?" rather than, "Who is spending?"

Section IV – Other Operating Funds: Library, Self Insurance, Sewer Rent, and Water: Section IV contains information concerning the budgets for other funds adopted by the Common Council: the Library Fund, the Self Insurance Fund, the Sewer Rent Fund and the Water Fund. Information is presented by fund, department (similar to Section II) and activity (similar to Section III). Graphic and tabular summaries for each of these funds are also presented to facilitate multi-year analyses.

Section V - Indebtedness: This section contains the proposed Debt Service Fund budget which is also adopted by the Common Council. The Debt Service Fund accumulates resources (money) for the payment of principal and interest on general long-term debt other than the debt related to water and sewer projects. This section also contains debt information related to the Water Fund and the Sewer Rent Fund, and multi-year projections for all of the City's indebtedness. Graphical and tabular summaries are contained in Section V to facilitate multi-year analyses.

Section VI - Supplemental Information: Section VI contains statistical information on the City as a whole, including the funds whose budgets are not adopted by the Common Council (White Plains Urban Renewal Agency, Cable TV Fund, etc.). This section also includes detailed information on the City's assessment roll, property taxes and sales taxes, personnel costs, staffing levels, demographics and other information.

Glossary, Acronyms and Index: This section contains a Glossary of terms and Acronyms used throughout this document, and an Index to assist the reader in locating information of particular interest.

FUNDS, DEPARTMENTS, AND ACTIVITIES

The City uses a three-tiered organizational structure to budget and account for the needs and desires of the community: funds, departments, and activities.

FUNDS: A "fund" is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The City adopts annual budgets for the General Fund, Library Fund, Debt Service Fund, Self Insurance Fund, Sewer Rent Fund and Water Fund. This document references other funds, such as the Cable Television Fund, Capital Projects Fund, Youth Development Fund and Community Development Fund, that have an impact on the City's operations, but do not have budgets adopted annually by the Common Council.

FUND/PURPOSE	RELATIONSHIP TO OTHER FUNDS
General Fund The General Fund is used to account for and report all financial resources not accounted for and reported in another fund. Budget is adopted by the Common Council.	Provides funding to the Library Fund for Library operations; to the Debt Service Fund for payments of principal and interest on general long-term debt other than water, sewer, open space and municipal garage debt; to the Capital Projects Fund for capital improvements; to other funds for specific purposes. "Buys" services from the Self-Insurance Fund.
Library Fund The Library Fund is a special revenue fund used to account for the operations of the White Plains Public Library. Budget is adopted by the Common Council.	Receives funding from the General Fund for operating expenditures. Provides funding to the Debt Service Fund and the Capital Projects Fund. "Buys" services from the Self Insurance Fund.
Self Insurance Fund The Self Insurance Fund is an internal service fund that accounts for and reports on the City's risk management and insurance program. Budget is adopted by the Common Council.	"Sells" risk management services and provides insurance protection to all entities of the City.
Sewer Rent Fund The Sewer Rent Fund is an enterprise fund, funded entirely by fees charged to users of the sewer system, that accounts for and reports on the City's sanitary sewer operations. Budget is adopted by the Common Council.	"Buys" services from the General and Self Insurance Funds. Uses no tax dollars for support.
Water Fund The Water Fund is an enterprise fund, funded entirely by fees charged to users of the water system, that accounts for and reports on the City's water supply and distribution operations. Budget is adopted by the Common Council.	"Buys" services from the General and Self Insurance Funds. Uses no tax dollars for support.

FUND/PURPOSE	RELATIONSHIP TO OTHER FUNDS
Cable Television Fund The Cable Television Fund is a special revenue fund used to account for and report the proceeds of cable television franchise fees (as determined by the Common Council) that are restricted or committed to expenditure for the operation of cable television channels for public and governmental purposes. Budgets are approved by the Cable Commission.	Receives funding from the City's cable franchise fees, as determined by the Common Council.
Capital Projects Fund The Capital Projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. A multi-year Capital Improvement Program is developed annually. Individual project budgets are adopted by the Common Council as needed or desired.	Receives funding from the General Fund and Library Fund, various forms of grants, aid and contributions, and from the proceeds of the sale of debt instruments to be used to acquire or construct capital facilities and other capital assets.
Debt Service Fund The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned for principal and interest expenditures. Budget is adopted by Common Council.	Receives funding from the General Fund and Library Fund for annual principal and interest payments on general long-term debt. Also, receives dedicated revenues as specified by the Common Council to meet the debt service requirements of the City's open space bonds.
Youth Development Fund The Youth Development Fund is a special revenue fund used to account for and report the proceeds of grants and contributions that are restricted or committed to expenditure for youth development programs.	Receives funding from various grants related to youth. Grant terms vary in length and terms.
White Plains Housing Authority The White Plains Housing Authority is a separate public agency established to manage the City's public housing facilities.	The City pays the Chairman and tenant members of the Board of Directors an annual stipend from the General Fund.
Community Development Block Grant (CDBG) CDBG is a special revenue fund used to account for and report proceeds of grants restricted or committed to expenditure for housing, public works and assistance programs. Budget is determined by the grant application as amended and approved by the authorizing federal agency and public service programs.	Provides funding to various City programs, "buys" services from several General Fund Departments (Finance, Law, Planning, etc.).

FUND/PURPOSE	RELATIONSHIP TO OTHER FUNDS
White Plains City Court The White Plains City Court is an entity of the New York State Unified Court System and is administered by the New York State Office of Court Administration.	The City of White Plains appoints four full-time City Court Judges for a term expiring ten years after the date of such appointment or upon a vacancy within the ten-year appointment. The Court adjudicates violations of various statutes and transfers municipal related fines to the City. Most of the expenses of the Court are funded by the State of New York, but the City funds some minimal expenses. The City of White Plains Traffic Violations Bureau, which operates under the Parking Department, assists the court in disposition of offenses in relation to traffic violations.
White Plains Urban Renewal Agency The White Plains Urban Renewal Agency is a public benefit corporation authorized by Title 14, Article 15-B of New York State General Municipal Law to exercise certain powers to carry out urban renewal projects approved by the Common Council which conform to and promote the goals and objectives of the City's Comprehensive Plan.	The White Plains Urban Renewal Agency is comprised of a five-member board including the Mayor and four other members appointed by the Mayor. City departments provide administrative support to the White Plains Renewal Agency for which the City is reimbursed by the Agency.

DEPARTMENTS: Departments are organizational units established under the authority of the City Charter. The City appropriates funding by department and department heads are empowered to commit City resources. The Public Works Department includes "sub-organizations" called bureaus. Budgets are adopted for the major bureaus, but ultimate management and financial responsibility remains with the department heads.

ACTIVITIES: Activities are identifiable programs or services which are provided by the departments. The City has identified as activities those on-going programs and services that are of sufficient magnitude and interest to the public to warrant tracking.

Exhibit I.1 on the next page illustrates the organizational structure of the City in terms of funds, departments, and activities. It shows the five operating funds for which the Common Council adopts budgets (General Fund, Library Fund, Self-Insurance Fund, Sewer Rent Fund and Water Fund). Within each fund, the schedule shows the various departments, and within each department, the various activities provided by the departments.

CITY OF WHITE PLAINS
SCHEDULE OF FY 2022 - 2023 BUDGET ENTITIES
FUNDS, DEPARTMENTS & ACTIVITIES

GENERAL FUND

Council & Boards

Assessment Review Board
Assessment Review

White Plains Board of Ethics
Board of Ethics

City Court
City Court Proceedings

Common Council
Policy Formulation

Real Estate Committee
Tax Property Management

Zoning Board of Appeals
Review of Zoning Appeals

White Plains Housing Authority Board
White Plains Housing Authority

General Government

Budget Department
Resource Planning & Management

Building Department
Engineering Review & Construction Code Enforcement
Equipment & Environmental Code Enforcement
Housing Code Enforcement

Finance Department
Bookkeeping & Financial Reporting
City-wide Financial Activities
Disbursements & Payroll
Financial Policy & Administration
Revenue Collections

General Government (continued)

Information Technology
Information Technology

Law Department
Counsel to City
Labor Relations
Litigation & Tax Assessment Review

Office of the Assessor
Establish/Maintain Assessment Roll

Office of the City Clerk
City Clerk Services
Elections

Office of the Mayor
Municipal Management

Personnel Department
Civil Service Administration
Personnel Administration

Planning Department
City Support to Federal Programs
City Support to Urban Renewal Agency
Planning Services

Purchase Department
Purchasing, Stockroom & Warehouse

Parking

Department of Parking
General Operations
Garages
Parking Lots & On-street Parking
Parking Violations
Enforcement-General & City Center
Traffic Engineering
Traffic Maintenance

Public Safety

Department of Public Safety
Public Safety Administration
Public Safety Administration
Emergency Medical Services

Fire Department
Fire Administration
Fire Prevention
Fire Suppression
Fire Training
Fire Special Operations

Police Department
Administration
Communication Equipment
License Unit
Support Services
Training/Special Projects
Community Policing
Criminal Investigations
Narcotics Unit
Patrol Operations
Traffic Enforcement Operations
Emergency Services Unit/Special Response Team

Public Works

Department of Public Works
Bureau of Administration
DPW Program Management & Admin.

Bureau of Building Maintenance
City-owned Building Maintenance

Bureau of Garage & Shop
Rolling Stock Maintenance

Public Works (continued)

Bureau of Highways & Grounds
Street Lighting
Forestry Services
Leaf Removal
Snow Removal
Street Cleaning
Street Repairs
Parks Maintenance

Bureau of Sanitation
Waste Collection, Disposal & Recycling

Bureau of Storm Water
Storm Water System Maintenance

Bureau of Engineering
Engineering Services

Community Services

Public Library
General Fund Contribution to the Library

Recreation & Parks
Cultural & Special Events
Admin. Services Rec. & Parks
Programs for People with Differing Abilities
Ebersole Rink
Day Camps & Special Interest Camps
Outdoor Pools
Youth Sports, Athletics & Special Interests
Adult Sports, Athletics & Special Interests
Renaissance Plaza
Senior & Citizens Services

Youth Bureau
After School Centers & Saturday Academy
Bits' N Pieces Summer Day Camp
Alternatives Program
Neighborhood Services
Youth Employment Services
Youth Program Management & Admin.

LIBRARY FUND

White Plains Public Library
Library Administration
Circulation/Technical Support
Adult Services
Youth Services
Library Building Operations

SELF INSURANCE FUND

Risk Management
Self Insurance

SEWER RENT FUND

Waste Water Operations & Maintenance

WATER FUND

Bureau of Water
Water Bureau Administration
Water Supply Operations
Water Distribution System

EXHIBIT I.1

GENERAL FUND BUDGET
BY MAJOR SOURCES OF REVENUE
AND OBJECTS OF EXPENDITURE

This section addresses the various revenue and expenditure assumptions contained in the budget. Section 68(5)(C)(a) of the City Charter requires that revenue estimates are conservative: "With the exception of additional revenues resulting from increases in fees or intergovernmental assistance, or the additional revenue to be derived from sources other than those which furnish revenues in the current year, miscellaneous revenues from sources other than the property tax levy shall in no instances nor as to any item be estimated at an amount in excess of the amount of such miscellaneous revenues estimated to be recognized in the current year."

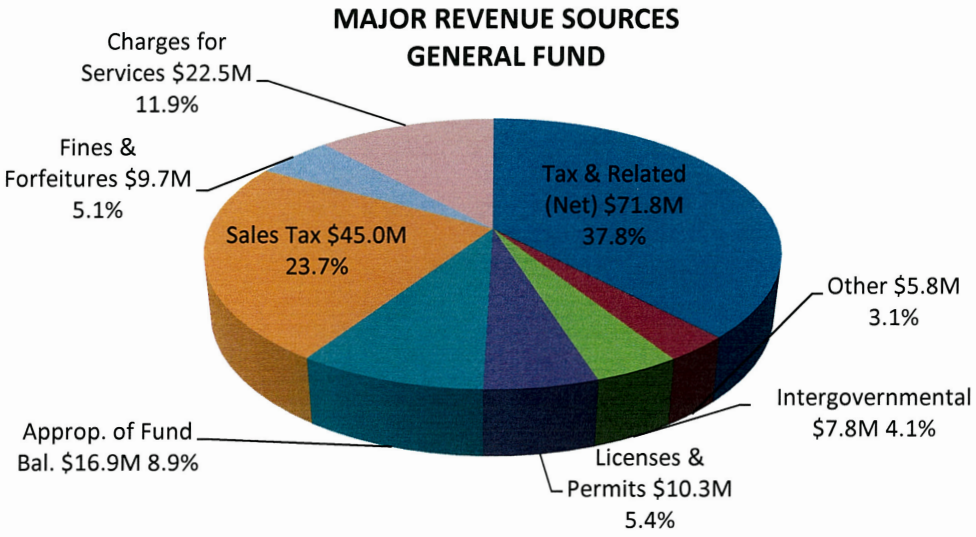


Exhibit I.2

The City's major revenues are derived from the sources shown on the schedule below. To aid in analysis, the proposed budget is compared to the current year revised budget as of December 31st and last fiscal year's actual revenues.

	2020-2021 Actual	2021-2022 Revised Budget	2022-2023 Proposed Budget
Property Taxes (Net)	$ 64,603,880	$ 66,723,880	$ 68,655,594
Sales Tax – Unrestricted	41,661,941	41,700,000	45,000,000
Sales Tax – Restricted	4,629,104	-	-
Other Taxes	2,812,956	2,851,250	3,177,000
Intergovernmental - Federal Aid	11,583,778	10,990,000	-
Intergovernmental - All Other	8,540,589	7,844,205	7,833,350
Charges for Services	17,007,368	19,394,087	22,489,841
Licenses and Permits	9,522,264	9,538,488	10,264,943
Fines & Forfeitures	7,538,191	8,031,395	9,657,711
Miscellaneous	4,909,814	5,780,492	5,780,991
Interest Income	78,736	122,475	36,500
	172,888,621	172,976,272	172,895,930
Appropriated for Tax Stabilization	-	4,924,450	4,829,481
Appropriated for Open Space	-	120,000	120,000
Appropriated for Tax Certioraris	-	1,800,000	1,800,000
Assigned to Prior Yr. Encumbrance	-	2,830,152	-
Unassigned	-	4,750,000	10,173,047
	$ 172,888,621	$ 187,400,874	$ 189,818,458

Property Tax Levy: The assessed valuation of taxable properties in the City of White Plains on March 1, 2022 was $286,074,129, an increase of $1,773,496 from 2021. The following schedule summarizes the changes from the 2021 roll:

	Taxable Properties	Special Franchise	Total Taxable Roll
FY 2021-2022 Taxable Roll	$ 272,071,900	$ 12,228,733	$ 284,300,633
Assessments Added to Roll	4,644,662	1,202,716	5,847,378
Assessments Removed from Roll	(4,263,085)	-	(4,263,085)
Net Change to Partial Exemption	189,203	-	189,203
FY 2022-2023 TAXABLE ROLL	$ 272,642,680	$ 13,431,449	$ 286,074,129
Net Change	$ 570,780	$ 1,202,716	$ 1,773,496

EXHIBIT 1.3

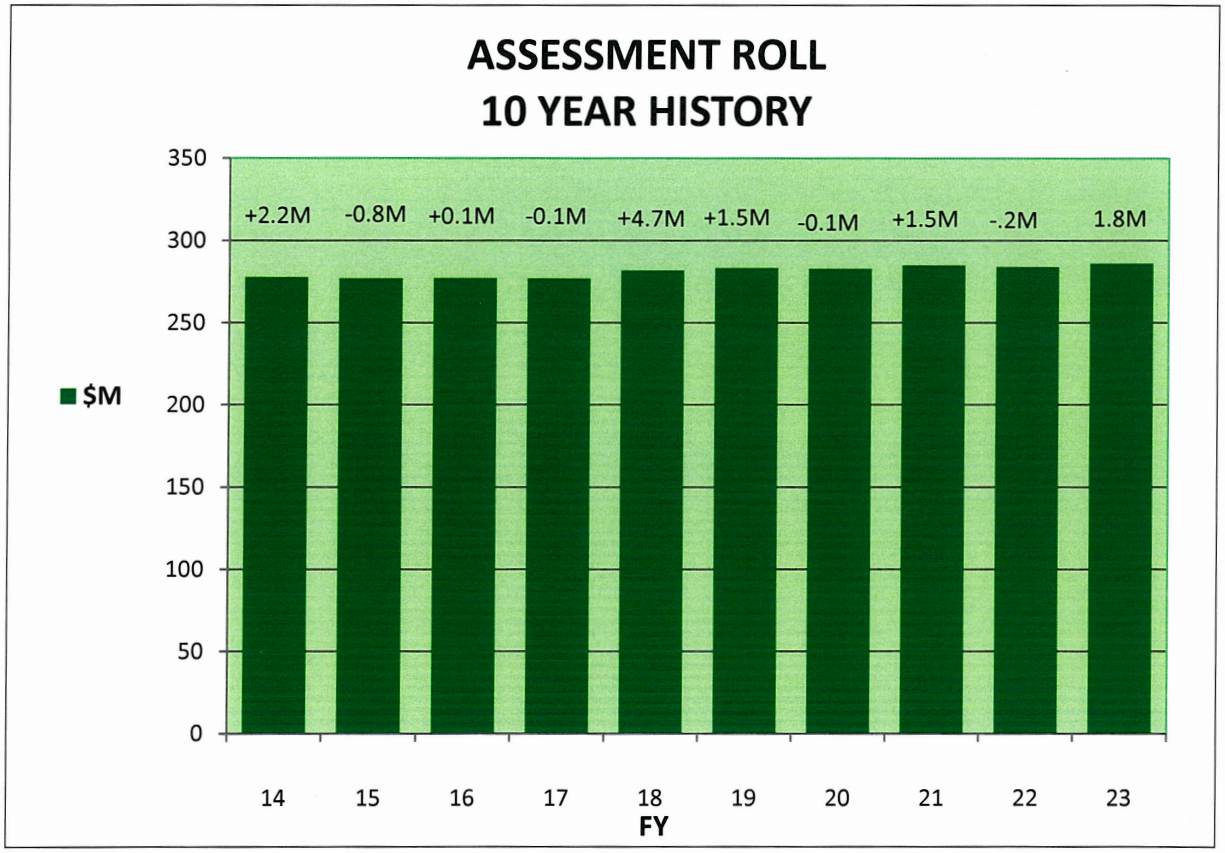


Exhibit 1.3 shows the changes to the City's assessment roll over the last ten years. The City's assessment roll for FY 2022-2023 increased by $1.8 million following a decrease of $0.2 million in the previous fiscal year. Components of the year-to-year change impacting the proposed budget are as follows: additional assessments of $5.8 million, net change to partial exemptions of $189,203 and assessments removed from the roll of $4.3 million. The current fiscal year City tax rate is $230.22. The fiscal year 2022-2023 budget proposes a property tax rate increase of 1.86%, or $4.29 per thousand of assessed value, for a total rate of $234.51. For a residential home with a median assessment of $13,500, City property taxes will be $3,166, an increase of approximately $58 annually. Revenue from payments in lieu of taxes (PILOTs) is budgeted at $1.4 million in fiscal year

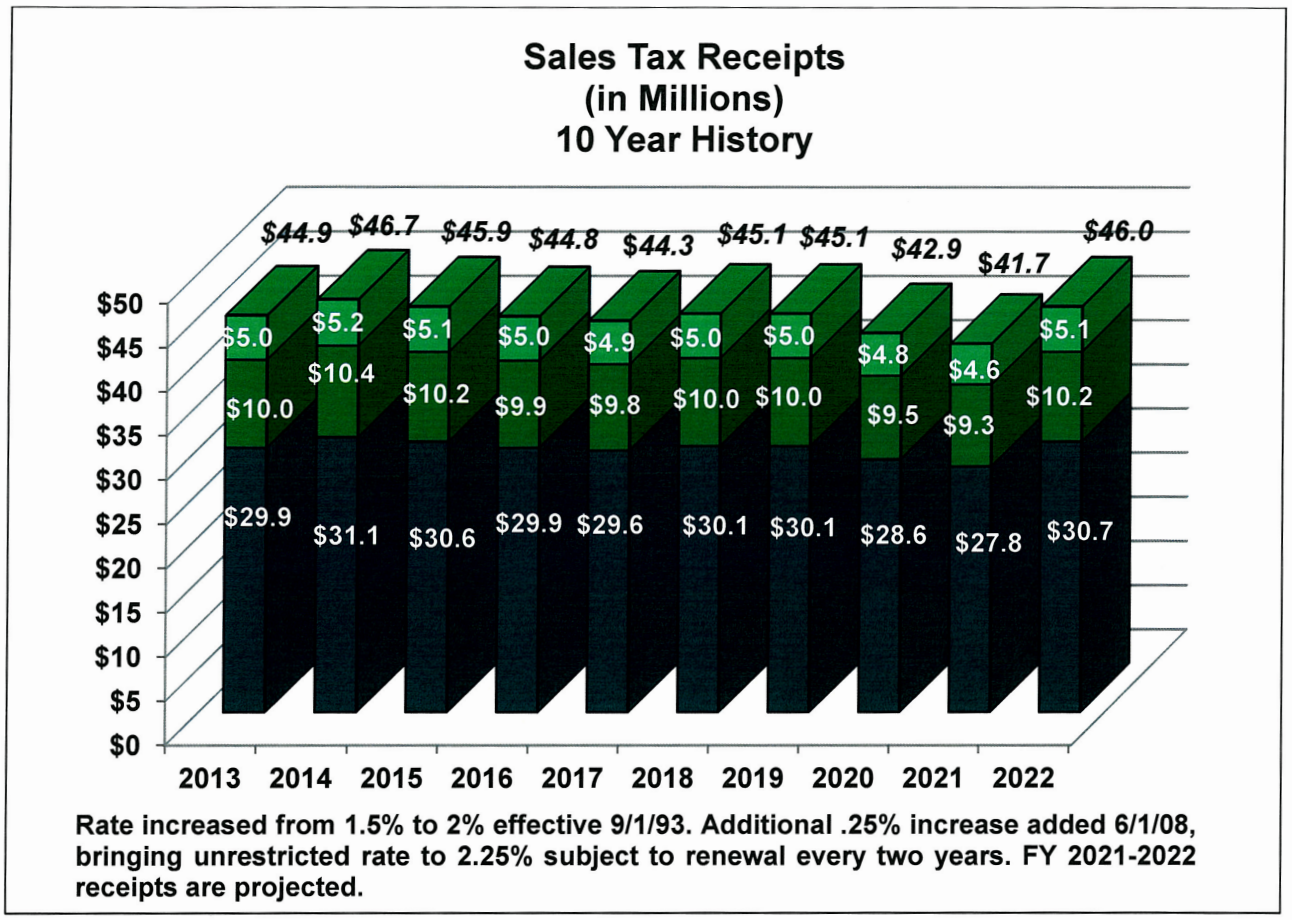
2022-2023, an increase of $296,547 from the current fiscal year. The following schedule summarizes the changes in the City's property tax levy, including PILOTs and prior year tax collections:

	2020-2021 Actual	2021-2022 Budget	2022-2023 Budget
Property Tax Levy	$63,502,759	$65,451,692	$67,087,244
Payments in Lieu of Taxes	1,071,541	1,093,803	1,390,350
Prior Year Collections	30,580	200,385	200,000
Allowance for Refunds/ Uncollected Taxes	(1,000)	(22,000)	(22,000)
	$64,603,880	$66,723,880	$68,655,594
Tax Rate	$224.52	$230.22	$234.51

Chapter 97 of the (New York State) Laws of 2011 established a tax levy limit ("tax cap") that became effective in 2012 and was made permanent in 2019. Under this law, the property taxes levied cannot increase by more than two percent or the rate of inflation (whichever is lower) plus or minus other allowable adjustments, unless a super majority of the Common Council votes affirmatively to override the tax cap. The formula used to calculate the tax cap includes property taxes; the City's Business Improvement District (BID) special assessments; PILOTs; a tax based growth factor (generally new construction); exclusions for increases in employer contributions to the New York State Retirement Systems where the increase is caused by growth in the system average actuarial contribution rate in excess of two percentage points; exclusions for expenditures resulting in court orders or judgments arising out of tort actions (this does not include tax certiorari) for any amount that exceeds five percent of the prior year tax levy, and adjustments for cost and savings as determined by the State Comptroller due to the transfer of functions from one local government to another. The proposed tax levy increase is less than the maximum allowed by the above formula.

In addition to the tax cap, there is a New York State constitutional tax limit that restricts the total amount of the property tax levy to two percent of the five-year average full valuation of real property within the City. It is projected that the City will have a constitutional tax limit of $750.33 per $1,000 on July 1, 2022. This limit, when compared with the proposed tax rate of $234.51, less allowable exclusions, leaves a potential taxing margin of $565.21 per $1,000.

Sales Tax: **Exhibit 1.4** shows a ten-year history of receipts from the City's sales tax. Since its inception in 1973, the City's sales tax has generated significant revenues. The local sales tax rate was two percent until 1982 when Westchester County pre-empted one half of one percent of the tax, reducing the City's rate to one and a half percent. A significant shift in the tax burden from sales to property taxes occurred after 1982. Every two years since 1993, the City has needed approval from New York State to retain the full sales tax rate. The currently Proposed New York State Budget eliminates this requirement and makes the entire sales tax rate permanent. In 2008, the New York State Legislature approved an additional 1/4% increment bringing the sales tax rate to 2.25%. The FY 2022-2023 proposed budget of $45.0 million (the full 2 ¼% rate), is $3.3 million more than the $41.7 million included in the current year budget. Not included in the proposed sales tax budget is the 1/4% increase initially approved in June 2010 because that increase is dedicated to the City's Tax Stabilization Account. The authorization for this tax has been extended to August 31, 2023. The 1.5% base sales tax rate is permanent and not subject to renewal.



Rate increased from 1.5% to 2% effective 9/1/93. Additional .25% increase added 6/1/08, bringing unrestricted rate to 2.25% subject to renewal every two years. FY 2021-2022 receipts are projected.

Exhibit 1.4

On June 1, 2010, the City began to receive sales tax receipts for its Tax Stabilization Account based on the authorization for a 1/4% increase in the sales tax rate. As of June 30, 2021, there was $4.9 million in the Tax Stabilization Account which was not appropriated. The use of these funds is restricted to appropriation for tax stabilization or for unknown contingencies as defined by Section 6-e of the General Municipal Law. Funds recognized on or before June 30, 2021 are available for appropriation in the City's 2022-2023 fiscal year, while funds recognized during the current fiscal year will be available for appropriation in FY 2023-2024. This account is an important resource for the City to maintain a reasonably stable tax levy.

The 2022-2023 fiscal year proposed budget includes a sales tax estimate of $45.0 million (24% of General Fund funding) which is slightly less than what is expected to be received in the current year. The proposed budget for sales tax is $3.3 million more than the current year's budget due to rebounding of sales tax revenue collections since the height of the COVID-19 pandemic. The State does not supply the City with detailed information about its sales tax distributions which, along with the uncertainty of COVID-19 caseloads, makes predicting where these revenues will go in the next budget year difficult, but we can only assume that the internet sales tax is at least in part responsible for the sales tax revenue collections approaching pre-pandemic levels.

For the first seven months of fiscal year 2021-2022, actual sales tax receipts, exclusive of the 1/4% dedicated to the Tax Stabilization Account, totaled $29.3 million. The sales tax estimate in the proposed budget is conservative because at this time it is still unclear if the economy has fully rebounded from the downturns associated with the pandemic. While the City's sales tax is an equitable way to fund the services needed in a retail, governing and business center, it must be recognized that it is a revenue source that is sensitive to economic fluctuations.

Other Tax-Related Sources: Revenue sources in this category include property tax interest and penalties ($330,000), which is $20,000 less than amount in the current year's budget and the utilities gross receipts tax which is budgeted at $1,182,000, which is an increase of less than 1% from the current year. The taxes levied for the Business Improvement District (B.I.D.) will remain at $700,000. The remaining source in this category is the hotel occupancy tax budgeted at $850,000, which is an increase from the $505,250 budgeted in the current year. This too appears to be an account where a COVID related decrease is bouncing back. This tax is also subject to authorization by the State. The current authorization has been extended until December 31, 2023.

Intergovernmental Revenues: Intergovernmental revenues in the FY 2022-2023 proposed budget are down significantly from the current year due to the revenue received from the Federal American Rescue Plan Act (ARPA) of 2021 in the current and prior year. The ARPA revenue received by the City in those two years combined is expected to total $23.2 million. The first half of this amount was received in the 2020-2021 Fiscal Year and the remaining half, or $11.6 million, is expected to be received in the 2021-2022 Fiscal Year. While this revenue was a fantastic development for the City, it should be noted that the City expects to have lost over $40 million in revenue due to the pandemic.

General state aid, known as Aid and Incentives to Municipalities (AIM), is the second largest revenue item in this category and is budgeted at $5.46 million. This is the same amount that the City had been receiving for several years before the State Budget reduced and then ultimately reinstated this revenue. The Governor's Proposed Budget currently includes this same amount for the upcoming year, but there is hope that it could be increased in the final budget or at some point in the near future. The Mortgage Recording Tax revenue is proposed at $2,000,000 in the fiscal year 2022-2023 budget, the same amount as the current year's budget. Six month receipts totaled $1.2 million for the period April 2021 through September 2021. Preliminary returns for the second half of the year give reason to hope that this revenue may exceed the $2,000,000 budgeted in the current year. FEMA revenues in the amount of $358,122 were received in the current fiscal year, with more expected by the end of the year. These revenues were reimbursement for COVID related and storm related expenses incurred by the City in the past couple of years.

All other Intergovernmental revenue is budgeted at $370,094.

Charges for Services: As part of the budget process each year, all departments are asked to review the fees that are charged for services provided to ensure that the historical relationship between the fees and the cost of providing the service is maintained. That exercise is especially critical in the development of any budget because of the limitations imposed by the property tax levy cap. Charges for services represents fees levied for a variety of City services including recreation and camp fees, vital statistic fees, towing, parking permits and fees, as well as charges to other funds and governmental entities.

Charges for Services in the proposed FY 2022-2023 budget total $22.5 million, an increase of $3.1 million or 16% as compared to the FY 2021-2022 adopted budget. This is mainly due to parking meter and parking permit revenue increases. During the height of the COVID pandemic the amount of commuters and consumers coming into the City on a daily basis decreased significantly which led to a reduction in these parking related revenues mentioned above. While these revenues have not yet returned to the pre-pandemic level, they have increased throughout the current fiscal year and are budgeted to continue at the current level into the next fiscal year.

A charge to the Water Fund ($1,645,302) for services provided by the General Fund, as well as a charge to the Sewer Rent Fund ($841,952) is included in the proposed budget. The charges in both categories reflect the need for increased engineering services from City staff to comply with federal and state mandates and to implement capital projects approved by the Common Council. Fee increases for Recreation and Youth programs approved earlier this year are also reflected in the proposed budget. Revenue for Police contract services is $1.8 million.

Licenses and Permits: Revenues from various types of licenses and permits are proposed conservatively at $10.3 million, a 7.6% increase over the FY 2021-2022 adopted budget. Receipts in

this category last year totaled $9.5 million but in the previous fiscal year totaled $12.1 million. Revenues from the Building Department represent the largest component of this revenue category totaling $6.7 million, or over 65% of the total category. Building permits are budgeted at $4.5 million in fiscal year 2022-2023, representing new building construction, as well as the regular annual building activity in the City. Another important revenue source in the Licenses and Permits category is franchise fees (cable and fiber optic) which are budgeted at $957,500. Of this amount, $847,500 represents the City's share of monies expected from Cable Television Franchise Fees. Based on current agreements, cable television companies that operate within the City are required to remit 5% of their gross receipts to the City as part of their franchise agreement. These monies are then used by the City and its Cable TV Access Commission. This revenue source has been decreasing annually as consumers convert to new technology. It is estimated that this erosion will continue over the next few years. Public Works revenue in this category includes permits for street openings, street obstructions and storm water permits and is budgeted at $1,318,000. Revenue from Public Safety permits are expected to increase slightly based on revenue projections for the current fiscal year. Public Safety revenue ($1,183,277) includes permits for taxis, towing medallion and hazard alarm registration. Also included in the category of licenses and permits is filming fees and permits which are included in the proposed budget at $80,000.

Fines and Forfeitures: Fines and forfeitures in the proposed budget total $9.7 million, up significantly from the $8.0 million in the fiscal year 2021-2022 adopted budget. Major revenue sources within this category include parking fines ($7.5 million), fines and bail imposed through the City Court (up 8% to $650,000 as courts return to pre-pandemic operating levels), overtime parking notices ($65,540), hazard alarm fines ($60,000), and fines imposed for red light violations ($1.4 million). The proposed budget for the red light violations assumes the use of cameras in all intersections authorized by the State.

Miscellaneous Revenues: Miscellaneous revenues are budgeted at $5.8 million in fiscal year 2022-2023, almost unchanged from the current year's adopted budget. The largest revenue sources in this category are the rental of City properties ($1,780,949), developer's contributions/fees ($1,725,000), the lease of parking spaces within the Longview garage ($900,707) and other City parking areas, as well as the rental of a portion of Renaissance Fountain Park ($117,771). Other sources of revenue within this category are the sale of rolling stock and other surplus property, certain insurance reimbursements, and the partial repayment of health insurance fees (due over a five-year period). The revenue from the rental of City properties includes $695,000 for the approved solar panel rental agreement initiative. It is expected that this agreement will add over $900,000 in new revenue for the City when fully implemented.

Interest Income: Interest income from the City's investments has varied over the years, based on the City's fund balance, revenue stream and investment rates. Due to historically low interest rates the proposed budget for interest earnings in FY 2022-2023 is $36,500, a substantial decrease from what was received in FY 2019-2020 ($955,662) but in line with what is estimated to be received in the current fiscal year.

Appropriation of Fund Balance: The City Charter states, "An amount not to exceed the undesignated fund balance as of the close of the preceding fiscal year may be appropriated for use in the (succeeding) budget year." The proposed budget for FY 2022-2023 recommends an appropriation of $10.2 million to balance the budget. An appropriation of $1,800,000 from fund balance committed to tax certiorari is also recommended. In addition, as in prior years, a portion of the City's recreation and open space reserve ($120,000) will be allocated towards debt service on prior recreation improvements and land acquired by the City. Finally, the proposed budget for FY 2022-2023 also includes an appropriation of $4.8 million from the City's Tax Stabilization and Reserve Account; this appropriation includes FY 2020-2021 receipts from the quarter percent in sales tax dedicated for this purpose. The proposed appropriations of fund balance constitute 9% of the total general fund revenue budget. The appropriation of fund balance is an important tool in balancing the budget. One of the objectives of this budget proposal is to maintain a structural balance on the revenue side of the budget without negatively impacting property taxes or total fund balance. The implementation of the Tax Stabilization Account (funded by a 1/4% increment in the sales tax rate) is an important

component of maintaining that structural balance. However, care must be taken with this account as the cap on the property tax levy makes it more challenging to absorb any future annual deficits between operating revenues and expenditures.

Revenue Outlook: The City is committed to securing new sources of income to fund operations and to maintain or grow its fund balance in order to provide for long term financial stability. The proposed budget includes revenue ($695,000) to be earned from the installation of solar panels over certain City facilities and garages. Continuation of the City's current temporary authorization of its 1% sales tax rate, which provides over $20 million annually, is a top priority for the City. The local hotel occupancy tax that also requires State renewal is expected to provide $850,000 in revenue to the City and provided over $1.2 million before the economic downturn of the COVID-19 pandemic. The City has also negotiated payments from developers, who are using the County's IDA, to replace local sales and mortgage taxes. The proposed and future budgets will continue to reflect these payments based on the building permit approval process and loan closings. Also included in these negotiations, are payments into a fund to develop new parks in the City. The extension of the City's utilities gross receipts tax to cell phones is another revenue initiative that would enhance the City's revenues, but State approval is needed for this as well. The City will continue to adjust the revenue sources within its jurisdiction (charges for services, licenses and permits and certain fines), to reflect the increase in the cost of providing services, but the cooperation of the county and state will always be needed to impact certain revenue sources positively.

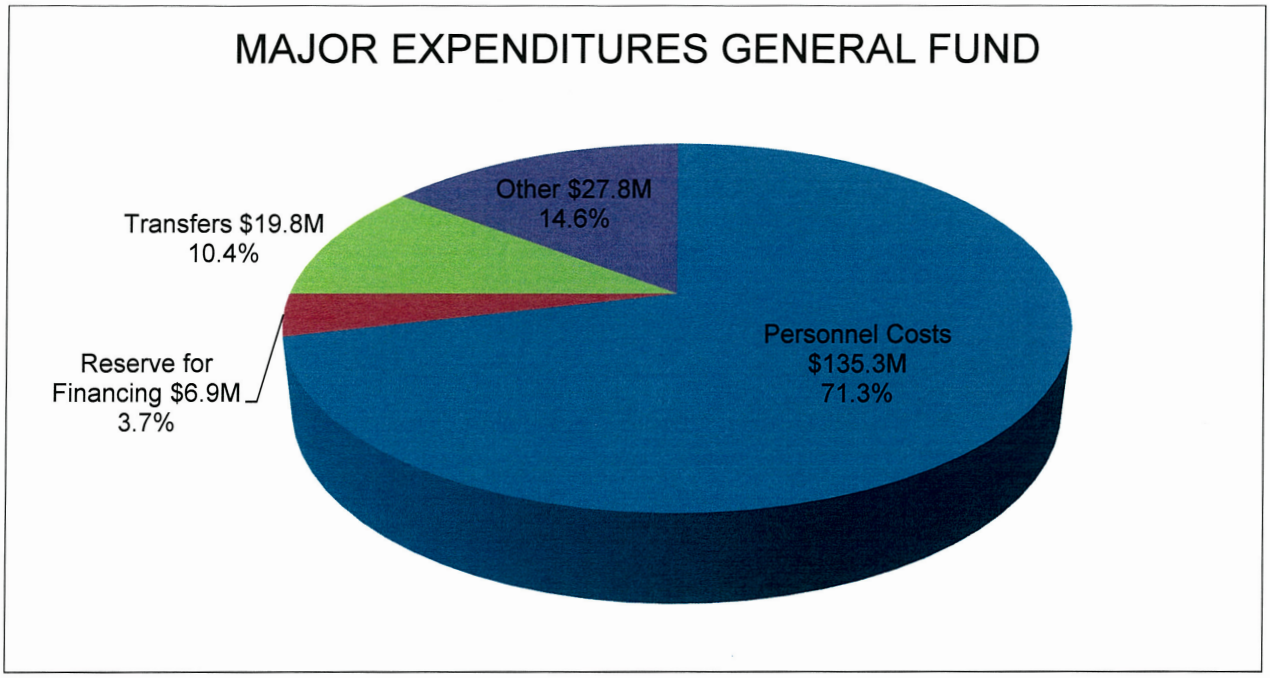


Exhibit 1.5

A comparison of expenditures between the proposed budget, the revised budget as of December 31, 2021 and last year's actual expenditures are shown below:

	2020-2021 Actual	2021-2022 Revised Budget	2022-2023 Budget
EXPENDITURES:			
Salaries & Wages	$ 76,820,272	$ 77,063,043	$ 81,201,600
Employee Benefits	49,840,025	51,990,869	54,094,169
Materials & Supplies	7,689,302	9,352,537	9,797,713
Direct Costs	13,501,708	17,405,493	16,799,134
Equipment/Rolling Stock	485,529	1,874,609	1,168,416
Reserve for Financing	-	9,522,126	6,956,291
Operating Transfers:			
Capital Projects Fund	-	-	-
Debt Service Fund	13,550,554	13,578,534	13,071,918
Library Fund	6,407,805	6,591,163	6,729,217
Other Funds	-	22,500	-
Total Expenditures:	$ 168,295,195	$ 187,400,874	$ 189,818,458

Salaries & Wages: Based on approved pay plans, $81.2 million is budgeted for salaries and wages, an increase of $1.1 million or 1.4% from the FY 2021-2022 adopted budget. The increase is the result of a change in the number of filled positions or funded vacant positions that are expected to be filled in the near future, plus or minus many other factors, such as employee step increases, when compared to the current year budget. The FY 2022-2023 budget reflects positions filled as of the end of February 2022 with some adjustments for positions expected to be filled or become vacant in the future. An allowance for merit pay which will be calculated in June 2022 has been included in the Reserve for Financing. Pursuant to City policy, the salaries and wages budget does not usually include funding for vacant full-time positions other than specific cases. For example, because of the start dates of training academies, funding has been provided for some currently vacant Public Safety positions. The City's salary and wages budget will be adjusted at budget adoption for any staffing

changes that occur between the proposed budget and the first pay period in May. The budget also provides funding for part-time positions in accordance with proposed changes to the City's hourly pay plan. The budget for part-time salaries totals $2.7 million in the proposed FY 2022-2023 budget, 21% more than the FY 2021-2022 adopted budget. Increased funding for part-time salaries is mostly due to programmatic changes related to the number of individuals expected to be served next year due to the elimination of certain New York State COVID regulations that restricted programs in the current year.

A total of 893 positions are authorized City-wide (of which 846 are funded) in the proposed budget. This is an increase of 6 positions from the FY 2021-2022 adopted budget. The proposed budget adds 3 police officer positions, 2 firefighter positions and 1 position in the Department of Public Works. All 6 new positions are needed due to the additional development in the City. There are 780 full-time positions funded in the General Fund proposed budget out of an authorized total of 821 positions. No provision has been made in the proposed budget to fund any grant positions which may end during the fiscal year. Departmental overtime proposed budgets total $5.3 million or $0.4 million more than the amount funded in the current fiscal year. The largest increases are to overtime in the Public Safety Department based on the expected level of need for this service.

As full-time positions become vacant, unused appropriations for salaries and benefits are transferred by the Budget Department to the Reserve for Financing-Position Control account under the authority of the budget ordinances. Conversely, when positions are filled, or adjustments to wages are authorized by the Personnel Officer or the Common Council, sufficient funding is transferred from Position Control to cover the cost of salaries and benefits from the date of hire or adjustment through the end of the fiscal year. The filling of vacant positions is controlled by the Mayor who acts on requests of the Vacancy Release Committee which is comprised of the Budget Director, the Personnel Officer and the Chief of Staff. In order to provide maximum flexibility in meeting the City's short term staffing requirements, the budget ordinances continue to include authorization for the Budget Department to transfer full-time salary savings from the Position Control account to departmental overtime, part-time and temporary office help accounts provided the approval of the Vacancy Release Committee is secured. These transfers are done on an as needed basis and are driven by personnel changes throughout the fiscal year.

Personnel costs inclusive of employee benefits represent over 71% of the budget. To put the cost of the City's employees into perspective, the total revenues raised from the property tax and the sales tax, the two largest sources of revenue in the budget, are not sufficient to fund the cost of personnel. Salaries and benefits in the FY 2022-2023 proposed budget total $135.3 million. Revenues from the sales and real property tax are expected to total $112.1 million. Accordingly, management of the City's work force through the Vacancy Release Committee is key to controlling costs.

The challenge facing government policy-makers and managers today is to utilize human resources more effectively; to provide employees with clear-cut objectives; and to give them the tools that are necessary to get the job done correctly and efficiently. Also important is the need to eliminate unproductive and/or ineffective practices, to utilize available technology to the greatest extent possible and to review requests for additional staff critically to ensure proper staffing levels. The City's management reviews staffing levels throughout the year.

The City-wide workforce of 893 authorized positions can be summarized as follows:

	Authorized	**% of Total**
General Government	102	11 %
Parking	97	11 %
Public Works	235	26 %
Public Safety	397	45 %
Community Services	62	7 %
	893	100 %

Vacant positions, to the extent that they are filled, can only be funded through salary savings returned by the departments to the City's position control account.

Employee Benefits: Employee benefits in the proposed budget total $54.1 million, an increase of $0.2 million over the current adopted budget. This category of expenditures consists of three major elements: social security, pension costs and health insurance. Social Security costs in the General Fund are budgeted at $6.1 million in FY 2022-2023, a slight increase over the current year. The MTA payroll tax is also budgeted in this category at $274,805.

After increasing significantly in the FY 2021-2022 adopted budget Pension costs are decreasing from $17.2 million to $15.4 million in the FY 2022-2023 proposed budget. Pension rates are set by the Office of the New York State Comptroller. The rates are set as of March 31st of the prior year. The dip in the Pension Fund value in March of 2020, due to the negative impact on the Stock Market resulting from the COVID-19 pandemic, led to the decrease in the rates seen last year. The Stock Market bounced back and was up significantly on March 31, 2021 which has brought these rates back down. The proposed budget does not anticipate that rates will increase in the last three months of the new fiscal year. The following chart provides a comparison of pension rates supplied by the State for 2020-2021 through 2022-2023.

Pension Rates	04/01/20-03/31/21 Actual	04/01/21-03/31/22 Actual	04/01/22-06/30/23 Budget
Police & Fire Retirement:			
Tier 2	26.0%	30.9%	29.5%
Tier 3	25.7%	29.9%	29.7%
Tier 5	21.4%	26.0%	25.4%
Tier 6	16.0%	20.1%	20.5%
Employees Retirement System:			
Tier 1	21.6%	25.2%	17.5%
Tier 2	19.7%	23.0%	15.9%
Tiers 3, 4	16.1%	18.2%	13.0%
Tier 5	13.4%	15.2%	11.1%
Tier 6	9.6%	10.7%	8.2%

The final major expenditure within the employee benefits category is insurances for active and retired employees. Total health insurance costs are proposed at $30.0 million in fiscal year 2022-2023, an increase of $1.8 million or 6.5% over the adopted budget for FY 2021-2022. The New York State Health Insurance Program (NYSHIP) has increased premium rates starting January 1, 2022 (12.7% for family plans; 11.3% for single plans) as compared to 2021. In addition, an increase of 5% is included in the proposed budget for January 1, 2023. Retiree health insurance costs are included in these increases and are budgeted at $10.7 million, which is included in the total cost of health insurance above as is the cost for active employee premiums ($16.8 million). Also included is the expense for Retirees Medicare Payments ($1.8 million).

The City funds the entire premium cost for many active employees. However, new employees and some existing employees are responsible for a portion of their health insurance premiums. Some retirees must also contribute to their insurance. Effective April 1, 2020, certain retirees are eligible for 100% coverage once they are Medicare eligible plus five years. The City offers a voluntary health insurance "buy-out" program to all employees and retirees. This program generates savings for the City, a portion of which is returned to the employees or retirees. Health insurance buyout payments for active employees is budgeted at $530,000, while buyouts for retirees is budgeted at $190,000.

Dental insurance premium payments are budgeted at $514,439 based on the City's current number of eligible employees, which includes the CSEA, managerial/confidential and appointed officials. Based on the current CSEA agreement, the City will pay $1,477 per eligible employee towards the cost of dental coverage in the new fiscal year. Employee payments make up the balance that is needed to run the program. Premiums for optical insurance are budgeted at $118,930, based on the current number of eligible employees and the contracted rate of $349 per employee. The premium for group life insurance is budgeted at $75,085. The City also pays supplemental benefits, uniform maintenance and shoe allowance in the amount of $793,815. Also included in employee benefits are expenses related to education and training ($125,800), tuition reimbursement ($29,500) and work clothing, protective clothing and uniforms ($538,690).

Materials & Supplies: Appropriations in this category of expense total $9.8 million in the proposed budget, up 9.9% from the fiscal year 2021-2022 adopted budget. The largest increase occurs in the cost of electricity which is up $348,252 from the current year adopted budget. The savings due to the continued installation of LED lighting in various locations throughout the City has helped to keep this increase from being even larger. Also increasing is the gasoline expense ($688,132) which is budgeted 43.3% higher than in the 2021-2022 adopted budget, other rolling stock related expenses of $1.0 million and the purchase of salt which is up 13.7% to $747,350. Other major expenditures within the category of materials and supplies include building and facility operations, office operations, traffic lighting operations and rentals.

Direct Costs: Direct costs, which are comprised primarily of insurance costs and contractual services (such as waste haul-away, ambulance and other service contracts, procedural review of tax assessments and labor counsel) total $16.8 million in the proposed budget, an increase of 5.3% from the current year's adopted budget. Included in this category is $700,000 for BID services (offset by BID assessments on the revenue side of the budget). The proposed budget includes an allocation of $754,570 for the ambulance contract. The two largest components of direct costs are legal judgments and settlements for tax certiorari which is again budgeted at $1.8 million and the contribution to the Self Insurance Fund ($4.9 million). A detailed analysis of the Self Insurance Fund budget is contained in Section IV of this document. Other major components of Direct Costs include waste haul-away services ($941,422), service contracts ($1.3 million), ticket collections ($400,000) and credit card fees ($771,000). Support to the Slater Center will remain at $226,000. Bus transportation charges have increased by $92,300 to $147,625. The proposed budget includes an allocation of $810,000 for the red light camera contract as cameras for all authorized intersections are now on line.

Equipment: Included in this category is the acquisition of rolling stock, which accounts for $0.9 million of the $1.2 million being proposed. Other equipment requests include protective services equipment ($40,000), personal computers ($38,413) and other computer equipment ($9,400), machinery equipment ($46,868) and traffic control equipment ($18,000).

Rolling Stock: The City's Capital Improvement Program recommends the replacement of certain vehicles in FY 2022-2023. In the General Fund proposed budget, eighteen vehicles are funded with cash. These include 7 hybrid police vehicles, an electric car in each of the Building, Planning and Public Works Departments and a hybrid carryall in the Parking Department. Other vehicles planned to be financed with cash include a small dump truck, two pickup trucks, a utility vehicle and a trailer in the Public Works Department, as well as a motorcycle in the Police Department and a trailer in the Parking Department. A total of $945,000 has been included in the General Fund proposed budget for the above listed rolling stock items. The Capital Improvement Program also recommends the purchase of one vehicle with cash to be purchased from the Water Fund ($350,000) and nineteen vehicles to be purchased through the sale of bonds in the Capital Budget at a total estimated cost of $4,350,000. The following vehicles are recommended for replacement through the issuance of debt: a fire pumper truck, an emergency services unit, six garbage compactors, three dump trucks, an aerial lift, two utility vehicles, a Zamboni, an asphalt paver, a paving roller and a jet truck and a vacuum truck in the Sewer Rent Fund.

Reserve for Financing: Pursuant to the City's Fiscal Performance Goals, the Reserve for Financing includes an amount not to exceed one percent of the budget as a contingency for unknown expenses which might occur during the fiscal year. The Reserve for Financing in the FY 2022-2023 Budget includes an allowance for merit pay increases owed as of July 1 pursuant to the CSEA contract as well as an allowance to settle any potential labor contracts. If necessary, funds will be transferred to the appropriate salary and benefit accounts after budget adoption. The proposed budget for the Reserve for Financing is $6.96 million.

Transfer to Library Fund: The proposed budget includes a General Fund contribution to the Library Fund in the amount of $6,729,217. All Library merit increases are currently budgeted in the General Fund pending their approval. Once approved, these monies will be moved to the Library Fund and the budget will be increased accordingly. The transfer to the Library Fund, as proposed, is 3.5% of the City's total budget, approximately the same as this year. A more detailed analysis of the Library Fund Budget is contained in Section IV of this document.

Transfer to Capital Projects Fund: On February 7, 2022, the Chairman of the Capital Projects Board submitted the approved Capital Improvement Program (CIP) for 2022-2023 and the succeeding five years to the Common Council. Pursuant to City policy, the program is not adopted by the Common Council as a capital budget. Rather, the Common Council acts on each specific project, including the review of plans and specifications, and adopts budgets for each project at the completion of the competitive bidding process. The funding provided in this expenditure category represents the General Fund's cash contribution to those projects. The 2022-2023 Capital Improvement Program recommends no contribution from the General Fund for capital projects and none is included in the proposed operating budget for FY 2022-2023, with the exception of rolling stock financed with cash as noted above. In addition to the rolling stock to be financed through the issuance of debt discussed above, it is recommended that all other capital projects related to the General Fund be funded through debt issuance, with the exception of those projects for which grant funding is available.

Transfer to Debt Service: An appropriation for debt service in the amount of $13.1 million is included in the General Fund budget as a contribution to make principal and interest payments (on tax-supported debt other than the Library) that are due in fiscal year 2022-2023. This is a decrease of almost 4% from what was included in the current year adopted budget and is mostly due to favorable interest rates on new debt and the refunding of existing debt over the last couple of years. In addition, an appropriation of debt service fund balance ($600,000) is being used to meet current obligations in the new budget year. Based on the recommendations of the Budget and Management Advisory Committee, the proceeds from certain foreclosed property sales have been dedicated to the Debt Service Fund available for appropriation in FY 2022-2023.

A complete discussion and analysis of the Debt Service Fund and City indebtedness, including multi-year projections of authorized and outstanding indebtedness, is provided in Section V.

Expenditure Outlook: In the FY 2022-23 proposed budget, the City has continued its efforts to control costs. All full time positions are reviewed before approval to hire is granted. Current labor contracts include provisions for reduced pay plans for new employees. Also key to continued expenditure control are pension rates set by the State and other employee benefits. Grant funding for capital projects will reduce the challenge of funding future debt service costs.

The City continues to pay over a quarter of a million dollars annually city-wide in payroll tax to the MTA (Metropolitan Transportation Authority). This onerous tax has been repealed by the State on many small businesses, schools and not-for-profits, yet City government continues to be saddled with this obligation. Relief from the State is needed for this tax and for numerous unfunded mandates that originate at the state level. A two percent cap on municipal tax levies has been imposed by the State with the promise of mandate relief to result in expenditure savings. Until the state delivers on its promise, funding the expenditures required to provide the services needed by our residents will continue to be a challenge and could, in the future, require the City to override the property tax limit as some communities have already done.

There will undoubtedly continue to be upward pressure on costs in the future due to employee salary progression as well as increased demand for services driven by the expansion of the White Plains population - both resident and non-resident. In response to these pressures, the City will need to continue to look at duplication of services, new technologies and other approaches to improve efficiency. One example of an expenditure efficiency that the City has achieved in the proposed budget is through the installation of solar panels over certain city property.

With the associated inflation of the current economic environment and as the Country emerges from the economic crisis related to the COVID-19 pandemic, controlling expenditures where possible is of critical importance. Ensuring expenditures do not outpace revenues will need to be closely monitored by all Local Governments. One example of this is the 12% increase in Health Insurance costs (rates set by NYS) for City employees effective January 1st 2022. Other examples are the increases in gasoline, electricity and other utilities seen by not only residential customers, but by Municipalities as well.

Discussion of Fiscal Year 2022-2023 Proposed Budget And The City's Fiscal Performance Goals

The City's Fiscal Performance Goals require the proposed and adopted tax budget documents to include "an explanation as to how the budget compares to the City's Fiscal Performance Goals." Following is a discussion of how the City's proposed FY 2022-2023 Budget applies to each Fiscal Performance Goal that is applicable to the budget.

Revenue Performance Goals

All of the City's revenue performance goals are addressed in the FY 2022-2023 proposed budget. The General Fund budget is financed by a diversified and stable revenue system; annual revenues are estimated on an objective and reasonable basis; and user charges and fees were evaluated and adjusted, as necessary. Included in the proposed budget are fee increases for the Departments of Recreation and Parks and the Youth Bureau. Funding is provided in the proposed budget for a lobbyist to continue to assist the City in securing alternative revenue sources that require State authorization. In the proprietary funds (Self Insurance Fund, Sewer Rent Fund and Water Fund), revenues and other financing sources are sufficient to support current operating costs. The Sewer Rent surcharge that the City bills residents and businesses is 18% of the total water bill. As new developments are approved, the Common Council is imposing a fee-in-lieu to be used exclusively for park, playground and other recreational purposes, including the acquisition of real property. The Common Council has also imposed on IDA supported projects, the requirement to pay local sales tax and mortgage tax to the City.

Operating Expenditures Goals

The 2022-2023 Proposed Budget is balanced, and current operating and maintenance expenses are funded from current revenues and other financing sources. Adequate funding is provided for all employee benefit programs, as well as for the maintenance of capital assets and equipment. Sufficient resources are in place for a risk management and insurance program that includes coverage for current general and automobile liability, unemployment insurance and workers compensation. Many vacant positions in the proposed budget are not funded and can only be filled from the savings generated when other positions become vacant during the fiscal year. The effort to replace incandescent and fluorescent lighting with energy efficient LED (light emitting diode) lighting continues. The City has already replaced street lighting, lighting in certain City garages and facilities as well as at Delfino Park and City Hall and is now looking at other potential locations to continue this initiative. The street lights that have been replaced with LED lights have resulted in a net savings of over $200,000 annually in electrical costs. The City will soon have estimates on the savings from other facilities as well.

Reserve Performance Goals

A Reserve for Financing is included in the 2022-2023 Proposed Budget as specified by the Fiscal Performance Goals and provides for the funding of salary and merit increases as well as unknown contingencies. The amount budgeted for the latter category does not exceed one percent (1%) of the budget. A position control reserve account is budgeted as specified.

An unassigned fund balance of $20.1 million as of June 30, 2021 ($9.9 million after an appropriation of $10.2 million for 2022-2023) is maintained in an amount necessary to maintain adequate cash flow and to avoid large increases in the property tax rate. The total amount of restricted tax stabilization and unrestricted fund balance as of June 30, 2021 is 15.7% of 2022-2023 General Fund expenditures.

Capital Improvements Performance Goals

The development of the 2022-2028 Capital Improvement Program (CIP) was coordinated with the operating budget in order to maintain a reasonably stable total tax levy. The CIP is summarized in the 2022-2023 Budget and identifies the estimated cost and potential funding sources for all capital projects. The estimated amount of annual debt service payments is included in the CIP and the proposed budget. Annual operating and maintenance costs associated with each project were submitted by departments during the capital program review process. The Capital Improvement Program for 2022-2028 includes limited funding from intergovernmental sources such as the New York State Consolidated Highway Improvements Program (CHIPS), PAVE NY and the City's Community Development Grant.

Debt Performance Goals

In the FY 2022-2023 Proposed Budget, long-term debt is recommended for only those capital improvements that cannot be financed from current revenues. The City's constitutional debt margin of 86.0% compares favorably with the need to reserve 30% for emergency purposes. Total net indebtedness does not exceed five percent (5%) of the full assessed value of taxable property. Total outstanding debt per capita at June 30, 2020 is projected to be $3,082, but net debt per capita is projected at $1,334 or approximately $666 less than the recommended limit of $2,000 per capita. While the City has the capacity for significant additional debt under the State constitutional taxing limit and the City's debt performance goals, it is losing its ability to make associated debt service payments within the State cap on the property tax levy. The proposed budget does not include the issuance of budget, tax or revenue anticipation notes.

Financial Reporting Performance Goals

The 2022-2023 Proposed Budget was prepared in a manner to maximize its understanding by both citizens and elected officials. Copies of the FY 2022-2023 Proposed Budget are made available to the public in print and posted to the City's website (www.whiteplainsny.gov). Summaries of the budget are publicly noticed. Public budget review sessions will be held during the month of April. A public hearing on the proposed budget will be held at the regularly scheduled May meeting of the Common Council. The FY 2022-2023 budget will be adopted at a public meeting held on or before May 30, 2022.

Schedules

A detailed schedule of the General Fund budget by sources of revenue and objects of expenditure is shown at the end of this section.

EXHIBIT 1.6 details the distribution of resources in the proposed FY 2022-2023 budget by department. In analyzing the relative size of the various City departments, it is important to note that some departmental budgets include amounts which are attributable to all General Fund Departments. For example, the Common Council's budget includes the Reserve for Financing and the Finance Department includes the General Fund's total insurance and retirees' health insurance costs, as well as the contribution to the Debt Service Fund exclusive of the contribution for parking debt.

A more comprehensive schedule of the General Fund budget by department, including historical comparisons, is provided at the end of this section. Detailed information on each department is provided in Section II.

GENERAL FUND
EXPENDITURES BY DEPARTMENT

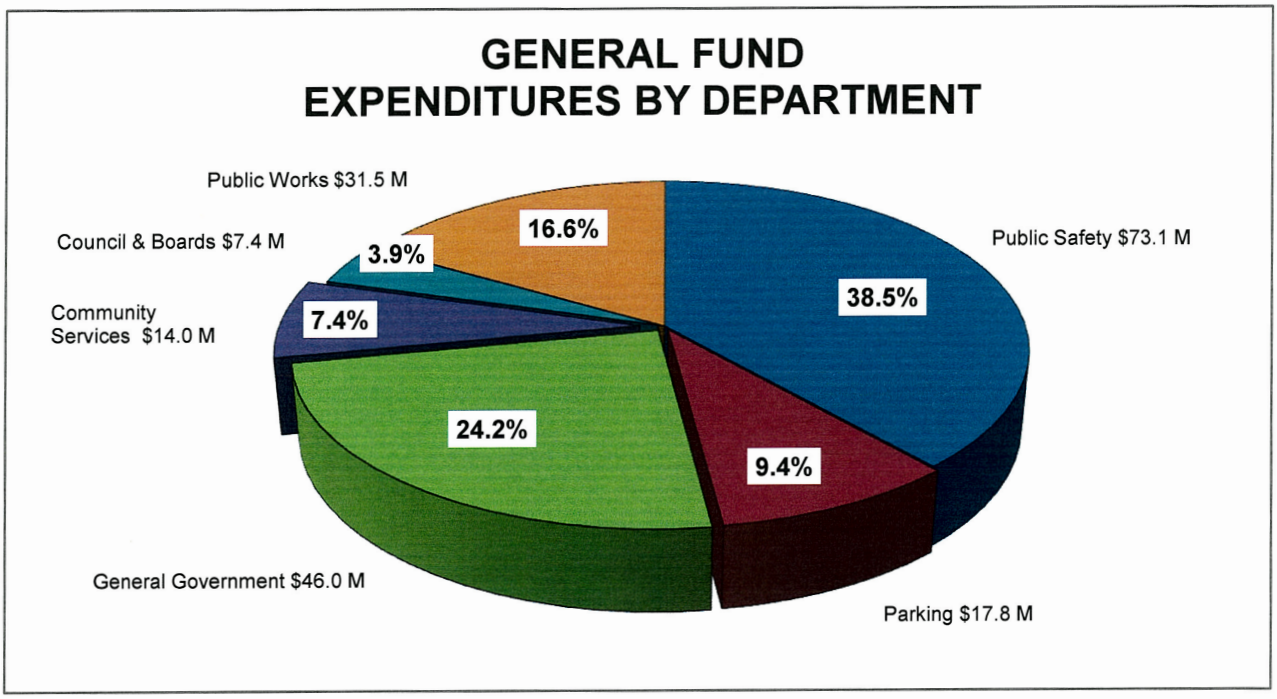


Exhibit I.6

Department	2022-2023 Budget	Percent of Total
Council & Boards:		
Council*	$7,365,210	3.88%
City Court	29,500	0.02%
Board of Assessment Review	18,523	0.01%
Zoning Board of Appeals	3,075	0.00%
Real Estate Committee	3,025	0.00%
Board of Ethics	300	0.00%
White Plains Housing Authority	10,460	0.01%
	7,430,093	3.91%
General Government:		
Office of the Mayor	968,540	0.51%
City Clerk Office	699,924	0.37%
Law Department	3,040,760	1.60%
Assessor Office	692,803	0.36%
Finance Department	32,453,495	17.10%
Budget Department	580,506	0.31%
Information Technology	1,617,411	0.85%
Purchase Department	546,956	0.29%
Planning Department	1,229,347	0.65%
Building Department	3,186,008	1.68%
Personnel Department	957,566	0.50%
	45,973,316	24.22%
Parking:		
General Operations	9,223,279	4.86%
Garages	2,089,536	1.10%
Lots	239,670	0.13%
Violations	1,864,117	0.98%
Enforcement	2,624,432	1.38%
Enforcement - City Center	260,627	0.14%
Traffic Operations	1,527,974	0.80%
	17,829,635	9.39%

**Includes the City's Reserve for Financing*

Department	2022-2023 Budget	Percent of Total
Public Works:		
Bureau of Admin.	1,707,456	0.90%
Bureau of Engineering	2,923,208	1.54%
Bureau of Bldg. Mntce.	4,471,622	2.36%
Bureau of Garage & Shop	2,337,361	1.23%
Bureau of Storm Water	144,475	0.08%
Bureau of Highways	10,000,445	5.27%
Parks Maintenance	2,006,458	1.06%
Bureau of Sanitation	7,937,376	4.18%
	31,528,401	16.61%
Public Safety:		
Public Safety Admin.	1,945,602	1.02%
Fire Department	29,470,040	15.53%
Police Department	41,629,012	21.93%
	73,044,654	38.48%
Community Services:		
G/F Contribution to Library	6,729,217	3.55%
Recreation & Parks	4,353,134	2.29%
Youth Bureau	2,930,008	1.54%
	14,012,359	7.38%
Total Expenditures	$189,818,458	100.00%

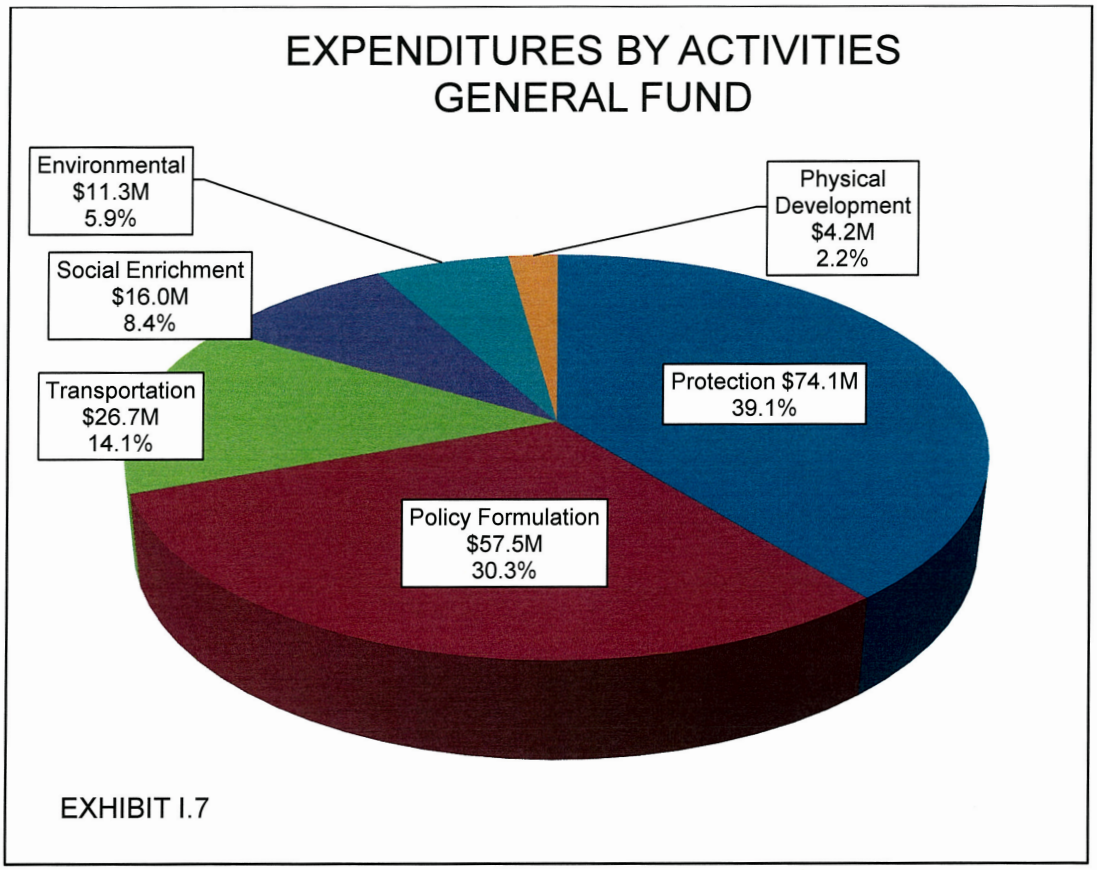


EXHIBIT I.7

GENERAL FUND BUDGET BY ACTIVITIES:

Listed below are the City's six goals which emphasize the very high level of service desired by the citizens of White Plains.

1. **POLICY FORMULATION AND ADMINISTRATION**

   White Plains will be a well-managed and financially sound City in which policies are formulated to meet community needs and protect the community's interests and in which efficient management support activities are provided that assist in the attainment of all City goals.

2. **PROTECTION OF PERSONS AND PROPERTY**

   White Plains will be a City which protects its people and property from external harm and promotes an atmosphere of personal security.

3. **ENVIRONMENTAL PROTECTION**

   White Plains will be a City which protects the environmental health and welfare of its people.

4. **TRANSPORTATION**

   White Plains will promote a network of integrated transportation facilities which allows for the movement of people and goods quickly, safely and economically.

5. SOCIAL ENRICHMENT OPPORTUNITIES

White Plains will be a beautiful City in which a variety of recreational and cultural activities are available. The City will promote the enlargement of the personal and social characteristics of a diverse population.

6. PHYSICAL RESOURCE DEVELOPMENT

White Plains will be a City which supports the balanced development, improvement, and protection of its physical resources. The City will promote the creation of economic opportunities.

The goals specify the ultimate end which the City is attempting to achieve. The goals set for the City may never be fully accomplished; indeed, the progress made toward each one may only be partially affected by our local government. However, the value of all governmental programs must eventually be measured by the extent to which they reflect the needs and concerns of the community. Without specific goals which reflect many of the basic themes which run through our lives, those comparisons would be difficult to make and impossible to evaluate.

Each activity provided by the City is "linked" to a City-wide goal so that financial and performance information may be captured to evaluate the City's success in achieving its goals. The "linkage" transcends departmental lines so that the efforts of various service providers may be evaluated jointly.

The combined expenditure budgets for all activities according to the City-wide goals are as follows:

City-wide Goal	Revised 2021-2022	Proposed 2022-2023	Percent Change
Policy Formulation and Administration			
City Wide Expenses*	$ 39,770,353	$ 37,076,425	(6.8)%
Other	20,662,329	20,428,068	(1.1)%
Protection of Persons & Property	70,760,235	74,143,328	4.8%
Environmental Protection	11,130,926	11,267,859	1.2%
Transportation	25,601,823	26,731,406	4.4%
Social Enrichment Opportunities	15,185,486	16,023,075	5.5%
Physical Resource Development	4,289,722	4,148,297	(3.3)%
Total Expenditures:	$ 187,400,874	$ 189,818,458	1.3%

* This category includes the costs which are attributable to all General Fund departments, such as the reserve for financing, insurance, retirees' health insurance, cash to capital contribution, transfer to debt service and tax certiorari payments.

A more comprehensive schedule of the General Fund budget by goals and activities, including historical comparisons, is shown at the end of this section. Detailed information on each activity is provided in Section III.

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GENERAL FUND
FORECAST OF FINANCIAL CONDITION

The schedule below shows total revenues and expenditures, the amount of revenues over/under expenditures and the ending fund balance of the General Fund during the past five years.

Fiscal Year	Total Revenues & Other Sources	Total Expenditures & Other Uses	Revenues Over/(Under) Expenditure	Tax Stabilization Account	Fund Balance
2016-17	$155,964,535	$160,211,964	$(4,247,429)	$4,931,035	$36,114,819
2017-18	158,979,564	164,583,139	(5,603,575)	5,007,666	35,518,910
2018-19	164,402,611	166,480,702	(2,078,091)	5,011,553	38,452,372
2019-20	164,356,208	166,486,667	(2,130,459)	4,771,469	41,093,382
2020-21	168,259,509	168,295,180	(35,671)	4,629,104	45,686,815

Expenditures: The foregoing schedule shows the impact of the City's plan to re-build its fund balance and restore fiscal stability over the past five years. The impact of previous staff reductions and the implementation of different pay plans for new employees by the City continue to be reflected in the expenditure column. Beginning in fiscal year 2016-2017, new union contracts included significant changes to pay grades for new employees. These changes will continue to provide significant savings in future payroll expenses and related benefits. During FY 2016-2017 and 2017-2018 all unions agreed to new contracts with the City. The cost of living adjustments (COLAs) for these unions varied based on the savings each union was able to generate by changing its pay plans for new hires. Expenditure growth for FY 2016-2017 was 1%. Expenditure growth for FY 2017-2018 was 2.7%. FY 2018-2019 expenditure growth was 1.2%. There was no expenditure growth for FY 2019-2020 and expenditure growth for FY 2020-2021 was 1%. Expenditure growth for FY 2021-2022 is projected at 5.6%. Components of this growth are the significant increase in pension costs due to the rates set by New York State for FY 2021-2022, energy and other inflation related increases and the increase in costs related to programs and equipment as the City has rebounded from the economic downturn and restrictions of the pandemic.

Revenues: The General Fund's two major sources of revenue, the property tax and sales tax, are included in the FY 2022-2023 proposed budget at $67.1 million and $45.0 million, respectively. Property tax rates generally increase to fund losses in assessed value and expenditure growth not funded through an increase in sales tax receipts and other revenue sources. The economic downturn of COVID-19 pandemic which negatively impacted revenues in the City has stressed this balance even more so. As an example, sales tax revenue collections which were $45.1 million in FY 2018-2019 decreased to $42.9 million in FY 2019-2020 as the pandemic began and then to $41.7 million in FY 2020-2021. Sales tax revenues have rebounded in the current fiscal year and are currently projected at $46.0 million. The hope is that this revenue continues to rebound in the next fiscal year but with only partial revenues collected thus far this year, it is conservatively being budgeted at $45.0 million in FY 2022-2023. Federal Relief aid in the amount of $23.2 million was allocated to the City in the "American Rescue Plan Act of 2021". This revenue will be received in two equal allocations. The first allocation was received in FY 2020-2021 and helped to offset revenue losses incurred since the beginning of the pandemic and the second allocation will be received during the current fiscal year. No revenue is expected from this program in Fiscal Year 2022-2023. While this revenue falls well short of the actual revenue lost by the City due to the pandemic it, combined with the City's strong fiscal standing when the pandemic began, allowed the City to endure this economic challenge with little disruption to the vital services and programs provided.

Assessed value increased by $1.8 million in FY 2022-2023. Over the past ten years, the assessment roll has increased by a total of $8.3 million. Until new projects currently approved and/or under consideration by the City are actually constructed, it is anticipated that there will be no substantial growth in the assessment roll other than additional transfers from the PILOT roll.

This year, the City (and all other local taxing jurisdictions) is again required to comply with, or override by a super majority, a state-imposed cap on its property tax levy. This year the cap is based on a 2.0% inflation growth which is the maximum allowed, plus or minus other factors. The proposed property tax levy will increase by $1.6 million; the levy reflects the amount of revenue that is required to be generated from the City's assessment roll to balance the City's budget after all other revenues have been included.

The City's sales tax represents 24% of proposed operating revenues in the General Fund based on an unrestricted City sales tax rate of 2.25%. The City also receives another 1/4% sales tax which is dedicated by statute to a Tax Stabilization and Reserve Account. This fund is an important tool for the City to re-build its fund balance and provide property tax rate stability in future years. Only a 1.5% sales tax rate is permanent. Sales tax receipts decreased by 1.0% in fiscal year 2016-2017. Receipts increased (1.6%) in FY 2017-2018, and again in 2018-2019, but only by 0.1%. As previously mentioned, once the economy began to struggle after the onset of the COVID-19 pandemic this revenue decreased dramatically. In FY 2019-2020 this revenue decreased 4.8%. In FY 2020-2021 receipts decreased by an additional 3.0%. The projection for the current year is $46.0 million. For the 2022-2023 fiscal year, sales tax is budgeted conservatively at $45.0 million for unrestricted sales tax. While sales tax revenue has increased dramatically so far this fiscal year as compared to the prior year lows, it is still unclear what may happen for the rest of this fiscal year and for the following fiscal year as well. The hope is that this revenue will continue to increase and perhaps exceed both the current year forecast as well as the amount budgeted for FY 2022-2023. In future years, sales tax revenue collections should continue to rebound off of their lows as the National Economy continues to improve. As the foregoing chart indicates, expenditures have exceeded revenues, but the tax stabilization has made it possible to overcome that deficit and increase fund balance.

The next largest source of operating revenue to the City in the General Fund is Charges for Services which is budgeted at $22.5 million in the FY 2022-2023 Proposed Budget. This is in line with the current fiscal year forecast of $22.3 million. This category of revenue provides 11.8% of the funding in the proposed budget. Charges for Services in several departments are raised periodically to reflect the increased cost of providing services. In the 2022-2023 Budget, Recreation and Parks and the Youth Bureau are proposing fee increases in this category. The Parking Department is expected to raise over $24 million in Charges for Services and Fines and Forfeitures combined next year to finance the construction, maintenance and operation of the City's extensive parking system which serves residents and non-residents alike. Parking revenues, like sales tax collections, were also hit hard by the recent economic downturn and collections have rebounded significantly off of the recent lows. For example, the same $24 million is expected to be collected in the current fiscal year and is $5.3 million or 28% higher than what was collected in FY 2020-2021. There are no parking fee increases included in the proposed budget. The City will continue to periodically evaluate its parking fees in order to ensure that the ongoing and future needs of its parking system will be met. Revenue from licenses and permits is $10.3 million in the Proposed Budget. Building permit revenue is in this account and budgeted at $4.5 million, up from the $4.0 million budgeted in the current year but below what is expected to be received in the current fiscal year ($6.7 million). State aid is currently projected at the amount included in the Governor's Budget ($5.5 million). This amount, which had been reduced by 20% and then ultimately reinstated has remained at this level for over a decade. Mortgage tax receipts are budgeted at the same amount ($2 million) as the current year's adopted budget. Interest income is projected to remain about the same as is currently forecasted for the current year but well below what has been earned in previous years due to historically low interest rates.

Fund Balance: The total appropriation of fund balance in the proposed fiscal year 2022-2023 General Fund budget has increased from $11.6 million to $16.9 million. The appropriation of unassigned fund balance is $10.2 million. An appropriation of $4.8 million from the Tax Stabilization Account, $120,000 from the recreation and open space reserve, and $1,800,000 from the tax certiorari reserve are also being proposed.

The following forecasts are not absolutes, but are provided to stimulate a constructive discussion of the City's overall economic position as the Common Council reviews the proposed budget.

	Actual 2020-21	Forecast 2021-22	Forecast 2022-23
Revenues & Other Sources			
Property Tax Levy	$ 63.5	$ 65.4	$ 67.0
Sales Tax - Unrestricted	41.7	46.0	45.3
Other Tax Related Items	3.9	4.1	4.4
Intergovernmental	20.1	19.6	7.8
Charges for Services	17.0	22.3	22.5
Licenses Permits	9.5	12.3	10.3
Fines & Forfeitures	7.6	9.7	9.7
All Other	5.0	5.8	5.8
	168.3	185.2	172.8
Expenditures & Other Uses:			
Salaries & Wages	76.8	78.8	82.5
Employee Benefits	49.8	52.9	54.5
Materials & Supplies	7.7	9.2	9.5
Direct Costs	13.5	15.0	16.4
Equipment/Rolling Stock	0.5	1.7	1.2
Reserve for Financing	0.0	0.0	0.0
Interfund Transfers:			
Library Fund	6.4	6.6	6.7
Debt Service Fund	13.6	13.6	13.1
Other Funds	0.0	0.0	0.0
	168.3	177.8	183.9
Total Revenues Over (Under) Expenditures	0.0	7.4	(11.1)
Restricted Sales Tax	4.6	5.0	5.0
Beginning Fund Balance	41.1	45.7	58.1
Ending Fund Balance	$ 45.7	$ 58.1	$ 52.0
Components of Ending Fund Balance:			
Non-spendable (inventory/prepaid expenditures/receivables)	$ 1.2	$ 1.4	$ 1.4
Assigned to purchases on order	2.6	2.8	2.6
Assigned to tax certiorari	5.0	6.0	6.0
Assigned to subsequent year's expenditure	11.5	17.1	16.8
Assigned to WP Housing Authority	0.2	0.2	0.2
Committed for open space	0.2	0.2	0.2
Restricted for tax stabilization	4.9	5.0	5.0
Unassigned	20.1	25.4	19.8
Total Components of Ending Fund Balance	$ 45.7	$ 58.1	$ 52.0

THE BUDGET DEVELOPMENT CYCLE

Planning for the FY 2022-2023 budget began in September 2021 when department heads' input was solicited for the Capital Improvement Program. Their proposals for capital improvements to be undertaken in the upcoming and five subsequent years were consolidated by the Budget Department and submitted to the Capital Projects Board for review. Simultaneously, the Budget Department outlined the financial limits within which the Capital Improvement Program could be developed in order to ensure that the program is affordable by the City and that the City's credit rating is preserved.

The Capital Projects Board, which consists of the Commissioners of Public Works, Recreation & Parks, Public Safety, Finance, Planning, the Budget Director, the Deputy of Commissioner of Parking II, a Planning Board representative, a member of the Common Council and the Mayor (ex-officio), reviewed each project proposal according to the City's need to undertake the project and the implications of not doing so; the relative priority for each project vis-a-vis the various other projects; and the City's ability to successfully implement the project using available resources with the least possible disruption to the daily routine of the people of White Plains. The Rolling Stock Committee, appointed by the Mayor, provided recommendations on the replacement and major refurbishing of the City's rolling stock fleet for inclusion in the Capital Improvement Program. The Capital Projects Board concluded its review in December 2021 and submitted its program to the Budget Department for inclusion in the operating budget. The Program was also submitted to the Common Council at its February 2022 meeting.

Concurrently, a manual containing operating budget forms and instructions was sent to the departments in late December of 2021 for fiscal year 2022-23 operating budgets. The Budget Department outlined the financial parameters within which each department was to formulate budget requests. Forms containing the department heads' recommended spending plan for the new fiscal year were returned to the Budget Department on January 31, 2022. During the period between late February and early March, the Budget Department reviewed the department heads' recommendations and held budget review sessions with departments.

In accordance with the City Charter, the proposed budget is submitted to the Mayor and Common Council at the regularly scheduled meeting in April. A public notice of the formal public hearing on the proposed budget, which will be held on May 2, 2022 this year, will be published in the City's official newspaper. A copy of the proposed budget will be made available for the public to review at the Library and the City Clerk's office. The proposed budget will also be posted on the City's website. The Common Council will review the proposed budget at public work sessions scheduled in conjunction with the Mayor's office. These public meetings are traditionally held during April. The public, press, members of the Mayor's Budget and Management Advisory Committee, League of Women Voters and all interested parties are invited to participate in the review process.

Each year, the Mayor appoints a Budget and Management Advisory Committee. This Committee is responsible for developing in-depth analyses and recommendations for the City's fiscal and programmatic operations. In addition, they review and comment on the City's proposed budget. The Committee will review the City's proposed budget and hold meetings to formulate their report to the Common Council. The Committee submits a written report of findings and recommendations to the Common Council at the Public Hearing.

As a result of this review and public comment, the Common Council may revise proposed expenditures and/or revenues. The Common Council must adopt a balanced tax budget where planned expenditures equal estimated revenues no later than May 30th of each fiscal year. The Fiscal Year 2022-2023 budget will be adopted at a Special Meeting of the Common Council held in May 2022.

Finally, the Common Council does not adopt a Capital Improvement Budget per se. Rather, the Common Council formally adopts budgets for each new capital project outlined in the City's Capital Improvement Program after reviewing plans and specifications and after public bidding has been concluded.

Procedures employed to amend the budget once adopted by the Common Council are outlined on the following page under the heading entitled Summary of Significant Accounting, Budgeting and Management Policies.

Exhibit I.8 depicts the budget development cycle.

BUDGET DEVELOPMENT CYCLE

July	August	September	October	November	December
For the fiscal year beginning on July 1st. Budget Department begins analysis of fiscal planning and performance.	Capital Improvement planning process begins in the Budget Department.	Budget Department distributes Capital Project/ Rolling Stock instructions & forms to Depts.	Department Heads submit Capital Improvement Proposals. Capital Projects Board begins deliberations. Budget Director submits recommendations on financial limits of program.	Capital Projects Board deliberations continue.	Capital Projects Board deliberations continue. Capital Improvement Program approved by Capital Projects Board.
January	**February**	**March**	**April**	**May**	**June**
Operating Budget process begins-forms and instructions sent to Department Heads. Budget & Management Advisory Committee finalizes annual report.	Capital Improvement Program submitted to Common Council & Budget Director. Operating Budget Requests submitted to Budget Director. Department budget reviews begin.	Budget Department conducts departmental review conferences and considers Capital Improvement Program (ongoing).	Proposed Operating Budget (with Capital Improvement element) submitted to Common Council by Budget Department. Mayor and Common Council begin deliberations seeking advice from Budget & Management Advisory Committee.	Public Hearing held. Budget & Management Advisory Committee reports to Common Council. Deliberations continue. Budget adopted no later than May 30th.	Summary of Adopted Budget published in newspaper. Copies of Budget Ordinances submitted to N.Y.S. Comptroller.

Exhibit 1.8

SUMMARY OF SIGNIFICANT ACCOUNTING, BUDGETING AND MANAGEMENT POLICIES

ACCOUNTING AND BUDGETING PRACTICES & INTERNAL CONTROL PROCEDURES:

The following information, while technical in nature, is provided to inform the interested reader of significant accounting practices and internal control mechanisms adhered to by the City of White Plains and how they are utilized to ensure that government resources are managed and accounted for in compliance with applicable laws and regulations.

Basis/Focus: The City's operating budgets, i.e. General Fund, Library Fund, Self Insurance Fund, Water Fund, Sewer Rent Fund and Debt Service Fund are prepared on a basis consistent with Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB) and the best practices and advisories set forth by the Government Finance Officers Association of the United States and Canada (GFOA).

Governmental funds (General Fund, Debt Service Fund and Library Fund) are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become susceptible to accrual, that is, when they become both "measurable" and "available" to finance expenditures of the fiscal period. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for interest that has not matured on general long-term debt and compensated absences which are recognized when due.

Proprietary Funds (Self Insurance Fund, Water Fund and Sewer Rent Fund) are accounted for using the economic resources measurement focus and accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Under the basis of accounting, receipt of long-term debt proceeds, capital outlays and debt service principal payments are not reported, but allocations for depreciation and amortization expense are recorded. Often, *but not always*, the opposite is true under the basis of budgeting.

Internal Controls: The City of White Plains employs a system where budgetary accounts are formally integrated with the City's general ledger accounts. As a result, budgetary financial statements present actual vs. budgetary comparisons, thus enhancing budgetary control and management decision making. The City also utilizes encumbrance accounting to assure effective budgetary control and accountability and to facilitate effective cash planning and control.

Encumbrances are commitments related to unperformed (executory) contracts for goods or services and are recorded and reported as restrictions, commitments or assignments of fund balance. Outstanding encumbrances do not constitute expenditures or liabilities.

Other internal controls employed by the City in the management of its resources includes formal review procedures in the filling of vacant positions (Position Control), in the processing of purchase orders and contracts, payroll transactions, inventory and in the handling of cash. Funding for vacant positions is not generally provided in the City's budget.

Budget Amendments: The City's Charter establishes the procedures for amending the operating and capital budgets during the fiscal year and for the processing of transfers between appropriations.

The Common Council must formally approve amendments to the budget that increase overall spending or the spending level of individual departments. Transfers within the budgets of departments may be made by the Budget Department within specified limits as requested by department heads or deemed necessary by the Budget Director. The Budget Director may also employ a budgetary allotment system and may set aside an amount not to exceed twenty percent of unobligated appropriations for possible emergencies arising during the budget year.

Independent Audit: The City of White Plains issues a Comprehensive Annual Financial Report (CAFR) which is audited by an independent certified public accountant. The City's financial records are also audited on a periodic basis by the Office of the Comptroller of the State of New York. The City of White Plains has earned the GFOA's *Certificate of Achievement for Excellence in Financial Reporting* each year since 1981 and the GFOA's *Distinguished Budget Presentation Award* each year since 1984.

MANAGEMENT POLICIES - FISCAL PERFORMANCE GOALS

The City's Fiscal Performance Goals, which were formally adopted by the Common Council, represent ongoing policies to guide the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the Common Council's ability and responsibility to respond to emergencies or service delivery requirements above or beyond the limitations established by the Fiscal Performance Goals. The City's goals are:

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations.
- The City will estimate annual revenues on an objective and reasonable basis. The City will develop a method to project revenues, expenditures/expenses and fund balance on a multi-year basis.
- The City will use one-time or special purpose revenues for capital expenditures, reduction of outstanding debt or for expenditures required by the revenue, and not to subsidize recurring operating and maintenance costs.
- The City will establish and annually re-evaluate all user charges and fees at a level related to the cost of providing the services.
- The City will endeavor to reduce reliance on the property tax by developing and expanding alternative revenue sources.
- The City will endeavor to improve and diversify the City's mix of commercial and residential properties.
- Proprietary funds (Self Insurance Fund, Water Fund and Sewer Rent Fund) will maintain revenues sufficient to support their respective full direct and indirect costs.

OPERATING EXPENDITURES PERFORMANCE GOALS

- The Budget Director will propose and the Common Council will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- The City will pay for all current operating and maintenance expenses from current revenue sources.
- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs.
- The City will maintain a budgetary control system that will enable it to adhere to the adopted budget.
- The City will maintain a system of financial and budgetary reporting that provides comparative actual to budget results.
- The City will develop and implement an effective risk management program to minimize losses and reduce costs. The Common Council will ensure that adequate resources and insurance are in place. This shall include coverage for general and automobile liability, unemployment and Workers Compensation.
- The City will encourage delivery of services by other public and private organizations whenever and wherever greater efficiency and effectiveness can be expected, as well as to develop and internally use technology and productivity advancements that will help reduce or avoid increasing personnel costs. The intent is to control personnel costs as a proportion of the total budget, to more productively and creatively use available resources, and to avoid duplication of effort and resources.

RESERVE PERFORMANCE GOALS

- The City will establish annually in the operating budget a reserve for financing to:
  - provide for settlement of pending labor contract negotiations;
  - provide for temporary funding of unforeseen needs of an emergency or non-recurring nature;
  - permit orderly budgetary adjustments when revenues are lost through the actions of other governmental bodies;
  - provide the local match for public or private grants; and,
  - meet unexpected small increases in service delivery costs.
- The reserve for financing will be budgeted at a level sufficient to provide for settlement of pending labor contract negotiations plus an amount not to exceed one percent (1%) of the proposed tax budget. Use of the contingency funds will only be by action of the Common Council. The reserve for financing shall be separate from any component of fund balance (restricted, committed or assigned) used to fund subsequent year's expenditures.

- The City will maintain an employee position control reserve account. Funding will be provided from salary lines plus related benefits as positions become vacant during the fiscal year. Funding for personnel to fill authorized but unfilled budgetary salary positions will be provided from the position control reserve account. The Budget Department will be responsible for the control of the reserve account. The Personnel Department will be responsible for ensuring that positions are filled only when adequate funds are available in the reserve account.

- The City will maintain spendable fund balance in an amount necessary to maintain adequate cash flow to prevent the demand for short-term borrowing, the disruption of services to its citizens due to unexpected temporary revenue shortfalls or unpredicted one-time expenditures and the need for large increases in the property tax rate. The fund balance has been accumulated to provide stability and flexibility to respond to unexpected adversity and/or opportunities.

- The fund balance comprised of amounts restricted for tax stabilization or subsequent year's expenditures, amounts assigned for subsequent year's expenditures, plus unassigned fund balance shall be maintained at a minimum of fifteen percent (15%) of the General Fund total expenditures, and shall be separate from the amount provided for in the reserve for financing.

- When the previously identified fund balance comprised of amounts restricted for tax stabilization or subsequent year's expenditures, amounts assigned for subsequent year's expenditures, plus unassigned fund balance falls below the 15% of total expenditures target, a plan shall be developed to replenish the deficient amount as soon as is necessary and/or reasonable, but in no event over a period greater than five years after the original determination was made that the amount was below target level.

- The Common Council is the highest level of decision-making authority and may restrict, commit or assign portions of fund balance by adopted resolution and/or ordinance. The Common Council has designated the Commissioner of Finance as the official having authority to assign portions of fund balance categories based on generally accepted accounting principles. The City will expend funds in the following order: restricted first, the committed, then assigned, and lastly, unassigned.

INVESTMENT PERFORMANCE GOALS

- The City's primary investment performance objectives, in priority order, shall be legality, safety, liquidity and yield.

- The City will develop a cash flow analysis of all funds on a regular basis. Collections, deposits and disbursements of all funds will be scheduled to ensure maximum cash availability.

- The City will optimize the return on all cash investments.

- Where permitted by law, cash from several separate funds and sources will be pooled to optimize investment yields. Interest will be credited to the sources of the invested monies.

- The Department of Finance will provide quarterly information to the Common Council concerning investment performance.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS

- Capital improvements will be based on long range projected needs rather than on immediate needs in order to minimize future maintenance, replacement, and capital costs.
- All capital improvements will be made in accordance with the City's approved five year capital improvement program (CIP). The CIP shall be updated annually.
- The development of the CIP will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- The City will identify the estimated cost and potential funding sources for each capital project proposed in the CIP before submission to review bodies and the Common Council.
- Future annual costs associated with a proposed capital improvement, including annual debt service and operating and maintenance costs will be estimated and included in the CIP and updated if necessary before a decision to implement a project is made by the Common Council.
- Federal, State and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

DEBT PERFORMANCE GOALS

- The City will limit long-term debt to only those capital improvements that cannot be financed from current revenues.
- The maturity date for any debt will not exceed the period of probable usefulness (PPU) provided for in the New York State Local Finance Law.
- Thirty percent (30%) of the City's available general obligation debt limit shall be reserved for emergency purposes.
- As a means of further minimizing the impact of debt obligations on the City taxpayers:
  - the total net indebtedness (total general obligations less exclusions for water projects, sewer projects and current debt principal appropriations) shall not exceed five percent (5%) of the full assessment value of taxable property;
  - long-term net debt shall not exceed $2,000 per capita;
  - these limitations shall not apply to any debt incurred for emergency purposes.
- The City will avoid the issuance of budget, tax and revenue anticipation notes.
- The City will issue debt that will be repaid from special assessments, specific revenues (such as water rents, sewer rents, parking revenues, etc.) and/or any source other than property taxes ("self-liquidating debt") whenever reasonable and appropriate.
- The City will prepare and distribute an official statement whenever required for the issuance of debt and maintain compliance with the annual reporting requirements of Securities and Exchange Commission (SEC) Rule 15c2-12 (municipal securities disclosure).
- The City shall encourage and maintain good relations with financial and bond rating agencies, and will follow a policy of full and open disclosure on every financial report and official statement.

FINANCIAL REPORTING PERFORMANCE GOALS

- The City will adhere to a policy of full and open public disclosure of all financial activity. The proposed tax budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made publicly available. Opportunities will be provided for full citizen participation prior to final decisions on adopting the budget. Detailed budgetary information; i.e. specific sources of revenue and objects of expenditure, will be made publicly available.

- The City shall include in the proposed and adopted tax budget documents an explanation as to how the budget compares to the City's Fiscal Performance Goals.

- The City's accounting system will maintain records on a basis consistent with generally accepted accounting principles.

- The Commissioner of Finance will prepare regular quarterly and annual financial reports presenting a summary of financial activity by major types of funds and programs.

- The City will prepare The Comprehensive Annual Financial Report in conformity with generally accepted governmental accounting principles and financial reporting best practices.

- The City will employ an independent certified public accounting firm to perform an annual audit of all funds, authorities, agencies, and grant programs and will make the annual audited report publicly available. The audit shall be completed and submitted to the Common Council within 180 days of the close of the City's fiscal year.

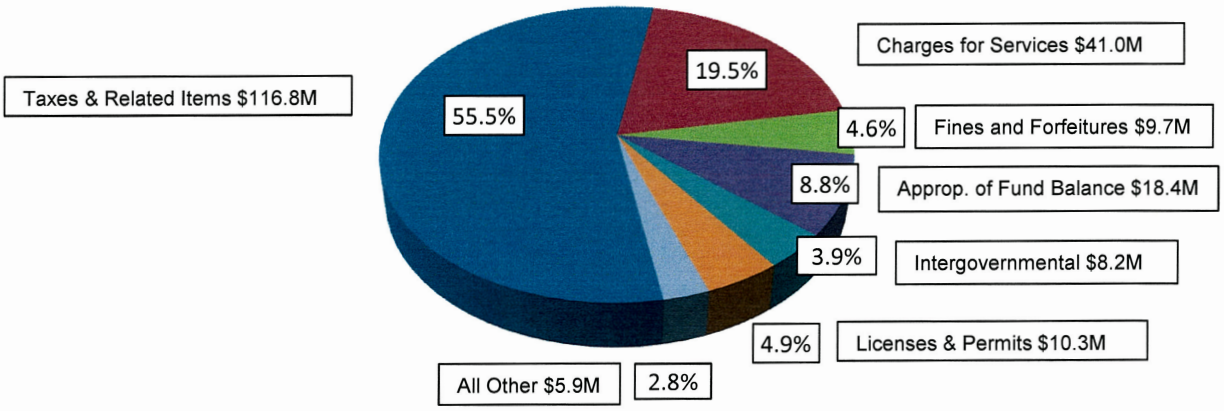
- The annual audit of the City will be conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States and in conformity with accounting principles generally accepted in the United States of America.

- The annual audit of the City will comply with the requirements of the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations* ("Single Audit").

- The City each year will submit its CAFR to the GFOA for GFOA's *Certificate of Achievement for Excellence in Financial Reporting* award program.

CITY OF WHITE PLAINS
SUMMARY OF COMBINED OPERATING BUDGETS
2022 - 2023

REVENUES: $210.3M



EXPENDITURES: $210.3M

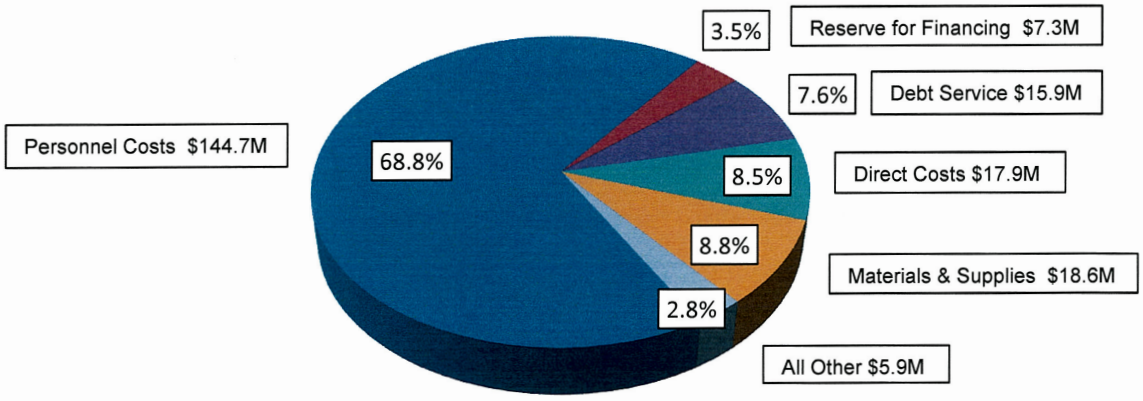


Exhibit I.9

CITY OF WHITE PLAINS
SUMMARY COMBINED OPERATING BUDGETS
2022-2023
(in 000's of dollars)

	General Fund	Library Fund	Self Insurance Fund	Sewer Rent Fund	Water Fund	Interfund Adjustments	Combined Total (Memorandum Only)
REVENUES:							
Property Tax & Related Items	$ 116,833	$	$	$	$	$	$ 116,833
Intergovernmental	7,833	18		225	125		8,201
Charges for Services	22,490	2	5,217	3,168	17,807	(7,699)	40,985
Licenses & Permits	10,265				7		10,272
Fines & Forfeitures	9,658						9,658
Miscellaneous	5,781	2			29		5,812
Interest & Dividends	36			2	15		53
Operating Transfers		6,729				(6,729)	-
Total Revenues	172,896	6,751	5,217	3,395	17,983	(14,428)	191,814
Appropriation of Fund Balance	16,922	40		624	857		18,443
Total Funds Available	$ 189,818	$ 6,791	$ 5,217	$ 4,019	$ 18,840	$ (14,428)	$ 210,257
EXPENDITURES:							
Salaries and Wages	$ 81,202	$ 3,101	$ 18	$ 531	$ 2,388	$	$ 87,240
Employee Benefits	54,094	1,602	19	362	1,374		57,451
Materials & Supplies	9,798	941		208	7,627		18,574
Direct Costs	16,799	421	5,180	1,056	2,132	(7,699)	17,889
Equipment/Rolling Stock	1,168	21		84	441		1,714
Depreciation				974	1,788		2,762
Capital Outlay				525	900		1,425
Debt Service				174	1,978		2,152
Operating Transfers:							
Debt Service Fund	13,072	705					13,777
Library Fund	6,729					(6,729)	-
Reserve for Financing	6,956		-	105	212		7,273
Total Expenditures	189,818	6,791	5,217	4,019	18,840	(14,428)	210,257
Interfund Adjustments	(11,661)	(41)		(956)	(1,770)		-
Total (Memorandum Only)	$ 178,157	$ 6,750	$ 5,217	$ 3,063	$ 17,070	$ -	$ 210,257

City of White Plains
Actual, Projected and Proposed Budgets
(in 000's of dollars)

	General Fund			Library Fund			Self Insurance Fund		
	2020-21 Actual	2021-22 Projected	2022-23 Proposed	2020-21 Actual	2021-22 Projected	2022-23 Proposed	2020-21 Actual	2021-22 Projected	2022-23 Proposed
FINANCIAL SOURCES:									
Property & Related Taxes	$ 109,079	$ 115,500	$ 116,833	$ -	$ -	$ -	$ -	$ -	$ -
Intergovernmental	20,124	19,600	7,833	18	18	18	-	-	-
Charges for Services	17,008	22,300	22,490	-	1	2	5,889	5,123	5,217
Licenses & Permits	9,522	12,300	10,265	-	-	-	-	-	-
Fines & Forfeitures	7,538	9,700	9,658	-	-	-	-	-	-
Miscellaneous	4,910	5,764	5,781	2	3	2	490	210	-
Interest Income	79	36	36	-	-	-	76	15	-
Transfers In	-	-	-	6,407	6,591	6,729	-	-	-
Appropriation of Fund Balance	-	-	16,922	-	-	40	-	-	-
Total Financial Sources	168,260	185,200	189,818	6,427	6,613	6,791	6,455	5,348	5,217
FINANCIAL USES:									
Salaries and Wages	76,820	78,800	81,202	2,898	3,059	3,101	-	-	18
Employee Benefits	49,840	52,900	54,094	1,559	1,658	1,602	(8)	17	19
Materials & Supplies	7,689	9,200	9,798	889	768	941	-	-	-
Direct Costs	13,502	15,000	16,799	359	379	421	5,959	5,264	5,180
Equipment/Rolling Stock	486	1,700	1,168	2	-	21	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-	-	-	-	-
Transfers Out	19,958	20,200	19,801	708	703	705	-	-	-
Reserve for Financing	-	-	6,956	-	-	-	-	-	-
Total Financial Uses	168,295	177,800	189,818	6,415	6,567	6,791	5,951	5,281	5,217
Excess of Revenues and Other Sources Over(Under) Expenses/ Expenditures and Other Uses	(35)	7,400	-	12	46	-	504	67	-
Restricted Sales Tax	4,629	5,000							
Beginning Fund Balance/Equity	41,093	45,687	58,087	123	135	181	(529)	(25)	42
Ending Fund Balance/Equity	$ 45,687	$ 58,087	$ 58,087	$ 135	$ 181	$ 181	$ (25)	$ 42	$ 42

Sewer Rent Fund			Water Fund			Debt Service Fund			Total - All Funds		
2020-21 Actual	2021-22 Projected	2022-23 Proposed	2020-21 Actual	2021-22 Projected	2022-23 Proposed	2020-21 Actual	2021-22 Projected	2022-23 Proposed	2020-21 Actual	2021-22 Projected	2022-23 Proposed
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 109,079	$ 115,500	$ 116,833
-	362	225	121	123	125	140	133	126	20,403	20,236	8,327
2,771	3,168	3,168	17,860	17,806	17,807	-	-	-	43,528	48,398	48,684
-	-	-	4	-	7	-	-	-	9,526	12,300	10,272
-	-	-	-	-	-	-	-	-	7,538	9,700	9,658
93	550	-	378	53	29	4	-	-	5,877	6,580	5,812
2	2	2	30	15	15	9	3	-	196	71	53
-	-	-	-	-	-	15,059	15,296	13,766	21,466	21,887	20,495
-	-	624	-	-	857	-	-	600	-	-	19,043
2,866	4,082	4,019	18,393	17,997	18,840	15,212	15,432	14,492	217,613	234,672	239,177
504	504	531	2,391	2,405	2,388	-	-	-	82,613	84,768	87,240
330	356	362	1,476	1,414	1,374	-	-	-	53,197	56,345	57,451
78	212	208	5,962	7,594	7,627	-	-	-	14,618	17,774	18,574
958	975	1,056	1,387	1,931	2,132	-	-	-	22,165	23,549	25,588
2	-	84	10	61	441	-	-	-	500	1,761	1,714
883	954	974	1,764	1,927	1,788	-	-	-	2,647	2,881	2,762
	1,043	525	385	600	900	-	-	-	385	1,643	1,425
-	-	-	-	-	-	11,352	11,627	10,258	11,352	11,627	10,258
124	145	174	1,722	1,887	1,978	4,404	4,167	4,234	6,250	6,199	6,386
-	-	-		-	-	-	-	-	20,666	20,903	20,506
-	-	105	-	-	212	-	-	-	-	-	7,273
2,879	4,189	4,019	15,097	17,819	18,840	15,756	15,794	14,492	214,393	227,450	239,177
(13)	(107)	-	3,296	178	-	(544)	(362)	-	3,220	7,222	-
9,026	9,013	8,906	35,091	38,387	38,565	3,467	2,923	2,561	88,271	96,120	108,342
$ 9,013	$ 8,906	$ 8,906	$ 38,387	$ 38,565	$ 38,565	$ 2,923	$ 2,561	$ 2,561	$ 91,491	$ 103,342	$ 108,342

CITY OF WHITE PLAINS
GENERAL FUND BUDGET SUMMARY
2022-2023

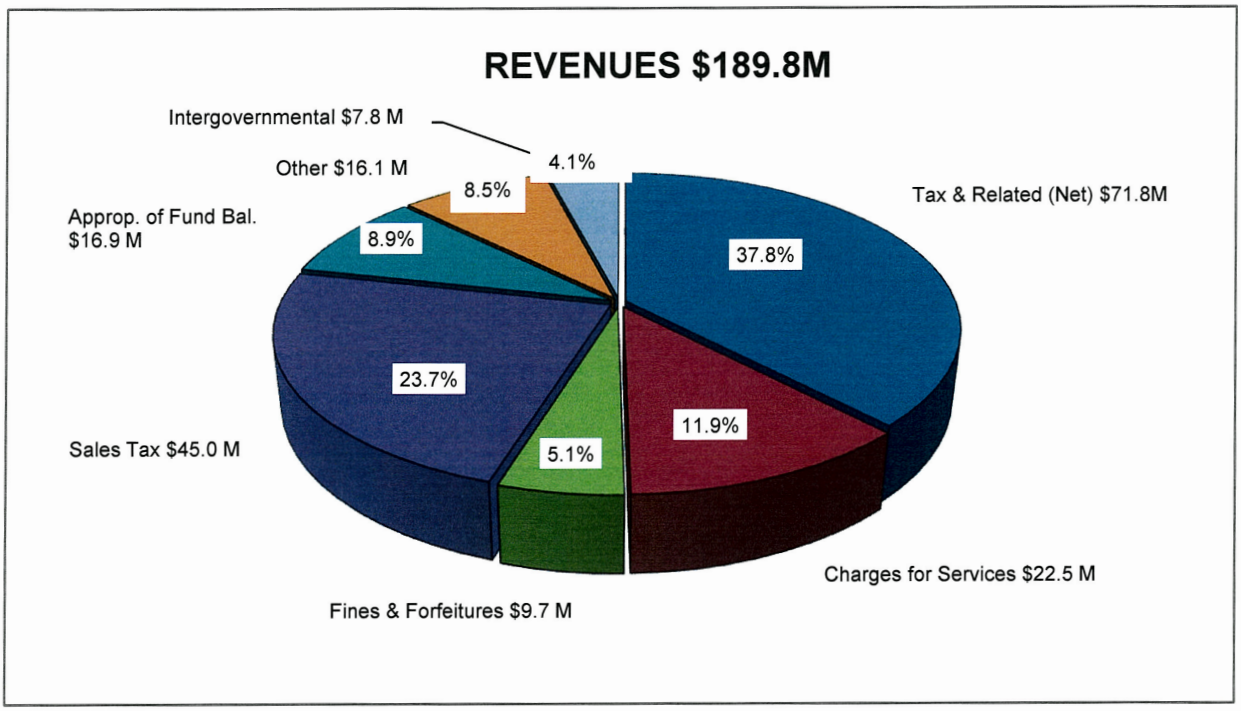


EXHIBIT 1.10

	Revised Budget FY 2021-2022	Proposed Budget FY 2022-2023	% CHANGE
EXPENDITURE BY MAJOR CATEGORY:			
Salaries & Wages	$ 77,063,043	$ 81,201,600	5.1%
Employee Benefits	51,990,869	54,094,169	4.0%
Materials & Supplies	9,352,537	9,797,713	4.8%
Direct Costs	17,405,493	16,799,134	-3.5%
Equipment & Rolling Stock	1,874,609	1,168,416	-37.7%
Interfund Transfers	20,192,197	19,801,135	-1.9%
Reserve for Financing	9,522,126	6,956,291	-26.9%
	$187,400,874	$189,818,458	1.3%
EXPENDITURE BY DEPARTMENTS (SERVICE PROVIDERS):			
Council & Boards	$ 9,979,538	$ 7,430,093	-25.5%
General Government	46,512,742	45,973,316	-1.2%
Public Works	31,185,651	31,528,401	1.1%
Parking	16,813,540	17,829,635	6.0%
Public Safety	69,774,423	73,044,654	4.7%
Community Services	13,134,980	14,012,359	6.7%
	$187,400,874	$189,818,458	1.3%
EXPENDITURE BY GOALS & OBJECTIVES (SERVICE PROVIDED):			
Policy Formulation & Administration	$ 60,432,682	$ 57,504,493	-4.8%
Protection of Persons & Property	70,760,235	74,143,328	4.8%
Environmental Protection	11,130,926	11,267,859	1.2%
Transportation	25,601,823	26,731,406	4.4%
Social Enrichment Opportunities	15,185,486	16,023,075	5.5%
Physical Resource Development	4,289,722	4,148,297	-3.3%
	$ 187,400,874	$ 189,818,458	1.3%

CITY OF WHITE PLAINS
GENERAL FUND
SUMMARY BUDGET COMPARISONS

	2020-21 Actual*	2021-22 Revised Budget 12/31/2021	2021-22 Year to Date Actual 12/31/2021	Proposed 2022-23 Budget
REVENUES:				
Property Taxes	$ 64,604,880	$ 66,745,880	$ 66,321,210	$ 68,677,594
Allowance for Uncollected Taxes	(1,000)	(22,000)	-	(22,000)
Net Tax Contribution	64,603,880	66,723,880	66,321,210	68,655,594
Sales Tax - Unrestricted	41,661,941	41,700,000	24,638,128	45,000,000
Sales Tax - Restricted	4,629,104	-	2,737,569	-
Hotel Occupancy Tax	481,379	505,250	450,871	850,000
Tax Related Items (Other than Levy)	2,331,577	2,346,000	1,458,824	2,327,000
Intergovernmental:				
Federal American Rescue Plan	11,583,778	10,990,000	-	-
FEMA	27,620	-	358,122	-
NYS AIM Funding	6,100,424	5,463,256	952,802	5,463,256
Other	2,412,545	2,380,949	1,420,378	2,370,094
Charges for Services	17,007,368	19,394,087	13,636,350	22,489,841
Licenses & Permits	9,522,264	9,538,488	6,795,181	10,264,943
Fines & Forfeitures	7,538,191	8,031,395	4,904,129	9,657,711
Miscellaneous	4,909,814	5,780,492	1,713,745	5,780,991
Interest	78,736	122,475	14,451	36,500
Total Revenues	172,888,621	172,976,272	125,401,760	172,895,930
Fund Balance:				
Restricted for Tax Stabilization	-	4,924,450	-	4,829,481
Committed to Open Space/Recreation	-	120,000	-	120,000
Committed to Tax Certs	-	1,800,000	-	1,800,000
Assigned for Pr. Yr. Enc.	-	2,830,152	-	-
Unassigned	-	4,750,000	-	10,173,047
Total Funds Available	$ 172,888,621	$ 187,400,874	$ 125,401,760	$ 189,818,458
EXPENDITURES:				
Salaries & Wages	$ 76,820,272	$ 77,063,043	$ 36,947,386	$ 81,201,600
Employee Benefits	49,840,025	51,990,869	25,543,807	54,094,169
Materials & Supplies	7,689,302	9,352,537	4,245,003	9,797,713
Direct Costs	13,501,708	17,405,493	11,351,015	16,799,134
Equipment/Rolling Stock	485,529	1,874,609	1,442,135	1,168,416
Operating Transfers:				
Debt Service Fund	13,550,554	13,578,534	4,405,517	13,071,918
Library Fund	6,407,805	6,591,163	2,787,885	6,729,217
Special Revenue	-	22,500	22,500	-
Reserve for Financing	-	9,522,126	-	6,956,291
Total Expenditures	$ 168,295,195	$ 187,400,874	$ 86,745,248	$ 189,818,458
ASSESSED VALUATION	$ 284,515,957	$ 284,300,633		$ 286,074,129
PROPERTY TAX RATE	$224.52	$230.22		$234.51

* Source: Comprehensive Annual Financial Report for the Fiscal Year July 1, 2020-June 30, 2021

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CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY SOURCES OF REVENUE & OBJECTS OF EXPENDITURE

REVENUES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Recognized 12/31/2021	2022-2023 Proposed Budget	% Increase (Decrease)
Taxes & Related Items:					
Property Tax Levy	$ 63,502,759	$ 65,451,692	$ 65,441,853	$ 67,087,244	2%
Interest-Penalty	246,930	350,000	129,033	330,000	-6%
Pr Yr Property Tax Collection	30,580	200,385	140	200,000	
Payments in Lieu of Taxes	1,071,541	1,093,803	879,217	1,390,350	27%
Allowance for Uncollected Taxes	(1,000)	(22,000)	-	(22,000)	0%
WPSD Property Tax Penalty	152,371	120,000	43,474	115,000	-4%
BID Assessments	700,000	700,000	700,000	700,000	0%
Sales & Use Tax - Unrestricted	41,661,941	41,700,000	24,638,128	45,000,000	8%
Sales & Use Tax - Restricted	4,629,104	-	2,737,569	-	0%
Hotel Occupancy Tax	481,379	505,250	450,871	850,000	68%
Utility Gross Receipts	1,232,276	1,176,000	586,317	1,182,000	1%
Total Taxes & Related Items	113,707,881	111,275,130	95,606,602	116,832,594	5%
Intergovernmental:					
Federal:					
Federal Relief Aid	11,583,778	10,990,000	3,108	-	-5%
FEMA	27,620	-	358,122	-	
Senior Citizens T-IIIB	24,299	21,000	7,139	21,000	0%
Dept. of Justice Vest Partnership	14,298	18,400	-	26,400	43%
Nutrition Title-IIIC	24,322	35,200	18,350	35,200	0%
Other	5,874	6,200	3,100	6,200	0%
Total Federal	11,680,191	11,070,800	389,819	88,800	-99%
State:					
AIM	6,100,424	5,463,256	952,802	5,463,256	0%
Arterial Highway Maintenance	28,050	28,050	14,025	28,050	0%
Mental Health	7,309	35,000	495	15,000	-57%
NYS Unified Court System	56,696	60,000	60,000	60,000	0%
NYS Criminal Justice Service	4,766	4,000	17,476	6,000	33%
Youth Program	45,779	30,519	-	30,519	0%
Other	51,034	47,930	17,911	46,375	-3%
Total State	6,294,058	5,668,755	1,062,709	5,649,200	0%
County and Local Support:					
Mortgage Tax	2,034,167	2,000,000	1,245,080	2,000,000	0%
Stop DWI/SEAS Program	6,645	8,400	2,096	8,400	0%
Community Development	89,410	86,250	26,815	86,950	1%
FBI (Westchester County)	19,896	-	4,783	-	-
Total County	2,150,118	2,094,650	1,278,774	2,095,350	0%
Total Intergovernmental	20,124,367	18,834,205	2,731,302	7,833,350	-58%
Charges for Services:					
General:					
Building Code Enforcement Fees	186,726	115,000	96,243	110,000	-4%
Civil Service Exam Fees	4,040	14,700	21,078	81,000	451%
Community Development	61,617	38,200	41,285	39,152	2%
Sewer Fund	558,260	795,477	795,477	841,952	6%
Water Fund	1,024,850	1,466,455	1,466,455	1,645,302	12%
White Plains URA	27,073	8,250	10,323	8,850	7%
WP School District	60,000	60,000	60,000	60,000	0%
Other	4,311	4,550	4,463	4,300	-5%
Total General	1,926,877	2,502,632	2,495,324	2,790,556	12%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY SOURCES OF REVENUE & OBJECTS OF EXPENDITURE

REVENUES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Recognized 12/31/2021	2022-2023 Proposed Budget	% Increase (Decrease)
Charges for Services (cont'd):					
Departmental:					
City Clerk	115,301	120,400	56,630	120,450	0%
Parking Department	11,719,886	12,233,117	9,275,314	15,291,463	25%
Public Safety	1,813,175	2,227,814	781,464	2,183,565	-2%
Public Works	453,853	241,571	37,536	239,972	-1%
Recreation & Parks	942,718	1,208,650	766,490	1,305,085	8%
Youth Services	35,558	859,903	223,592	558,750	-35%
Total Departmental	15,080,491	16,891,455	11,141,026	19,699,285	17%
Total Charges for Services	17,007,368	19,394,087	13,636,350	22,489,841	16%
Licenses and Permits:					
Building Department	5,929,941	6,252,550	4,645,115	6,697,025	7%
City Clerk	13,225	16,000	6,695	13,430	-16%
City Franchise Fees	973,793	931,211	473,818	964,211	4%
Office of Mayor	74,750	80,000	35,950	80,000	0%
Planning	8,118	6,000	4,500	6,000	0%
Public Safety	1,191,669	1,174,977	898,676	1,183,277	1%
Public Works	1,325,368	1,074,750	730,427	1,318,000	23%
Recreation & Parks	5,400	3,000	-	3,000	0%
Total Licenses and Permits	9,522,264	9,538,488	6,795,181	10,264,943	8%
Fines & Forfeitures:					
Alarm Ordinance	42,200	100,000	27,075	60,000	-40%
Fines & Bail Court	294,964	600,000	301,342	650,000	8%
Forfeited Deposits	25,611	300	-	300	0%
Overtime Parking Notices	76,670	85,733	31,626	65,540	-24%
Parking Fines	6,057,651	6,100,000	3,828,136	7,456,271	22%
Red Light Fines	1,041,095	1,145,362	715,950	1,425,600	24%
Total Fines & Forfeitures	7,538,191	8,031,395	4,904,129	9,657,711	20%
Miscellaneous:					
Miscellaneous Sales	253,704	184,540	27,481	257,250	39%
Insurance Recovery	328,357	107,500	108,648	105,500	-2%
Contributions-Developer	1,250,000	1,875,000	250,000	1,725,000	-8%
Contributions- Miscellaneous	12,699	15,500	3,933	25,750	66%
Tenant Emergency Protection	93,800	98,000	98,000	95,000	-3%
Advertising	88,287	97,223	83,523	172,009	77%
Rents - Commissions	2,021,531	2,719,049	806,136	2,869,637	6%
Senior Citizens	12,541	40,000	10,256	40,000	0%
Other	848,895	643,660	325,618	490,845	-24%
Total Miscellaneous	4,909,814	5,780,472	1,713,595	5,780,991	0%
Interest	78,736	122,475	14,451	36,500	-70%
Appropriation of Fund Balance:					
Prior Year Encumbrances	-	2,830,152	-	-	
Apprtd. Open Space Reserve	-	120,000	-	120,000	0%
Apprtd. Tax Certiorari Reserve	-	1,800,000	-	1,800,000	0%
Apprtd. Tax Stabilization Reserve	-	4,924,450	-	4,829,481	-2%
Apprtd. Fund Balance	-	4,750,000	-	10,173,047	114%
Total Appropriation of Fund Balance	-	14,424,602	-	16,922,528	17%
Total Revenues	$ 172,888,621	$ 187,400,854	$ 125,401,610	$ 189,818,458	1%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY SOURCES OF REVENUE & OBJECTS OF EXPENDITURE

EXPENDITURES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Proposed Budget	% Increase (Decrease)
Salaries and Wages:					
Elected	$ 380,301	$ 394,890	$ 192,150	$ 394,890	0%
Appointed	4,104,048	3,966,106	1,915,138	4,450,624	12%
Managerial/Confidential	2,816,504	3,005,590	1,401,169	3,271,994	9%
CSEA	21,800,287	21,367,647	10,422,212	22,192,833	4%
Police	21,555,017	20,956,045	9,936,389	22,069,064	5%
Fire	16,082,854	16,065,480	7,684,425	16,677,947	4%
Sanitation	3,929,920	3,989,733	1,948,962	3,989,102	0%
Overtime:					
Managerial/Confidential	37,483	27,359	12,105	33,882	24%
CSEA	977,970	1,109,271	407,474	1,216,858	10%
Police	2,563,274	2,700,000	1,121,502	2,775,000	3%
Fire	1,167,289	915,600	886,358	1,079,600	18%
Sanitation	147,827	161,323	73,027	186,529	16%
Other:					
P/T & Seasonal	1,102,864	2,249,450	871,254	2,708,728	20%
207-A & Pensioner Payments	154,634	154,549	75,221	154,549	0%
Total Salaries & Wages	76,820,272	77,063,043	36,947,386	81,201,600	5%
Employee Benefits:					
Social Security	5,702,738	5,811,597	2,702,127	6,117,014	5%
MTA Payroll Tax	260,783	261,165	126,706	274,805	5%
Pension System:					
NYS Employee System	4,943,629	5,400,644	2,569,885	4,057,547	-25%
NYS Police & Fire System	10,183,337	10,991,506	5,586,139	11,361,440	3%
Insurances:					
Health Insurances:					
Active Employees	15,259,146	14,738,677	7,136,566	16,816,244	14%
Active Employees Buyout	514,589	530,000	529,230	530,000	0%
Retired Employees	10,834,517	11,778,000	5,693,545	12,450,000	6%
Retired Employees Buyout	184,228	190,500	174,464	190,000	0%
Dental Insurance	501,233	489,113	239,719	514,439	5%
Optical Insurance	116,546	73,255	55,928	118,930	62%
Group Life Insurance	70,750	73,250	35,038	75,085	3%
Professional Development	142,868	231,877	68,744	255,960	10%
Clothing & Uniforms	524,071	810,319	312,903	731,775	-10%
Supplemental Benefits:					
Employee Assistance Program	14,500	14,520	7,260	14,280	-2%
Police	290,546	288,672	141,804	293,716	2%
Fire	200,203	204,006	99,161	204,006	0%
Sanitation	96,341	103,768	64,588	88,928	-14%
Total Employee Benefits	49,840,025	51,990,869	25,543,807	54,094,169	4%
Total Personnel Costs	126,660,297	129,053,912	62,491,193	135,295,769	5%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY SOURCES OF REVENUE & OBJECTS OF EXPENDITURE

EXPENDITURES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Proposed Budget	% Increase (Decrease)
Materials and Supplies:					
Office Operations:					
Office Supplies	116,329	151,183	59,997	154,845	2%
Advertising	14,771	20,345	7,407	22,352	10%
Printing	38,912	106,949	22,456	98,800	-8%
Postage	115,605	145,790	53,982	145,440	0%
Books-Subscriptions	59,213	67,665	25,368	75,575	12%
Program Supplies	155,792	277,887	74,967	295,995	7%
Computer/Office Equip Maintenance	248,671	306,440	301,314	319,435	4%
Software	17,848	24,000	2,000	27,000	13%
Total Office Operations	767,141	1,100,259	547,491	1,139,442	4%
Land & Road Maintenance:					
Street Resurfacing	200,000	125,000	104,904	125,000	0%
Asphalt Materials	260,733	479,090	120,453	479,090	0%
Salt/Sand	569,056	665,510	3,933	756,600	14%
Land Maintenance	177,843	348,230	85,995	306,466	-12%
Tree Removal/Replacement	89,231	97,279	22,498	80,000	-18%
Portable Equipment Maintenance	118,231	148,410	96,666	148,410	0%
Total Land & Road Maintenance	1,415,094	1,863,519	434,449	1,895,566	2%
Traffic Lighting Operations:					
Street Lighting	15,585	95,709	64,148	50,000	-48%
Lamps & Poles	-	27,010	27,965	33,300	23%
Signs & Signals	3,350	4,000	-	4,000	0%
Traffic Supplies	56,759	143,269	47,214	144,600	1%
Total Traffic Lighting Operations	75,694	269,988	139,327	231,900	-14%
Building & Facility Operations:					
Fuel Oil	5,292	5,100	1,487	7,950	56%
Building Facility Maintenance	196,385	443,425	300,505	283,910	-36%
Maintenance Supplies	149,338	219,356	106,444	223,990	2%
Radio Communications	27,447	46,757	11,820	34,000	-27%
HVAC - Plumbing - Electrical	164,271	195,800	304,723	203,800	4%
Parking Meter Maintenance/Parts	6,030	74,066	15,992	54,000	-27%
Emergency Repairs	225,517	29,000	12,250	29,000	0%
Other	37,438	253,629	165,846	167,350	-34%
Total Building & Facility Operations	811,718	1,267,133	919,067	1,004,000	-21%
Rolling Stock Operations:					
Fuel	437,755	480,702	299,698	688,132	43%
Fire & Police Vehicles Supplies	23,265	29,800	23,221	29,800	0%
Tire & Chains	24,840	33,100	17,857	33,100	0%
Repairs & Maintenance	863,111	856,650	334,093	858,950	0%
Other	29,515	27,050	28,677	31,250	16%
Total Rolling Stock Operations	1,378,486	1,427,302	703,546	1,641,232	15%
Utilities:					
Electricity	2,053,467	2,097,050	955,301	2,445,302	17%
Telephone/Data Lines	198,171	211,837	84,999	232,691	10%
Gas	343,017	350,953	46,618	412,288	17%
Water	97,595	141,505	39,060	138,805	-2%
Total Utilities	2,692,250	2,801,345	1,125,978	3,229,086	15%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY SOURCES OF REVENUE & OBJECTS OF EXPENDITURE

EXPENDITURES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Materials & Supplies (cont'd):					
Rentals:					
Property - Space	172,429	189,730	82,443	239,000	26%
Software	299,388	343,364	262,434	328,172	-4%
Equipment	69,823	83,897	30,474	83,315	-1%
Total Rentals	541,640	616,991	375,351	650,487	5%
K-9 Police Unit	7,279	6,000	(206)	6,000	0%
Total Materials & Supplies	7,689,302	9,352,537	4,245,003	9,797,713	5%
Direct Costs:					
Contractual Services:					
Ambulance Service Contract	704,400	729,054	425,278	754,570	3%
Consultants	181,195	778,004	466,103	448,400	-42%
Financial & Auditing	102,705	102,705	100,005	104,761	2%
Public Stenographer	13,168	26,000	4,989	28,200	8%
Athletic Officials	42,635	90,000	32,328	87,000	-3%
Civil Service Exam Admin.	42,311	40,900	19,297	41,500	1%
Medical Examinations	35,012	62,588	6,800	62,588	
Service Contracts	971,137	1,375,431	1,026,298	1,335,825	-3%
Bus Transportation	-	55,325	37,459	147,625	167%
Waste Disposal Haulaway	858,275	904,599	399,288	941,422	4%
Labor Counsel	48,084	300,000	202,055	200,000	-33%
Legal Services	27,700	77,500	20,117	82,500	6%
Program Services	842,405	1,589,640	863,563	1,165,638	-27%
Network Support - Internet Access	89,640	124,789	104,143	121,150	-3%
Humane Society	44,892	44,892	22,446	44,892	0%
Red Light Cameras Contract	675,000	810,000	292,250	810,000	0%
On-Line Subscription Services	108,134	110,000	64,027	100,000	-9%
Ticket Collections	329,499	305,000	159,766	400,000	31%
Arbitration & Hearing Officers	-	130,700	325	80,700	-38%
Meals	21,352	40,500	11,592	40,500	0%
Towing	19,205	21,500	10,416	21,500	0%
Armory Contract Charges	282,961	288,620	95,254	294,393	2%
Credit Card Fees	527,256	554,766	350,784	771,000	39%
Miscellaneous	83,631	109,945	95,645	104,360	-5%
Insurances:					
Contribution to Self Insurance Fund	5,649,487	4,914,535	4,914,535	4,932,360	0%
Other Insurance Premiums	129,864	108,500	73,854	108,500	0%
Legal Judgments - Settlements	149,771	1,800,000	361,514	1,800,000	0%
Taxes	400,512	425,000	-	453,000	7%
BID Services	700,000	700,000	700,000	700,000	0%
Rent Abatements (ETPA)	35,659	50,000	12,538	50,000	0%
NYS Admin. Charges (ETPA)	48,320	56,000	56,000	56,000	0%
Procedural Review Tax Assess.	36,000	275,500	197,800	100,000	-64%
Community Activities	59,449	149,000	40,549	156,250	5%
Slater Center Support	226,000	226,000	169,500	226,000	0%
Crime Control Planning	12,566	20,000	5,997	20,000	0%
Other	3,483	8,500	8,500	8,500	0%
Total Direct Costs	13,501,708	17,405,493	11,351,015	16,799,134	-3%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY SOURCES OF REVENUE & OBJECTS OF EXPENDITURE

EXPENDITURES:		2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Equipment:						
Rolling Stock		398,049	1,617,744	1,364,952	945,000	-42%
Computer Equipment		11,735	68,002	9,943	47,813	-30%
Machinery & Tools		15,947	28,056	425	53,788	92%
Building Facility Enhancements		4,552	7,500	8,791	17,500	133%
Protective Services Equipment		21,431	62,650	18,509	40,000	-36%
Fire Station Furnishings		4,355	4,000	2,803	5,000	25%
Mobile Radios		3,546	10,200	243	7,000	-31%
Security Equipment		9,536	5,000	142	5,000	0%
Parking Meters		-	20,000	6,202	5,000	-75%
Traffic Control Equipment		11,777	13,187	12,859	18,000	36%
Other Equipment		4,601	38,270	17,266	24,315	100%
Total Equipment		485,529	1,874,609	1,442,135	1,168,416	-38%
Other Financial Uses:						
Transfer To:						
Library Fund	*	6,407,805	6,591,163	2,787,885	6,729,217	2%
Debt Service Fund		13,550,554	13,578,534	4,405,517	13,071,918	-4%
Capital Projects Fund		-	-	-	-	0%
Special Revenue Fund		-	22,500	22,500	-	
Total Other Financial Uses		19,958,359	20,192,197	7,215,902	19,801,135	-2%
Reserve for Financing		-	9,522,126	-	6,956,291	-27%
Total Other than Personnel Costs		41,634,898	58,346,962	24,254,055	54,522,689	-7%
Total Expenditures		$ 168,295,195	$ 187,400,874	$ 86,745,248	$ 189,818,458	1%

* Classification for Budgetary purposes.

CITY OF WHITE PLAINS - GENERAL FUND
REVENUE BUDGET BY DEPARTMENTS

REVENUES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Recognized 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Council & Boards:					
Common Council	$ -	$ 7,580,152	$ -	$ 10,173,047	34%
City Court	294,964	600,000	301,342	650,000	8%
Real Estate Committee	-	-	-	-	0%
Total Council & Boards	294,964	8,180,152	301,342	10,823,047	32%
General Government:					
Office of the Mayor	74,750	80,000	35,950	80,000	0%
City Clerk Office	130,531	138,160	66,087	135,880	-2%
Law Department	16,658	2,550	4,100	4,100	61%
Assessor's Office	5,496	3,800	3,468	3,800	0%
Finance Department	137,785,880	142,112,713	101,244,841	136,442,557	-4%
Budget Department	50	-	-	-	0%
Information Technology	-	-	1,740	-	0%
Purchasing Department	200,372	160,000	9,366	225,000	41%
Planning Department	159,003	136,000	137,860	133,000	-2%
Building Department	6,126,408	6,379,150	4,744,676	6,814,775	7%
Personnel Department	16,056	38,740	33,078	93,025	140%
Total General Government	144,515,204	149,051,113	106,281,166	143,932,137	-3%
Public Works:					
Bureau of Administration	1,405,267	1,146,098	782,587	1,422,119	24%
Bureau of Engineering	343,217	135,300	68,406	115,300	-15%
Bureau of Building Maintenance	1,021,536	1,707,878	544,917	1,848,949	8%
Bureau of Garage and Shop	299	-	-	-	0%
Bureau of Storm Water	-	-	-	-	0%
Bureau of Highways	174,978	139,846	14,167	142,262	2%
Parks Maintenance	107,488	137,300	57,594	138,271	1%
Bureau of Sanitation	91,194	76,000	10,154	81,000	7%
Total Public Works	3,143,979	3,342,422	1,477,825	3,747,901	12%
Parking:					
General Operations	542,197	512,869	522,835	610,750	19%
Garages	7,693,388	8,106,057	6,361,155	10,277,470	27%
Surface Lots	2,483,853	2,594,664	1,739,951	3,123,800	20%
Streets	1,967,850	2,108,840	1,168,785	2,332,500	11%
Violations	7,172,926	7,305,534	4,609,286	9,011,871	23%
City Center Enforcement	341,457	295,543	125,636	260,900	-12%
Traffic Operations	36,462	18,711	11,605	18,711	0%
Total Parking	20,238,133	20,942,218	14,539,253	25,636,002	22%
Public Safety:					
Public Safety Administration	2,000	2,400	1,200	2,400	0%
Fire Department	998,381	922,277	919,328	932,227	1%
Police Department	2,456,883	2,646,520	813,677	2,625,040	-1%
Total Public Safety	3,457,264	3,571,197	1,734,205	3,559,667	0%
Community Services:					
Recreation and Parks	1,108,350	1,389,350	820,968	1,496,435	8%
Youth Bureau	130,727	924,422	247,001	623,269	-33%
Total Community Services	1,239,077	2,313,772	1,067,969	2,119,704	-8%
Total Revenues	$ 172,888,621	$ 187,400,874	$ 125,401,760	$ 189,818,458	1%

CITY OF WHITE PLAINS - GENERAL FUND
EXPENDITURE BUDGET BY DEPARTMENTS

EXPENDITURES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Council & Boards:					
Common Council	$ 380,075	$ 9,918,377	$ 157,917	$ 7,365,210	-26%
City Court	22,452	25,500	14,939	29,500	16%
Board of Assessment Review	17,581	18,731	62	18,523	-1%
Zoning Appeals Board	3,144	3,092	1,571	3,075	-1%
Real Estate Committee	-	3,000	-	3,025	1%
Board of Ethics	-	300	-	300	0%
Housing Authority	10,507	10,538	5,266	10,460	-1%
Total Council & Boards	433,759	9,979,538	179,755	7,430,093	-26%
General Government:					
Office of the Mayor	897,674	881,879	434,442	968,540	10%
City Clerk Office	673,969	720,328	316,056	699,924	-3%
Law Department	1,892,730	3,510,741	1,664,650	3,040,760	-13%
Assessor's Office	622,234	733,651	373,683	692,803	-6%
Finance Department	30,600,547	32,634,393	17,615,762	32,453,495	-1%
Budget Department	512,331	546,141	222,752	580,506	6%
Information Technology	1,543,456	1,659,321	950,772	1,617,411	-3%
Purchasing Department	473,330	567,818	263,700	546,956	-4%
Planning Department	1,126,958	1,232,089	623,820	1,229,347	0%
Building Department	2,812,175	3,057,752	1,449,092	3,186,008	4%
Personnel Department	935,041	968,629	416,629	957,566	-1%
Total General Government	42,090,445	46,512,742	24,331,358	45,973,316	-1%
Public Works:					
Bureau of Administration	1,690,115	1,703,401	826,279	1,707,456	0%
Bureau of Engineering	2,793,415	3,061,936	1,506,371	2,923,208	-5%
Bureau of Building Maintenance	3,834,584	4,126,324	2,359,796	4,471,622	8%
Bureau of Garage and Shop	2,353,676	2,400,518	1,166,985	2,337,361	-3%
Bureau of Storm Water	112,226	199,364	60,039	144,475	-28%
Bureau of Highways	8,972,551	9,774,095	4,171,337	10,000,445	2%
Parks Maintenance	1,853,292	2,046,203	944,868	2,006,458	-2%
Bureau of Sanitation	7,706,402	7,873,810	3,840,502	7,937,376	1%
Total Public Works	29,316,261	31,185,651	14,876,177	31,528,401	1%
Parking:					
General Operations	8,557,237	8,528,335	2,920,270	9,223,279	8%
Garages	2,002,034	2,081,425	1,158,332	2,089,536	0%
Surface Lots	212,532	232,861	89,871	239,670	3%
Violations	1,635,342	1,759,805	761,758	1,864,117	6%
Enforcement	2,656,824	2,491,214	1,243,698	2,624,432	5%
Enforcement - City Center	335,935	201,582	123,732	260,627	29%
Traffic Operations	1,526,557	1,518,318	703,896	1,527,974	1%
Total Parking	16,926,461	16,813,540	7,001,557	17,829,635	6%
Public Safety:					
Public Safety Administration	1,757,585	1,671,227	1,050,041	1,945,602	16%
Fire Department	27,830,590	28,105,691	14,213,512	29,470,040	5%
Police Department	38,912,269	39,997,505	19,319,440	41,629,012	4%
Total Public Safety	68,500,444	69,774,423	34,582,993	73,044,654	5%
Community Services:					
Public Library-G.F. Contribution	6,407,805	6,591,163	2,787,885	6,729,217	2%
Recreation and Parks	2,845,652	3,647,360	1,748,982	4,353,134	19%
Youth Bureau	1,774,368	2,896,457	1,236,541	2,930,008	1%
Total Community Services	11,027,825	13,134,980	5,773,408	14,012,359	7%
Total Expenditures	$ 168,295,195	$ 187,400,874	$ 86,745,248	$ 189,818,458	1%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY ACTIVITIES

REVENUES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Recognized 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Policy Formulation & Administration:					
CC Poliicy & Budget Formulation	$ -	$ 7,580,152	$ -	$ 10,173,047	34%
City Court Proceedings	294,964	600,000	301,342	650,000	8%
Municipal Management	74,750	80,000	35,950	80,000	0%
City Clerk Services	130,531	138,160	66,087	135,880	-2%
Counsel to City	16,658	2,550	4,100	4,100	61%
Establish/Maintain Assessment Roll	5,496	3,800	3,468	3,800	0%
Financial Policy and Administration	253	300	237	300	0%
Bookkeeping & Financial Reporting	16,256	11,650	17,318	11,652	0%
Disbursements & Payroll	4,008	4,020	4,000	4,020	0%
Revenue Collections	76,624	120,000	13,934	35,000	-71%
City-wide Financial Activities	137,688,739	141,976,743	101,209,352	136,391,585	-4%
Resource Planning & Management	50	-	-	-	0%
Information Technology	-	-	1,740	-	0%
Purchasing, Stockroom & Warehouse	200,372	160,000	9,366	225,000	41%
Personnel Administration	16	40	-	25	-38%
Civil Service Administration	16,040	38,700	33,078	93,000	140%
DPW Program Mgmt. & Admin.	1,405,267	1,146,098	782,587	1,422,119	24%
DPW City-owned Bldg. Maintenance	1,021,536	1,707,878	544,917	1,848,949	8%
DPW Rolling Stock Maintenance	299	-	-	-	0%
Tax Property Management	-	-	-	-	0%
Total Policy Formulation & Admin.	140,951,859	153,570,091	103,027,476	151,078,477	-2%
Protection of Persons & Property:					
Street Lighting	4,774	5,000	-	5,000	0%
Public Safety Administration	2,000	2,400	1,200	2,400	0%
Fire Admin., Prevention & Suppression	998,381	922,277	919,328	932,227	1%
Police Administration	25,464	22,400	29,721	38,300	71%
Criminal Investigations	-	-	1,200	-	0%
License Division	340,790	384,800	94,790	353,100	-8%
Support Services	31,253	33,000	17,696	36,000	9%
Community Policing	275,000	275,000	110,000	275,000	0%
Patrol Operations	1,771,146	1,926,320	543,515	1,902,640	-1%
Traffic Enforcement Operations	7,230	5,000	1,755	5,000	0%
ESU/Special Response Team	6,000	-	15,000	15,000	100%
Total Protection of Persons & Property	3,462,038	3,576,197	1,734,205	3,564,667	0%
Environmental Protection:					
Waste Collection, Disposal & Recycling	91,194	76,000	10,154	81,000	7%
Housing Code Enforcement	24,833	21,600	1,668	14,600	-32%
Equip/Environmental Code Enforcement	807,915	1,162,750	758,192	1,167,675	0%
Eng. Review/Construction Code Enf.	5,293,660	5,194,800	3,984,816	5,632,500	8%
Total Environmental Protection	6,217,602	6,455,150	4,754,830	6,895,775	7%
Transportation:					
Forestry Services	4,040	1,500	-	1,500	0%
Snow Removal	103,433	105,046	-	107,462	2%
Street Repairs	62,630	28,050	14,025	28,050	0%
Leaf Removal	101	250	142	250	0%
Parking	20,201,671	20,923,507	14,527,648	25,617,291	22%
Traffic Engineering & Administration	6,711	6,711	6,711	6,711	0%
Operation/Maint. of Traffic Control Devices	29,751	12,000	4,894	12,000	0%
Total Transportation	20,408,337	21,077,064	14,553,420	25,773,264	22%

CITY OF WHITE PLAINS - GENERAL FUND

BUDGET BY ACTIVITIES

REVENUES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Recognized 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Social Enrichment Opportunities:					
Recreation & Parks Administration	37,663	35,000	32,854	52,500	50%
Camps	84,023	202,200	153,876	200,985	-1%
Ebersole Rink	401,668	416,800	253,616	423,800	2%
Pools	36,147	25,000	12,220	39,000	56%
Youth Sports & Activities	82,595	199,500	173,504	265,200	33%
Adult Sports & Activities	343,252	334,400	139,542	353,500	6%
Special Recreation	16,602	55,550	6,745	35,550	-36%
Cultural & Special Events	10,620	15,500	5,725	20,500	32%
Parks & Playgrounds	107,488	137,300	57,594	138,271	1%
Senior & Citizens Services	95,780	105,400	42,886	105,400	0%
Youth Program Mgmt/Administration	14,190	-	7,889	-	0%
After School Centers & Saturday Academy	70,758	759,000	183,360	526,000	-31%
Youth Employment	-	-	-	-	0%
Neighborhood Services	-	-	-	-	0%
Alternatives Program	45,779	30,519	-	30,519	0%
Bits 'N Pieces Summer Day Camp	-	134,903	55,752	66,750	-51%
City Support to Federal Programs	44,125	27,000	23,395	27,000	0%
Total Social Enrichment Opportunities	1,390,690	2,478,072	1,148,958	2,284,975	-8%
Physical Resource Development:					
Planning Services	101,919	104,000	107,670	101,000	-3%
City Support from Federal Programs	12,959	5,000	6,795	5,000	0%
Engineering Services	343,217	135,300	68,406	115,300	-15%
Total Physical Development	458,095	244,300	182,871	221,300	-9%
Total Revenues	$ 172,888,621	$ 187,400,874	$ 125,401,760	$ 189,818,458	1%

CITY OF WHITE PLAINS - GENERAL FUND
BUDGET BY ACTIVITIES

EXPENDITURES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Policy Formulation & Administration:					
CC Policy Formulation	$ 380,075	$ 9,918,377	$ 157,917	$ 7,365,210	-26%
City Court Proceedings	22,452	25,500	14,939	29,500	16%
Assessment Review	17,581	18,731	62	18,523	-1%
Review of Zoning Appeals	3,144	3,092	1,571	3,075	-1%
Tax Property Management	-	3,000	-	3,025	1%
Board of Ethics	-	300	-	300	0%
WP Housing Authority	10,507	10,538	5,266	10,460	-1%
Municipal Management	897,674	881,879	434,442	968,540	10%
City Clerk Services	593,948	634,475	314,007	605,923	-5%
Elections	80,021	85,853	2,049	94,001	9%
Counsel to City	1,390,294	2,002,887	831,003	2,021,059	1%
Litigation	306,722	487,639	296,627	382,909	-21%
Labor Relations	159,714	744,715	339,220	536,792	-28%
Tax Assessment Review	36,000	275,500	197,800	100,000	-64%
Establish/Maintain Assessment Roll	622,234	733,651	373,683	692,803	-6%
Financial Policy and Administration	567,551	623,587	276,125	629,785	1%
Bookkeeping & Financial Reporting	368,095	387,072	179,751	377,707	-2%
Disbursements & Payroll	562,828	583,034	283,617	576,943	-1%
Revenue Collections	727,181	792,473	342,549	748,926	-5%
City-wide Financial Activities	28,374,892	30,248,227	16,533,720	30,120,134	0%
Resource Planning & Management	512,331	546,141	222,752	580,506	6%
Information Technology	1,543,456	1,659,321	950,772	1,617,411	-3%
Purchasing, Stockroom & Warehouse	473,330	567,818	263,700	546,956	-4%
Personnel Administration	283,862	312,081	135,472	325,456	4%
Civil Service Administration	651,179	656,548	281,157	632,110	-4%
DPW Program Mgmt. & Admin.	1,690,115	1,703,401	826,279	1,707,456	0%
DPW City-Owned Bldg. Maintenance	3,834,584	4,126,324	2,359,796	4,471,622	8%
DPW Rolling Stock Maintenance	2,353,676	2,400,518	1,166,985	2,337,361	-3%
Total Policy Formulation & Admin.	46,463,446	60,432,682	26,791,261	57,504,493	-5%
Protection of Persons & Property:					
Street Lighting	924,763	985,812	491,874	1,098,674	11%
Public Safety Administration	1,053,185	942,173	624,763	1,191,032	26%
Fire Administration	422,683	241,272	230,580	449,651	86%
Fire Prevention	963,092	1,043,233	522,694	1,053,067	1%
Fire Training	431,071	411,740	231,897	475,678	16%
Fire Apparatus & Building Maintenance	180,895	187,055	100,664	212,055	13%
Fire Special Operations	300,486	317,423	21,884	49,838	-84%
Emergency Medical Services	704,400	729,054	425,278	754,570	3%
Fire Suppression	25,532,363	25,904,968	13,105,793	27,229,751	5%
Police Personnel/Administration	3,575,616	3,677,264	1,653,555	3,666,782	0%
Police Comm/Equip. Maint.	35,601	44,457	25,157	35,700	-20%
Support Services	1,567,636	1,791,984	781,572	1,626,605	-9%
Training/Special Programs	470,420	337,078	152,268	344,228	2%
Community Policing	2,310,949	2,269,145	1,191,117	2,489,200	10%
Criminal Investigations	4,437,525	5,053,546	2,292,949	5,094,819	1%
Narcotics Unit	1,410,169	1,176,105	524,469	921,825	-22%
Patrol Operations	21,919,267	22,950,996	11,480,673	24,695,242	8%
Traffic Enforcement	3,009,432	2,631,932	1,131,491	2,654,867	1%
ESU/Special Response Team	175,654	64,998	86,189	99,744	53%
Total Protection of Persons & Property	69,425,207	70,760,235	35,074,867	74,143,328	5%

CITY OF WHITE PLAINS - GENERAL FUND
BUGET BY ACTIVITIES

EXPENDITURES:	2020-2021 Actual	2021-2022 Revised Budget 12/31/2021	2021-2022 Exp/Encumb 12/31/2021	2022-2023 Budget	% Increase (Decrease)
Environmental Protection:					
Storm Water System Maintenance	112,226	199,364	60,039	144,475	-28%
Waste Collection, Disposal & Recycling	7,706,402	7,873,810	3,840,502	7,937,376	1%
Housing Code Enforcement	624,777	806,733	365,841	936,125	16%
Equip/Environmental Code Enforcement	1,050,565	1,075,008	525,142	1,073,402	0%
Eng. Review/Construction Code Enf.	1,136,833	1,176,011	558,109	1,176,481	0%
Total Environmental Protection	10,630,803	11,130,926	5,349,633	11,267,859	1%
Transportation:					
Forestry Services	706,147	845,836	289,146	666,453	-21%
Snow Removal	1,185,298	1,299,530	23,427	1,389,910	7%
Street Cleaning	517,082	473,172	245,054	436,741	-8%
Street Repairs	5,366,706	5,898,944	2,986,448	6,080,369	3%
Leaf Removal	272,555	270,801	135,388	328,298	21%
Parking	15,399,904	15,295,222	6,297,661	16,301,661	7%
Traffic Engineering & Administration	427,331	451,879	210,309	442,783	-2%
Operations/Maint. of Traffic Control Devices	1,099,226	1,066,439	493,587	1,085,191	2%
Total Transportation	24,974,249	25,601,823	10,681,020	26,731,406	4%
Social Enrichment Opportunities:					
Recreation & Parks Administration	919,190	1,064,802	472,451	1,042,141	-2%
Camps	110,588	302,086	175,587	829,510	175%
Ebersole Rink	231,952	252,385	109,898	318,047	26%
Pools	160,601	197,497	134,491	203,511	3%
Youth Sports & Activities	444,905	538,159	295,958	573,898	7%
Adult Sports & Activities	221,368	281,048	173,626	328,944	17%
Special Recreation	12,757	62,778	13,532	57,573	-8%
Cultural & Special Events	79,411	144,691	72,129	204,062	41%
Renaissance Plaza	32,055	39,837	18,603	35,837	-10%
Parks & Playgrounds	1,853,292	2,046,203	944,868	2,006,458	-2%
Senior & Citizens Services	632,825	764,077	282,707	759,611	-1%
Youth Program Mgmt/Administration	617,466	690,898	312,626	692,021	0%
After School Centers & Saturday Academy	326,164	976,580	298,747	992,362	2%
Youth Employment	399,072	610,571	313,146	606,356	-1%
Neighborhood Services	141,905	264,206	99,210	257,454	-3%
Alternatives Program	268,609	267,572	153,868	280,798	5%
Bits 'N Pieces Summer Day Camp	21,152	86,630	58,944	101,017	17%
General Fund Contribution to Library	6,407,805	6,591,163	2,787,885	6,729,217	2%
City Support to Federal Programs	4,225	4,303	2,095	4,258	-1%
Total Social Enrichment Opportunities	12,885,342	15,185,486	6,720,371	16,023,075	6%
Physical Resource Development:					
Planning Services	1,115,691	1,220,615	618,230	1,217,995	0%
City Support to URA	7,042	7,171	3,495	7,094	-1%
Engineering Services	2,793,415	3,061,936	1,506,371	2,923,208	-5%
Total Physical Development	3,916,148	4,289,722	2,128,096	4,148,297	-3%
Total Expenditures	$ 168,295,195	$ 187,400,874	$ 86,745,248	$ 189,818,458	1%

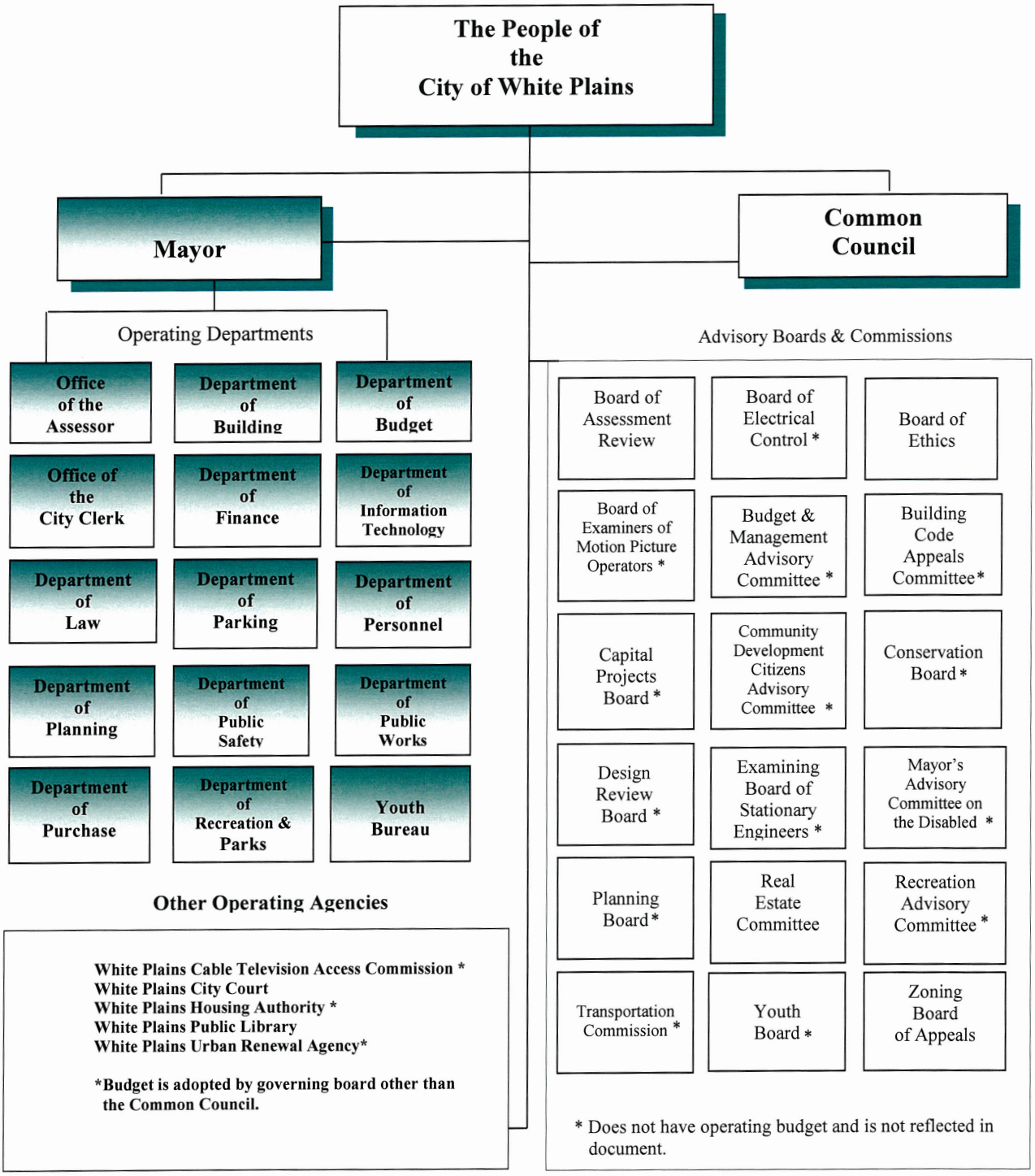
The People of the City of White Plains
Mayor
Common Council
Operating Departments
Office of the Assessor
Department of Building
Department of Budget
Office of the City Clerk
Department of Finance
Department of Information Technology
Department of Law
Department of Parking
Department of Personnel
Department of Planning
Department of Public Safety
Department of Public Works
Department of Purchase
Department of Recreation & Parks
Youth Bureau
Other Operating Agencies
White Plains Cable Television Access Commission *
White Plains City Court
White Plains Housing Authority *
White Plains Public Library
White Plains Urban Renewal Agency*
*Budget is adopted by governing board other than the Common Council.
Advisory Boards & Commissions
Board of Assessment Review
Board of Electrical Control *
Board of Ethics
Board of Examiners of Motion Picture Operators *
Budget & Management Advisory Committee *
Building Code Appeals Committee *
Capital Projects Board *
Community Development Citizens Advisory Committee *
Conservation Board *
Design Review Board *
Examining Board of Stationary Engineers *
Mayor's Advisory Committee on the Disabled *
Planning Board *
Real Estate Committee
Recreation Advisory Committee *
Transportation Commission *
Youth Board *
Zoning Board of Appeals
* Does not have operating budget and is not reflected in document.

Exhibit II.1

ASSESSMENT REVIEW BOARD

DEPARTMENT DESCRIPTION:

The Board of Assessment Review is a quasi-judicial agency which conducts public hearings to review taxpayer complaints of alleged illegality, or erroneousness of their property assessments. The Board administers oaths and receives evidence. The Board, in executive session, determines the assessment of the real property of each complainant and amends the tentative assessment roll, if necessary.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Assessment Review	A004	$ 17,581	$ 18,731	$ 18,523	III-41

REQUIRED RESOURCES-
FULL TIME POSITIONS:

NONE

There are three members of this Board who receive an annual stipend pursuant to the City's Compensation and Leave Ordinance.

ASSESSMENT REVIEW BOARD

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 15,212	$ 15,900	$ -	$ 15,900
Employee Benefits	1,916	2,031	-	1,823
Materials & Supplies	194	500	62	500
Direct Costs	259	300	-	300
Total Expenditures	$ 17,581	$ 18,731	$ 62	$ 18,523
Revenues				
None	$	$	$	$
Net Cost	**$ 17,581**	**$ 18,731**	**$ 62**	**$ 18,523**

ASSESSOR

DEPARTMENT DESCRIPTION:

This office performs the assessments for all real property and apportions special franchise assessments within the City of White Plains. It provides the City with a basis for determining the tax levy for the operations of the City for each fiscal year. As administrator of real property records, it provides services, as required, to the general public. The Assessor is also a member of the City's Real Estate Committee.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Establishment/Maintenance of Assessment Roll	A015	$ 616,738	$ 729,851	$ 689,003	III-11

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Assessor	Appt.	1	1	-	1	1	-
Assistant Assessor	13	1	1	-	1	1	-
Assessor's Aide	11	1	1	-	1	1	-
Senior Assessment Clerk	8	1	1	-	1	1	-
Assessment Clerk	3	1	1	-	1	1	-
		5	5	-	5	5	-

ASSESSOR

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 413,869	$ 446,144	$ 220,601	$ 456,885
Employee Benefits	188,152	217,522	107,412	210,033
Materials & Supplies	19,800	65,435	45,371	22,935
Direct Costs	413	2,950	299	2,950
Equipment	-	1,600	-	-
Total Expenditures	$ 622,234	$ 733,651	$ 373,683	$ 692,803
Revenues				
Miscellaneous Revenues	$ 5,496	$ 3,800	$ 3,468	$ 3,800
Total Program Generated Revenues	$ 5,496	$ 3,800	$ 3,468	$ 3,800
Net Cost	**$ 616,738**	**$ 729,851**	**$ 370,215**	**$ 689,003**

BUDGET DEPARTMENT

DEPARTMENT DESCRIPTION:

The Budget Department is responsible for presenting a complete financial plan to the Mayor and Common Council for the ensuing fiscal year and for the management of the City's revenues and expenditures throughout the year. It analyzes the financial condition of the City by balancing its management resources and physical and financial assets against its statutory obligations and service delivery commitments; formulates recommendations for improved management of the City's operations; and carries out management and productivity improvement studies of departmental organizations, functions, and procedures.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Resource Planning & Management	A022	$ 512,281	$ 546,141	$ 580,506	III-35

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Budget Director	Appt.	1	1	-	1	1	-
Deputy Budget Director	Appt.	1	-	1	1	-	1
Budget Analyst	M/C12	1	-	1	1	-	1
Budget Assistant	10	1	1	-	1	1	-
		4	2	2	4	2	2

BUDGET DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 390,741	$ 394,055	$ 165,027	$ 403,755
Employee Benefits	112,961	142,086	55,681	114,201
Materials & Supplies	8,629	9,400	2,044	11,150
Direct Costs	-	600	-	50,600
Equipment	-	-	-	800
Total Expenditures	$ 512,331	$ 546,141	$ 222,752	$ 580,506
Revenues				
Miscellaneous	$ 50	$ -	$ -	$ -
Net Cost	**$ 512,281**	**$ 546,141**	**$ 222,752**	**$ 580,506**

BUILDING DEPARTMENT

DEPARTMENT DESCRIPTION:

The Department of Building is responsible for the enforcement of the Ordinances of the City of White Plains and all applicable County and State Laws which regulate the use and occupancy of private land and structures. The goal is to secure the public's general health and safety through inspections relating to the structural strength, stability, means of egress, adequate light and ventilation of occupied structures. Our permit procedure provides the oversight on the design, construction, alteration, addition, repair, removal demolition, and the use and occupancy of structures in the City, thereby minimizing the loss to property and life which could occur as a result of accidents and natural disasters.

The Department coordinates its program with other departments and agencies of the City, County and State Governments and also with private agencies that have similar responsibilities, including among others, the American Society for Testing & Materials, the National Fire Protection Association and the Underwriters Laboratories.

City Ordinances enforced by the Department include the White Plains Supplemental Building Code Ordinance, the Zoning Ordinance, Charter related laws and Municipal Code of the City of White Plains. State Laws enforced include the Multiple Residence Law, the State Labor Law, the State Industrial Code, the New York State Uniform Fire Prevention and Building Code.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
Engineering Review & Const. Code Enforcement	C010	$ (4,156,827)	$ (4,018,789)	$ (4,456,019)	III-115
Equipment & Environmental Code Enforcement	C008	242,650	(87,742)	(94,273)	III-117
Housing Code Enforcement	C007	599,944	785,133	921,525	III-119
		$ (3,314,233)	$ (3,321,398)	$ (3,628,767)	

BUILDING DEPARTMENT

REQUIRED RESOURCES-
FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled		Vacant	FY 22-23 Proposed Budget Authorized	Filled		Vacant
Commissioner of Building	Appt.	1	1		-	1	1		-
Deputy Comm. of Building	Appt.	1	1		-	1	1		-
Secretary to the Commissioner	M/C8	1	1		-	1	1		-
Senior Architect Code Enforcement Spanish Spk.	16	1	1		-	1	1		-
Senior Engineer Code Enforcement	16	2	2		-	2	2		-
Senior Code Enforcement Officer	14	6	4		2	6	4		2
Sr. Electric. Code Enforcement Officer	14	1	1		-	1	1		-
Sr. Elevator Code Enforcement Officer	14	1	1		-	1	1		-
Sr. Plumbing Code Enforcement Officer	14	1	1		-	1	1		-
Sr. Bldg./Housing Code Enforcement Officer	14	1	1		-	1	1		-
Elevator Code Enf Officer	12	1	1		-	1	1		-
Housing Enforcement Officer	12	2	1		1	2	2		-
Plumbing Code Enforcement Officer	12	1	-		1	1	-		1
Office Assistant I - Spanish Speaking	4	1	1		-	1	1		-
Office Assistant I	3	2	2	*	-	2	2	*	-
		23	19		4	23	20		3

* One or more positions underfilled

BUILDING DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,925,635	$ 2,003,858	$ 946,059	$ 2,134,595
Employee Benefits	841,308	907,771	432,074	917,031
Materials & Supplies	34,045	43,080	19,116	43,080
Direct Costs	10,476	22,000	15,997	39,300
Rolling Stock/Equipment	711	81,043	35,846	52,002
Total Expenditures	$ 2,812,175	$ 3,057,752	$ 1,449,092	$ 3,186,008
Revenues				
Charges for Services	$ 186,784	$ 115,300	$ 96,487	$ 110,250
Licenses & Permits:				
Building	4,140,712	4,000,000	3,390,944	4,500,000
Plumbing	460,209	800,000	503,968	800,000
Electrical	641,978	850,000	359,425	800,000
Elevator	234,795	212,050	219,320	220,025
Other	452,246	390,500	171,458	377,000
Miscellaneous Revenues	9,684	11,300	3,074	7,500
Total Program Generated Revenues	$ 6,126,408	$ 6,379,150	$ 4,744,676	$ 6,814,775
Net Cost	**$ (3,314,233)**	**$ (3,321,398)**	**$ (3,295,584)**	**$ (3,628,767)**

CITY COURT

DEPARTMENT DESCRIPTION:

The City Court of White Plains is a "multi-purpose" Court which handles criminal and civil matters, small claims cases, vehicle and traffic law infractions and misdemeanors, City Ordinance violations, and parking violations. In addition there is an active Hub-Drug Treatment Court, a Veterans Court, and a DWI Court. The Court, which is a Court of record under the Unified Court System of the State of New York, decides all matters presented for resolution fairly and promptly.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
City Court Proceedings	A003	$ (272,512)	$ (574,500)	$ (620,500)	III-43

REQUIRED RESOURCES- FULL TIME POSITIONS:

Full time Court Personnel are New York State Employees.

REQUIRED RESOURCES- SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Employee Benefits - Non-Salary Related	$ 1,275	$ 2,500	$ 940	$ 2,500
Materials & Supplies	17,008	17,500	12,010	21,500
Direct Costs	4,169	5,500	1,989	5,500
Total Expenditures	$ 22,452	$ 25,500	$ 14,939	$ 29,500
Revenues				
Fines & Forfeitures	$ 294,964	$ 600,000	$ 301,342	$ 650,000
Total Program Generated Revenues	$ 294,964	$ 600,000	$ 301,342	$ 650,000
Net Cost	**$ (272,512)**	**$ (574,500)**	**$ (286,403)**	**$ (620,500)**

CITY CLERK

DEPARTMENT DESCRIPTION:

Vital Statistics: All births, deaths and marriages are recorded, certificates are issued, and activities reported as required to New York State and Westchester County.

Clerk of the Common Council: Preparation of agendas for monthly Regular Stated Meetings and Special Meetings of the Common Council; preparation and maintenance of the Official Proceedings Minutes; certifications of authenticity of Ordinances and Resolutions; indexing Common Council proceedings; and administrative support for the Common Council.

Administrative Services: Various administrative services including acting as liaison to constituents for the Westchester County Board of Elections; licensing of other activities under the Municipal Code/City Charter, or State Law, including dogs, transient merchants, window cleaners, peddlers, and transient sales; researching legislation for City Departments; response to all information inquiries on both the City Hall phone line, and the City's website.

Archives-Records Management: Dissemination of information regarding records retention, management and storage; coordination of records management process for the City; management of the City Archives of historical records and artifacts, including acquisition, processing, preservation and re-formatting to digital records for future generations.

Film Office for the City of White Plains: Handle all logistics for film shoots, coordinate with City departments details of shoot and insurance documents. Issue permits and market White Plains as film friendly to increase revenue. Act as liaison to location scouts to identify locations in White Plains.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
City Clerk Services	A009	$ 463,417	$ 496,315	$ 470,043	III-3
Elections	A010	80,021	85,853	94,001	III-47
		$ 543,438	$ 582,168	$ 564,044	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
City Clerk	Appt.	1	1	-	1	1	-
Deputy City Clerk	Appt.	1	-	1	1	-	1
Principal Clerk	8	1	1	-	1	1	-
Office Assistant II Spanish Spk.	6	1	1	-	1	1	-
Office Assistant II	6	2	2	-	2	2	-
		6	5	1	6	5	1

CITY CLERK

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 399,688	$ 416,018	$ 207,149	$ 416,869
Employee Benefits	176,105	172,188	87,752	171,122
Materials & Supplies	11,343	18,827	4,477	11,620
Direct Costs	86,833	113,295	16,678	95,800
Equipment	-	-	-	4,513
Total Expenditures	$ 673,969	$ 720,328	$ 316,056	$ 699,924
Revenues				
Charges for Services	$ 115,301	$ 120,600	$ 56,630	$ 120,450
Licenses & Permits	13,225	16,000	6,695	13,430
Miscellaneous Revenues	2,005	1,560	2,762	2,000
Total Program Generated Revenues	$ 130,531	$ 138,160	$ 66,087	$ 135,880
Net Cost	**$ 543,438**	**$ 582,168**	**$ 249,969**	**$ 564,044**

COMMON COUNCIL

DEPARTMENT DESCRIPTION:

The City of White Plains is governed by a Common Council which consists of a Mayor and six other Council members. The seven-member Common Council is the City's policy making legislative body. It enacts laws and performs the administrative functions of establishing municipal departments and positions, prescribing duties, and fixing salaries. It adopts a budget, appropriates monies, grants franchises, and sells or leases properties. The Council must approve appointments to key administrative posts made by the Mayor.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Policy Formulation	A001	$ 380,075	$ 2,338,225	$ (2,807,837)	III-57

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Common Council Member (President's Stipend)	Elec.	1	1	-	1	1	-
Common Council Member	Elec.	5	5	-	5	5	-
		6	6	-	6	6	-

COMMON COUNCIL

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 221,301	$ 227,890	$ 110,889	$ 227,890
Employee Benefits	98,958	106,261	43,955	119,229
Materials & Supplies	6,859	6,600	176	6,800
Direct Costs	52,957	55,500	2,897	55,000
Equipment	-	-	-	-
Reserve for Financing	-	9,522,126	-	6,956,291
Total Expenditures	$ 380,075	$ 9,918,377	$ 157,917	$ 7,365,210
Revenues				
Appropriation for Prior Year Encumbrances	$ -	$ 2,830,152	$ -	$ -
Appropriation of Fund Balance	-	4,750,000	-	10,173,047
Total Program Generated Revenues	$ -	$ 7,580,152	$ -	$ 10,173,047
Net Cost	**$ 380,075**	**$ 2,338,225**	**$ 157,917**	**$ (2,807,837)**

FINANCE DEPARTMENT

DEPARTMENT DESCRIPTION:

The Finance Department is responsible for the administration and management of all the City's finances pursuant to local and state laws, the City Charter, and ordinances of the Common Council. Included in these functions are the receipt, disbursement, and accounting of all City funds. The Department is responsible for the billing and receipt of all property taxes on behalf of the City, School District, and County, water collections, and receipt of all other monies collected by the City. As the custodian for all City cash, all banking and investments are conducted through the Finance Department.

As the disburser of City's monies, the Finance Department is responsible for the auditing and payment of all claims, including those to vendors and other recipients. The Department processes the City's payroll and is responsible for tax returns and other filings on behalf of the City. Employee benefits and risk management functions are also conducted through the Finance Department. The Department manages and sells all City debt and is responsible for the proper accounting of all financial transactions. Each year the department produces the Comprehensive Annual Financial Report (CAFR), the City's annual financial audit to the Mayor, Common Council, and other interested parties.

The Department operates in accordance with its stated Fiscal Performance Goals, adopted by the Common Council in 1981 and amended in 1985 and 2013, in the areas of revenue systems, operating expenditures, capital improvements, investments, debt management, and financial reporting. In addition, the department operates in accordance with Charter requirements, State Laws, Comptroller's Guidelines and Government Accounting Standards. The Commissioner of Finance is the City's Chief Financial Officer and Receiver of Taxes. The Commissioner of Finance also serves as Fiscal Officer to the Cable TV Commission, Urban Renewal Agency, and the White Plains Local Development Corporation.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Bookkeeping & Financial Reporting	A018	$ 351,839	$ 375,422	$ 366,055	III-25
City-wide Financial Activities	A021	(109,313,847)	(111,728,516)	(106,271,451)	III-27
Disbursements & Payroll	A019	558,820	579,014	572,923	III-29
Financial Policy & Admin.	A017	567,298	623,287	629,485	III-31
Revenue Collections	A020	650,557	672,473	713,926	III-37
		$ (107,185,333)	$ (109,478,320)	$ (103,989,062)	

FINANCE DEPARTMENT

REQUIRED RESOURCES-
FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled		Vacant	FY 22-23 Proposed Budget Authorized	Filled		Vacant
Commissioner of Finance	Appt.	1	1		-	1	1		-
Deputy Commissioner of Finance	Appt.	1	1		-	1	1		-
Chief Accountant	M/C17	1	-		1	1	-		1
Secretary to the Commissioner	M/C 8	1	1		-	1	1		-
Accts. Receivable Supervisor	15	1	1		-	1	1		-
Accts. Payable Supervisor	15	1	1		-	1	1		-
Senior Accountant	14	1	1	*	-	1	1	*	-
Accountant	12	1	1		-	1	1		-
Assistant Accountant	11	1	1		-	1	1		-
Senior Payroll Clerk	10	1	1		-	1	1		-
Employee Benefits Clerk	10	1	1		-	1	1		-
Assist. Employee Benefits Clerk	8	1	-		1	1	-		1
Bookkeeper	8	4	4		-	4	4		-
Senior Account Clerk	5	1	1		-	1	1		-
		17	15		2	17	15		2

* One or more positions underfilled

FINANCE DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,535,173	$ 1,561,052	$ 714,102	$ 1,594,289
Employee Benefits	1,087,597	792,587	381,364	720,945
Health Insurance Administration	72,181	42,000	-	42,000
Health Insurance Buyouts	698,817	720,500	703,694	720,000
Retirees' Health Benefits	10,834,517	11,778,000	5,693,545	12,450,000
Group Life Insurance-Management	70,750	73,250	35,038	75,085
Materials & Supplies	38,864	62,691	19,464	63,850
Direct Costs:				
Contribution to Self Ins. Fund	5,649,487	4,914,535	4,914,535	4,932,360
Legal Judgments-Tax Certs	149,771	1,800,000	361,514	1,800,000
Taxes-City Property	400,512	425,000	-	453,000
B.I.D. Services	700,000	700,000	700,000	700,000
Other	218,612	624,505	499,815	331,561
Equipment	867	-	-	-
Transfer to Debt Service Fund	9,143,399	9,140,273	3,592,691	8,570,405
Total Expenditures	$ 30,600,547	$ 32,634,393	$ 17,615,762	$ 32,453,495
Revenues				
Taxes & Related Items:				
Property Tax Levy	$ 63,502,759	$ 65,451,692	$ 65,441,692	$ 67,087,244
Sales Tax	41,366,095	41,700,000	27,375,697	45,000,000
Sales Tax-Restricted	4,924,950	-	-	-
Other	3,914,077	4,123,438	2,789,213	4,745,350
Intergovernmental	19,718,369	18,453,256	2,510,064	7,463,256
Charges for Services	1,643,619	2,317,882	2,323,487	2,543,206
Licenses & Permits	967,082	924,500	467,107	957,500
Miscellaneous Revenues	1,670,193	2,175,020	323,130	1,860,020
Interest Income	78,736	122,475	14,451	36,500
Apprtd. Tax Stabilization Reserve	-	4,924,450	-	4,829,481
Apprtd. Open Space Reserve	-	120,000	-	120,000
Apprtd. Tax Certiorari Reserve	-	1,800,000	-	1,800,000
Total Program Generated Revenues	$ 137,785,880	$ 142,112,713	$ 101,244,841	$ 136,442,557
Net Cost	**$ (107,185,333)**	**$ (109,478,320)**	**$ (83,629,079)**	**$ (103,989,062)**

GENERAL FUND CONTRIBUTION TO THE LIBRARY FUND

DEPARTMENT DESCRIPTION:

Appropriated in the General Fund each year is a contribution to the Library Fund in an amount which is consistent with overall City Spending.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
General Fund Contribution to the Library	F019	$ 6,407,805	$ 6,591,163	$ 6,729,217	III-152

REQUIRED RESOURCES-
FULL TIME POSITIONS: See Library Fund Budget, Section IV

INFORMATION TECHNOLOGY DEPARTMENT

DEPARTMENT DESCRIPTION:

The Information Technology (IT) Department is responsible for the planning and development of City-wide information service policy. IT directs, coordinates and manages new automated information and communication systems and technology, as well as provides enhancements to existing automated systems. IT is responsible for the planning, coordination and implementation of the security measures used to ensure the security and integrity of data and computer files developed by the City. The IT Department provides consulting, support services and guidance to all departments which require the application of technology to meet their departmental goals.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Information Technology	IT01	$ 1,543,456	$ 1,659,321	$ 1,617,411	III-13

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Chief Information Officer	Appt.	1	1	-	1	1	-
Information Tech. Manager	M/C16	1	1	-	1	1	-
PC Network Specialist	14	4	3	1	4	3	1
PC Network Technician	12	1	1	-	1	1	-
		7	6	1	7	6	1

INFORMATION TECHNOLOGY DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 736,762	$ 754,013	$ 363,551	$ 754,013
Employee Benefits	294,372	312,924	151,860	294,726
Materials & Supplies:				
Computer Sys. Software	137,753	121,000	59,089	130,000
Application Software	135,112	149,764	157,697	167,772
Data Communications	26,678	25,000	11,193	25,000
Other	7,076	10,200	2,000	9,500
Direct Costs:				
Network Support	89,640	123,639	104,143	120,000
On-line Subscription Service	108,134	110,000	64,027	100,000
Other	2,875	6,825	2,125	4,700
Equipment	5,054	45,956	35,087	11,700
Total Expenditures	$ 1,543,456	$ 1,659,321	$ 950,772	$ 1,617,411
Revenues				
Miscellaneous Revenues	$ -	$ -	$ 1,740	$ -
Total Program Generated Revenues	$ -	$ -	$ 1,740	$ -
Net Cost	**$ 1,543,456**	**$ 1,659,321**	**$ 949,032**	**$ 1,617,411**

LAW DEPARTMENT

DEPARTMENT DESCRIPTION:

The Law Department is in charge of and conducts all of the legal business of the municipal corporation, the City of White Plains. The Corporation Counsel is the legal advisor to the Common Council and to each officer, department, bureau, board and commission of the City, and furnishes to them such advice and assistance as counsel and attorney, in and out of Court, as may be necessary.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Counsel to City	A011	$ 1,373,636	$ 2,000,337	$ 2,016,959	III-45
Labor Relations	A013	159,714	744,715	536,792	III-51
Litigation/Tax Assess Review	A012/A014	342,722	763,139	482,909	III-49
		$ 1,876,072	$ 3,508,191	$ 3,036,660	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Corporation Counsel	Appt.	1	1	-	1	1	-
Deputy Corp. Counsel	Appt.	1	-	1	1	1	-
Sr. Asst. Corp. Counsel	M/C20	6	4	2	6	6	-
Secretary to the Corporation Counsel	M/C10	1	-	1	1	1	-
Legal Secretary	M/C8	1	-	1	1	1	-
		10	5	5	10	10	-

LAW DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,212,027	$ 1,369,227	$ 514,447	$ 1,577,781
Employee Benefits	405,202	469,010	179,471	525,979
Materials & Supplies	49,246	50,100	16,714	57,700
Direct Costs:				
Consultants	116,281	653,604	417,603	344,000
Labor Counsel	48,084	300,000	202,055	200,000
Proceed. Review -Tax Certiorari	36,000	275,500	197,800	100,000
Other	25,890	376,000	126,260	226,000
Equipment	-	17,300	10,300	9,300
Total Expenditures	$ 1,892,730	$ 3,510,741	$ 1,664,650	$ 3,040,760
Revenues				
Charges for Services	$ 15,350	$ 2,550	$ 4,100	$ 4,100
Miscellaneous Revenues	1,308	-	-	-
Total Program Generated Revenues	$ 16,658	$ 2,550	$ 4,100	$ 4,100
Net Cost	**$ 1,876,072**	**$ 3,508,191**	**$ 1,660,550**	**$ 3,036,660**

OFFICE OF THE MAYOR

DEPARTMENT DESCRIPTION:

The Mayor is the Chief Executive Officer and is responsible for the overall management of the City. He directs and coordinates the activities of all City departments, boards and commissions, enforces the provisions of the City Charter, local laws and ordinances; and executes contracts and other legal agreements on behalf of the City. The Mayor's Office oversees City economic development initiatives and programs. The Mayor presides at all meetings of the Common Council, and implements policies approved by that body, including administration of the budget and appointment of key staff.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Municipal Management	A007	$ 822,924	$ 801,879	$ 888,540	III-59

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Mayor	Elec.	1	1	-	1	1	-
Chief of Staff	Appt.	1	-	1	1	-	1
Coordinator of Economic Dev. & Public Information	M/C17	1	1	-	1	1	-
Administrative Aide	M/C14	1	-	1	1	1	-
Executive Secretary to the Mayor	M/C11	1	1	-	1	1	-
Graphics Technician	M/C 8	1	1	-	1	1	-
		6	4	2	6	5	1

OFFICE OF THE MAYOR

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 575,497	$ 498,033	$ 240,772	$ 586,277
Employee Benefits	264,926	245,046	127,684	280,813
Materials & Supplies	6,604	15,800	2,656	15,450
Direct Costs:				
Special Events	49,676	102,000	52,836	70,000
Other	971	6,000	494	6,000
Equipment	-	15,000	10,000	10,000
Total Expenditures	$ 897,674	$ 881,879	$ 434,442	$ 968,540
Revenues				
Licenses & Permits	$ 74,750	$ 80,000	$ 35,950	$ 80,000
Total Program Generated Revenues	$ 74,750	$ 80,000	$ 35,950	$ 80,000
Net Cost	**$ 822,924**	**$ 801,879**	**$ 398,492**	**$ 888,540**

PARKING DEPARTMENT

DEPARTMENT DESCRIPTION:

The Parking Department operates, manages, and maintains the City of White Plains Municipal Parking System (MPS). The Department also oversees the City's Traffic Division which is responsible for the design, installation and maintenance of all traffic control devices within the City. The Department also reviews the impact of proposed development in order to determine the current and future transportation needs of the City as required by projected traffic flows. The Municipal Parking System includes nine garages and twenty-three surface lots throughout the City. The MPS also includes all on-street parking meters in White Plains. There are over 13,400 spaces within the City of White Plains' MPS. Additionally, the Department operates the Parking Violations Office. The Department of Parking is responsible for meter revenue collection, meter revenue processing, parking facility maintenance, general cleaning, landscaping, snow removal, signage maintenance and installation throughout the MPS. The Department maintains and collects revenue for approximately 1,600 single space parking meters and 156 multi-space parking meters throughout the MPS. The Department sells permits, takes parking ticket payments, and assists the public at four parking garage offices. The Department oversees the Parking Enforcement Unit. The Department prepares the annual budget and monitors and evaluates the Parking Department's income and expenses. The Department continually responds to the changing demands and needs of the City of White Plains.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
General Operations	P100	$ 8,015,040	$ 8,015,466	$ 8,612,529	III-135
Garages	P202/P209	(5,691,354)	(6,024,632)	(8,187,934)	III-137
Lots and On-Street Parking	P300/P400	(4,239,171)	(4,470,643)	(5,216,630)	III-139
Parking Violations	P500	(5,537,584)	(5,545,729)	(7,147,754)	III-141
Enforcement-Gen. Parking	P600	2,656,824	2,491,214	2,624,432	III-142
City Center Enforcement	P700	(5,522)	(93,961)	(273)	III-143
Traffic Engineering	P809	420,620	445,168	436,072	III-145
Traffic Maintenance	P810	1,069,475	1,054,439	1,073,191	III-147
		$ (3,311,672)	$ (4,128,678)	$ (7,806,367)	

PARKING DEPARTMENT

REQUIRED RESOURCES- **FULL TIME POSITIONS:**		**FY 21-22** **Revised Budget** **12/31/21**			**FY 22-23** **Proposed** **Budget**		
Title	**Grade**	**Authorized**	**Filled**	**Vacant**	**Authorized**	**Filled**	**Vacant**
Commissioner of Parking	Appt.	1	1	-	1	1	-
Dep. Commissioner of Pkg I	Appt.	1	-	1	1	1	-
Dep. Commissioner of Pkg II	Appt.	1	1	-	1	1	-
Secretary to the Commissioner of Parking	M/C 8	1	1	-	1	1	-
Supervisor of Enforcement-Pkg	15	1	1	-	1	1	-
Transportation Engineer II	15	1	1	-	1	1	-
Traffic Signal Installer II	13	1	1	-	1	1	-
Traffic Signal Installer	12	2	1	1	2	2	-
Parking Violations Supvr.	12	1	1	-	1	1	-
Parking Ramp Attendant Supvr.	12	2	2	-	2	2	-
Sr. Parking Ramp Attendant	10	5	4	1	5	5	-
Electrician	10	1	1	-	1	1	-
Staff Assistant	10	1	1	-	1	1	-
Collection Clerk	9	1	1	-	1	1	-
Sr. Traffic Sign Installer	9	1	1	-	1	1	-
Crew Leader	9	4	4	-	4	4	-
Sr. Parking Enforcement Officer	9	1	1	-	1	1	-
Sr. Pkg Code Enforce Officer	9	2	2	-	2	2	-
Parking Ramp Attendant	8Q	10	8	2	9	8	1
Traffic Sign Installer	8	2	2	-	2	2	-
Bookkeeper	8	1	1	-	1	1	-
Parking Enforcement Officer	7	10	10	-	10	10	-
Pkg/ Code Enforcement Officer	7	17	13	4	17	15	2
Pkg./Code Enforce Off- Span S.	7	2	1	1	2	1	1
Skilled Laborer	6	13	11 *	2	14	11 *	3
Senior Clerk	5	2	2	-	2	2	-
Semi-Skilled Laborer	4	2	-	2	2	-	2
Cashier	4	10	10	-	10	10	-
		97	83	14	97	88	9

* One or more positions underfilled.

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PARKING DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 6,219,426	$ 5,710,388	$ 2,858,525	$ 6,206,271
Employee Benefits	2,907,811	2,793,604	1,394,413	2,865,417
Materials & Supplies	1,183,151	1,440,518	591,633	1,481,825
Direct Costs	2,165,515	2,336,352	1,276,727	2,650,609
Equipment	24,859	46,187	19,203	36,000
Rolling Stock	18,544	48,230	48,230	88,000
Transfer to Debt Service Fund	4,407,155	4,438,261	812,826	4,501,513
Total Expenditures	$ 16,926,461	$ 16,813,540	$ 7,001,557	$ 17,829,635
Revenues				
Charges for Services:				
CashKey Collections	$ 518	$ -	$ 4,900	$ 193,000
Permits	4,298,215	4,729,601	4,799,301	6,254,163
Meters	7,005,314	7,208,975	4,345,477	8,453,400
Other	415,837	355,715	190,836	390,900
Licenses & Permits	6,711	6,711	6,711	6,711
Fines & Forfeitures	7,175,216	7,331,095	4,575,712	8,947,411
Miscellaneous Revenues	1,336,322	1,310,121	616,316	1,390,417
Total Program Generated Revenues	$ 20,238,133	$ 20,942,218	$ 14,539,253	$ 25,636,002
Net Cost	**$ (3,311,672)**	**$ (4,128,678)**	**$ (7,537,696)**	**$ (7,806,367)**

PARKING DEPARTMENT GENERAL OPERATIONS

DEPARTMENT DESCRIPTION:

The Parking Department operates, manages, and maintains the City of White Plains Municipal Parking System (MPS). The MPS includes garages, surface lots, and all on-street parking meters throughout the City. General Operations is responsible for the meter revenue collections, meter revenue processing and it performs daily parking facility maintenance, which includes general cleaning, landscaping, snow removal and signage maintenance. General Operations maintains and collects the revenue throughout the MPS. General Operations sells permits, accepts parking ticket payments, sells CashKeys and assists the general public at the four parking garage offices. The Enforcement Unit patrols and issues tickets at all garages, lots and City streets.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
General Operations	P100	$ 8,015,040	$ 8,015,466	$ 8,612,529	III-135

PARKING DEPARTMENT GENERAL OPERATIONS

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,169,214	$ 1,971,153	$ 1,012,725	$ 2,274,652
Employee Benefits	1,049,946	995,865	506,709	1,061,113
Materials & Supplies:				
Maintenance Supplies	57,790	100,000	41,206	100,000
Parking Meter Maint./Parts	6,030	70,066	15,992	50,000
Rolling Stock Operations	106,964	91,700	37,636	108,700
Other	47,880	99,674	26,568	92,500
Direct Costs:				
Credit Card Fees	493,361	489,873	331,358	700,000
Other	190,817	194,513	80,676	232,801
Equipment	9,536	29,000	6,344	14,000
Rolling Stock	18,544	48,230	48,230	88,000
Transfer to Debt Service Fund	4,407,155	4,438,261	812,826	4,501,513
Total Expenditures	$ 8,557,237	$ 8,528,335	$ 2,920,270	$ 9,223,279
Revenues				
Charges for Services:				
Cash Key Collections	$ 518	$ -	$ 4,900	$ 193,000
Permits	14,670	3,875	5,725	10,250
Meters	187,001	175,744	162,040	-
Miscellaneous Revenues:				
Property Rental	14,750	-	3,500	-
Developer's Contribution	250,000	250,000	250,000	250,000
Other	75,258	83,250	96,670	157,500
Total Program Generated Revenues	$ 542,197	$ 512,869	$ 522,835	$ 610,750
Net Cost	**$ 8,015,040**	**$ 8,015,466**	**$ 2,397,435**	**$ 8,612,529**

PARKING DEPARTMENT GARAGES

DEPARTMENT DESCRIPTION:

The Parking Department operates and maintains nine municipal parking garages within the City of White Plains. Four of these garages have an office open to the public for general assistance, as well as permit sales, parking ticket payment, overtime notice payment and CashKey sales. Other functions of the Parking Department staff at various City parking garages include general cleaning services, building systems monitoring, parking meter repair, parking meter collection, snow and ice control and traffic control. City owned and operated parking facilities are critical to the economic vitality of the City of White Plains.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Garages	P202-P209	$ (5,691,354)	$ (6,024,632)	$ (8,187,934)	III-137

PARKING DEPARTMENT GARAGES

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 721,936	$ 717,870	$ 334,809	$ 711,449
Employee Benefits	351,835	383,127	177,584	359,014
Materials & Supplies:				
Utilities	570,642	516,839	253,878	596,675
Other	6,111	41,612	37,654	41,200
Direct Costs:				
Service Contracts	220,485	313,727	281,228	272,848
Insurance Premiums	127,875	105,000	71,865	105,000
Other	3,150	3,250	1,314	3,350
Total Expenditures	$ 2,002,034	$ 2,081,425	$ 1,158,332	$ 2,089,536
Revenues				
Charges for Services:				
Permits	$ 3,454,040	$ 3,882,787	$ 4,147,675	$ 5,352,113
Meters	3,196,115	3,172,666	1,920,602	3,888,900
Fines & Forfeitures	76,670	85,733	31,626	65,540
Miscellaneous Revenues:				
White Plains Hospital Lease	895,713	895,121	230,298	900,707
Other Lease	70,850	69,750	30,954	70,210
Total Program Generated Revenues	$ 7,693,388	$ 8,106,057	$ 6,361,155	$ 10,277,470
Net Cost	**$ (5,691,354)**	**$ (6,024,632)**	**$ (5,202,823)**	**$ (8,187,934)**

PARKING DEPARTMENT LOTS & ON-STREET PARKING

DEPARTMENT DESCRIPTION:

The Parking Department operates and maintains twenty-three municipal parking lots throughout the City of White Plains. Functions performed include general cleaning services, parking meter repair, parking meter collection, snow and ice control, lighting maintenance and repair, and pavement maintenance. Municipal lots within the City vary greatly in type of utilization. These surface lots serve commuters, overnight and 24 hour residential parkers, central business district transient parkers, school district employees, City employees, etc.

On-Street Parking maintains all on-street meters throughout the City. This includes meter maintenance, repair and replacement, and the collection of monies.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Parking Lots and On-street Parking	P300/ P400	$ (4,239,171)	$ (4,470,643)	$ (5,216,630)	III-139

PARKING DEPARTMENT LOTS & ON-STREET PARKING

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Materials & Supplies:				
Utilities	$ 42,893	$ 41,565	$ 19,909	$ 45,400
Property Rental	112,429	129,000	22,443	129,000
Other	-	5,000	1,493	5,000
Direct Costs	57,210	57,296	46,026	60,270
Total Expenditures	$ 212,532	$ 232,861	$ 89,871	$ 239,670
Revenues				
Charges for Services:				
Permits	$ 829,505	$ 842,939	$ 645,901	$ 891,800
Meters	3,622,198	3,860,565	2,262,835	4,564,500
Total Program Generated Revenues	$ 4,451,703	$ 4,703,504	$ 2,908,736	$ 5,456,300
Net Cost	**$ (4,239,171)**	**$ (4,470,643)**	**$ (2,818,865)**	**$ (5,216,630)**

PARKING DEPARTMENT VIOLATIONS

DEPARTMENT DESCRIPTION:

The Parking Department operates the City Court's Parking Violations Office. The Office provides assistance to the public regarding all parking ticket issued within the City of White Plains. The Parking Violations Office (PVO) is responsible for maintaining all parking ticket records and data. The PVO processes parking ticket payments by mail, over the phone, and in-person at PVO public payment windows. The PVO is responsible for mailing late payment notices and managing the City's scofflaw program. The PVO processes in-person red light camera notice of liability payments.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Parking Violations Office	P500	$ (5,537,584)	$ (5,545,729)	$ (7,147,754)	III-141

PARKING DEPARTMENT VIOLATIONS

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 386,852	$ 377,040	$ 181,893	$ 384,036
Employee Benefits	164,730	171,062	81,984	161,091
Materials & Supplies:				
Printing	5,037	10,000	3,560	10,000
Postage	54,372	60,000	29,353	65,000
Other	4,209	3,810	1,058	3,950
Direct Costs:				
Ticket Collection Contract	329,499	305,000	159,766	400,000
Red Light Cameras Contract	675,000	810,000	292,250	810,000
Towing	6,825	15,000	5,435	15,000
Credit Card Fees	8,163	6,893	6,154	13,000
Other	655	1,000	305	2,040
Total Expenditures	$ 1,635,342	$ 1,759,805	$ 761,758	$ 1,864,117
Revenues				
Charges for Services:				
Towing & Storage	$ 74,380	$ 60,172	$ 65,200	$ 130,000
Fines & Forfeitures:				
Parking Fines	6,056,501	6,100,000	3,828,136	7,456,271
Red Light Fines	1,042,045	1,145,362	715,950	1,425,600
Total Program Generated Revenues	$ 7,172,926	$ 7,305,534	$ 4,609,286	$ 9,011,871
Net Cost	**$ (5,537,584)**	**$ (5,545,729)**	**$ (3,847,528)**	**$ (7,147,754)**

PARKING DEPARTMENT ENFORCEMENT - GENERAL PARKING

DEPARTMENT DESCRIPTION:

The Enforcement Unit of the Parking Department consists of a Supervisor of Enforcement, thirteen uniformed Parking Enforcement Officers, two Senior Parking Enforcement Officers, one Senior Parking/Code Enforcement Officer, and twelve Parking/Code Enforcement Officers, one of which is Spanish speaking. The primary duty of this Unit is the issuance of summonses for parking violations throughout the City; however summonses are also issued for various code violations. This includes all City streets, lots and parking structures. The Unit works rotating shifts with several different starting times. These shifts cover day and night tours seven days a week, including most holidays. Their posts are patrolled by walking and motorized vehicle, providing a more uniform presence to the public. Members of this Unit observe the safety of the general public, and notify the police when the need arises. Tickets are written both on paper and state-of-the-art hand-held units that are downloaded into a computerized system.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Parking Enforcement - General Parking	P600	$ 2,656,824	$ 2,491,214	$ 2,624,432	III-142

PARKING DEPARTMENT ENFORCEMENT-GENERAL PARKING

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,853,068	$ 1,721,290	$ 861,338	$ 1,836,188
Employee Benefits	796,611	760,824	380,880	778,144
Materials & Supplies	3,599	5,100	1,480	6,100
Equipment	3,546	4,000	-	4,000
Total Expenditures	$ 2,656,824	$ 2,491,214	$ 1,243,698	$ 2,624,432
Revenues				
None	$	$	$	$
Net Cost	**$ 2,656,824**	**$ 2,491,214**	**$ 1,243,698**	**$ 2,624,432**

PARKING DEPARTMENT CITY CENTER ENFORCEMENT

DEPARTMENT DESCRIPTION:

The City Center parking structure is centrally located in the business district and provides metered and permit parking in support of the City Center retail facility.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Parking City Center Enforcement	P700	$ (5,522)	$ (93,961)	$ (273)	III-143

PARKING DEPARTMENT CITY CENTER ENFORCEMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 223,778	$ 131,293	$ 77,353	$ 162,666
Employee Benefits	112,157	70,289	46,379	97,961
Total Expenditures	$ 335,935	$ 201,582	$ 123,732	$ 260,627
Revenues				
Charges for Services:				
Sec & Enforcement Reimbursement	$ 341,457	$ 295,543	$ 125,636	$ 260,900
Total Program Generated Revenues	$ 341,457	$ 295,543	$ 125,636	$ 260,900
Net Cost	**$ (5,522)**	**$ (93,961)**	**$ (1,904)**	**$ (273)**

PARKING DEPARTMENT - TRAFFIC DIVISION

DEPARTMENT DESCRIPTION:

The Parking Department's Traffic Division is responsible for the design, installation, and maintenance of all traffic control devices within the City. There are over 14,000 traffic signs throughout the City which are in frequent need of replacement due to wear, accident damage or vandalism. The City also has over 50 miles of pavement markings which must be remarked on a regular schedule during the warmer months. The Division utilizes both paint and thermoplastic to refresh the markings. Finally, the Traffic Control System consists of 136 signalized intersections, most of which are connected via communications cable to the Central Computer Room at City Hall. All of the signals and the computers are maintained as part of a 24/7 emergency repair operation which is provided by the Division.

The Division performs traffic surveys, accident studies, travel time studies, highway capacity calculations, signal timing optimization programming (SYNCRO) and traffic volume counts.

The Division also reviews the impact of proposed development in order to determine the current and future transportation needs of the City, as required by projected traffic flows. There are also several databases maintained, including accident records, sign/marking inventories and volume histories.

There are currently 6.0 miles of designated bike lanes and 24.0 additional miles of bike paths and bike routes with painted shoulders and sharrows for shared lanes in the City. The bike lanes have all been designed by the Traffic Division and all signs and markings are either maintained by the Division following Capital Project installation or actually installed using Division maintenance forces.

The Division/Department coordinates the new red light camera program. There are currently 15 cameras installed at 12 intersections.

The Traffic Division had been active in working with various agencies to advance Transit Signal Priority (TSP) and Integrated Corridor Management (IMC) as part of the Lower Hudson Transit Link (LHTL) project. There are 22 intersections planned for the addition of TSP. The City is currently operating TSP at ten intersections along Central Avenue and four intersections along Tarrytown Road.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Traffic Engineering	P809	$ 420,620	$ 445,168	$ 436,072	III-145
Traffic Maintenance	P810	1,069,475	1,054,439	1,073,191	III-147
		$ 1,490,095	$ 1,499,607	$ 1,509,263	

PARKING DEPARTMENT - TRAFFIC DIVISION

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 864,578	$ 791,742	$ 390,407	$ 837,280
Employee Benefits	432,532	412,437	200,877	408,094
Materials & Supplies:				
Traffic Maintenance Supplies	41,816	119,179	45,489	125,000
Utilities	111,553	129,573	40,276	85,000
Other	11,826	17,400	13,638	18,300
Direct Costs	52,475	34,800	350	36,300
Equipment	11,777	13,187	12,859	18,000
Total Expenditures	$ 1,526,557	$ 1,518,318	$ 703,896	$ 1,527,974
Revenues				
Licenses & Permits	$ 6,711	$ 6,711	$ 6,711	$ 6,711
Miscellaneous Revenues	29,751	12,000	4,894	12,000
Total Program Generated Revenues	$ 36,462	$ 18,711	$ 11,605	$ 18,711
Net Cost	**$ 1,490,095**	**$ 1,499,607**	**$ 692,291**	**$ 1,509,263**

PERSONNEL DEPARTMENT

DEPARTMENT DESCRIPTION:

The Personnel Department is responsible for the establishment and implementation of comprehensive policies and procedures consistent with professional standards and labor agreements, as well as applicable Federal, State, and Local laws affecting all aspects of employment, compensation, labor relations, and performance standards to insure a stable, productive, effective and diverse workforce for the various mandates, services and programs carried out by the Departments of the City of White Plains.

In addition, the Personnel Officer functions as the local Civil Service administrator of the City of White Plains, the White Plains Board of Education and the Housing Authority with responsibility for ensuring compliance to New York State Civil Service Law and Rules for the selection, retention, classification, discipline, and employment records of all applicable staff.

The Personnel Department provides consulting support services to the various City Departments to assist in managing their staff to meet the City's goals and objectives, as well as departmental service mandates. Work is performed in coordination with the Law Department relative to legal matters affecting employment, labor and civil service.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Civil Service Administration	A030	$ 635,139	$ 617,848	$ 539,110	III-7
Personnel Administration	A029	283,846	312,041	325,431	III-15
		$ 918,985	$ 929,889	$ 864,541	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled		Vacant	FY 22-23 Proposed Budget Authorized	Filled		Vacant
Personnel Officer	Appt.	1	1		-	1	1		-
Deputy Personnel Officer	Appt.	1	1		-	1	1		-
Personnel Associate	M/C13	1	1	*	-	1	1	*	-
Civil Service Assistant	M/C8	2	2		-	2	2		-
		5	5		-	5	5		-

* One or more positions underfilled

PERSONNEL DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 604,165	$ 600,524	$ 275,512	$ 628,986
Employee Benefits	234,755	248,598	99,735	208,477
Employee Benefits-City-wide	19,000	19,020	11,588	18,780
Materials & Supplies	8,007	14,980	4,080	18,650
Direct Costs:				
Civil Service Exams	42,302	40,900	19,297	40,000
Other	25,509	40,337	2,151	40,673
Equipment	1,303	4,270	4,266	2,000
Total Expenditures	$ 935,041	$ 968,629	$ 416,629	$ 957,566
Revenues				
Charges for Services	$ 16,040	$ 38,700	$ 33,078	$ 93,000
Miscellaneous Revenues	16	40	-	25
Total Program Generated Revenues	$ 16,056	$ 38,740	$ 33,078	$ 93,025
Net Cost	**$ 918,985**	**$ 929,889**	**$ 383,551**	**$ 864,541**

PLANNING DEPARTMENT

DEPARTMENT DESCRIPTION:

The central purpose and function of the Department of Planning is to create and implement plans, policies, and programs that work together to achieve the community's vision for the City of White Plains today and in the future - a sustainable City with a diverse population, a robust economy, and interesting and livable neighborhoods that are easily accessible to all.

The Department supports and advises the Mayor, the Common Council, and other Boards and Departments on a wide range of issues related to the development and preservation of the City. Each year, the Department reviews more than 70 land use applications for zoning amendments, site plan approvals, special permit approvals and disposition of City property. The Planning Department also directs comprehensive, consensus-based planning, zoning, and economic development initiatives that apply both city-wide and to individual neighborhoods. Its support of other City agencies includes technical assistance such as map preparation, and data base research as well as the identification of funding opportunities and the application for grants from government and private sources.

The Planning Department also administers federally assisted activities including the Community Development Block Grant, and provides staff support to the Urban Renewal Agency.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
City Support to Federal Programs	F022	$ (39,900)	$ (22,697)	$ (22,742)	III-189
City Support to Urban Renewal Agency	F025	(5,917)	2,171	2,094	III-193
Planning Services	F001	1,013,772	1,116,615	1,116,995	III-197
		$ 967,955	$ 1,096,089	$ 1,096,347	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Comm. of Planning	Appt.	1	1	-	1	1	-
Deputy Comm. of Planning	Appt.	1	1	-	1	1	-
Senior Planner	17	1	1	-	1	1	-
Planner II	14	1	1	-	1	1	-
Planner I	11	1	-	1	1	-	1
Drafter II	10	1	1	-	1	1	-
Housing Coordinator	8	1	1	-	1	1	-
		7	6	1	7	6	1

PLANNING DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 730,311	$ 769,465	$ 370,897	$ 772,650
Employee Benefits	283,553	308,876	146,112	278,894
Materials & Supplies	8,480	12,445	5,344	12,100
Direct Costs:				
Rent Abatements	35,659	50,000	12,538	50,000
ETPA Admin. Charges	48,320	56,000	56,000	56,000
Other	20,635	33,000	32,326	17,400
Equipment	-	2,303	603	42,303
Total Expenditures	$ 1,126,958	$ 1,232,089	$ 623,820	$ 1,229,347
Revenues				
Charges for Services	$ 57,084	$ 32,000	$ 30,190	$ 32,000
Licenses & Permits	8,119	6,000	4,500	6,000
Miscellaneous	93,800	98,000	103,170	95,000
Total Program Generated Revenues	$ 159,003	$ 136,000	$ 137,860	$ 133,000
Net Cost	**$ 967,955**	**$ 1,096,089**	**$ 485,960**	**$ 1,096,347**

PUBLIC SAFETY DEPARTMENT

DEPARTMENT DESCRIPTION:

The City Charter directs the Commissioner of Public Safety to have jurisdiction, supervision and control of the government, administration, disposition, and discipline of the officers and members of the Fire and Police Bureaus, Emergency Planning and Emergency Medical Services, and shall provide in all ways possible for the safety and protection of the inhabitants of the City and of their property; and, they shall have further powers and duties as may be provided by ordinance of the Common Council. To increase overall accountability and improve management in the Department, significant changes have been made to identify spending and revenues by specific police and fire divisions.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Administration					
Public Safety Administration	B005	$ 1,051,185	$ 939,773	$ 1,188,632	III-63
Emergency Medical Services	B020	704,400	729,054	754,570	III-65
Fire Department	Various	26,832,209	27,183,414	28,537,813	III-69 to 77
Police Department	Various	36,455,386	37,350,985	39,003,972	III-81 to 101
		$ 65,043,180	$ 66,203,226	$ 69,484,987	

PUBLIC SAFETY DEPARTMENT

REQUIRED RESOURCES- FULL TIME POSITIONS:		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Comm. of Public Safety	Appt.	1	1	-	1	1	-
Deputy Comm. of Public Safety	Appt.	1	-	1	1	1	-
Physician	Appt.	1	1	-	1	1	-
Fire Chief	M/C	1	1	-	1	1	-
Police Chief	M/C	1	1	-	1	1	-
Asst. Police Chief	M/C	1	-	1	1	-	1
Captain (Police)	3	4	4	-	4	4	-
Deputy Chief (Fire)	3	6	6	-	6	6	-
Lieutenant (Police)	2	13	12	1	13	13	-
Lieutenant (Fire)	1	40	38	2	40	40	-
Sergeant (Police)	1	19	16	3	20	20	-
Police Officer	P	167	163	4	165	162	3
Fire Fighter	F	106	102	4	108	106	2
Secretary to the Commissioner of Public Safety	M/C8	1	1	-	1	1	-
Departmental Secretary I-Police	8	1	1	-	1	1	-
PSA I-Dispatcher	8	6	6	-	6	6	-
Public Safety Records Clerk	8	1	1	-	1	1	-
PSA I-Animal Enforcement	7	1	1	-	1	1	-
Special Patrol Officer	7	1	1	-	1	1	-
Secretary	7	1	1	-	1	1	-
Office Assistant II	6	1	1	-	1	1	-
Senior Clerk	5	1	1	-	1	1	-
Senior Clerk Sp Spk	5	1	1	-	1	1	-
School Crossing Guard	1	20	20	-	20	20	-
		396	380	16	397	391	6

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PUBLIC SAFETY DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 43,146,607	$ 42,252,532	$ 20,584,550	$ 44,533,073
Attendance Bonus	291,297	285,500	1,612	285,500
Pensioners Payments	134,049	134,049	65,227	134,049
Employee Benefits	22,538,071	23,448,727	11,434,585	25,056,942
Materials & Supplies	1,043,295	1,359,097	898,414	1,403,310
Direct Costs	940,113	1,045,554	517,966	1,078,580
Equipment	27,507	87,050	1,058,139	62,200
Rolling Stock	379,505	1,139,414	-	491,000
Transfer To Special Revenue Fd	-	22,500	22,500	-
Total Expenditures	$ 68,500,444	$ 69,774,423	$ 34,582,993	$ 73,044,654
Revenues				
Intergovernmental	$ 96,639	$ 78,730	$ 82,413	$ 87,175
Charges for Services	1,821,173	2,190,090	724,264	2,191,565
Licenses & Permits	1,191,669	1,174,977	898,676	1,183,277
Fines & Forfeiture	42,200	100,000	27,075	60,000
Miscellaneous	305,583	27,400	1,777	37,650
Total Program Generated Revenues	$ 3,457,264	$ 3,571,197	$ 1,734,205	$ 3,559,667
Net Cost	**$ 65,043,180**	**$ 66,203,226**	**$ 32,848,788**	**$ 69,484,987**

PUBLIC SAFETY ADMINISTRATION

DEPARTMENT DESCRIPTION:

The Department of Public Safety provides overall management support and technical expertise to the department bureaus; the Department assures that resources are utilized effectively and efficiently; that all department personnel remain highly trained and motivated through proper support and direction; and that all Public Safety services are coordinated to achieve the City's goal of protecting its persons and property.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Public Safety Administration	B005	$ 1,051,185	$ 939,773	$ 1,188,632	III-63
Emergency Medical Services	B020	704,400	729,054	754,570	III-65
		$ 1,755,585	$ 1,668,827	$ 1,943,202	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Comm. of Public Safety	Appt.	1	1	-	1	1	-
Deputy Comm. of Public Safety	Appt.	1	-	1	1	1	-
Physician	Appt.	1	1	-	1	1	-
Secretary to the Commissioner of Public Safety	MC/8	1	1	-	1	1	-
Secretary	7	1	1	-	1	1	-
		5	4	-	5	5	-

PUBLIC SAFETY ADMINISTRATION

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 604,915	$ 454,251	$ 236,922	$ 626,841
Employee Benefits	196,490	166,542	86,159	226,096
Materials & Supplies:				
Computer Equip. Mntce.	235,148	291,810	291,800	303,685
Other	6,487	7,130	2,758	7,160
Direct Costs:				
Ambulance Service Contract	704,400	729,054	425,278	754,570
Service Contracts	7,523	8,190	4,981	13,000
Other	2,622	14,250	2,143	14,250
Total Expenditures	$ 1,757,585	$ 1,671,227	$ 1,050,041	$ 1,945,602
Revenues				
Miscellaneous	$ 2,000	$ 2,400	$ 1,200	$ 2,400
Total Program Generated Revenues	$ 2,000	$ 2,400	$ 1,200	$ 2,400
Net Cost	**$ 1,755,585**	**$ 1,668,827**	**$ 1,048,841**	**$ 1,943,202**

PUBLIC SAFETY - FIRE

DEPARTMENT DESCRIPTION:

The mission of the Fire Bureau is to provide fire prevention, education, suppression and rescue services through effective management and training. If these services are properly delivered, City-wide fire safety will be increased, citizen fear will be reduced, and personal satisfaction will have been achieved.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Fire Administration	B009	$ (470,396)	$ (648,905)	(440,526)	III-69
Fire Prevention	B008/B011	1,098,459	1,198,388	1,225,122	III-71
Fire Suppression	B021	25,472,589	25,904,768	27,227,701	III-73
Fire Training	B010	431,071	411,740	475,678	III-75
Fire Special Operations	B012	300,486	317,423	49,838	III-77
		$ 26,832,209	$ 27,183,414	$ 28,537,813	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Chief	M/C	1	1	-	1	1	-
Deputy Chief	3	6	6	-	6	6	-
Lieutenant	1	40	38	2	40	40	-
Fire Fighter	F	106	102	4	108	106	2
Office Assistant II	6	1	1	-	1	1	-
		154	148	6	156	154	2

PUBLIC SAFETY - FIRE

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 17,410,886	$ 17,010,225	$ 8,722,909	$ 17,913,114
Attendance Bonus	99,181	110,500	-	110,500
Pensioners Payments	134,049	134,049	65,227	134,049
Employee Benefits	9,803,592	10,337,625	5,268,590	10,883,509
Materials & Supplies:				
Maintenance /Supplies	85,601	85,000	39,782	80,000
Rolling Stock Operations	53,911	62,900	40,326	61,900
Utilities	110,771	103,300	30,347	110,000
Other	12,043	19,849	10,681	38,775
Direct Costs:				
Service Contracts	5,611	11,855	8,578	11,155
Medical Examinations	30,880	49,838	4,657	49,838
Other	31,500	21,000	-	30,000
Equipment	27,507	62,050	22,415	47,200
Rolling Stock	25,058	97,500	-	-
Total Expenditures	$ 27,830,590	$ 28,105,691	$ 14,213,512	$ 29,470,040
Revenues				
Intergovernmental	$ -	$ -	$ 30,958	$ -
Charges for Services	48,528	32,100	57,409	40,200
Licenses & Permits:				
Fire Inspection	893,029	890,177	830,961	890,127
Other	50	-	-	50
Miscellaneous	56,774	-	-	1,850
Total Program Generated Revenues	$ 998,381	$ 922,277	$ 919,328	$ 932,227
Net Cost	**$ 26,832,209**	**$ 27,183,414**	**$ 13,294,184**	**$ 28,537,813**

PUBLIC SAFETY - POLICE

DEPARTMENT DESCRIPTION:

The mission of the Police Bureau is to prevent crime and disorder, to preserve peace, community safety and well-being; to protect life and property and individual freedom for personal safety and well-being through the enforcement of State laws and City ordinances.

The Police mission requires that the department deal with a wide range of behavioral and social problems that arise in a community and that the end product consists of dealing with these problems.

The Police Bureau is accredited by the State of New York.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Administration	BA30	$ 3,550,152	$ 3,654,864	$ 3,628,482	III-81
Communication Equipment	BA31	35,601	44,457	35,700	III-83
License Unit	BA32	(340,790)	(384,800)	(353,100)	III-85
Police Support Services	BA33	1,536,383	1,758,984	1,590,605	III-87
Training/Special Projects	BA36	470,420	337,078	344,228	III-89
Community Policing	BC20	2,035,949	1,994,145	2,214,200	III-91
Criminal Investigations	BD40	4,437,525	5,053,546	5,094,819	III-93
Narcotics Unit	BD42	1,410,169	1,176,105	921,825	III-95
Patrol Operations	BP50	20,148,121	21,024,676	22,792,602	III-97
Traffic Enforcement Operations	BS11	3,002,202	2,626,932	2,649,867	III-101
Emergency Service Unit/Special Response Team	BS12	169,654	64,998	84,744	III-99
		$ 36,455,386	$ 37,350,985	$ 39,003,972	

PUBLIC SAFETY - POLICE

REQUIRED RESOURCES- FULL TIME POSITIONS:		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Chief	M/C	1	1	-	1	1	-
Asst. Police Chief	M/C	1	-	1	1	-	1
Captain	3	4	4	-	4	4	-
Lieutenant	2	13	12	1	13	13	-
Sergeant	1	19	16	3	20	20	-
Police Officer	P	167	163	4	165	162	3
Departmental Secretary I	8	1	1	-	1	1	-
Public Safety Records Clerk	8	1	1	-	1	1	-
PSA I-Dispatcher	8	6	6	-	6	6	-
PSA I-Animal Enforcement	7	1	1	-	1	1	-
Special Patrol Officer	7	1	1	-	1	1	-
Senior Clerk	5	1	1	-	1	1	-
Senior Clerk-Spanish Spk.	5	1	1	-	1	1	-
School Crossing Guard	1	20	20	-	20	20	-
		237	228	9	236	232	4

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PUBLIC SAFETY - POLICE

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 25,130,806	$ 24,788,056	$ 11,624,719	$ 25,993,118
Attendance Bonus	192,116	175,000	1,612	175,000
Employee Benefits	12,537,989	12,944,560	6,079,836	13,947,337
Materials & Supplies:				
Maintenance /Supplies	133,276	154,679	112,258	152,510
Rolling Stock Operations	252,981	262,800	149,804	318,550
Telephone/Data	78,910	91,920	33,597	91,920
Other	74,167	279,709	187,061	238,810
Direct Costs:				
Humane Society	44,892	44,892	22,446	44,892
Service Contracts	52,597	93,225	25,390	86,625
Crime Control Planning	12,566	20,000	5,997	20,000
Other	47,522	53,250	18,496	54,250
Equipment	-	25,000	1,035,724	15,000
Rolling Stock	354,447	1,041,914	-	491,000
Transfer To Special Revenue Fd	-	22,500	22,500	-
Total Expenditures	$ 38,912,269	$ 39,997,505	$ 19,319,440	$ 41,629,012
Revenues				
Intergovernmental	$ 96,639	$ 78,730	$ 51,455	$ 87,175
Charges for Services:				
Prisoner Transportation	-	10,000	-	10,000
Contracted Services	1,441,959	1,819,990	511,664	1,795,365
Other	330,686	328,000	155,191	346,000
Licenses & Permits:				
Taxi Operators	93,040	82,000	51,415	93,000
Towing Medallions	70,000	60,000	-	60,000
Hazard Alarm Registration	119,000	125,000	10,700	125,000
Other	16,550	17,800	5,600	15,100
Fines & Forfeiture	42,200	100,000	27,075	60,000
Miscellaneous	246,809	25,000	577	33,400
Total Program Generated Revenues	$ 2,456,883	$ 2,646,520	$ 813,677	$ 2,625,040
Net Cost	**$ 36,455,386**	**$ 37,350,985**	**$ 18,505,763**	**$ 39,003,972**

PUBLIC WORKS DEPARTMENT

DEPARTMENT DESCRIPTION:

The Department of Public Works provides many essential services for the residents of the City. It is responsible for the design, construction, maintenance, cleaning and lighting of all public streets, parks and rights-of-way, any trees or shrubs contained therein, the municipal water works, the collections and disposal or recycling of waste and garbage; the construction and maintenance of all public buildings, sanitary sewers and storm drains; and the design, specification and subsequent inspection of all municipal motor vehicles, and the complete maintenance of vehicles. The Department is also responsible for placement of orders, and the record keeping of the fuel, electricity and natural gas used by various City Agencies and Departments. This responsibility pertains to building structures, as well as detailed vehicle-by-vehicle information on motor fuel consumption, including the City of White Plains School District vehicles.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Bureau of Administration- DPW Program Management & Administration	A032	$ 284,848	$ 557,303	$ 285,337	III-9
Bureau of Building Maintenance- City Owned Building Maint.	A033/A035 A036/A037/A041	2,813,048	2,418,446	2,622,673	III-5
Bureau of Garage & Shop- Rolling Stock Maintenance	A034	2,353,377	2,400,518	2,337,361	III-19
Bureau of Highways & Grounds:					
Street Lighting	B004	919,989	980,812	1,093,674	III-105
Forestry Services	D004	702,107	844,336	664,953	III-131
Leaf Removal	D015	272,454	270,551	328,048	III-123
Snow Removal	D005	1,081,865	1,194,484	1,282,448	III-125
Street Cleaning	D013	517,082	473,172	436,741	III-127
Street Repairs	D014	5,304,076	5,870,894	6,052,319	III-129
Parks Maintenance	E03P	1,745,804	1,908,903	1,868,187	III-165
Bureau of Sanitation- Waste Collection, Disposal & Recycling	C003/C004	7,615,208	7,797,810	7,856,376	III-109
Bureau of Storm Water Storm Water System Maint.	C002	112,226	199,364	144,475	III-111
Bureau of Engineering- Engineering Services	F027	2,450,198	2,926,636	2,807,908	III-195
		$ 26,172,282	$ 27,843,229	$ 27,780,500	

PUBLIC WORKS DEPARTMENT

REQUIRED RESOURCES- FULL TIME POSITIONS:		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Comm. of Public Works	Appt.	1	1	-	1	1	-
Deputy Commissioner of Public Works	Appt.	2	2	-	2	2	-
Supt. of Highways & Grounds	M/C17	1	1	-	1	1	-
Assoc. Engineer (B.S.)	17	1	1	-	1	1	-
Assoc. Mech. Engineer (B.S.)	17	1	1	-	1	1	-
Supt. of Public Facilities	17	1	1	-	1	1	-
Chief Construction Coord.	16	1	1	-	1	1	-
Sr. Engineer (B.S)	16	3	3	-	3	3	-
Garage & Shop Supt.	M/C15	1	1	-	1	1	-
Sanitation Superintendent	M/C15	1	1	-	1	1	-
Coord. Computer Systems	15	1	1	-	1	1	-
Assistant Highway Supt.	14	1	1	-	1	1	-
Asst. Super. Pub. Facilities	14	1	1	-	1	1	-
Engineer II (B.S.)	14	2	2	-	2	2	-
Construction Coordinator	14	2	1	1	2	1	1
Administrative Officer	M/C14	1	1	-	1	1	-
Design Coordinator	14	1	1	-	1	1	-
Assistant Sanitation Supt.	14	1	-	1	1	-	1
Assistant Construction Coordinator	11	2	2	-	2	2	-
Building Service Manager	11	-	-	-	2	2	-
Parks Maintenance Supvr I	11	2	2	-	2	2	-
Lead Auto. Mechanic	11	2	2	-	2	2	-
Street Light Installer	11	1	1	-	1	1	-
Code Enforcement Officer II - PW	11	1	1	-	1	1	-
Plumber	11	1	1	-	1	1	-
Secretary to the Commissioner of Public Works	M/C10	1	1	-	1	1	-
Safety Coordinator	10	1	1	-	1	1	-
Lead Tree Trimmer	10	1	1	-	1	1	-
Subtotal		35	33	2	37	35	2

PUBLIC WORKS DEPARTMENT

REQUIRED RESOURCES- FULL TIME POSITIONS:		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Subtotal brought forward		**35**	**33**	2	**37**	**35**	2
Welder	10	1	1	-	1	1	-
Carpenter	10	1	1	-	1	1	-
Automotive Mechanic II	10	11	10 *	1	11	10 *	1
Crew Leader	9	8	7	1	6	6	-
Automotive Mechanic I	9	1	1	-	1	1	-
Engineering Technician	9	2	2	-	2	2	-
Code Enforcement Officer I	9	1	1	-	2	1	1
Contracts Clerk	8	1	1	-	1	1	-
Maintenance Mechanic	8	13	11	2	13	13	-
Tree Trimmer	8	2	2	-	2	2	-
Bookkeeper	8	2	2	-	2	2	-
Operations Assistant	8	1	1	-	1	1	-
Motor Equipment Operator	7A	20	17	3	20	17	3
Skilled Laborer	6	14	12	2	13	11	2
Automotive Stock Clerk	8	1	1	-	1	1	-
Lead Bldg. Service Worker	5	1	1	-	-	-	-
Semi-Skilled Laborer	4	16	12	4	15	13	2
Building Service Worker	3	8	7 *	1	11	10 *	1
Messenger	3	1	1	`	1	1	-
Sanitation Leader	39	1	1	-	1	1	-
Sanitation Driver	37	19	19	-	19	19	-
Sanitation Worker	35	38	35	3	38	35	3
		198	179	19	199	184	15

* One or more positions underfilled

PUBLIC WORKS DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 15,251,997	$ 15,342,402	$ 7,373,501	$ 15,668,240
Employee Benefits	7,501,286	7,727,310	3,759,342	7,532,468
Materials & Supplies	4,480,351	5,298,061	2,150,006	5,664,889
Direct Costs	2,064,552	2,450,722	1,372,867	2,323,216
Equipment	18,075	242,819	140,226	258,588
Rolling Stock	-	124,337	80,235	81,000
Total Expenditures	$ 29,316,261	$ 31,185,651	$ 14,876,177	$ 31,528,401
Revenues				
Intergovernmental	$ 112,366	$ 88,050	$ 79,818	$ 88,050
Charges for Services	453,854	241,571	37,536	239,972
Licenses & Permits	1,325,368	1,074,750	730,427	1,318,000
Fines & Forfeiture	25,811	300	-	300
Miscellaneous Revenues	1,226,580	1,937,751	630,044	2,101,579
Total Program Generated Revenues	$ 3,143,979	$ 3,342,422	$ 1,477,825	$ 3,747,901
Net Cost	**$ 26,172,282**	**$ 27,843,229**	**$ 13,398,352**	**$ 27,780,500**

PUBLIC WORKS - BUREAU OF ADMINISTRATION

DEPARTMENT DESCRIPTION:

The Bureau of Administration provides administrative support and assistance to the Commissioner, Deputies and Bureau Chiefs in responsibilities related to its personnel, payrolls, purchasing, contracting, correspondence, records, telephone service, and duplicating service. The Bureau develops and coordinates the Department segment of the City operating budget. It is also responsible for providing technical advice and written specifications for City Agencies and Departments for purchasing mechanical equipment and rolling stock. The Bureau has the responsibility to institute and expand an occupational safety training and risk reduction program for the Department, as well as inter-agency cross training as feasible. The Bureau of Administration provides Code Enforcement that is responsible for the investigation of potential violations and the enforcement of municipal codes, ordinances and regulations. The Bureau addresses matters from both residential and commercial properties that affect the City Right-of-Way (ROW).

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
Department of PW Program Management & Administration	A032	$ 284,848	$ 557,303	$ 285,337	III-9

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Commissioner of Public Works	Appt.	1	1	-	1	1	-
Deputy Commissioner of PW	Appt.	2	2	-	2	2	-
Administrative Officer	M/C14	1	1	-	1	1	-
Code Enforcement Officer II-PW	11	1	1	-	1	1	-
Secretary to the Commissioner of Public Works	M/C10	1	1	-	1	1	-
Safety Coordinator	10	1	1	-	1	1	-
Code Enforcement Officer I-PW	9	1	1	-	2	1	1
Bookkeeper	8	2	2	-	2	2	-
		10	10	-	11	10	1

PUBLIC WORKS - BUREAU OF ADMINISTRATION

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,132,129	$ 1,157,998	$ 564,158	$ 1,158,058
Employee Benefits	454,494	462,972	223,741	434,797
Materials & Supplies	42,293	41,436	10,792	66,621
Direct Costs	61,199	40,045	26,890	47,980
Equipment	-	950	698	-
Total Expenditures	$ 1,690,115	$ 1,703,401	$ 826,279	$ 1,707,456
Revenues				
Intergovernmental	$ 27,620	$ -	$ 5,793	$ -
Charges for Services	65,702	26,525	24,956	42,510
Licenses & Permits:				
Street Openings	193,400	300,000	72,533	225,000
Street Obstructions	829,793	500,000	397,531	700,000
Other	209,525	189,750	205,263	308,000
Miscellaneous	79,227	129,823	76,511	146,609
Total Program Generated Revenues	$ 1,405,267	$ 1,146,098	$ 782,587	$ 1,422,119
Net Cost	**$ 284,848**	**$ 557,303**	**$ 43,692**	**$ 285,337**

PUBLIC WORKS - BUREAU OF BUILDING MAINTENANCE

DEPARTMENT DESCRIPTION:

The Bureau of Building Maintenance provides centralized maintenance services for City-owned buildings, including the T. H. Slater Center and the Performing Arts Center, in the areas of cleaning, painting, carpentry, general repairs; maintenance of plumbing, electrical, heating, cooling, security, fire alarm and mechanical systems; and any and all other building services, including responsibilities related to mail and messenger service. The Bureau awards and administers contractual maintenance services for all City agencies.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
City Owned Buildings	A033				
Maintenance	A035/A036				
	A037/A041	$ 2,813,048	$ 2,418,446	$ 2,622,673	III-5

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Supt. of Public Facilities	17	1	1	-	1	1	-
Asst. Superintendent of Public Facilities	14	1	1	-	1	1	-
Plumber	11	1	1	-	1	1	-
Building Service Manager	11	-	-	-	2	2	-
Carpenter	10	1	1	-	1	1	-
Crew Leader	9	2	1	1	-	-	-
Maintenance Mechanic	8	3	3	-	3	3	-
Lead Building Service Worker	5	1	1	-	-	-	-
Building Service Worker	3	8	7 *	1	11	10 *	1
Messenger	3	1	1	-	1	1	-
		19	17	2	21	20	1

* One or more positions underfilled

PUBLIC WORKS - BUREAU OF BUILDING MAINTENANCE

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,247,686	$ 1,159,060	$ 558,248	$ 1,422,381
Employee Benefits	558,245	546,681	264,647	647,336
Materials & Supplies:				
Building - Facilities	529,189	563,825	566,006	420,310
Utilities	699,717	803,449	285,304	998,822
Other	57,662	29,059	12,352	41,431
Direct Costs:				
Armory Contract	282,961	288,620	95,254	294,393
Service Contracts	402,953	608,350	513,882	569,309
Other	52,792	58,370	9,127	63,400
Equipment	3,379	68,910	54,976	14,240
Total Expenditures	$ 3,834,584	$ 4,126,324	$ 2,359,796	$ 4,471,622
Revenues				
Intergovernmental	$ 56,696	$ 60,000	$ 60,000	$ 60,000
Miscellaneous Revenues:				
Rental Real Property	943,418	1,637,378	484,917	1,780,949
Other	21,422	10,500	-	8,000
Total Program Generated Revenues	$ 1,021,536	$ 1,707,878	$ 544,917	$ 1,848,949
Net Cost	**$ 2,813,048**	**$ 2,418,446**	**$ 1,814,879**	**$ 2,622,673**

PUBLIC WORKS - BUREAU OF ENGINEERING

DEPARTMENT DESCRIPTION:

The Bureau of Engineering is responsible for the planning, design and construction of Public Works and Capital Improvement Projects. The majority of these projects include City-owned facilities, Right-of-Way (ROW) and utilities. We also assist internal clients to plan, design and construct City Projects. The Bureau performs essential Departmental functions which include, but are not limited to, the following: (1) Administration and Annual Program Management (e.g. roads, curbs and sidewalks, pedestrian curb ramps, utilities, etc.), (2) Survey, (3) Site Plan Review (4) Design, (5) Contractor Procurement and (6) Construction Administration and Inspection. Staff consists of highly professional administrative and technical personnel that provide both office and field support for a variety of City and private projects. Execution of these functions provides a sound infrastructure that meets the current and future public needs.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Engineering Services	F027	$ 2,450,198	$ 2,926,636	$ 2,807,908	III-195

REQUIRED RESOURCES- FULL TIME POSITIONS:

		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Assoc. Engineer (B.S.)	17	1	1	-	1	1	-
Assoc. Mech. Engineer (B.S)	17	1	1	-	1	1	-
Sr. Engineer (B.S.)	16	3	3	-	3	3	-
Chief Construction Coordinator	16	1	1	-	1	1	-
Coord. Computer Systems	15	1	1	-	1	1	-
Engineer II (B.S.)	14	2	2	-	2	2	-
Construction Coordinator	14	2	1	1	2	1	1
Design Coordinator	14	1	1	-	1	1	-
Asst. Construction Coordinator	11	2	2	-	2	2	-
Engineering Technician	9	2	2	-	2	2	-
Contracts Clerk	8	1	1	-	1	1	-
		17	16	1	17	16	1

PUBLIC WORKS - BUREAU OF ENGINEERING

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,861,237	$ 1,934,068	$ 936,693	$ 1,935,168
Employee Benefits	906,443	973,095	471,785	919,343
Materials & Supplies	20,773	23,485	8,691	24,400
Direct Costs	4,962	6,925	4,650	4,297
Equipment	-	124,363	84,552	40,000
Total Expenditures	$ 2,793,415	$ 3,061,936	$ 1,506,371	$ 2,923,208
Revenues				
Charges for Services:				
Engineering Inspection Fees	$ 224,719	$ 50,000	$ 12,580	$ 30,000
Licenses & Permits:				
Storm Water MS4 Permits	92,650	85,000	55,100	85,000
Fines & Forfeitures	25,811	300	-	300
Miscellaneous	37	-	726	-
Total Program Generated Revenues	$ 343,217	$ 135,300	$ 68,406	$ 115,300
Net Cost	**$ 2,450,198**	**$ 2,926,636**	**$ 1,437,965**	**$ 2,807,908**

PUBLIC WORKS - BUREAU OF GARAGE & SHOP

DEPARTMENT DESCRIPTION:

The Bureau of Garage and Shop provides both centralized maintenance and repairs, and preventative maintenance, for all City-owned motor vehicles, including automobiles, trucks, heavy equipment and specialized units, including Fire vehicles. These services are also provided to the White Plains School District (WPSD). The Bureau also provides mandated State inspection services for municipal vehicles, and works in conjunction with the City's Department of Purchase to dispose of vehicles at public auction.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Rolling Stock Maintenance	A034	$ 2,353,377	$ 2,400,518	$ 2,337,361	III-19

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Garage & Shop Supt.	M/C15	1	1	-	1	1	-
Lead Auto. Mechanic	11	2	2	-	2	2	-
Automotive Mechanic II	10	11	10 *	1	11	10 *	1
Welder	10	1	1	-	1	1	-
Automotive Mechanic I	9	1	1	-	1	1	-
Automotive Stock Clerk	8	1	1	-	1	1	-
Skilled Laborer	6	2	2	-	2	2	-
Semi-skilled Laborer	4	1	-	1	1	-	1
		20	18	2	20	18	2

* One or more positions underfilled

PUBLIC WORKS - BUREAU OF GARAGE & SHOP

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,445,440	$ 1,455,393	$ 730,803	$ 1,441,079
Employee Benefits	705,101	740,016	358,481	661,683
Materials & Supplies	185,805	148,208	75,305	156,751
Direct Costs	2,634	7,425	2,396	6,500
Equipment	14,696	9,476	-	15,348
Rolling Stock	-	40,000	-	56,000
Total Expenditures	$ 2,353,676	$ 2,400,518	$ 1,166,985	$ 2,337,361
Revenues				
Miscellaneous	$ 299	$ -	$ -	$ -
Net Cost	**$ 2,353,377**	**$ 2,400,518**	**$ 1,166,985**	**$ 2,337,361**

PUBLIC WORKS - BUREAU OF HIGHWAYS AND GROUNDS

DEPARTMENT DESCRIPTION:

The Bureau of Highways maintains and repairs all City streets, highways, bridges, and other municipal properties, including certain maintenance functions on Country roadways, together with removal of ice and snow, collection of leaves and brush, and provides labor and equipment to other operational divisions of the City government. It also directs and supervises Street Cleaning, Forestry, Parks Maintenance and Street Lighting activities. The Bureau also is responsible for certain recycling programs*, storage and transportation to market of scrap metal (including resident's "white goods"), and recycling of discarded sections of old asphalt for use as pothole patching material in City streets.

*Including residential compostable pickup

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Street Lighting	B004	$ 919,989	$ 980,812	$ 1,093,674	III-105
Forestry Services	D004	702,107	844,336	664,953	III-131
Leaf Removal	D015	272,454	270,551	328,048	III-123
Snow Removal	D005	1,081,865	1,194,484	1,282,448	III-125
Street Cleaning	D013	517,082	473,172	436,741	III-127
Street Repairs	D014	5,304,076	5,870,894	6,052,319	III-129
Parks Maintenance	various	1,745,804	1,908,903	1,868,187	III-165
		$ 10,543,377	$ 11,543,152	$ 11,726,370	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Superintendent of Highways and Grounds	M/C17	1	1	-	1	1	-
Asst. Highway Superintendent	14	1	1	-	1	1	-
Parks Maintenance Superv. I	11	2	2	-	2	2	-
Street Light Installer	11	1	1	-	1	1	-
Lead Tree Trimmer	10	1	1	-	1	1	-
Crew Leader	9	6	6	-	6	6	-
Maintenance Mechanic	8	10	8	2	10	10	-
Operations Assistant	8	1	1	-	1	1	-
Tree Trimmer	8	2	2	-	2	2	-
Motor Equipment Operator	7A	19	16	3	19	16	3
Skilled Laborer	6	12	10 *	2	11	9 *	2
Semi-Skilled Laborer	4	14	11	3	13	12	1
		70	60	10	68	62	6

* One or more positions underfilled

PUBLIC WORKS - BUREAU OF HIGHWAYS AND GROUNDS

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 5,250,958	$ 5,265,020	$ 2,456,258	$ 5,337,543
Employee Benefits	2,562,466	2,575,114	1,249,021	2,538,586
Materials & Supplies:				
Street Resurfacing/Asphalt	460,733	604,090	225,357	604,090
Sand/Salt	569,056	665,510	3,933	756,600
Land Maint. Supplies	131,918	319,390	80,389	265,875
Traffic Lighting Operations	28,124	144,809	93,838	180,900
Rolling Stock Operations	457,075	495,026	222,999	556,920
Utilities	771,253	796,759	319,196	972,104
Building - Facilities	79,915	116,756	26,133	81,450
Other	141,236	190,289	48,687	116,440
Direct Costs:				
Program Services	340,784	468,983	263,177	332,535
Other	32,325	55,905	46,982	49,860
Equipment	-	38,310	-	189,000
Rolling Stock	-	84,337	80,235	25,000
Total Expenditures	$ 10,825,843	$ 11,820,298	$ 5,116,205	$ 12,006,903
Revenues				
Intergovernmental	$ 28,050	$ 28,050	$ 14,025	$ 28,050
Charges for Services	103,433	105,046	-	107,462
Miscellaneous:				
Rental of Property	96,800	116,800	56,467	117,771
Other	54,183	27,250	1,269	27,250
Total Program Generated Revenues	$ 282,466	$ 277,146	$ 71,761	$ 280,533
Net Cost	**$ 10,543,377**	**$ 11,543,152**	**$ 5,044,444**	**$ 11,726,370**

PUBLIC WORKS - BUREAU OF SANITATION

DEPARTMENT DESCRIPTION:

The Bureau of Sanitation provides a solid-waste and refuse collection system for residents, institutions and commercial establishments within the City on established schedules. It also provides weekly newspaper, corrugated cardboard and food and beverage container recycling collections from all residential and commercial buildings for recycling purposes and maintains records and necessary billing statements for materials processed for other agencies. Recycling of "white goods" (scrap metal) and other large (scrap metal) items as well as maintaining a recycling drop-off facility is conducted by this Bureau which also provides recycling consulting services for business and multi-family housing facilities. The Bureau is also responsible for meeting State and County imposed recycling and waste reduction goals.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Waste Collection, Disposal & Recycling	C003/C004	$ 7,615,208	$ 7,797,810	$ 7,856,376	III-109

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Sanitation Superintendent	M/C15	1	1	-	1	1	-
Asst. Sanitation Superintendent	14	1	-	1	1	-	1
Sanitation Leader	39	1	1	-	1	1	-
Sanitation Driver	37	19	19	-	19	19	-
Sanitation Worker	35	38	35	3	38	35	3
		60	56	4	60	56	4

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 4,240,743	$ 4,238,863	$ 2,082,134	$ 4,275,673
Employee Benefits	2,291,741	2,375,068	1,176,864	2,296,586
Materials & Supplies:				
Rolling Stock Operations	286,571	313,410	161,192	368,315
Other	15,905	29,560	9,803	41,860
Direct Costs:				
Waste Disposal	858,275	904,599	399,288	941,422
Other	13,167	11,500	11,221	13,520
Equipment	-	810	-	-
Total Expenditures	$ 7,706,402	$ 7,873,810	$ 3,840,502	$ 7,937,376
Revenues				
Charges for Services	$ 60,000	$ 60,000	$ -	$ 60,000
Miscellaneous Revenues	31,194	16,000	10,154	21,000
Total Program Generated Revenues	$ 91,194	$ 76,000	$ 10,154	$ 81,000
Net Cost	**$ 7,615,208**	**$ 7,797,810**	**$ 3,830,348**	**$ 7,856,376**

PUBLIC WORKS - BUREAU OF STORM WATER

DEPARTMENT DESCRIPTION:

The Bureau of Storm Water maintains the storm water drain system owned by the City.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Storm Water System Maintenance	C002	$ 112,226	$ 199,364	$ 144,475	III-111

REQUIRED RESOURCES-
FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Motor Equipment Operator	7A	1	1	-	1	1	-
Semi-skilled Laborer	4	1	1	-	1	1	-
		2	2	-	2	2	-

PUBLIC WORKS - BUREAU OF STORM WATER

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 73,804	$ 132,000	$ 45,207	$ 98,338
Employee Benefits	22,796	54,364	14,803	34,137
Materials & Supplies	3,126	13,000	29	12,000
Direct Costs	12,500	-	-	-
Total Expenditures	$ 112,226	$ 199,364	$ 60,039	$ 144,475
Revenues				
None	$	$	$	$
Net Cost	**$ 112,226**	**$ 199,364**	**$ 60,039**	**$ 144,475**

PURCHASE DEPARTMENT

DEPARTMENT DESCRIPTION:

The Department of Purchase provides the various departments and agencies of the City of White Plains with all required materials, supplies and equipment through sound purchasing techniques pursuant to New York State Municipal Law and the Charter of the City of White Plains.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Purchasing, Stockroom & Warehouse	A025/A026	$ 272,958	$ 407,818	$ 321,956	III-17

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled	Vacant	FY 22-23 Proposed Budget Authorized	Filled	Vacant
Commissioner of Purchase	Appt.	1	1	-	1	1	-
Assistant Buyer	10	1	1	-	1	1	-
Purchase Clerk	8	1	1	-	1	1	-
Sr. Data Entry Operator/Verifier	5	1	1	-	1	1	-
Stock Clerk I	5	1	1	-	1	1	-
		5	5	-	5	5	-

PURCHASE DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 337,484	$ 388,456	$ 182,609	$ 378,186
Employee Benefits	129,310	167,062	78,765	155,910
Materials & Supplies	6,536	11,700	2,326	10,850
Equipment	-	600	-	2,010
Total Expenditures	$ 473,330	$ 567,818	$ 263,700	$ 546,956
Revenues				
Miscellaneous	$ 200,372	$ 160,000	$ 9,366	$ 225,000
Total Program Generated Revenues	$ 200,372	$ 160,000	$ 9,366	$ 225,000
Net Cost	**$ 272,958**	**$ 407,818**	**$ 254,334**	**$ 321,956**

REAL ESTATE COMMITTEE

DEPARTMENT DESCRIPTION:

The Real Estate Committee, established by Section 105 (as amended) of the City Charter consists of the Assessor, the Corporation Counsel, and the Commissioners of Finance, Planning and Public Works. The primary function of the Real Estate Committee is to hold and manage all property acquired by the City through tax foreclosures and to recommend to the Common Council the disposition of these properties. The Commissioner of Finance is the current chairperson of the Committee.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Tax Property Management	A038	$ -	$ 3,000	$ 3,025	III-21

REQUIRED RESOURCES-
FULL TIME POSITIONS: None

REAL ESTATE COMMITTEE

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Materials & Supplies	$ -	$ 500	$ -	$ 525
Direct Costs	-	2,500	-	2,500
Total Expenditures	$ -	$ 3,000	$ -	$ 3,025
Revenues				
None	$	$	$	$
Net Cost	**$ -**	**$ 3,000**	**$ -**	**$ 3,025**

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RECREATION & PARKS DEPARTMENT

DEPARTMENT DESCRIPTION:

The Department of Recreation & Parks is charged with ensuring that White Plains is a beautiful City in which a variety of recreational and cultural experiences are available to the general population. As the City department responsible for recreational services, it is community-driven and dedicated to creatively developing and providing quality programs, services and opportunities which enable all people to participate and enjoy, thereby enhancing the quality of life within our community. The Department provides approximately three hundred fifty (350) different recreational, cultural and sports programs, special events and services which are directed at all age groups and encourage participation at all levels of proficiency.

Special efforts are made to improve the access that all children, youth and families have to participate in the programs of the Department of Recreation and Parks through increased financial aid, collaboration with the City's Youth Bureau including co-planning programs, co-promotion of programs, bilingual flyers and information in our bi-annual program brochure. The City's contribution to the Thomas H. Slater Center for youth and adult programs and activities is now funded through the Recreation and Parks budget.

The Department of Recreation and Parks operates the Senior Center, offering recreational and cultural opportunities to seniors, as well as transportation services, nutritional and educational programs and outreach services throughout the City of White Plains. It also oversees seventy-six (76) parks, playgrounds, gardens, and malls and medians that are maintained by the Department of Public Works.

CITY OF WHITE PLAINS RECREATION AND PARKS MISSION STATEMENT:
The mission of the City of White Plains Recreation and Parks Department is to enhance the quality of life by providing recreational opportunities through safe, well-organized and affordable programs and facilities; and to maintain a comprehensive network of parks, trails and open spaces that promote the mental, physical and social well-being of our residents.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Cultural & Special Events	E011	$ 68,791	$ 129,191	$ 183,562	III-151
Admin. Services Rec. & Parks	E002	881,527	1,029,802	989,641	III-155
Programs for People with Differing Abilities	E009	(3,845)	7,228	22,023	III-161
Ebersole Rink	E004	(169,716)	(164,415)	(105,753)	III-167
Day Camps & Special Interest Camps	E005	26,565	99,886	628,525	III-169
Outdoor Pools	E006	124,454	172,497	164,511	III-171
Youth Sports, Athletic & Special Interest Programs	E007	362,310	338,659	308,698	III-173
Adult Sports, Athletics & Special Interest Programs	E008	(121,884)	(53,352)	(24,556)	III-175
Renaissance Plaza	E018	32,055	39,837	35,837	III-177
Senior & Citizens Services	F006	537,045	658,677	654,211	III-183
		$ 1,737,302	$ 2,258,010	$ 2,856,699	

RECREATION & PARKS DEPARTMENT

REQUIRED RESOURCES-
FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled		Vacant	FY 22-23 Proposed Budget Authorized	Filled		Vacant
Commissioner of Recreation and Parks	Appt.	1	1		-	1	1		-
Deputy Commissioner of Recreation and Parks	Appt.	1	1		-	1	1		-
Secretary to the Commissioner of Recreation and Parks	M/C 7	1	1	*	-	1	1	*	-
Recreation Administrator	15	-	-		-	1	1		-
Director Community Center	14	1	1		-	1	1		-
Recreation Supervisor I	13	2	2		-	2	2		-
Asst. Director - Community Center	12	1	1		-	1	1		-
Assistant Accountant	11	1	1		-	1	1		-
Sr. Recreation Leader	6	1	1	*	-	1	1	*	-
Office Assistant II	6	1	1		-	1	1		-
Driver/Custodian	5	1	1		-	1	1		-
Recreation Leader	4	2	1		1	1	1		-
Office Assistant I	3	1	1		-	1	1		-
		14	13		1	14	14		-

* One or more positions underfilled

RECREATION & PARKS DEPARTMENT

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,481,187	$ 1,822,351	$ 875,028	$ 2,318,571
Employee Benefits	555,634	634,905	307,812	686,713
Materials & Supplies:				
Program Supplies	81,167	145,179	26,942	160,000
Building-Facilities	6,410	12,200	3,191	12,200
Rolling Stock Operations	9,186	12,500	4,143	9,500
Utilities	231,727	244,550	112,948	234,550
Space Rental	60,000	60,000	60,000	60,000
Other	39,763	71,150	13,168	65,650
Direct Costs:				
Meals	19,725	38,000	11,592	38,000
Sports Officials	42,635	90,000	32,328	87,000
Program Services	64,927	172,500	51,301	218,000
Slater Center Support	226,000	226,000	169,500	226,000
Bus Transportation	5,026	36,500	34,184	121,500
Other	13,161	63,025	46,845	98,450
Equipment	9,104	18,500	-	17,000
Total Expenditures	$ 2,845,652	$ 3,647,360	$ 1,748,982	$ 4,353,134
Revenues				
Intergovernmental	$ 116,214	$ 149,650	$ 40,307	$ 130,350
Charges for Services	942,721	1,181,200	766,472	1,305,085
Licenses & Permits	5,400	3,000	-	3,000
Miscellaneous Revenues	44,015	55,500	14,189	58,000
Total Program Generated Revenues	$ 1,108,350	$ 1,389,350	$ 820,968	$ 1,496,435
Net Cost	**$ 1,737,302**	**$ 2,258,010**	**$ 928,014**	**$ 2,856,699**

WHITE PLAINS BOARD OF ETHICS

DEPARTMENT DESCRIPTION:

The White Plains Board of Ethics consists of (5) members appointed by the Common Council. A majority of the members are persons other than officers or employees of the City, but there must be at least one (1) member who is an elected or appointed officer or employee of the City. The City Corporation Counsel, or his designate, is a member ex-officio of the Board without the power to vote. The Board of Ethics has the powers and duties prescribed by Article 18 of the General Municipal Law and renders advisory opinions to officers and employees of the City, with respect to Article 18 of the General Municipal Law and any code of ethics adopted pursuant to such article under such rules and regulations as the Board of Ethics may prescribe. The advisory opinions are on ethics-related matters involving prospective conduct and may be requested only by the individual officer or employee whose conduct may be called into question. The Board may make recommendations with respect to the drafting and adoption of a code of ethics or amendments thereto upon request of the Common Council. The Board also has the authority to receive from any person a written complaint with respect to the compliance by any City officer with the provision of the Code and to resolve same in accordance with the terms of the Code of Ethics.

ACTIVITIES PERFORMED:

		Net Cost			
Title	Activity Code	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
Board of Ethics	A040	$ -	$ 300	$ 300	III-42

REQUIRED RESOURCES-
FULL TIME POSITIONS: None

WHITE PLAINS HOUSING AUTHORITY BOARD

DEPARTMENT DESCRIPTION:

The White Plains Housing Authority is responsible for operating and maintaining public housing facilities in the City of White Plains. The Authority Board consists of seven members, five of whom are appointed by the Mayor to serve terms of five years. The remaining two members are elected by the tenants for terms of two years. The Chairman and tenant members receive an annual stipend which is paid by the City for their services. The information provided on this page represents those stipends.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
White Plains Housing Authority	A039	$ 10,507	$ 10,538	$ 10,460	III-22

REQUIRED RESOURCES-
FULL TIME POSITIONS: None

There are seven members of this Board who receive an annual stipend pursuant to the City's Compensation and Leave Ordinance.

YOUTH BUREAU

DEPARTMENT DESCRIPTION:

The Youth Bureau is responsible for the planning, implementation and coordination of the continuum of youth development services for all youth, ages 5 - 24, in the City of White Plains. Youth development is a process which prepares young people to meet the challenges of adolescence and adulthood through a coordinated, progressive series of activities and experiences which help them to become socially, morally, emotionally, physically, and cognitively competent. Positive youth development addresses the broader developmental needs of youth, in contrast to deficit-based models which focus solely on youth problems.

The Youth Bureau fosters youth development through the provision of a wide array of programs under the broad categories of Youth Employment Services, Neighborhood Services, After School Services, Prevention Services, Counseling, Youth Leadership Services, and Community Education and Training Services. The Youth Bureau acts as the lead agency in developing collaborations with other youth and community organizations to provide an integrated service delivery system in White Plains that is responsive to the current needs of youth and families that maximize the strengths of all community resources.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
After School Centers/Sat. Academy	F011/F017	$ 255,406	$ 217,580	$ 466,362	III-157
Bits 'N Pieces Day Camp	F016	21,152	(48,273)	34,267	III-159
Alternatives Program: Youth Development and Delinquency Prevention	F014	222,830	237,053	250,279	III-181
Neighborhood Services	F013	141,905	264,206	257,454	III-163
Youth Employment Services	F012	399,072	610,571	606,356	III-185
Youth Prog. Manag. & Admin.	F010	603,276	690,898	692,021	III-187
		$ 1,643,641	$ 1,972,035	$ 2,306,739	

REQUIRED RESOURCES- FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled		Vacant	FY 22-23 Proposed Budget Authorized	Filled		Vacant
Youth Services Director	Appt.	1	1		-	1	1		-
Asst. to YB Director - Admin.	M/C11	1	1	*	-	1	1	*	-
Youth Specialist II	14	3	3		-	3	3		-
Youth Specialist I	12	2	2	*	-	2	2	*	-
Youth Care Specialist	11	1	0		1	1	1		-
Bookkeeper - Youth Bureau	10	1	1		-	1	1		-
Youth Services Aide	9	3	3		-	3	3		-
Office Assist. I (Spanish Spk.)	4	1	1		-	1	1		-
		13	12		1	13	13		-

* One or more positions underfilled

YOUTH BUREAU

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,186,244	$ 2,059,586	$ 871,528	$ 2,096,220
Employee Benefits	520,199	657,691	310,282	643,798
Materials & Supplies:				
Program Supplies	16,889	33,755	13,296	36,805
Rolling Stock Operations	2,028	9,500	1,884	9,500
Other	12,419	29,875	5,225	29,850
Direct Costs:				
Bus Transportation	-	18,825	3,275	26,125
Program Services	12,984	52,150	10,736	52,560
Consultants	18,689	25,900	17,500	25,900
Other	4,916	9,175	2,815	9,250
Total Expenditures	$ 1,774,368	$ 2,896,457	$ 1,236,541	$ 2,930,008
Revenues				
Intergovernmental	$ 80,779	$ 64,519	$ 18,700	$ 64,519
Charges for Services	35,558	859,903	223,592	558,750
Miscellaneous	14,390	-	4,709	-
Total Program Generated Revenues	$ 130,727	$ 924,422	$ 247,001	$ 623,269
Net Cost	**$ 1,643,641**	**$ 1,972,035**	**$ 989,540**	**$ 2,306,739**

ZONING BOARD OF APPEALS

DEPARTMENT DESCRIPTION:

The Zoning Board of Appeals, a quasi-judicial body, consists of five members and a secretary, all of whom are appointed by the Mayor. Because zoning ordinances are in many respects technical and restrictive, the Zoning Board of Appeals may grant relief where hardship or practical difficulty would result if the ordinances were strictly followed. The Board may permit certain reasonable differences from the Zoning Ordinance itself where the community or applicant would mutually benefit. The Zoning Board of Appeals also passes on all applications for permits for Special uses listed in the Zoning Ordinance that are subject to review. Any company or individual making an application to the Board must first publish its intention in a local newspaper and give notice to the owners within 200 feet of the applicant's property and adjoining municipalities. This requirement gives all interested parties a fair opportunity to support or challenge such requests and obtain reasonable conditions of safeguards deemed appropriate by the Board. The Board meets the first Wednesday of each month, except August, in the Common Council Chambers and holds executive meetings as required. It also makes field trips to inspect actual site conditions.

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 22-23 Proposed Budget	Reference Page
Review of Zoning Appeals	A005	$ 3,144	$ 3,092	$ 3,075	III-53

REQUIRED RESOURCES-
FULL TIME POSITIONS:

None

There are three members of this Board who receive an annual stipend pursuant to the City's Compensation and Leave Ordinance.

ZONING BOARD OF APPEALS

REQUIRED RESOURCES-SUMMARY	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries and Wages	$ 2,100	$ 2,100	$ 1,050	$ 2,100
Employee Benefits	362	362	187	323
Materials & Supplies	682	630	334	652
Total Expenditures	$ 3,144	$ 3,092	$ 1,571	$ 3,075
Revenues				
None	$	$	$	$
Net Cost	**$ 3,144**	**$ 3,092**	**$ 1,571**	**$ 3,075**

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ADMINISTRATION

CITY CLERK SERVICES

DEPT. PROVIDING SERVICE: CITY CLERK

OBJECTIVES:

To record Vital Statistics and issue certificates with immediate service at the counter and within 24 hours for mail requests.

To prepare the Common Council Meeting Agenda draft promptly after the Pre-Agenda Meeting: to mail all certified copies the day following stated monthly meetings; to complete Official Minutes for printing within one week of Stated Monthly Meeting; to accomplish indexing of Council Minutes in a timely fashion; to provide research service of Common Council Proceedings to Council members and City Departments.

To provide each Department of the City with record retention reminders on a quarterly basis to insure that non-essential documents are removed from active files.

To conserve, preserve, and protect, for future generations of citizens, the records, photographs, films, and artifacts that document the historical past of the City and promote the City Archives as a resource for educators, students and the public.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	Births recorded	2,000	2,079	2,000	2,000
	Certificates issued	1,900	2,694	1,900	1,900
NY	Deaths recorded	1,050	858	1,050	1,050
	Certificates issued	9,000	8,092	9,000	7,500
NY	Marriage licenses issued	300	320	300	300
	Certificates issued	1,000	600	1,000	1,000
NY/WP	Other licenses issued	475	575	475	475
NY/WP	Genealogy requests	45	73	45	45
NY/WP	Minutes recorded/indexed	2,500	2,206	2,500	2,500
NY/WP	Code books/maps	26	1	26	25
NY/WP	Archival accessions	50 c.f.	65 c.f.	100 c.f.	150 c.f.
NY/WP	Archival processing	80 c.f.	90 c.f.	100 c.f.	100 c.f.
NY/WP	Media conversion archival	2	3	2	2
NY	EZ Pass	350	339	350	360
NY/WP	Archival man-hours	750	754	760	765

CITY CLERK SERVICES

DEPT. PROVIDING SERVICE: CITY CLERK

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 397,232	$ 413,718	$ 205,521	$ 409,369
Employee Benefits	175,603	171,635	87,331	169,621
S/T	572,835	585,353	292,852	578,990
Materials & Supplies	11,257	18,827	4,477	11,620
Direct Costs	9,856	30,295	16,678	10,800
Equipment	-	-	-	4,513
Total	$ 593,948	$ 634,475	$ 314,007	$ 605,923
Revenues				
Charges for Services:				
Vital Records Certificates	$ 114,630	$ 120,000	$ 56,240	$ 120,000
Other	671	600	390	450
Licenses & Permits	13,225	16,000	6,695	13,430
Miscellaneous	2,005	1,560	2,762	2,000
Total	$ 130,531	$ 138,160	$ 66,087	$ 135,880
Net Cost	**$ 463,417**	**$ 496,315**	**$ 247,920**	**$ 470,043**

DEPARTMENT REFERENCE PAGE: II-12

CITY - OWNED BUILDING MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To consolidate all work requests from the various City Agencies in order to schedule work in an efficient manner.

To provide repair, renovation and custodial services for over 37 City-owned buildings; to maintain the Thomas H. Slater Center facility, the White Plains Performing Arts Center and the Education Training Center.

To respond to all departments' requests processed through the Bureau of Building Maintenance.

To maintain the City-owned fiber optic network.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Average response days to review work requests	1.0	0.125	0.125	0.125
	Percentage of requests done "in-house"	90%	95%	95%	95%
	Heating plants operated	38	33	33	33
	Buildings cleaned	3	3	3	3
	Buildings Maintained:				
	Occupied	28	38	38	38
	Non-occupied	5	12	12	12
	Miles of fiber optic cable maintained	35	35	35	35

CITY OWNED BUILDING MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,247,686	$ 1,159,060	$ 558,248	$ 1,422,381
Employee Benefits	558,245	546,681	264,647	647,336
S/T	1,805,931	1,705,741	822,895	2,069,717
Materials & Supplies	1,286,568	1,396,333	863,662	1,460,563
Direct Costs	738,706	955,340	618,263	927,102
Equipment	3,379	68,910	54,976	14,240
Total	$ 3,834,584	$ 4,126,324	$ 2,359,796	$ 4,471,622
Revenues				
Intergovernmental:				
NYS Unified Court System	$ 56,696	$ 60,000	$ 60,000	$ 60,000
Miscellaneous:				
Rental Real Property	943,418	1,637,378	484,917	1,780,949
Other	21,422	10,500	-	8,000
Total	$ 1,021,536	$ 1,707,878	$ 544,917	$ 1,848,949
Net Cost	**$ 2,813,048**	**$ 2,418,446**	**$ 1,814,879**	**$ 2,622,673**

DEPARTMENT REFERENCE PAGE: II-66

CIVIL SERVICE ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PERSONNEL

OBJECTIVES:

To administer and ensure compliance to Civil Service Laws, rules and procedures by all departments of the City, Board of Education and the Housing Authority while striving to maximize recruitment and retention goals, and support operational objectives.

To administer and update the local Civil Service Rules and Appendices.

To maintain accurate personnel and exam records; and report to New York State Civil Service required statistical data in an annual report.

To administer all Civil Service examinations, establish and certify lists, and coordinate candidate recruitment and appointment.

To administer written and agility police and fire exams, coordinate medical exams and psychological testing, establish eligible lists, prepare statistical reports; and coordinate with counsel the requirements set forth by Federal Court consent decrees.

To approve hires, promotions, leaves, reinstatements, transfers and workforce reductions consistent with Civil Service Law and Rules.

To assist departments in the processing of Civil Service Law Section 71 & 72 proceedings related to employees who are unable to work.

To ensure implementation of NYS mandated hiring/promotional preferences for active military and veterans.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	Payroll certifications	3	3	3	3
NY	Roster records maintained	3,600	2,485	3,000	3,000
NY/FED	Exam applications processed	1,000	1,113	250	250
NY/FED	Examinations administered	40	17	55	30
NY/FED	Physical agility exams administered	55	27	5	5
	No. of candidates eligible (agility, practice/actual)	3,200	2,177	5	5
FED	Training for actual exams	6	6	6	-
	No. of candidates eligible (training)	800	862	40	-
NY	Performance exams administered (typing, database, etc.)	10	0	8	8
	No. of candidates eligible (performance)	40	0	20	20
NY	Eligible lists established	20	14	20	20
NY	Eligible lists certified	30	43	40	40
NY	Collected exam fees (no. of checks, money orders, etc.)	1,000	1,033	250	250
NY	Collected fees for non-competitive and promotional (no. of checks, money orders, etc.)	50	51	50	50
NY	Candidate verifications	50	67	50	50
WP	Records Retention				
	Stored	4,715	4,639	1,100	250
	Destroyed	400	339	250	250

CIVIL SERVICE ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PERSONNEL

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 430,788	$ 424,045	$ 192,958	$ 421,658
Employee Benefits	156,230	164,873	68,804	141,952
S/T	587,018	588,918	261,762	563,610
Materials & Supplies	-	730	-	5,000
Direct Costs:				
Civil Service Exams	42,311	40,900	19,297	40,000
Other	21,850	26,000	98	23,500
Total	$ 651,179	$ 656,548	$ 281,157	$ 632,110
Revenues				
Charges for Services:				
White Plains School District	$ 12,000	$ 24,000	$ 12,000	$ 12,000
Civil Service Exam Fees	2,790	13,700	20,203	80,000
Civil Service Non Comp Appl Fee	1,250	1,000	875	1,000
Total	$ 16,040	$ 38,700	$ 33,078	$ 93,000
Net Cost	**$ 635,139**	**$ 617,848**	**$ 248,079**	**$ 539,110**

DEPARTMENT REFERENCE PAGE: II-44

DPW PROGRAM MANAGEMENT AND ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To manage all resources of the Department of Public Works to provide the services set forth in the City Charter in the most efficient and effective manner possible.

To respond to all departments' requests processed through the Bureau of Building Maintenance.

To manage the City's fleet tracker system and to provide rolling stock billing and accounting services to all City departments and agencies. To maintain compliance with applicable City codes and ordinances within the City rights-of-way that may adversely affect quality of life, aesthetics, public health, safety and welfare.

To provide Departmental occupational safety training for field personnel.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of payrolls prepared	29	29	29	29
WP	No. of requisitions prepared	180	180	175	180
	No. of purchase orders handled	200	200	190	200
WP	No. of purchase/vouchers orders prepared	1,250	1,320	1,260	1,260
	No. of personnel files maintained	350	350	350	350
WP	No. of sidewalk vault permits renewed	58	38	40	44
	No. of pieces of inter-office and metered mail processed	241,000	241,000	241,000	241,000
	Municipal Court and examination before trial appearances/affidavits, claim investigations and FOIL responses	15	7	8	8
	No. of street opening/obstruction permits issued (includes those issued to Verizon)	150	170	178	169
	Con Edison street opening/obstruction permits issued	300	88	300	320
	No. of sidewalk, curb and driveway permits issued	15	27	35	30
	No. of sidewalk café licenses issued	45	46	42	42
	No. of Gedney Way landscaper drop off permits issued	5	8	8	8
	No. of Safety Seminar Presentations & Inspections	30	25	25	25
	No. of cell phone towers monitored	50	52	70	70

DPW PROGRAM MANAGEMENT AND ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,132,129	$ 1,157,998	$ 564,158	$ 1,158,058
Employee Benefits	454,494	462,972	223,741	434,797
S/T	1,586,623	1,620,970	787,899	1,592,855
Materials & Supplies	42,293	41,436	10,792	66,621
Direct Costs	61,199	40,045	26,890	47,980
Equipment	-	950	698	-
Total	$ 1,690,115	$ 1,703,401	$ 826,279	$ 1,707,456
Revenues				
Intergovernmental	$ 27,620	$ -	$ 5,793	$ -
Charges for Services:				
WP School District	24,502	21,525	15,656	36,010
Other	41,200	5,000	9,300	6,500
Licenses & Permits:				
Landscape Gardener Fees	6,000	6,500	2,250	6,000
Street Openings & Obstructions	1,023,193	800,000	470,064	925,000
Sidewalks-Curbs-Driveways	105,275	75,000	115,013	200,000
Sidewalk Café	12,250	2,250	-	10,000
Street Vaults	86,000	106,000	88,000	90,000
Antennas	-	-	-	2,000
Miscellaneous	79,227	129,823	76,511	146,609
Total	$ 1,405,267	$ 1,146,098	$ 782,587	$ 1,422,119
Net Cost	**$ 284,848**	**$ 557,303**	**$ 43,692**	**$ 285,337**

DEPARTMENT REFERENCE PAGE: II-64

ESTABLISH AND MAINTAIN ASSESSMENT ROLL

DEPT. PROVIDING SERVICE: ASSESSOR

OBJECTIVES:

To provide the assessments for all real property and to apportion special franchise assessments within the City of White Plains in accordance with applicable laws and practices.

To provide the City with a basis for determining the annual tax levy.

To provide services, as required, to the general public.

To assist in maintaining fair and equitable assessments on all real properties within the City.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	No. of inspections	2,000	2,000	2,000	2,200
NY	Property Transfers:				
	Ownership changes	541	541	653	675
	Deed review	733	733	890	900
	Tax bill address changes	1,038	1,038	1,216	1,220
NY	Review of Wholly Exempt Parcels	408	408	406	413
NY	Review of Partial Exemptions:				
	Veteran	1,867	1,867	1,878	1,830
	Senior	198	198	185	175
	STAR Enhanced	960	960	901	898
	STAR Basic	4,055	4,055	3,739	3,477
NY	RAR* Ration Survey Analysis	700	700	700	700
NY	Inventory:				
	Update Property Record Cards & Property Assessment System	3,000	3,000	3,000	3,000
	Splits and merges of parcels	4	4	6	10
	Digital property photographs	2,500	2,500	2,500	2,500
	Update tax maps	18	18	18	18
NY	Court Appearances/Appraisal Review:				
	Small Claims Assessment Review (SCAR)	150	148	147	153
	Certiorari appraisal review	600	600	600	600
NY	Assessment valuation review	2,500	2,500	2,500	2,500
	Assessment Changes:				
	Residential	268	268	269	300
	Commercial	437	437	440	475
	No. of income & expense reports	306	306	284	300
NY	State reports	10	10	10	10
WC	County reports	4	4	4	4
	Public assistance	12 hrs/wk	12 hrs/wk	12 hrs/wk	12 hrs/wk
WP	No. of assessment complaints reviewed	1,200	1,200	1,200	1,200
	No. of tax certiorari cases settled	32	32	36	41
	No. of hours of conferences with the Assessor and special counsel	3 hrs/wk	3 hrs/wk	3 hrs/wk	3 hrs/wk
	No. of small claims filed	150	148	147	153
	No. of hours in service of this activity	21 hrs/wk	21 hrs/wk	21 hrs/wk	21 hrs/wk

*Residential Assessment Ratio

ESTABLISH AND MAINTAIN ASSESSMENT ROLL

DEPT. PROVIDING SERVICE: DEPT. OF ASSESSOR

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 413,869	$ 446,144	$ 220,601	$ 456,885
Employee Benefits	188,152	217,522	107,412	210,033
S/T	602,021	663,666	328,013	666,918
Materials & Supplies	19,800	65,435	45,371	22,935
Direct Costs	413	2,950	299	2,950
Equipment	-	1,600	-	-
Total	$ 622,234	$ 733,651	$ 373,683	$ 692,803
Revenues				
Miscellaneous:				
Maps	$ 4,950	$ 3,400	$ 3,250	$ 3,400
Other	546	400	218	400
Total	$ 5,496	$ 3,800	$ 3,468	$ 3,800
Net Cost	**$ 616,738**	**$ 729,851**	**$ 370,215**	**$ 689,003**

DEPARTMENT REFERENCE PAGE: II-4

INFORMATION TECHNOLOGY

DEPT. PROVIDING SERVICE: DEPT. OF INFORMATION TECHNOLOGY

OBJECTIVES:

To direct, manage, support and extend the information technology utilized by the departments throughout the City of White Plains.

To effectively track all issues routed to the IT support desk, record the approach taken to remedy the issue, and foster accountability within IT while providing clarity and attentiveness to the user community.

To provide subject matter expertise and to serve as technical advisor to the Mayor, Common Council, Department Heads, and the user community throughout the various departments within the City of White Plains.

To leverage knowledge of new or existing technologies that satisfy the goals of the City, reduce costs and create technical efficiencies.

To centralize and simplify the disparate systems utilized throughout the City of White Plains in order to provide agile support, timely issue resolution and/or rapid deployment.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of support calls taken	5,000	5,900	5,900	5,000
	Support Tickets per resource	833	983	983	833
	Response by priority:				
	Low	1 hour	1 hour	1 hour	1 hour
	Medium	30 min	30 min	30 min	30 min
	High	10 min	10 min	10 min	10 min
	Reduction in PC's	None	None	None	TBD

INFORMATION TECHNOLOGY

DEPT. PROVIDING SERVICE: DEPT. OF INFORMATION TECHNOLOGY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 736,762	$ 754,013	$ 363,551	$ 754,013
Employee Benefits	294,372	312,924	151,860	294,726
S/T	1,031,134	1,066,937	515,411	1,048,739
Materials & Supplies:				
Computer Sys. Software	137,753	121,000	59,089	130,000
Application Software	135,112	149,764	157,697	167,772
Data Communications	26,678	25,000	11,193	-
Other	7,076	10,200	2,000	34,500
Direct Costs:				
Network Support	89,640	123,639	104,143	120,000
Other	111,009	116,825	66,152	104,700
Equipment	5,054	45,956	35,087	11,700
Total	$ 1,543,456	$ 1,659,321	$ 950,772	$ 1,617,411
Revenues				
Miscellaneous	$ -	$ -	$ 1,740	$ -
Total	$ -	$ -	$ 1,740	$ -
Net Cost	**$ 1,543,456**	**$ 1,659,321**	**$ 949,032**	**$ 1,617,411**

DEPARTMENT REFERENCE PAGE: II-20

PERSONNEL ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PERSONNEL

OBJECTIVES:

To serve as personnel advisor to the Mayor, Common Council, City department heads and managers, and develop appropriate policies and procedures in managing the workforce.

To manage all City recruitment (vacancy control, posting, advertising, application review) to insure the hiring and promotion of qualified candidates consistent with Civil Service law, State and Federal requirements, and applicable labor agreements.

To manage and ensure compliance to Federal Consent Decrees for recruitment, training, selection and reporting of Police Officers and Fire Fighters.

To review, study and recommend proper classification and salary allocations for the City's positions, manage employee compensation and merit reviews, develop appropriate job specifications, and maintain employment records.

To ensure compliance to the applicable provisions of the Federal Regulations, New York State Retirement System, Americans with Disabilities Act, Equal Employment Opportunity, Family Medical Leave Act (FMLA), City of White Plains policies, and Department of Labor regulations as well as provide management support and professional consultation to the City's departments.

To manage tuition reimbursement, employee ID's, employee assistance, supervisory and sexual harassment training; and coordinate participation in various community and employee programs.

To maintain effective labor/management relations under the New York State Taylor Law; and coordinate the administration of labor agreements with departments in a fair and consistent manner; and participate in grievance procedures.

To advertise and participate in executive searches and recruitment.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Personnel recruitment/related procedures:				
	- Executive	1	1	4	2
	- Full time	50	55	50	50
	- Hourly	300	300	300	300
NY/WP	Salary/classification studies	12	9	10	10
	Surveys completed	15	11	10	10
WP	Changes to the Compensation and Leave Plan	10	4	10	10
	Tuition reimbursements	6	6	6	6
	Advertisements placed	12	12	4	12
	Training/Community Service Programs (including F/T Employee Orientation, P/T Retirement Registration and Retirement Assistance)	1,400	1,279	1,300	1,300
	No. of contracts administered	4	4	4	4
WP	No. of merit performance reviews	25	32	15	10
	No. Payroll/Personnel Action Forms	1,200	1,472	1,500	1,500
	BOE Change Order Forms	90	85	90	90
NY/WP	Job specifications written/revised	50	40	50	50
NY	Employee Verifications	125	117	125	125
WP	Records Retention				
	Stored	300	302	300	300
	Destroyed	300	304	300	300

PERSONNEL ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PERSONNEL

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 173,377	$ 176,479	$ 82,554	$ 207,328
Employee Benefits	97,525	102,745	42,519	85,305
S/T	270,902	279,224	125,073	292,633
Materials & Supplies	8,007	14,250	4,080	13,650
Direct Costs	3,650	14,337	2,053	17,173
Equipment	1,303	4,270	4,266	2,000
Total	$ 283,862	$ 312,081	$ 135,472	$ 325,456
Revenues				
Miscellaneous	$ 16	$ 40	$ -	$ 25
Total	$ 16	$ 40	$ -	$ 25
Net Cost	**$ 283,846**	**$ 312,041**	**$ 135,472**	**$ 325,431**

DEPARTMENT REFERENCE PAGE: II-44

PURCHASING, STOCKROOM & WAREHOUSE

DEPT. PROVIDING SERVICE: DEPT. OF PURCHASE

OBJECTIVES:

To facilitate the purchase of all equipment, materials and supplies utilized by the City and ensure the most economical use of taxpayers' dollars in providing quality, price and timeliness of delivery.

To maintain a central stockroom for the common use commodities required by various City agencies, and to obtain better commodity pricing through the bulk purchase method.

To enhance inventory control and reduce the cost of carrying inventory through the application of efficient materials management techniques.

To provide adequate and safe storage of valuable City materials.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	No. of advertised bids	20	27	20	20
NY	No. of unadvertised bids	50	76	75	75
WP	No. of purchase requisitions processed	700	661	700	700
	No. of purchase orders issued	400	442	450	450
	No. of direct claim vouchers processed	2,400	2,840	3,000	3,000
	No. of Credit Card Transactions	1,000	1,314	1,450	1,500
	Value of Credit Card Transactions	$ 300,000	$ 322,954	$ 350,000	$ 375,000
	On-line auctions of surplus equipment and rolling stock	2	3	3	3
	Value of on-line auctions combined	$ 60,000	$ 176,765	$ 150,000	$ 150,000
	Value of issued purchase orders and direct claim vouchers	$ 7,500,000	$ 10,140,054	$ 10,000,000	$ 10,000,000
	No. of contract claim vouchers prepared	300	341	350	350
	Value of contract claim vouchers prepared	$ 1,100,000	$ 1,392	1,500,000	$ 1,500,000
	Value of stock room goods distributed & inventory	$ 425,000	$ 427,480	425,000	$ 425,000
	Department estimate of savings achieved through bulk purchasing, central storage and distribution	$ 200,000	$ 200,000	$ 200,000	$ 200,000
	Average response time (days) to department requests (stock room requisitions)	1-2 days	1-2 days	1-2 days	1-2 days
WP	No. of stock room requisitions processed	700	525	550	550
	Bulk Storage Area:				
WP	Storage Capacity (cu. ft.)	4,000	4,000	4,000	4,000
	Estimated savings due to bulk storage	$ 60,000	$ 60,000	$ 60,000	$ 60,000
	Sale of topsoil and mulch	$ 45,000	$ 42,892	$ 45,000	$ 45,000

PURCHASING STOCKROOM & WAREHOUSE

DEPT. PROVIDING SERVICE: DEPT. OF PURCHASE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 337,484	$ 388,456	$ 182,609	$ 378,186
Employee Benefits	129,310	167,062	78,765	155,910
S/T	466,794	555,518	261,374	534,096
Materials & Supplies	6,536	11,700	2,326	10,850
Equipment	-	600	-	2,010
Total	$ 473,330	$ 567,818	$ 263,700	$ 546,956
Revenues				
Miscellaneous:				
Sale of Property	$ 151,455	$ 100,000	$ 2,500	$ 175,000
Other	48,917	60,000	6,866	50,000
Total	$ 200,372	$ 160,000	$ 9,366	$ 225,000
Net Cost	**$ 272,958**	**$ 407,818**	**$ 254,334**	**$ 321,956**

DEPARTMENT REFERENCE PAGE: II-78

ROLLING STOCK MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To maintain and repair all City-owned vehicles, including those of the Public Safety Department and the White Plains School District.

To maintain and repair mechanized units, non-self propelled.

To provide state emission and safety inspections for municipal vehicles.

To maintain parts inventory and work orders through fleet tracker system.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of City vehicles maintained	415	415	415	415
	No. of School District vehicles maintained	35	35	35	35
	No. of work orders processed	2,800	2,788	2,800	2,800
NY	No. of emission inspections performed* (includes safety inspections for most vehicles)	275	297	275	275
NY	No. of safety inspections performed (includes five motorcycles)	60	58	60	60
	No. of lawn equipment, saws, pumps and generators served	260	266	260	260

* New York Emissions inspections include diesel.

ROLLING STOCK MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,445,440	$ 1,455,393	$ 730,803	$ 1,441,079
Employee Benefits	705,101	740,016	358,481	661,683
S/T	2,150,541	2,195,409	1,089,284	2,102,762
Materials & Supplies:				
Rolling Stock Repairs	166,404	126,578	67,552	130,631
Other	19,401	21,630	7,753	26,120
Direct Costs	2,634	7,425	2,396	6,500
Equipment	14,696	49,476	-	71,348
Total	$ 2,353,676	$ 2,400,518	$ 1,166,985	$ 2,337,361
Revenues				
Miscellaneous	$ 299	$ -	$ -	$ -
Net Cost	**$ 2,353,377**	**$ 2,400,518**	**$ 1,166,985**	**$ 2,337,361**

DEPARTMENT REFERENCE PAGE: II-70

TAX PROPERTY MANAGEMENT

DEPT. PROVIDING SERVICE: REAL ESTATE COMMITTEE

OBJECTIVES:

To review tax foreclosed property and recommend disposition of such property to the Common Council.

To dispose of tax foreclosed property approved for sale by the Common Council.

To lease tax foreclosed property as approved by the Common Council.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of Committee meetings	1	1	1	2
	No. of parcels of tax foreclosed property to be disposed of through private sale or public auction	1	-	1	1
	No. of tax foreclosed properties over which the Committee has jurisdiction	2	2	2	1
	Cost-basis of tax foreclosed properties under the Committee's jurisdiction	$ 18,889	$ 18,683	$ 19,168	$ 19,653

TAX PROPERTY MANAGEMENT

DEPT. PROVIDING SERVICE: REAL ESTATE COMMITTEE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Materials & Supplies	$ -	$ 500	-	$ 525
Direct Costs	-	2,500	-	2,500
Total	$ -	$ 3,000	$ -	$ 3,025
Revenues				
None	$	$	$	$
Net Cost	$ -	$ 3,000	$ -	$ 3,025

DEPARTMENT REFERENCE PAGE: II-80

WHITE PLAINS HOUSING AUTHORITY BOARD

DEPT. PROVIDING SERVICE: WHITE PLAINS HOUSING AUTHORITY

OBJECTIVES:

To operate and maintain public housing facilities in the City of White Plains.

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 9,500	$ 9,500	$ 4,750	$ 9,500
Employee Benefits	1,007	1,038	516	960
Total	$ 10,507	$ 10,538	$ 5,266	$ 10,460
Revenues				
None	$	$	$	$
Net Cost	**$ 10,507**	**$ 10,538**	**$ 5,266**	**$ 10,460**

DEPARTMENT REFERENCE PAGE: II-87

FINANCIAL

BOOKKEEPING & FINANCIAL REPORTING

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To maintain the financial records of all City Departments, the Cable TV Commission, the Urban Renewal Agency and the White Plains Local Development Corporation, in conformance with GASB, State, Local and Federal financial reporting requirements.

To monitor fiscal performance and trends through timely and accurate financial reporting to all City departments, component units and the Common Council.

To provide accounting services for all City budgets and capital projects.

To receive an unqualified audit opinion from the City's outside auditors and to prepare the annual CAFR for submission to GFOA.

To implement the City's debt service policy and to prepare all documentation necessary for the City's official statement.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Accounting System in compliance with GASB standards and pronouncements	100%	100%	100%	100%
	No. of financial reports submitted to Common Council	4	4	4	4
	No. of financial reports submitted to City Departments	38	26	26	26
	No. of external financial reports submitted	45	45	45	45
	No. of grants accounted for	56	61	67	66
	Grants subject to single audit	22	20	22	23
	No. of Capital Projects accounted for	60	53	56	57

BOOKKEEPING & FINANCIAL REPORTING

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 239,928	$ 243,348	$ 119,916	$ 240,348
Employee Benefits	115,032	121,374	59,346	114,009
S/T	354,960	364,722	179,262	354,357
Materials & Supplies	1,067	2,350	489	3,350
Direct Costs	12,068	20,000	-	20,000
Total	$ 368,095	$ 387,072	$ 179,751	$ 377,707
Revenues				
Charges for Services:				
Community Development Program	$ 14,742	$ 10,150	$ 15,890	$ 10,152
WP Urban Renewal Agency	1,514	1,500	1,428	1,500
Total	$ 16,256	$ 11,650	$ 17,318	$ 11,652
Net Cost	**$ 351,839**	**$ 375,422**	**$ 162,433**	**$ 366,055**

DEPARTMENT REFERENCE PAGE: II-16

CITY-WIDE FINANCIAL ACTIVITIES

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To oversee and account for all City-wide receipts including property taxes, sales tax, hotel occupancy tax, intergovernmental aid, utility gross receipts, and franchise fees.

To effectively administer and account for City-wide expenditures including taxes on City-owned property, insurance costs, active and retired employee health benefits, and the year end audit.

To coordinate and oversee the year end audit and all other such audits that affect City departments.

To administer all City employee benefit programs at the least cost to employees.

To administer the New York State ETPA Program, in full compliance with program guidelines.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of ETPA units billed	2,382	2,416	2,390	2,365
	No. of employee benefit consultations	2,000	2,000	2,000	2,000
	No. of active employees receiving health benefits	746	713	713	713
	No. of retired employees receiving health benefits	709	724	724	724
	No. of employees receiving dental benefits	477	419	419	419
	No. of employees receiving optical benefits	430	425	425	425
	No. of employees receiving life insurance	64	61	61	61
	No. of enrollments/changes processed	300	300	300	300
	No. of employees participating in Flex Spending Plan	84	78	78	78
	No. of employees participating in the Dental Premium Redirection	226	216	216	216
	No. of persons receiving COBRA benefits	8	9	9	9
	No. of Employees in Deferred Compensation Program	552	522	530	535

CITY - WIDE FINANCIAL ACTIVITIES

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 78,100	$ 60,000	$ -	$ 75,000
Employee Benefits	415,206	71,964	52,210	72,523
S/T	493,306	131,964	52,210	147,523
Retirees' Health Insurance	9,340,058	10,178,000	5,009,540	10,700,000
Retirees' Health Insurance Buyout	184,228	190,500	174,464	190,000
Active Health Insurance Buyout	514,589	530,000	529,230	530,000
Retirees' Medicare Payments	1,494,459	1,600,000	684,005	1,750,000
Group Life Insurance	70,750	73,250	35,038	75,085
Health Insurance Admin. Charge	72,181	42,000	-	42,000
Direct Costs:				
Financial and Auditing	102,705	102,705	100,005	104,761
Self Insurance Fund Contrib.	5,649,487	4,914,535	4,914,535	4,932,360
Taxes on City Property	400,512	425,000	-	453,000
Legal Judgments-Settlements	149,771	1,800,000	361,514	1,800,000
Other	759,447	1,120,000	380,488	825,000
Transfer to Debt Service Fund	9,143,399	9,140,273	4,292,691	8,570,405
Total	$ 28,374,892	$ 30,248,227	$ 16,533,720	$ 30,120,134
Revenues				
Tax & Related Items:				
Property Tax and Related	$ 65,703,181	67,893,880	67,193,717	69,800,594
Sales Tax	41,366,595	41,700,000	27,375,697	45,000,000
Sales Tax Restricted	4,924,450	-	-	-
Hotel Tax	481,379	505,250	450,871	850,000
Utility Gross Receipts	1,232,276	1,176,000	586,317	1,182,000
Intergovernmental:				
Federal Emergency Management	-	-	312,182	
Federal Relief Aid	11,583,778	10,990,000	-	-
AIM (state aid)	6,100,424	5,463,256	952,802	5,463,256
Mortgage Tax	2,034,167	2,000,000	1,245,080	2,000,000
Charges for Services	1,623,110	2,301,932	2,301,932	2,527,254
Licenses & Permits	967,082	924,500	467,107	957,500
Miscellaneous	1,672,297	2,177,475	323,647	1,861,500
Apprtd. Tax Stabilization Reserve	-	4,924,450	-	4,829,481
Apprtd. Open Space Reserve	-	120,000	-	120,000
Apptd. Tax Cert Reserve	-	1,800,000	-	1,800,000
Total	$ 137,688,739	$ 141,976,743	$ 101,209,352	$ 136,391,585
Net Cost	**$ (109,313,847)**	**$ (111,728,516)**	**$ (84,675,632)**	**$ (106,271,451)**

DEPARTMENT REFERENCE PAGE: II-16

DISBURSEMENTS & PAYROLL

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To efficiently process all claims for payments on behalf of the City departments and agencies including those for payroll, contracts, and purchases and to ensure that City monies are being expended for the appropriate purpose.

To accurately report all payroll and tax information related to these claims to the appropriate State and Federal agencies.

To maintain compliance with IRS regulations.

To provide for efficient benefit and retirement reporting on behalf of all City employees.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of employees utilizing direct deposit of payroll (includes part time)	1,015	1,000	1,015	1,020
	No. of manual checks	21	25	24	23
	Accuracy of claims processed	99%	99%	99%	99%
	No. of purchase orders outstanding for more than a year	3	5	3	2
	No. of federal and state payroll reports	22	22	22	22
	No. of City payroll reports	42	42	42	42
	No. of tax returns filed	32	32	32	32
	W-2's issued	1,960	1,491	1,500	1,600
	1099's issued	240	161	165	175
	Compliance with IRS Regulations	100%	100%	100%	100%

DISBURSEMENTS & PAYROLL

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 384,283	$ 392,178	$ 190,864	$ 395,178
Employee Benefits	164,774	175,265	85,097	167,015
S/T	549,057	567,443	275,961	562,193
Materials & Supplies	7,280	13,591	5,861	12,750
Direct Costs	6,491	2,000	1,795	2,000
Total	$ 562,828	$ 583,034	$ 283,617	$ 576,943
Revenues				
Charges for Services	$ 4,000	$ 4,000	$ 4,000	$ 4,000
Miscellaneous	8	20	-	20
Total	$ 4,008	$ 4,020	$ 4,000	$ 4,020
Net Cost	**$ 558,820**	**$ 579,014**	**$ 279,617**	**$ 572,923**

DEPARTMENT REFERENCE PAGE: II-16

FINANCIAL POLICY & ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To serve as the City's Chief Fiscal Officer, and financial advisor to the Mayor, the Common Council, City Departments, Boards and Commissions, including the Cable TV Commission, Urban Renewal Agency, and the White Plains Local Development Corporation.

To maintain a system of accounts in conformance with State regulations and GASB standards.

To plan and direct fiscal operations of the City to maximize investment returns and ensure the safety of principal.

To ensure that City fiscal policies mandated by Charter and outlined in the City's fiscal performance goals are being implemented and adhered to City-wide.

To administer and direct all borrowing on behalf of the City with the intent of obtaining the lowest interest rates at the least cost. To administer the City's debt service policy in conformance with state law and the City's fiscal performance goals.

To implement fiscal policies that support the City's strong credit rating and strengthen its value in the market.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	City's Credit Rating	Moody's Aa1	Moody's Aa1	Moody's Aa1	Moody's Aa1
	Interest Income (all Funds)	$ 200,000	$ 154,877	$ 90,000	$ 90,000
	Outstanding Debt exclusive of Enterprise Funds	$ 133.7m	$ 119.2m	$ 127.4m	$ 130.0m
	Number of In Rem properties at year end	25	18	50	75
	Timely and unqualified independent audit	1	1	1	1
	Receive GFOA Certificate of Excellence in Financial Reporting	1	1	1	1
	Timely submittal of SEC Annual Disclosure	1	1	1	1

FINANCIAL POLICY & ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 394,808	$ 426,380	$ 190,067	$ 444,617
Employee Benefits	165,611	185,357	83,166	173,318
S/T	560,419	611,737	273,233	617,935
Materials & Supplies	6,265	11,850	2,892	11,850
Equipment	867	-	-	-
Total	$ 567,551	$ 623,587	$ 276,125	$ 629,785
Revenues				
Charges for Services:				
WP Urban Renewal Agency	$ -	$ 250	$ -	$ 250
Other	253	50	237	50
Total	$ 253	$ 300	$ 237	$ 300
Net Cost	**$ 567,298**	**$ 623,287**	**$ 275,888**	**$ 629,485**

DEPARTMENT REFERENCE PAGE: II-16

RESOURCE PLANNING & MANAGEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUDGET

OBJECTIVES:

Budget Development

The Budget Department will submit to the Mayor and Common Council each April annual budgets for the City's operating funds in accordance with the City's Charter, and will provide the Mayor and Common Council the information and assistance they require in their review of those proposed budgets.

The Budget Department will ensure that the City's operating budgets are prepared and managed to achieve compliance with the City's Fiscal Performance Goals relating to Operating Revenues, Expenditures and Reserve performance.

The Budget Department will participate in the development of the City's Capital Improvement Program as a member of the Capital Projects Board and will ensure that the program is in compliance with the City's Fiscal Performance Goals relating to Capital Improvements and Debt.

Budget Management

The Budget Department will analyze operating revenues and expenditures throughout the year. All proposed revisions to the City's Adopted Budgets will be acted upon pursuant to the requirements of the City Charter and Budget Ordinances within five days of approval by appropriate authority.

The Budget Department will provide the Mayor with an analysis of manpower utilization on a monthly basis.

Management Analysis

The Budget Department will conduct management studies as required to improve the effectiveness and efficiency of the City services.

RESOURCE PLANNING & MANAGEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUDGET

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Budget Development:				
WP	Departmental budget reviews conducted	15	15	15	15
WP	Budgets proposed to the Common Council by stated meeting in April	6	6	6	6
	Common Council Budget review sessions conducted	5	4	5	5
	Capital Projects Board/Rolling Stock meetings attended and documented	8	4	5	5
	Budget Management:				
	Capital Projects Budgets established or amended	33	29	26	26
	Percentage of budget changes processed within 5 days of approval	100%	100%	100%	100%
	Monthly Manpower Reports prepared	12	12	12	12

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RESOURCE PLANNING & MANAGEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUDGET

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 390,741	$ 394,055	$ 165,027	$ 403,755
Employee Benefits	112,961	142,086	55,681	114,201
S/T	503,702	536,141	220,708	517,956
Materials & Supplies	8,629	9,400	2,044	11,150
Direct Costs	-	600	-	50,600
Equipment	-	-	-	800
Total	$ 512,331	$ 546,141	$ 222,752	$ 580,506
Revenues				
Miscellaneous	$ 50	$ -	$ -	$ -
Net Cost	**$ 512,281**	**$ 546,141**	**$ 222,752**	**$ 580,506**

DEPARTMENT REFERENCE PAGE: II-6

REVENUE COLLECTIONS

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To receive and account for all monies due and payable to the City of White Plains and ensure the efficient and effective investment of these funds.

To maintain all property tax accounts on behalf of the City, School District, and County; prepare all tax bills and receipts; process collections; and handle constituent inquires to ensure the most timely payment of bills.

To process all water payments from City residents and commercial users and to respond to inquiries related to the same.

To provide for reimbursement billing, including Police and Fire overtime.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Property tax collection rate	99.45%	99.39%	99.40%	99.45%
	Water billing collection rate	93.00%	92.40%	92.60%	92.80%
	No. of tax bills in delinquency	1,300	1,438	14,700	1,350
	No. of ACH tax payments	1,152	1,391	1,450	1,500
	No. of lockbox tax payments	18,500	20,820	20,900	21,000
	No. of web tax payments	5,390	5,382	5,400	5,450

REVENUE COLLECTIONS

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 438,054	$ 439,146	$ 213,255	$ 439,146
Employee Benefits	226,974	238,627	101,545	194,080
S/T	665,028	677,773	314,800	633,226
Materials & Supplies	24,252	34,900	10,211	35,900
Direct Costs	37,901	79,800	17,538	79,800
Total	$ 727,181	$ 792,473	$ 342,549	$ 748,926
Revenues				
Interest Income	$ 76,624	$ 120,000	$ 13,934	$ 35,000
Total	$ 76,624	$ 120,000	$ 13,934	$ 35,000
Net Cost	**$ 650,557**	**$ 672,473**	**$ 328,615**	**$ 713,926**

DEPARTMENT REFERENCE PAGE: II-16

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LEGAL & JUDICIAL

ASSESSMENT REVIEW

DEPT. PROVIDING SERVICE: BOARD OF ASSESSMENT REVIEW

OBJECTIVES:

To insure that all taxpayers are treated fairly and equally.

To hear and act upon taxpayers grievances administratively.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	No. of sessions conducted:				
	Public	3	3	3	3
	Executive	6	6	6	6
	Administrative	2	2	2	2
	Total no. of filings	491	494	565	585
	No. of cases adjudicated	490	493	564	584
	No. of cases withdrawn	1	1	1	1
	No. of corrections to the assessment roll approved	3	3	3	3
	No. of reductions to the assessment roll approved	45	45	38	42

ASSESSMENT REVIEW

DEPT. PROVIDING SERVICE: BOARD OF ASSESSMENT REVIEW

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 15,212	$ 15,900	$ -	$ 15,900
Employee Benefits	1,916	2,031	-	1,823
S/T	17,128	17,931	-	17,723
Materials & Supplies	194	500	62	500
Direct Costs	259	300	-	300
Total	$ 17,581	$ 18,731	$ 62	$ 18,523
Revenues				
None	$	$	$	$
Net Cost	**$ 17,581**	**$ 18,731**	**$ 62**	**$ 18,523**

DEPARTMENT REFERENCE PAGE: II-2

BOARD OF ETHICS

DEPT. PROVIDING SERVICE: BOARD OF ETHICS

OBJECTIVES:

To administer and enforce the City's Code of Ethics.

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Direct Costs	$ -	$ 300	$ -	$ 300
Total	$ -	$ 300	$ -	$ 300
Revenues				
None	$	$	$	$
Net Cost	$ -	$ 300	$ -	$ 300

DEPARTMENT REFERENCE PAGE: II-86

CITY COURT PROCEEDINGS

DEPT. PROVIDING SERVICE: CITY COURT

OBJECTIVES:

To decide all matters for resolution fairly and promptly.

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Employee Benefits	$ 1,275	$ 2,500	$ 940	$ 2,500
S/T	1,275	2,500	940	2,500
Materials & Supplies	17,008	17,500	12,010	21,500
Direct Costs	4,169	5,500	1,989	5,500
Total	$ 22,452	$ 25,500	$ 14,939	$ 29,500
Revenues				
Fines & Forfeitures:				
Fines and Bail Court	$ 294,964	$ 600,000	$ 301,342	$ 650,000
Total	$ 294,964	$ 600,000	$ 301,342	$ 650,000
Net Cost	**$ (272,512)**	**$ (574,500)**	**$ (286,403)**	**$ (620,500)**

DEPARTMENT REFERENCE PAGE: II-11

COUNSEL TO THE CITY

DEPT. PROVIDING SERVICE: DEPT. OF LAW

OBJECTIVES:

To give legal advice to the Common Council with respect to all proposed legislative actions, including the preparation of all ordinances and resolutions, to insure that City actions comply with Federal and State laws and regulations.

To give legal advice to all boards and commissions of the City.

To give legal advice to each officer and department of the City.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of Common Council meetings	35	36	34	35
	No. of Common Council ordinances	280	272	275	280
	No. of Common Council resolutions	210	190	200	205
	Transportation Commission meetings	12	11	12	12
	Urban Renewal Agency meetings	7	2	6	7
	WP Cable TV Commission meetings (as needed)	1	1	1	1
WP	No. of meetings of Planning Board and Zoning Board of Appeals (as needed)	23	23	23	23
WP	No. of Historic Preservation Commission meetings	10	6	10	12
	No. of Zoning Board of Appeals and Historic Preservation Commission resolutions	40	43	45	48
WP	No. of meetings of the Board of Ethics	1	1	1	1
WP	No. of hours devoted to conferences and meetings	4,200	4,100	4,000	4,050

COUNSEL TO THE CITY

DEPT. PROVIDING SERVICE: DEPT. OF LAW

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 947,698	$ 1,176,563	$ 436,239	$ 1,313,623
Employee Benefits	334,548	413,924	157,016	441,436
S/T	1,282,246	1,590,487	593,255	1,755,059
Materials & Supplies	49,246	50,100	16,714	57,700
Direct Costs	58,802	345,000	210,734	199,000
Equipment	-	17,300	10,300	9,300
Total	$ 1,390,294	$ 2,002,887	$ 831,003	$ 2,021,059
Revenues				
Charges for Services:				
Community Development	$ 2,750	$ 1,050	$ 2,000	$ 2,000
WP Urban Renewal Agency	12,600	1,500	2,100	2,100
Miscellaneous	1,308	-	-	-
Total	$ 16,658	$ 2,550	$ 4,100	$ 4,100
Net Cost	**$ 1,373,636**	**$ 2,000,337**	**$ 826,903**	**$ 2,016,959**

DEPARTMENT REFERENCE PAGE: II-22

ELECTIONS

DEPT. PROVIDING SERVICE: CITY CLERK

OBJECTIVES:

To provide support to voters on polling places, districts and candidates; provide information to candidates as requested; notification, coordination and safety of polling places throughout the City; staff the Office election day for voter support and serve as liaison for the Westchester County Board of Elections during election for all aspects of voting in the City of White Plains.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	No. of elections	3	2	2	3
NY	No. of elections districts	46	46	46	46
NY	Ballots cast	45,000	27,840	34,000	30,000

ELECTIONS

DEPT. PROVIDING SERVICE: CITY CLERK

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,456	$ 2,300	$ 1,628	$ 7,500
Employee Benefits	502	553	421	1,501
S/T	2,958	2,853	2,049	9,001
Materials & Supplies	86	-	-	-
Direct Costs	76,977	83,000	-	85,000
Total	$ 80,021	$ 85,853	$ 2,049	$ 94,001
Revenues				
None	$	$	$	$
Net Cost	**$ 80,021**	**$ 85,853**	**$ 2,049**	**$ 94,001**

DEPARTMENT REFERENCE PAGE: II-12

LITIGATION/TAX ASSESSMENT REVIEW

DEPT. PROVIDING SERVICE: DEPT. OF LAW

OBJECTIVES:

To represent the interests of the City in all litigation.

To assist in maintaining fair and equitable assessments on all real properties within the City.

To provide legal advice to the Assessor.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of State Supreme Court cases	290	282	280	285
	No. of Appellate Division cases	18	19	18	20
WP	No. of City Court cases	750	725	800	820
	No. of Federal cases	25	22	20	25
	No. of State Agency cases	3	3	2	2
	No. of Assessment cases reviewed	670	554	600	600
	No. of Tax Certiorari cases reviewed	395	326	325	400

LITIGATION/TAX ASSESSMENT REVIEW

DEPT. PROVIDING SERVICE: DEPT. OF LAW

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 173,471	$ 122,137	$ 67,260	$ 175,858
Employee Benefits	51,094	39,502	20,469	56,051
S/T	224,565	161,639	87,729	231,909
Direct Costs:				
Consultants	71,363	300,000	205,000	125,000
Legal Services	-	10,000	117	10,000
Procedural Review	36,000	275,500	197,800	100,000
Other	10,794	16,000	3,781	16,000
Total	$ 342,722	$ 763,139	$ 494,427	$ 482,909
Revenues				
None	$	$	$	$
Net Cost	**$ 342,722**	**$ 763,139**	**$ 494,427**	**$ 482,909**

DEPARTMENT REFERENCE PAGE: II-22

LABOR RELATIONS

DEPT. PROVIDING SERVICE: DEPT. OF LAW

OBJECTIVES:

To assist in securing current, fair and equitable collective bargaining agreements with the City's labor unions.

To counsel and assist in administering the terms of the City's collective bargaining agreements.

To effectively and fairly represent the City in disciplinary and grievance hearings.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of personnel consultations with departmental heads and labor counsel	2,900	2,950	2,750	2,800
	No. of grievance proceedings	2	2	1	2
	Disciplinary proceedings:				
	No. of charges	12	8	12	13
	No. of trials	1	-	-	1
	No. of settlements	11	8	12	12
	No. of Arbitrations	1	2	1	1
NY	No. of PERB* actions	2	1	2	3

*PERB: Public Employment Relations Board

LABOR RELATIONS

DEPT. PROVIDING SERVICE: DEPT. OF LAW

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 90,858	$ 70,527	$ 10,948	$ 88,300
Employee Benefits	19,560	15,584	1,986	28,492
S/T	110,418	86,111	12,934	116,792
Direct Costs:				
Arbitration	-	125,000	325	75,000
Consultants	918	223,604	123,603	125,000
Labor Counsel	48,084	300,000	202,055	200,000
Other	294	10,000	303	20,000
Total	$ 159,714	$ 744,715	$ 339,220	$ 536,792
Revenues				
None	$	$	$	$
Net Cost	**$ 159,714**	**$ 744,715**	**$ 339,220**	**$ 536,792**

DEPARTMENT REFERENCE PAGE: II-22

REVIEW OF ZONING APPEALS

DEPT. PROVIDING SERVICE: ZONING APPEALS BOARD

OBJECTIVES:

To act as a "safety-valve" to relieve the pressure caused by too rigid enforcement of zoning regulations and to grant relief from such enforcement where it is shown the same will benefit the surrounding property, the owner and the City in general.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of monthly review meetings (public)	11	11	11	11
	No. of executive meetings, discussions, and field trips	11	11	11	11
	No. of cases studied	44	44	47	45
	Percentage of cases studied for which relief was granted	95%	91%	95%	94%

REVIEW OF ZONING APPEALS

DEPT. PROVIDING SERVICE: ZONING BOARD OF APPEALS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,100	$ 2,100	$ 1,050	$ 2,100
Employee Benefits	362	362	187	323
S/T	2,462	2,462	1,237	2,423
Materials & Supplies	682	630	334	652
Total	$ 3,144	$ 3,092	$ 1,571	$ 3,075
Revenues				
None	$	$	$	$
Net Cost	**$ 3,144**	**$ 3,092**	**$ 1,571**	**$ 3,075**

DEPARTMENT REFERENCE PAGE: II-90

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MANAGERIAL

COMMON COUNCIL POLICY FORMULATION

DEPT. PROVIDING SERVICE: COMMON COUNCIL

OBJECTIVES:

The goal of this Council is to review and enact legislation for the benefit of our City and its residents; to review and enact legislation for our City in relation to and with other governmental bodies; and to be responsive to and available to our constituency.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP/NY	No. of Common Council meetings	24	25	25	24
WP/NY	No. of agenda items	1,100	1,020	1,100	1,100
WP/NY	No. of pages of minutes documented	2,200	2,200	2,000	2,200
WP	No. of Common Council Public Hearings	25	22	30	30

COMMON COUNCIL POLICY FORMULATION

DEPT. PROVIDING SERVICE: COMMON COUNCIL

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 221,301	$ 227,890	$ 110,889	$ 227,890
Employee Benefits	98,958	106,261	43,955	119,229
S/T	320,259	334,151	154,844	347,119
Materials & Supplies	6,859	6,600	176	6,800
Direct Costs	52,957	55,500	2,897	55,000
Reserve for Financing	-	9,522,126	-	6,956,291
Total	$ 380,075	$ 9,918,377	$ 157,917	$ 7,365,210
Revenues				
Appropriation for Prior Year Encumbrances	$ -	$ 2,830,152	$ -	$ -
Appropriation of Fund Balance	-	4,750,000	-	10,173,047
Total	$ -	$ 7,580,152	$ -	$ 10,173,047
Net Cost	**$ 380,075**	**$ 2,338,225**	**$ 157,917**	**$ (2,807,837)**

DEPARTMENT REFERENCE PAGE: II-14

MUNICIPAL MANAGEMENT

DEPT. PROVIDING SERVICE: OFFICE OF THE MAYOR

OBJECTIVES:

The Office of the Mayor provides policy direction for City departments and works to ensure that municipal programs and services meet the needs of all residents and businesses in the City. In particular, the Office of the Mayor focuses on:

Economic development and maintenance of a strong economic base in the City;

Ensuring that the government is providing services in the most cost effective and efficient manner;

Preserving and strengthening the City's neighborhoods;

Maintaining productive relationships with the School District and County, State and Federal Governments;

Communicating with residents and the business community in an accurate and consistent way about programs and services as well as issues of concern;

Enhancing citizen participation in government through regular meetings with neighborhood associations and community groups and expanding the number of citizen volunteers serving on City Committees, boards, and commissions; and

Creating a government of courtesy and inclusion.

MUNICIPAL MANAGEMENT

DEPT. PROVIDING SERVICE: OFFICE OF THE MAYOR

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 575,497	$ 498,033	$ 240,772	$ 586,277
Employee Benefits	264,926	245,046	127,684	280,813
S/T	840,423	743,079	368,456	867,090
Materials & Supplies	6,604	15,800	2,656	15,450
Direct Costs:				
Special Events	49,676	102,000	52,836	70,000
Other	971	6,000	494	6,000
Equipment	-	15,000	10,000	10,000
Total	$ 897,674	$ 881,879	$ 434,442	$ 968,540
Revenues				
Licenses & Permits	$ 74,750	$ 80,000	$ 35,950	$ 80,000
Total	$ 74,750	$ 80,000	$ 35,950	$ 80,000
Net Cost	**$ 822,924**	**$ 801,879**	**$ 398,492**	**$ 888,540**

DEPARTMENT REFERENCE PAGE: II-24

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PUBLIC SAFETY

ADMINISTRATIVE SERVICES

PUBLIC SAFETY ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To preserve the rights of citizens and reduce fear in the City through the prevention of crime, prevention and suppression of fire, and to anticipate and respond to events that threaten public order.

Public Safety's mission also requires that the Department deal with a wide range of behavioral and social problems that arise in the City and that the end product of Public Safety consists of dealing with these problems.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	Percentage of Public Safety objectives achieved	55%	90%	82%	90%
	Emergency Medical Services	66%	90%	100%	90%
	Police Department	53%	90%	83%	90%
	Fire Department	58%	90%	77%	90%

PUBLIC SAFETY ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 604,915	$ 454,251	$ 236,922	$ 626,841
Employee Benefits	196,490	166,542	86,159	226,096
S/T	801,405	620,793	323,081	852,937
Materials & Supplies:				
Computer Equip. Maintenance	235,148	291,810	291,800	303,685
Other	6,487	7,130	2,758	7,160
Direct Costs	10,145	22,440	7,124	27,250
Total	$ 1,053,185	$ 942,173	$ 624,763	$ 1,191,032
Revenues				
Miscellaneous	$ 2,000	$ 2,400	$ 1,200	$ 2,400
Total	$ 2,000	$ 2,400	$ 1,200	$ 2,400
Net Cost	**$ 1,051,185**	**$ 939,773**	**$ 623,563**	**$ 1,188,632**

DEPARTMENT REFERENCE PAGE: II-52

EMERGENCY MEDICAL SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To provide prompt and effective emergency medical assistance to all residents and visitors.

To investigate all allegations pertaining to delay of transport and inappropriate medical procedures.

To monitor accuracy and procedures of current ambulance contract.

To monitor performance and response time of current EMS contract holder.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
WP	No. of Police dispatched emergency ambulance calls	7,643 *	8,000	8,105	8,100
	No. of allegations of delay of transport investigated	2	2	-	2
	Percentage of ambulance call response under 7 minutes	90%	90%	90%	90%

*Affected by Covid Pandemic beyond our control

EMERGENCY MEDICAL SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Direct Costs:				
Ambulance Contract	$ 704,400	$ 729,054	$ 425,278	$ 754,570
Total	$ 704,400	$ 729,054	$ 425,278	$ 754,570
Revenues				
None	$	$	$	$
Net Cost	**$ 704,400**	**$ 729,054**	**$ 425,278**	**$ 754,570**

DEPARTMENT REFERENCE PAGE: II-52

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FIRE SERVICES

FIRE ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To effectively and efficiently utilize the Bureau's resources to achieve at least 90% of the department's objectives, through the scheduling, control and continuous review of the operations and performance of all divisions.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	Percentage of Fire Bureau objectives achieved	60%	90%	77%	90%

FIRE ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 250,182	$ 131,487	$ 147,393	$ 257,909
Employee Benefits	148,372	82,640	73,729	163,767
S/T	398,554	214,127	221,122	421,676
Materials & Supplies	24,129	22,645	9,458	23,475
Direct Costs	-	4,500	-	4,500
Total	$ 422,683	$ 241,272	$ 230,580	$ 449,651
Revenues				
Licenses & Permits:				
Fire Inspection Certificates	$ 893,029	$ 890,127	$ 830,961	$ 890,177
Other	50	50	-	-
Total	$ 893,079	$ 890,177	$ 830,961	$ 890,177
Net Cost	**$ (470,396)**	**$ (648,905)**	**$ (600,381)**	**$ (440,526)**

DEPARTMENT REFERENCE PAGE: II-54

FIRE PREVENTION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To reduce the probability of loss of life and property through systematic control and elimination of fire hazards in the City, and to educate the public on all matters of fire safety.

To enforce the Fire Code of New York State and the White Plains Supplemental Code through plan review, consultation, and on-site inspection.

To continue to get the fire message out via cable television, radio and newspaper, Lexington-Grove Municipal Parking Garage Variable Message Sign, school presentations, fire house visits, etc.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY	No. of buildings inspections	707 *	1,261	730	1,000
NY	No. of violations issued	1,054 *	1,944	824	1,500
	No. of re-checks performed	121 *	350	91	250
	No. of consultations, including meetings with design personnel and contractors	226	233	200	200
	Estimate of number of people reached with a fire safety message	14,216 *	2,100	17,372	20,000
WP	No. of legal actions taken (Court Appearance Tickets issued)	6 *	12	4	10
	No. of complaint investigations	46	41	50	48
NY/WP	No. of fires investigated by Cause and Origin Unit	32	30	32	32
	No. of public education details completed	116	80	78	80
WP	No. of life safety systems and building site plan reviews	194 *	266	272	270
FED	No. of property violation record searches performed	21	14	10	15
	No. of juvenile fire interventions	1	8	3	5

*Affected by Covid Pandemic beyond our control

FIRE PREVENTION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 614,409	$ 648,294	$ 325,052	$ 648,294
Employee Benefits	348,683	394,939	197,642	404,773
S/T	963,092	1,043,233	522,694	1,053,067
Materials & Supplies	175,284	179,700	92,086	205,400
Direct Costs	5,611	7,355	8,578	6,655
Total	$ 1,143,987	$ 1,230,288	$ 623,358	$ 1,265,122
Revenues				
Charges for Services	$ 45,528	$ 31,900	$ 31,228	$ 40,000
Total	$ 45,528	$ 31,900	$ 31,228	$ 40,000
Net Cost	**$ 1,098,459**	**$ 1,198,388**	**$ 592,130**	**$ 1,225,122**

DEPARTMENT REFERENCE PAGE: II-54

FIRE SUPPRESSION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To suppress fires resulting in: (1) prevention of loss of life and property, (2) confinement of fire to place of origin.

To respond to citizen requests for emergency services in situations other than actual fires; i.e., rescue, emergency medical assist, explosions, hazardous conditions, electrical, flammable gas or liquid, hazardous materials, service calls, water and smoke conditions, public service assistance, fire alarm response, severe weather and natural disasters.

To perform fire prevention assistance, train school children in evacuation procedures and educate suppression force in building familiarization and pre-planning.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	Structure Fire	48	43	45	43
	Mobile Property Fire	13	18	13	13
	Natural Vegetation/Outside Fire	42	33	23	30
WC	Mutual Aid rendered to other municipalities	11	14	8	10
WC	Mutual Aid requested by White Plains	4	3	2	3
	Rescue /Emergency Medical Service	443	600	524	550
	Other Alarms (explosion, hazardous condition, service call, good intent)	1,124	1,250	1,209	1,250
	False calls (malicious, malfunction, unintentional)	1,486	1,600	1,722	1,600
WP	Public assembly inspections*	41	191	32	100
	Average response time (department)	4 min.	4 min.	4 min.	4 min.

*Affected by Covid Pandemic beyond our control

FIRE SUPPRESSION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 16,345,883	$ 16,045,860	$ 8,150,579	$ 16,964,663
Employee Benefits	9,071,002	9,630,854	4,913,207	10,156,088
S/T	25,416,885	25,676,714	13,063,786	27,120,751
Materials & Supplies	62,913	68,704	19,592	61,800
Equipment	52,565	159,550	22,415	47,200
Total	$ 25,532,363	$ 25,904,968	$ 13,105,793	$ 27,229,751
Revenues				
Intergovernmental	$ -	$ -	$ 30,958	$ -
Charges for Services	3,000	200	26,181	200
Miscellaneous	56,774	-	-	1,850
Total	$ 59,774	$ 200	$ 57,139	$ 2,050
Net Cost	**$ 25,472,589**	**$ 25,904,768**	**$ 13,048,654**	**$ 27,227,701**

DEPARTMENT REFERENCE PAGE: II-54

FIRE TRAINING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To provide 229 hours of recruit training per firefighter pursuant to State mandate; the City's recruit firefighters receive 680 hours of instruction.

To provide 101 hours of in-service training per firefighter pursuant to State mandate.

To provide the training necessary to achieve 100% certification of those volunteer firefighters who meet department requirements.

To provide a diversified qualified in-service training program for all firefighters and officers.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY	Percentage of recruits who receive state-mandated training (229 hours mandated, recruit firefighters receive 680 hours of instruction)	100%	100%	100%	100%
NY	Percentage of firefighters who receive state-mandated training (101 hours required, recruit firefighters receive 150 hours of instruction)	100%	100%	100%	100%
NY	No. of man-hours of in-service training for firefighters and superior officers	26,443 *	32,000	30,846	32,000
NY	No. of man-hours of volunteer division certification training	942	950	932	950
NY	No. of man-hours of specialized training (codes, sprinklers, arson, etc.)	1,167 *	1,500	1,152	1,250

*Affected by Covid Pandemic beyond our control

FIRE TRAINING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 261,307	$ 256,797	$ 154,474	$ 286,797
Employee Benefits	138,264	133,943	77,423	158,881
S/T	399,571	390,740	231,897	445,678
Direct Costs	31,500	21,000	-	30,000
Total	$ 431,071	$ 411,740	$ 231,897	$ 475,678
Revenues				
None	$	$	$	$
Net Cost	**$ 431,071**	**$ 411,740**	**$ 231,897**	**$ 475,678**

DEPARTMENT REFERENCE PAGE: II-54

FIRE SPECIAL OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To provide appropriate, specialized rescue and hazardous material response to the City of White Plains.

To provide specialized rescue and hazardous material technician training for firefighters.

To participate in a Regional Task Force performing decontamination and other hazardous material functions during emergencies in the City of White Plains and areas throughout Westchester County.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	No. of man-hours of specialized rescue training	1,470	1,660	1,612	1,600
FED	No. of man-hours of hazardous material technician training	624	2,200	1,484	1,500
NYS/WP	Percentage of participation in all Task Force hazardous material responses	100%	100%	100%	100%

FIRE SPECIAL OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 172,335	$ 172,336	$ 10,638	$ -
Employee Benefits	97,271	95,249	6,589	-
S/T	269,606	267,585	17,227	-
Direct Costs	30,880	49,838	4,657	49,838
Total	$ 300,486	$ 317,423	$ 21,884	$ 49,838
Revenues				
None	$	$	$	$
Net Cost	**$ 300,486**	**$ 317,423**	**$ 21,884**	**$ 49,838**

DEPARTMENT REFERENCE PAGE: II-54

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POLICE SERVICES

POLICE ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To coordinate all transactions i.e., recording attendance, computing overtime, processing personnel requests for time off, time owed, and monitoring all personnel contractual obligations.

To maintain a liaison with all unit commanders for scheduling, and to increase the Bureau's efficiency, productivity and effectiveness.

To monitor sick time for the entire department and conduct personnel interviews with division members who exceed the desired goal.

To achieve 90% of the department's stated objectives.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	No. of personnel transactions processed	8,787	10,000	10,451	10,700
WP	No. of vouchers for overtime, court time processed	6,813	8,500	8,347	8,600
	No. of personnel interviews to reduce sick time	8	20	21	18
	Average number of sick hours taken by personnel	36	40	42	40
	No. of vacation selections processed and recorded	971	1,106	1,095	1,115
	No. of vacation changes processed and recorded	94	60	66	60

POLICE ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,255,332	$ 2,107,780	$ 891,158	$ 2,108,604
Employee Benefits	1,072,884	1,066,998	425,920	1,124,103
S/T	3,328,216	3,174,778	1,317,078	3,232,707
Materials & Supplies:				
Program Supplies	48,869	63,269	24,189	61,000
Ammunition	-	168,879	155,023	90,000
Telephone	77,016	90,000	33,124	90,000
Other	115,794	138,963	97,327	184,200
Direct Costs	5,721	8,875	4,314	8,875
Equipment	-	10,000	-	-
Transfer to Special Revenue Fund	-	22,500	22,500	-
Total	$ 3,575,616	$ 3,677,264	$ 1,653,555	$ 3,666,782
Revenues				
Intergovernmental	$ 19,064	$ 22,400	$ 17,476	$ 32,400
Miscellaneous	6,400	-	12,245	5,900
Total	$ 25,464	$ 22,400	$ 29,721	$ 38,300
Net Cost	**$ 3,550,152**	**$ 3,654,864**	**$ 1,623,834**	**$ 3,628,482**

DEPARTMENT REFERENCE PAGE: II-56

COMMUNICATION & EQUIPMENT

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To ensure that all vehicles and radios (Police and Fire) are maintained in a state of readiness for the safety of the officers and the protection of the public by maintaining effective in-house repairs.

To keep current with all the latest state-of-the-art equipment to bring to the department the best communications technology available.

To maintain an inventory of all rolling stock assigned to the Police Bureau.

To act as the contact and control person for telecommunications and alarm systems in the department.

To maintain an appropriate level of vehicle supplies, emergency lighting and radio equipment parts as necessary to maintain fleet operations 24 hours a day, including storm preparedness and response.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	Radio equipment maintenance in-house *180 (Police Department units) hours	750	750	750	600
FED	Maintain and inventory telephone radio frequency tapes - Police/Fire Departments - Hours	600	600	700	700
	Install and maintain radios, light bars, sirens, portable radios, digital and other auto equipment - Hours	800	800	800	800
	Maintain service records of Police vehicles (60 vehicles) - Hours	400	400	500	500
	Maintain, issue and inventory emergency equipment (flares, oxygen, etc.) - Hours	250	250	250	250
	Prepare, record and file requisitions, RFP's and specifications for ordering Police and Fire equipment - Hours	500	500	600	500
	Maintain total communications system including: satellite receivers, base stations, mobiles, portable vocal alarms, consoles, telephones, etc. - Hours	1,600	1,600	1,600	1,600

* Hours based on Police only. Fire, Parking, and Housing maintain their Department radios, vehicles, and equipment

COMMUNICATION & EQUIPMENT

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ -	$ -	$ -	$ -
Employee Benefits	14,003	200	1,157	200
S/T	14,003	200	1,157	200
Materials & Supplies	21,545	43,757	23,932	35,000
Direct Costs	53	500	68	500
Total	$ 35,601	$ 44,457	$ 25,157	$ 35,700
Revenues				
None	$	$	$	$
Net Cost	**$ 35,601**	**$ 44,457**	**$ 25,157**	**$ 35,700**

DEPARTMENT REFERENCE PAGE: II-56

LICENSE UNIT

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To improve the services and safety of taxicabs operating in the City by conducting inspections to ensure compliance under laws and ordinances.

To investigate taxi complaints and make disciplinary recommendations to the Commissioner of Public Safety or his designee.

To investigate and process various licenses and permits issued by the City for the safety and security of home and store owners.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
WP	Taxicab and car for hire inspections	127	190	189	190
WP	Taxi complaints and investigations	10	12	6	8
WP	Taxicab and car for hire license (renewals)	127	190	189	190
WP	Taxi driver licenses (renewals and new issues)	175	200	201	200
WP	City license renewals (i.e. junk dealer, second-hand dealer, cabaret and peddlers)	35	50	34	40
WP	No. of taxi medallions	200	200	200	200
WP	No. of taxi medallions sales processed	14	20	11	12
WP	No. of taxi companies operating in White Plains	5	5	5	5
WP	No. of independent taxi companies	35	35	35	35

LICENSE UNIT

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ -	$ -	$ -	$ -
Employee Benefits	-	-	-	-
Total	$ -	$ -	$ -	$ -
Revenues				
Licenses & Permits:				
Taxis and Operators	$ 93,040	$ 82,000	$ 51,415	$ 93,000
Towing Medallions	70,000	60,000	-	60,000
Hazard Alarm Registration	119,000	125,000	10,700	125,000
Other	16,550	17,800	5,600	15,100
Fines & Forfeitures	42,200	100,000	27,075	60,000
Total	$ 340,790	$ 384,800	$ 94,790	$ 353,100
Net Cost	**$ (340,790)**	**$ (384,800)**	**$ (94,790)**	**$ (353,100)**

DEPARTMENT REFERENCE PAGE: II-56

POLICE SUPPORT SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To coordinate all departmental purchasing, including supervising the preparation of direct claim vouchers, purchase requisitions and payment of purchase orders.

To plan, develop, install, implement and maintain the Computer Aided Dispatch System, Records Management System and Mobile Computers software for the Police and Fire Departments and to create and maintain the files necessary for accurate reporting and retrieval, and to produce reports as required.

To ensure that the information allowed by law, and/or departmental procedures will be supplied to citizens and other government agencies in a timely manner. This shall include request fulfillment, FOIL requests , Good Conduct Certificate processing and Special Event request processing and notification.

To produce all digital evidence requests required by law including Body Worn Camera video, City Camera video, Digital Photos and Police Audio recordings. Provide courtroom testimony when necessary.

To approve and process all Red Light Camera violations recorded by the City of White Plains Traffic Safety Program System and to conduct monthly hearings and testify when necessary

To monitor and act as Westchester County Liaison for the White Plains E911 emergency call answering point.

To secure all system and data files from unauthorized use and to provide on-going review of computer capacity to meet user demand.

To maintain an error rate of less than 3% in our monthly IBR (Incident Based Reporting) data submission to DCJS (Department of Criminal Justice Services).

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
WP	Purchase-related claims & requisitions processed	924	900	949	950
WP	Processed - calls for service	83,217	85,000	86,168	88,000
NY	Monitor NYS TSLED Personal Summons	4,904	8,000 *	7,014 *	8,000
NY	Red light Camera Violations Processed	23,265	25,500	29,389	30,000
NY	Red light Camera Hearings	61	200 *	48 *	70
NY	911 calls received	40,511	41,000 *	25,100 *	26,000
NY	Personal Computers Maintained	190	195	195	195
NY	Arrests Processed	1,557	2,200 *	1,742 *	2,000
NY	Fingerprints (ink) civilian	337	350	441	450
NY	Fingerprints (electronic) criminal	990	1,400 *	1,129 *	1,300
NY	Fingerprints (electronic) civil applicant	52	120	133	140
NY	FOIL requests processed	138	150	221	250
NY	Report Requests inter-agency processed	740	750	700	750
NY	Accident Reports processed	1,563	2,000	1,869	2,000
NY	Online Report requests	440	500 *	416 *	500
WP	Special Event Permits processed	36	60	54	60
WP	Good Conduct Certificates processed	47	65	88	95
NY	Body Worn Camera evidence processed	880	950	1,246	1,400
NY	City Camera video evidence processed	226	320 *	190 *	200
NY	Booking video evidence processed	468	550	885	900
NY	Police/Fire audio recordings processed	887	950	1,247	1,400
NY	Digital photo evidence processed	435	450	428	450
NY	Discovery Compliance Packets Processed	841	1,300	1,336	1,400

*Affected by Covid Pandemic beyond our control

POLICE SUPPORT SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 992,684	$ 1,084,245	$ 480,666	$ 999,001
Employee Benefits	528,826	618,319	276,927	545,584
S/T	1,521,510	1,702,564	757,593	1,544,585
Materials and Supplies	14,259	13,420	9,765	15,020
Direct Costs	31,867	66,000	14,214	57,000
Equipment	-	10,000	-	10,000
Total	$ 1,567,636	$ 1,791,984	$ 781,572	$ 1,626,605
Revenues				
Charges for Services	$ 31,253	$ 33,000	$ 17,696	$ 36,000
Total	$ 31,253	$ 33,000	$ 17,696	$ 36,000
Net Cost	**$ 1,536,383**	**$ 1,758,984**	**$ 763,876**	**$ 1,590,605**

DEPARTMENT REFERENCE PAGE: II-56

TRAINING/SPECIAL PROJECTS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To research, plan and direct new special projects and coordinate media productions.

To update and disseminate Departmental rules and procedures manual.

To coordinate with division commanders and assist them with developing training strategies to maintain the appropriate levels of recruit, in-service and field training, in order to comply with all training mandates of the New York State Bureau of Municipal Police and the New York State Accreditation Council.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY	Hours of in-service training, including use of force and law updates	3,990	7,600	7,200	7,600
NY	Hours of recruit training	10,080	1,640	10,560	15,200
NY	Hours of supervisor training	900	900	1,536	1,200
NY	Hours of field training	9,360	1,800	8,640	10,500
NY	Hours of specialized training	3,750	5,000	4,350	5,000
NY	Percent of State-mandates satisfied	100%	100%	100%	100%
NY	Hours of public safety aide training	100	-	56	100
NY	Hours of special weapons training	2,250	3,000	1,484	2,000

TRAINING/SPECIAL PROJECTS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 343,321	$ 225,000	$ 107,889	$ 225,000
Employee Benefits	123,599	107,478	44,379	114,228
S/T	466,920	332,478	152,268	339,228
Direct Costs	3,500	4,600	-	5,000
Total	$ 470,420	$ 337,078	$ 152,268	$ 344,228
Revenues				
None	$	$	$	$
Net Cost	**$ 470,420**	**$ 337,078**	**$ 152,268**	**$ 344,228**

DEPARTMENT REFERENCE PAGE: II-56

COMMUNITY POLICING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To promote and foster partnerships between the police and its citizens. Community and Police involvement in solving problems will reduce crime, the fear of crime and social and physical disorder. The result will be the overall improvement of the quality of life for all residents, workers and visitors to the City of White Plains.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	Number of mental health outreach and referrals	487	450	445	425
	Number of community problem cases initiated	45	45	42	45
NY	Number of applicant investigations initiated	88	80	146	80
	Number of crime prevention through environmental design reviews	8	15	6	6
NY	Number of domestic violence and violent crime victims receiving intervention and referral services	1,106	1,100	1,120	1,150
	Number of community presentations	41	60	40	55
NY	Number of youth (persons less than 19 yrs.) receiving intervention and referral services	489	460	406	430
NY	Number of registered sex offender monitoring activities initiated	42	50	42	50
NY	Number of missing persons investigations	315	300	207	250
NY	Homeless Outreach	160	200	160	175

COMMUNITY POLICING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,518,590	$ 1,439,746	$ 763,602	$ 1,585,565
Employee Benefits	792,359	829,399	427,515	903,635
Total	$ 2,310,949	$ 2,269,145	$ 1,191,117	$ 2,489,200
Revenues				
Charges for Services	$ 275,000	$ 275,000	$ 110,000	$ 275,000
Total	$ 275,000	$ 275,000	$ 110,000	$ 275,000
Net Cost	**$ 2,035,949**	**$ 1,994,145**	**$ 1,081,117**	**$ 2,214,200**

DEPARTMENT REFERENCE PAGE: II-56

CRIMINAL INVESTIGATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To investigate all cases of missing persons, all crimes committed by or against any youth under the age of 18, and all crimes involving offenses against a person involving physical injury, sexual conduct, restraint and intimidation and specific sex offenses as defined in the New York State Penal Law under Article 130.

To increase the number of cases investigated and ensure that the quality of such investigations provides substantial evidence to exceed judicial standards.

To increase the number of cases closed by arrest or investigation, ensuring that the Constitutional rights of each citizen are upheld.

To gather and disseminate police related information to all divisions of the department.

To analyze and identify patterns of criminal activity in an effort to assist and coordinate police efforts and promote collective intelligence by sharing information with outside agencies.

To maintain accurate records pertaining to the receiving and executing of warrants issued by the criminal court system and to ensure compliance with NYS Criminal Procedure Law.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY	Number of juvenile cases/arrests	50/28	50/25	33/15	50/25
NY	Number of sex crime cases/arrests	45/18	45/20	76/23	60/30
NY	Cases Reviewed by CID	789	900	767	900
NY	Number of investigations initiated	776	750	736	750
	Number of cases closed	523	550	397	500
NY	Number of cases cleared by arrest	109	115	84	100
	Number of intelligence flyers disseminated:				
	City of White Plains flyers	126	140	134	150
	Outside agency flyers	72	75	61	75
	Outside Agency flyers received	2,200	1,500	1,600	1,650
	Number of outside departmental intelligence meetings attended	58	100	85	100
NY	Number of warrants received	376	350	786	850
NY	Number of warrants arrests	197	250	456	750

CRIMINAL INVESTIGATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,943,405	$ 3,266,163	$ 1,475,426	$ 3,235,179
Employee Benefits	1,453,615	1,730,363	796,290	1,799,620
S/T	4,397,020	4,996,526	2,271,716	5,034,799
Materials & Supplies	4,568	9,520	1,827	9,520
Direct Costs	35,937	47,500	19,406	50,500
Total	$ 4,437,525	$ 5,053,546	$ 2,292,949	$ 5,094,819
Revenues				
Miscellaneous	$ -	$ -	$ 1,200	$ -
Net Cost	**$ 4,437,525**	**$ 5,053,546**	**$ 2,291,749**	**$ 5,094,819**

DEPARTMENT REFERENCE PAGE: II-56

NARCOTICS UNIT

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To foster and maintain active participation relationships with Federal, State, and local law enforcement agencies.

To increase the number of vice cases being actively investigated and to ensure that the quality of such investigations provides substantial evidence to exceed judicial standards.

To either apprehend or deter, by means of clandestine or aggressive investigation, those persons involved in offenses against public health and morals as defined in Title M of the New York State Penal Law.

To increase the number of intelligence files as they relate to crimes involving narcotics, gambling, prostitution, and gangs.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY	Number of narcotics cases	175	250	156	165
NY	Number of narcotics arrests	128	200	117	125
NY	Number of overall cases handled	175	250	156	200
NY	Number of narcotics search warrants executed	4	12	4	5
NY	Number of vice cases*	-	-	-	-
NY	Number of vice arrests*	-	-	-	-
NY	Number of vice search warrants executed*	-	-	-	-
NY	Number of narcotics intelligence files created	15	20	10	15
NY	Number of vice intelligence bulletins	2	4	2	2
NY	Amount of narcotics seized by type:				
	Cocaine base	60 g	150 g	85 g	150 g
	Opium base	70 g	300 g	175 g	200 g
	Marijuana	-	-	-	-

Reorganization of the Narcotics Unit
As a result of changes in the NYS Marihuana and Drug Laws

*Statistics regarding vice cases are included in other measurements and will no longer be tracked separately

NARCOTICS UNIT

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 918,993	$ 732,286	$ 328,969	$ 575,875
Employee Benefits	491,176	443,819	195,500	345,950
Total	$ 1,410,169	$ 1,176,105	$ 524,469	$ 921,825
Revenues				
None	$	$	$	$
Net Cost	**$ 1,410,169**	**$ 1,176,105**	**$ 524,469**	**$ 921,825**

DEPARTMENT REFERENCE PAGE: II-56

POLICE PATROL OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To render a wide variety of services which directly or indirectly further the protection of life and property in White Plains and to ensure that no member of this division unnecessarily denies the rights, dignity, or liberty of any person.

To terminate/prevent violations of the laws and ordinances, to arrest or summons the offenders, to give aid, relief and information to citizens as circumstances require.

To promptly dispatch and respond to calls for service by the public. To maintain the flow of information from state/federal computers to officers in the field by the timely forwarding of requested information.

To supervise the transfer of prisoners from various facilities such as the County Jail, Penitentiary, and Rikers Island, to City Court for proceedings and to conform to NYS mandates regarding the security and care of prisoners.

Through strict enforcement of City Ordinances and quick response to citizen complaints, maintain a safe and clean environment by the control of loose, stray and wild dogs. Investigate those complaints of animal bites by working with Westchester County Health officials.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY/WP	John Doe summonses (includes overnight parking)	24,698	28,700	30,554	30,500
	Dispatched calls (less Directed Patrol)	21,680	30,000	41,913	41,000
	Directed Patrol	38,286	35,000	35,107	35,000
NY	Moving violations (Uniformed Traffic Tickets)	2,784	3,000	2,970	3,000
NY	Arrests	1,537	1,800	1,680	1,700
NY	No. of inquires in E-Justice (listings and criminal checks, etc.)	24,397	30,000	58,912	59,000
NY	Prisoners handled for court appearances	150	200	1,680	1,700
NY	No. of times medical aid provided to prisoners as mandated by law	28	25	36	40
NY	Criminal intake-arraignments	980	1,010	1,476	1,600
NY	Prisoners transported (male/female)	97/10	150/20	213/38	250/50
NY	Total number of prisoners transported to/from County Jail	107	170	251	300
NY/WP	No. of animal complaints received and investigated	229	250	207	235
NY/WP	No. of animals taken to shelter	1	5	3	3
NY/WP	No. of summonses issued for City Ordinance and animal violations	280	300	97	110

POLICE PATROL OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 14,305,064	$ 14,433,495	$ 6,822,381	$ 15,732,421
Employee Benefits	6,981,316	7,179,287	3,478,963	8,119,771
S/T	21,286,380	21,612,782	10,301,344	23,852,192
Materials & Supplies:				
Rolling Stock Operations	247,934	252,800	136,705	308,550
Other	7,279	6,000	-	6,000
Direct Costs	23,227	32,500	6,900	32,500
Equipment	-	5,000	-	5,000
Rolling Stock	354,447	1,041,914	1,035,724	491,000
Total	$ 21,919,267	$ 22,950,996	$ 11,480,673	$ 24,695,242
Revenues				
Intergovernmental:				
Intergov't/Federal	$ -	$ -	$ 9,189	$ -
Stop DWI/SEAS Program	6,645	8,400	2,096	8,400
New York State Grant	51,034	47,930	17,911	46,375
Westchester County	19,896	-	4,783	
Charges for Services:				
Prisoner Transportation	-	10,000	-	10,000
Police Contracted Services	1,441,959	1,819,990	497,041	1,795,365
Other	18,433	20,000	12,495	20,000
Miscellaneous:				
Seized Property	21,377	5,000	-	7,500
Insurance Recovery	11,910	15,000	-	15,000
Other	199,892	-	-	-
Total	$ 1,771,146	$ 1,926,320	$ 543,515	$ 1,902,640
Net Cost	**$ 20,148,121**	**$ 21,024,676**	**$ 10,937,158**	**$ 22,792,602**

DEPARTMENT REFERENCE PAGE: II-56

EMERGENCY SERVICE UNIT/SPECIAL RESPONSE TEAM

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To utilize trained officers, equipped with specialized equipment, to respond to unusual incidents throughout the City and to support all divisions within the department with special weapons, less lethal options, defense equipment and medical equipment.

To provide high visibility patrol while being prepared for rapid response to incidents beyond the normal operational capabilities of regular patrol officers.

To continually train, update and hone skills.

To coordinate and develop local, State and Federal planning, including Federal and local disaster operations on a 24-hour basis to satisfy at least 90% of all designated requirements.

To provide a City-wide, comprehensive emergency management-oriented, disaster plan.

To maintain a viable Public Safety Emergency Operations Center capable of being effectively staffed by an integrated emergency response team.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
	No. of tactical incidents response	564	600	757	750
NY	No. of warrant executions	3	5	3	3
NY	No. of training man-hours	6,000	6,200	4,792	5,500
NY/WP	No. of Uniformed Traffic Tickets issued	38	40	6	20
NY	No. of arrests	25	25	12	15
	No. of hours of Directed Patrol	3,528	4,000	2,526	3,000
	Hours spent on the following activities:				
NY	Update of emergency operation procedures	100	100	100	100
NY	Update of White Plains Comprehensive Emergency Management Plan	80	80	80	80
NY	Prepare quarterly & annual program reports	100	100	100	100
NY	Attend training seminars & district meetings	650	650	650	650
NY	Conduct and/or participate in local coordination meetings on readiness and response	640	640	640	640

EMERGENCY SERVICE UNIT / SPECIAL RESPONSE TEAM

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 132,399	$ 50,000	$ 61,887	$ 75,000
Employee Benefits	43,255	14,998	24,302	24,744
Total	$ 175,654	$ 64,998	$ 86,189	$ 99,744
Revenues				
Miscellaneous	$ 6,000	$ -	$ 15,000	$ 15,000
Net Cost	**$ 169,654**	**$ 64,998**	**$ 71,189**	**$ 84,744**

DEPARTMENT REFERENCE PAGE: II-56

TRAFFIC ENFORCEMENT OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

OBJECTIVES:

To maintain a safe and orderly flow of traffic in City streets through sound traffic enforcement practices.

Work in conjunction with State, County and local agencies as well as other units within the department for the organizing and staffing of special events, programs and anticipated traffic problems.

To reduce traffic accidents through selective enforcement.

To increase the omni-presence of police through effective use of the traffic units.

To maintain and monitor the excellent service provided at existing school crossings.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Actual	2021 Planned	2021 Actual	2022 Planned
NY	No. of traffic accidents (10-1s) (physical injury or more than $1,000 damage)	1,201	1,500	1,805	1,600
WP	No. of vehicles abandoned and towed from City streets	7	5	4	5
NY/WP	No. of vehicles impounded	313	500	380	350
NY/WP	No. of personal summonses issued	2,451	3,000	3,923	3,500
NY/WP	No. of parking summonses issued	76	90	76	90
	No. of special events patrolled	87	90	54	65
	No. of funeral escorts	42	50	75	50
	No. of special events reviewed and/or coordinated with other divisions and agencies (parades, demonstrations, etc.)	77	80	54	65
	No. of staffed school crossing locations	20	20	20	20

TRAFFIC ENFORCEMENT OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC SAFETY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,913,134	$ 1,624,341	$ 694,353	$ 1,631,473
Employee Benefits	1,036,956	953,699	408,883	969,502
S/T	2,950,090	2,578,040	1,103,236	2,600,975
Materials & Supplies	2,070	2,500	828	2,500
Direct Costs	57,272	51,392	27,427	51,392
Total	$ 3,009,432	$ 2,631,932	$ 1,131,491	$ 2,654,867
Revenues				
Miscellaneous	$ 7,230	$ 5,000	$ 1,755	$ 5,000
Total	$ 7,230	$ 5,000	$ 1,755	$ 5,000
Net Cost	**$ 3,002,202**	**$ 2,626,932**	**$ 1,129,736**	**$ 2,649,867**

DEPARTMENT REFERENCE PAGE: II-56

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OTHER PROTECTIVE SERVICES

STREET LIGHTING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To maintain the City's street lighting system to provide night-time safety for motorists and pedestrians.

PERFORMANCE MEASURES:

Mandate	Task/Measure	2020 Estimate	2021 Actual	2021 Estimate	2022 Planned
	Total number of lights in street lighting system	4,110	4,800	4,860	4,860
	Total number of LUMAC-LED lights in the promenade area (included in above)	570	560	620	620
	No. of LUMAC-LED lights repaired/replaced	350	100	150	150
	No. of new LED lights installed	4,600	12	10	10
	No. of LUMAC poles replaced	50	12	20	20
	No. of photo cells replaced or repaired	1,000	500	500	500
	No. of fuses replaced	3,000	500	500	500
	No. of pigtails installed	1,300	600	650	650
	No. of 30' poles replaced	47	10	25	25
	No. of 8' arms replaced	241	12	30	30
	No. of handhold covers installed	200	250	250	250
	No. of service drops (Con Ed.)	500	20	30	30
	No. of transformer bases	15	1	5	5
	No. of total light repairs	2,200	2,000	2,100	2,100

STREET LIGHTING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 174,914	$ 151,937	$ 80,578	$ 141,090
Employee Benefits	84,199	69,166	31,081	68,494
S/T	259,113	221,103	111,659	209,584
Materials & Supplies:				
Electricity	631,517	611,700	284,095	778,560
Other	34,133	153,009	96,120	110,530
Total	$ 924,763	$ 985,812	$ 491,874	$ 1,098,674
Revenues				
Miscellaneous:				
Insurance Recovery	$ 4,774	$ 5,000	$ -	$ 5,000
Total	$ 4,774	$ 5,000	$ -	$ 5,000
Net Cost	**$ 919,989**	**$ 980,812**	**$ 491,874**	**$ 1,093,674**

DEPARTMENT REFERENCE PAGE: II-72

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ENVIRONMENTAL

WASTE COLLECTION, DISPOSAL AND RECYCLING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To promote a clean environment by providing to all residents, institutions and commercial establishments, prompt, scheduled and courteous solid waste management and collection systems, within all mandated Federal, State and County regulations.

To promote and expand recycling and waste reduction programs as cost effective methods to reduce solid waste.

To achieve State and County mandated recycling and waste reduction goals through promotional and educational programs designed to decrease garbage disposal and to educate residents to the environmental and economic benefits derived from source reduction activities.

To increase the percentage of sold waste recycling by adding items acceptable and marketable for recycling and to operate a recycling drop off depot for use by residents and City merchants.

To institute yard and garden composting programs designed to divert a significant portion of the waste stream and to provide assistance to Bureau of Highways as may be necessary during leaf removal operations.

To expand recycling of office paper and corrugated cardboard by continuing to provide assistance to the business community.

To educate residents on the use of nonhazardous alternatives to household toxic substances so as to achieve proper management and reduction in the generation of household chemical wastes.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Tons of solid waste collected	25,000	28,276	28,000	28,000
	Tons of paper recycled and combined recyclables	3,000	5,495	5,500	5,500
	Tons of organic waste collected	5,000	5,132	5,100	5,100
	Tons of residential food scrap transported and disposal (effective Jan. 2021)	-	2	15	15
	Tons of scrap metal recycled	215	370	215	215
	Gallons of motor oil recycled	2,100	1,695	2,100	2,000
	Gallons of anti-freeze recycled	200	50	200	200
	Automotive batteries recycled	185	92	185	185
	Tires	200	376	200	200

WASTE COLLECTION, DISPOSAL AND RECYCLING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 4,240,743	$ 4,238,863	$ 2,082,134	$ 4,275,673
Employee Benefits	2,291,741	2,375,068	1,176,864	2,296,586
S/T	6,532,484	6,613,931	3,258,998	6,572,259
Materials & Supplies:				
Rolling Stock Operations	286,571	313,410	161,192	368,315
Other	15,905	29,560	9,803	41,860
Direct Costs:				
Waste Disposal	858,275	904,599	399,288	941,422
Other	13,167	11,500	11,221	13,520
Equipment	-	810	-	-
Total	$ 7,706,402	$ 7,873,810	$ 3,840,502	$ 7,937,376
Revenues				
Charges for Services	$ 60,000	$ 60,000	$ -	$ 60,000
Miscellaneous:				
Scrap Sales	27,055	15,000	9,819	20,000
Other	4,139	1,000	335	1,000
Total	$ 91,194	$ 76,000	$ 10,154	$ 81,000
Net Cost	**$ 7,615,208**	**$ 7,797,810**	**$ 3,830,348**	**$ 7,856,376**

DEPARTMENT REFERENCE PAGE: II-74

STORM WATER SYSTEM MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

The primary responsibilities of the Bureau are the following: (1) operation, maintenance and protection of the City's storm water system; (2) protection of adjacent waterways; and (3) assistance in the development of the Department of Public Works Capital Improvement Program (storm sewer). The Bureau, in conjunction with the Department of Building, approves and inspects storm sewer connections performed by licensed plumbers and/or authorized contractors. The Bureau also stocks materials to perform in-house storm sewer connections for capital and private projects. In addition, the Bureau has overall responsibility for the approval and inspection of all public and private construction projects which, if not properly designed and constructed, can adversely impact the City's storm sewer system.

This Bureau (coordinated with the Department of Building, and the Bureau of Engineering), is responsible for maintaining and updating storm sewer system information records for the City of White Plains.

Services include responding to a variety of problems and emergency situations. These include, but are not limited to, the following: (1) storm sewer/culvert repairs or failures, (2) catch basin repairs or failures and (3) street flooding.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Miles of storm water drains maintained	84	85	85	85
	No. of feet of pipelines flushed and rodded	8,000	8,094	8,095	8,100
	No. of catch basins to maintain	3,500	3,500	3,500	3,500
	No. of manholes to maintain	2,927	2,927	2,927	2,927
	No. of catch basins cleaned	510	251	500	500
	No. of manhole and catch basins repaired	130	143	150	150
	No. of field inspections	240	275	275	275
	No. of emergency investigations	250	279	250	250

STORM WATER SYSTEM MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 73,804	$ 132,000	$ 45,207	$ 98,338
Employee Benefits	22,796	54,364	14,803	34,137
S/T	96,600	186,364	60,010	132,475
Materials & Supplies	3,126	13,000	29	12,000
Direct Costs	12,500	-	-	-
Total	$ 112,226	$ 199,364	$ 60,039	$ 144,475
Revenues				
None	$	$	$	$
Net Cost	**$ 112,226**	**$ 199,364**	**$ 60,039**	**$ 144,475**

DEPARTMENT REFERENCE PAGE: II-76

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BUILDING & CONSTRUCTION

ENGINEERING REVIEW & CONSTRUCTION CODE ENFORCEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUILDING

OBJECTIVES:

To promote the environmental health and safety of the public as it relates to construction, use and occupancy of new buildings on private property, through plan review and inspection.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	Valuation of new construction starts (under permit)	$ 186,213,116	$ 215,339,502	$ 133,515,731	$ 222,000,000
WP	No. of building permits issued	1,672	1,616	778	1,590
WP	No. of final certificates of occupancy issued	10	3	10	15
	No. of temporary certificates of occupancy issued	35	47	60	75

ENGINEERING REVIEW & CONSTRUCTION CODE ENFORCEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUILDING

REQUIRED RESOURCES:	**FY 20-21 Actual**	**FY 21-22 Revised Budget 12/31/21**	**FY 21-22 Exp/Oblig 12/31/21**	**FY 22-23 Proposed Budget**
Expenditures				
Salaries & Wages	$ 798,587	$ 808,328	$ 382,637	$ 820,536
Employee Benefits	320,165	336,330	162,284	316,543
S/T	1,118,752	1,144,658	544,921	1,137,079
Materials & Supplies	17,370	21,700	9,702	22,200
Direct Costs	-	3,000	2,030	5,200
Equipment	711	6,653	1,456	12,002
Total	$ 1,136,833	$ 1,176,011	$ 558,109	$ 1,176,481
Revenues				
Charges for Services	$ 186,056	$ 115,000	$ 96,143	$ 110,000
Licenses & Permits:				
Building Permits & Fees	4,140,712	4,000,000	3,390,944	4,500,000
Electrical Permits & Fees	641,978	850,000	359,425	800,000
Zoning Ordinance Fees	285,575	170,000	115,360	165,000
Other Permit Fees	29,655	48,500	19,870	50,000
Miscellaneous:				
Certified Copies	9,019	7,500	2,529	5,500
Other	665	3,800	545	2,000
Total	$ 5,293,660	$ 5,194,800	$ 3,984,816	$ 5,632,500
Net Cost	**$ (4,156,827)**	**$ (4,018,789)**	**$ (3,426,707)**	**$ (4,456,019)**

DEPARTMENT REFERENCE PAGE: II-8

EQUIPMENT & ENVIRONMENTAL CODE ENFORCEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUILDING

OBJECTIVES:

Through a program of plan review and inspection, to promote the environmental health and safety of the public as it relates to maintenance of existing buildings and structures, as well as new buildings and structures on private property.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP/NY	No. of plumbing permits issued	758	776	334	668
	Valuation of plumbing work	$ 14,153,202	$ 13,946,922	$ 20,056,236	$ 23,000,000
	No. of annual test/periodic elevators and escalators inspections performed	1,003	1,011	1,005	1,011
	No. of re-inspections of elevators and escalators performed	160	144	110	120
	No. of new elevators, escalators, auto lifts, etc., installed or modernized	19	30	10	12
	No. of auto lifts, conveyors, and dumbwaiters monitored	186	190	175	190
	Valuation of elevators (et al) cost-new work	$ 9,017,549	$ 12,290,867	$ 3,250,625	$ 10,000,000
WP	No. of sign & awning permits issued	50	73	33	56
WP	No. of hoisting licenses issued	10	12	10	10
	No. of hoisting permits issued	64	51	22	52
	No. of electrical permits issued	1,008	1,013	511	1,210
	Valuation of electrical work	$ 32,381,344	$ 49,137,150	$ 17,115,495	$ 36,000,000

EQUIPMENT & ENVIRONMENTAL CODE ENFORCEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUILDING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 716,742	$ 722,408	$ 353,539	$ 736,553
Employee Benefits	319,380	336,250	163,808	320,649
S/T	1,036,122	1,058,658	517,347	1,057,202
Materials & Supplies	14,443	16,350	7,795	16,200
Total	$ 1,050,565	$ 1,075,008	$ 525,142	$ 1,073,402
Revenues				
Charges for Services	$ 728	$ 300	$ 344	$ 250
Licenses & Permits:				
Kitchen Annual Renewal	10,950	10,000	10,200	10,000
Elevator Inspections	234,795	212,050	219,320	220,025
Signs & Awnings	675	65,000	1,605	69,000
Plumbing Permits	460,209	800,000	503,968	800,000
Hoists & Scaffolds	20,072	18,500	6,555	15,500
Station Engineer License	20,975	22,000	8,450	15,000
Refrig. Operators License	4,650	2,900	2,700	2,900
Boiler Permits	54,861	32,000	5,050	35,000
Total	$ 807,915	$ 1,162,750	$ 758,192	$ 1,167,675
Net Cost	**$ 242,650**	**$ (87,742)**	**$ (233,050)**	**$ (94,273)**

DEPARTMENT REFERENCE PAGE: II-8

HOUSING CODE ENFORCEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUILDING

OBJECTIVES:

Through an on-going enforcement program and encouragement of public involvement, to promote the environmental health and safety of the public as it relates to occupancy of existing buildings and structures on private property.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of property violations recorded	904	921	560	500
	No. of property violations cleared	356	347	101	85
	No. of substitute certificates of occupancy inspections, including updates	38	34	47	40

HOUSING CODE ENFORCEMENT

DEPT. PROVIDING SERVICE: DEPT. OF BUILDING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 410,306	$ 473,122	$ 209,883	$ 577,506
Employee Benefits	201,763	235,191	105,982	279,839
S/T	612,069	708,313	315,865	857,345
Materials & Supplies	2,232	5,030	1,619	4,680
Direct Costs	10,476	19,000	13,967	34,100
Rolling Stock	-	74,390	34,390	40,000
Total	$ 624,777	$ 806,733	$ 365,841	$ 936,125
Revenues				
Licenses & Permits	$ 24,833	$ 21,600	$ 1,668	$ 14,600
Total	$ 24,833	$ 21,600	$ 1,668	$ 14,600
Net Cost	**$ 599,944**	**$ 785,133**	**$ 364,173**	**$ 921,525**

DEPARTMENT REFERENCE PAGE: II-8

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HIGHWAY

LEAF REMOVAL

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To collect leaves from residential areas of the City in order to eliminate fire and safety hazards and to maintain an attractive community.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of cubic yards of leaves collected	45,000	42,500	45,000	45,000
	No. of cubic yards of leaves composted	10,000	6,900	9,000	9,000
	No. of leaf collection days	50	50	65	65
	Brush collected (cubic yards)	14,000	15,450	15,000	15,000
	Logs and stumps collected (cubic yards)	1,700	1,250	1,500	1,500
	Brush chipped into mulch (cubic yards)	9,000	7,000	9,000	9,000

LEAF REMOVAL

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 58,623	$ 39,560	$ 26,230	$ 96,272
Employee Benefits	12,937	9,493	6,138	19,248
S/T	71,560	49,053	32,368	115,520
Materials & Supplies:				
Rolling Stock Operations	51,211	53,724	-	60,515
Other	1,222	20,368	2,311	14,518
Direct Costs	148,562	147,656	100,709	137,745
Total	$ 272,555	$ 270,801	$ 135,388	$ 328,298
Revenues				
Miscellaneous	$ 101	$ 250	$ 142	$ 250
Total	$ 101	$ 250	$ 142	$ 250
Net Cost	**$ 272,454**	**$ 270,551**	**$ 135,246**	**$ 328,048**

DEPARTMENT REFERENCE PAGE: II-72

SNOW REMOVAL

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To remove snow and ice from City streets to provide safe road conditions for motorists.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Miles of City streets maintained	144.5	144.5	144.5	144.5
	Miles of County roads maintained within City limits	16	16	16	16
	Miles of State roads maintained within City limits	1	1	1	1
	Materials purchased for ice and snow control:				
	No. of yards of sand	120	80	120	120
	No. of tons of salt	10,000	11,658	10,000	10,000
	No. of gallons of brine	20,000	28,380	30,000	34,000
	No. of gallons of calcium	13,000	4,200	13,000	3,000

SNOW REMOVAL

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 400,050	$ 393,784	$ 4,512	$ 393,784
Employee Benefits	89,072	94,472	1,034	78,721
S/T	489,122	488,256	5,546	472,505
Materials & Supplies:				
Salt/Sand	563,198	660,600	-	750,600
Rolling Stock Operations	108,831	114,164	-	128,595
Other	22,237	34,560	15,951	34,560
Direct Costs	1,910	1,950	1,930	3,650
Total	$ 1,185,298	$ 1,299,530	$ 23,427	$ 1,389,910
Revenues				
Charges for Services:				
Snow Removal	$ 103,433	$ 105,046	$ -	$ 107,462
Total	$ 103,433	$ 105,046	$ -	$ 107,462
Net Cost	**$ 1,081,865**	**$ 1,194,484**	**$ 23,427**	**$ 1,282,448**

DEPARTMENT REFERENCE PAGE: II-72

STREET CLEANING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To maintain public roadways and Central Business District sidewalks in a clean and attractive manner.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Total miles of all City streets cleaned	160.5	160.5	160.5	160.5
	Curb miles of streets cleaned:				
	Downtown - 3 times a week	25	25	25	25
	Other - 5 times per year	135	135	135	135

STREET CLEANING

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 294,506	$ 256,723	$ 134,258	$ 230,081
Employee Benefits	175,858	150,724	77,965	131,510
S/T	470,364	407,447	212,223	361,591
Materials & Supplies	46,718	65,725	32,831	75,150
Total	$ 517,082	$ 473,172	$ 245,054	$ 436,741
Revenues				
None	$	$	$	$
Net Cost	**$ 517,082**	**$ 473,172**	**$ 245,054**	**$ 436,741**

DEPARTMENT REFERENCE PAGE: II-72

STREET REPAIRS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To provide for the safe and unobstructed movement of vehicular traffic through maintenance of the facilities within the street rights-of-way.

To provide for collection of abandoned shopping carts on City streets.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Total miles of streets maintained	144.5	144.5	144.5	144.5
	Tons of asphalt mix used (cold mix)	80	60	80	80
	Tons of asphalt mix used (hot winter mix) for potholes	200	200	200	200
	Tons of asphalt mix used (hot mix) for road paving	2,000	4,181	3,000	3,000
	Tons of asphalt used for patching	300	280	300	300
	Gallons of crack sealer	1,777.77	1,777.77	1,777.77	1,777.77

STREET REPAIRS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,983,744	$ 3,018,186	$ 1,561,442	$ 3,140,574
Employee Benefits	1,553,306	1,629,281	830,290	1,628,580
S/T	4,537,050	4,647,467	2,391,732	4,769,154
Materials & Supplies:				
Street Resurfacing	200,000	125,000	104,904	125,000
Asphalt	260,733	479,090	120,453	479,090
Rolling Stock Operations	167,437	172,888	154,878	194,110
Other	93,059	227,913	80,043	193,405
Direct Costs	108,427	245,776	134,438	130,610
Equipment	-	810	-	24,000
Rolling Stock	-	-	-	165,000
Total	$ 5,366,706	$ 5,898,944	$ 2,986,448	$ 6,080,369
Revenues				
Intergov't/State:				
Arterial Highway Maintenance	$ 28,050	$ 28,050	$ 14,025	$ 28,050
Miscellaneous	34,580	-	-	-
Total	$ 62,630	$ 28,050	$ 14,025	$ 28,050
Net Cost	**$ 5,304,076**	**$ 5,870,894**	**$ 2,972,423**	**$ 6,052,319**

DEPARTMENT REFERENCE PAGE: II-72

FORESTRY SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To maintain trees on City-owned land and rights-of-way in order to enhance the appearances of the City.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Approximate number of trees maintained	25,000	25,000	25,000	25,000
	No. of diseased trees removed	250	257	250	250
	No. of trees planted	150	170	200	200
	No. of trees trimmed	200	189	200	200
	No. of tree stumps removed	250	200	225	225

FORESTRY SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 380,955	$ 490,927	$ 174,972	$ 341,859
Employee Benefits	184,110	197,009	81,364	175,288
S/T	565,065	687,936	256,336	517,147
Materials & Supplies:				
Tree Removal/Replacement	89,231	97,279	22,498	80,000
Rolling Stock Operations	40,726	49,175	8,170	56,860
Other	10,920	9,746	1,869	10,746
Direct Costs	205	1,700	273	1,700
Total	$ 706,147	$ 845,836	$ 289,146	$ 666,453
Revenues				
Miscellaneous:				
Insurance Recovery	$ 4,040	$ 1,500	$ -	$ 1,500
Total	$ 4,040	$ 1,500	$ -	$ 1,500
Net Cost	**$ 702,107**	**$ 844,336**	**$ 289,146**	**$ 664,953**

DEPARTMENT REFERENCE PAGE: II-72

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PARKING

PARKING GENERAL OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

OBJECTIVES:

To maintain the municipal parking system of the City of White Plains.

To support the economic vitality of the City by providing clean, safe, convenient, and economical parking.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	CashKey revenue	$ -	$ 518	$ -	$ -
	Meter bag rental revenue	$ 142,000	$ 175,755	$ 257,000	$ 192,000
	City-wide permits revenue	$ 3,075	$ 1,875	$ 1,350	$ 1,350
	Parking Card revenue	$ 12,000	$ -	$ 5,700	$ 5,700

PARKING GENERAL OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,169,214	$ 1,971,153	$ 1,012,725	$ 2,274,652
Employee Benefits	1,049,946	995,865	506,709	1,061,113
S/T	3,219,160	2,967,018	1,519,434	3,335,765
Materials & Supplies:				
Rolling Stock Maintenance	106,964	91,700	37,636	102,700
Parking Meter Maint/Parts	6,030	70,066	15,992	50,000
Maintenance Supplies	57,790	100,000	41,206	100,000
Other	47,880	99,674	26,568	98,500
Direct Costs:				
Credit Card Fees	493,361	489,873	331,358	700,000
Other	190,817	194,513	80,676	232,801
Equipment	9,536	29,000	6,344	14,000
Rolling Stock	18,544	48,230	48,230	88,000
Transfer to Debt Service Fund	4,407,155	4,438,261	812,826	4,501,513
Total	$ 8,557,237	$ 8,528,335	$ 2,920,270	$ 9,223,279
Revenues				
Charges for Services:				
Parking Meter Fees	$ 11,246	$ 200	$ 555	$ 1,000
Key Meter Collections	518	-	4,900	-
Parking Permits	14,670	3,875	5,725	10,250
Meter Bag Rentals	175,755	175,544	161,485	192,000
Miscellaneous:				
Developer Contributions/Fees	250,000	250,000	250,000	250,000
Rental Real Property	14,750	-	3,500	-
Other	75,258	83,250	96,670	157,500
Total	$ 542,197	$ 512,869	$ 522,835	$ 610,750
Net Cost	**$ 8,015,040**	**$ 8,015,466**	**$ 2,397,435**	**$ 8,612,529**

DEPARTMENT REFERENCE PAGE: II-30

PARKING GARAGES

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

OBJECTIVES:

To support the economic vitality of the City by providing clean, safe, convenient, and economical parking.

To maximize the use of available parking.

To maintain parking facilities consistent with first class municipal parking garages.

To provide parking facilities that meet the needs of a wide variety of users.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	Meter Revenue:				
	Chester-Maple	$ 638,621	$ 702,729	$ 541,000	$ 541,000
	Hamilton-Main	224,883	258,997	420,000	420,000
	Lexington Grove-East	380,298	377,370	356,000	356,000
	Lexington Grove-West	640,771	665,287	701,000	701,000
	Library	72,304	69,003	142,000	142,000
	Longview-Cromwell	484,941	511,712	479,900	479,900
	Lyon Place	325,671	357,235	612,500	612,500
	TransCenter	228,491	253,782	636,000	636,000
WP	Permit Revenue:				
	Chester-Maple	$ 1,131,999	$ 1,151,958	$ 1,265,900	$ 1,265,900
	Hamilton-Main	512,379	539,118	725,500	725,500
	Lexington Grove-East	183,618	206,270	870,900	870,900
	Lexington Grove-West	311,742	314,838	864,923	864,923
	Library	49,401	37,169	111,425	111,425
	Longview-Cromwell	298,106	303,346	311,830	311,830
	Lyon Place	520,111	498,840	630,695	630,695
	TransCenter	424,423	402,496	570,910	570,910
WP	Number of Permits Sold:				
	Chester-Maple	4,306	4,516	4,693	4,693
	Hamilton-Main	1,769	1,912	2,412	2,412
	Lexington Grove-East	1,216	1,312	1,589	1,589
	Lexington Grove-West	1,143	1,372	1,853	1,853
	Library	313	246	548	548
	Longview-Cromwell	1,553	1,539	1,623	1,623
	Lyon Place	1,307	1,578	1,925	1,925
	TransCenter	1,321	1,284	1,845	1,845
WP	Number of Overtime Notices Paid:				
	Hamilton-Main	961	1,093	910	910
	Lexington Grove -East	3,261	3,061	2,674	2,674
	Lexington Grove -West	3,694	3,514	2,970	2,970
WP	Overtime Notice Revenue:				
	Hamilton-Main	$ 9,605	$ 10,929	$ 9,100	$ 9,100
	Lexington Grove-East	32,610	30,603	26,740	26,740
	Lexington Grove-West	36,940	35,138	29,700	29,700

PARKING GARAGES

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 721,936	$ 717,870	$ 334,809	$ 711,449
Employee Benefits	351,835	383,127	177,584	359,014
S/T	1,073,771	1,100,997	512,393	1,070,463
Materials and Supplies:				
Utilities	570,642	516,839	253,878	597,775
Other	6,111	41,612	37,654	40,100
Direct Costs:				
Service Contracts	220,485	313,727	281,228	272,848
General Liability Premium	127,875	105,000	71,865	105,000
Other	3,150	3,250	1,314	3,350
Total	$ 2,002,034	$ 2,081,425	$ 1,158,332	$ 2,089,536
Revenues				
Charges for Services:				
Parking Meter Fees	$ 3,196,115	$ 3,172,666	$ 1,920,602	$ 3,888,900
Parking Permits	3,454,040	3,882,787	4,147,675	5,352,113
Fines & Forfeitures:				
Overtime Parking Notices	76,670	85,733	31,626	65,540
Miscellaneous:				
Lease Payments	966,563	964,871	261,252	970,917
Total	$ 7,693,388	$ 8,106,057	$ 6,361,155	$ 10,277,470
Net Cost	**$ (5,691,354)**	**$ (6,024,632)**	**$ (5,202,823)**	**$ (8,187,934)**

DEPARTMENT REFERENCE PAGE: II-32

PARKING LOTS & ON-STREET PARKING

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

OBJECTIVES:

To support the economic vitality of the City by providing clean, safe, convenient, and economical parking and to maximize the use of available parking especially in densely populated areas of the City.

To promote the availability of parking in the various business districts within the City by encouraging and enforcing the "turn-over" of on-street parking spaces.

To maintain parking facilities consistent with first class municipal parking facilities.

To collect parking meter revenue efficiently.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	Meter Revenue:				
	Parking Lots	$ 1,583,974	$ 1,654,348	$ 2,232,000	$ 2,232,000
	On-Street Parking	1,850,740	1,967,850	2,332,500	2,332,500
WP	Permit Revenue - Parking Lots	$ 856,559	$ 829,504	$ 891,800	$ 891,800
WP	Number of Permits Sold - Parking Lots	3,600	3,418	3,400	3,400

PARKING LOTS AND ON-STREET PARKING

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Materials & Supplies:				
Property Rental	$ 112,429	$ 129,000	$ 22,443	$ 129,000
Other	42,893	46,565	21,402	50,400
Direct Costs:				
Service Contracts	57,210	57,296	46,026	60,270
Total	$ 212,532	$ 232,861	$ 89,871	$ 239,670
Revenues				
Charges for Services:				
Parking Meter Fees	$ 3,622,198	$ 3,860,565	$ 2,262,835	$ 4,564,500
Parking Permits	829,505	842,939	645,901	891,800
Total	$ 4,451,703	$ 4,703,504	$ 2,908,736	$ 5,456,300
Net Cost	**$ (4,239,171)**	**$ (4,470,643)**	**$ (2,818,865)**	**$ (5,216,630)**

DEPARTMENT REFERENCE PAGE: II-34

PARKING VIOLATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

OBJECTIVES:

To assist the City Court in managing parking summonses.

To efficiently and accurately maintain and manage all parking summons data.

To provide convenient methods of payment for parking summonses.

To accurately process all parking summons payments.

To send delinquent notices to registrants for failure to pay parking summonses.

To provide support services to the Department of Public Safety regarding parking enforcement.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of summons paid	156,242	146,448	172,000	172,000
	Amount of fines collected	$ 5,598,069	$ 6,057,651	$ 7,456,271	$ 7,456,271
	Number of summons entered	187,102	157,733	186,000	186,000
	Number of vehicles towed	170	319	600	600
	Amount of storage fees collected	$ 15,600	$ 31,345	$ 24,200	$ 24,200
	Amount of booting/towing fees collected	$ 22,025	$ 43,035	$ 105,800	$ 105,800
	Amount red light camera fines collected	$ 1,002,625	$ 1,041,095	$ 1,425,600	$ 1,425,600

PARKING VIOLATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 386,852	$ 377,040	$ 181,893	$ 384,036
Employee Benefits	164,730	171,062	81,984	161,091
S/T	551,582	548,102	263,877	545,127
Materials & Supplies	63,618	73,810	33,971	78,950
Direct Costs:				
Ticket Collection	329,499	305,000	159,766	400,000
Red Light Cameras Contract	675,000	810,000	292,250	810,000
Other	15,643	22,893	11,894	30,040
Total	$ 1,635,342	$ 1,759,805	$ 761,758	$ 1,864,117
Revenues				
Charges for Services	$ 74,380	$ 60,172	$ 65,200	$ 130,000
Fine & Forfeitures:				
Parking Fines	6,056,701	6,100,000	3,828,136	7,456,271
Red Light Fines	1,041,845	1,145,362	715,950	1,425,600
Total	$ 7,172,926	$ 7,305,534	$ 4,609,286	$ 9,011,871
Net Cost	**$ (5,537,584)**	**$ (5,545,729)**	**$ (3,847,528)**	**$ (7,147,754)**

DEPARTMENT REFERENCE PAGE: II-36

PARKING ENFORCEMENT - GENERAL

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,853,068	$ 1,721,290	$ 861,338	$ 1,836,188
Employee Benefits	796,611	760,824	380,880	778,144
S/T	2,649,679	2,482,114	1,242,218	2,614,332
Materials & Supplies	3,599	5,100	1,480	6,100
Equipment	3,546	4,000	-	4,000
Total	$ 2,656,824	$ 2,491,214	$ 1,243,698	$ 2,624,432
Revenues				
None	$	$	$	$
Net Cost	**$ 2,656,824**	**$ 2,491,214**	**$ 1,243,698**	**$ 2,624,432**

DEPARTMENT REFERENCE PAGE: II-38

PARKING ENFORCEMENT - CITY CENTER

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 223,778	$ 131,293	$ 77,353	$ 162,666
Employee Benefits	112,157	70,289	46,379	97,961
Total	$ 335,935	$ 201,582	$ 123,732	$ 260,627
Revenues				
Charges for Services	$ 341,457	$ 295,543	$ 125,636	$ 260,900
Total	$ 341,457	$ 295,543	$ 125,636	$ 260,900
Net Cost	**$ (5,522)**	**$ (93,961)**	**$ (1,904)**	**$ (273)**

DEPARTMENT REFERENCE PAGE: II-40

PARKING - TRAFFIC ENGINEERING

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

OBJECTIVES:

To advise Mayor and Common Council on any matters that may involve pedestrian safety, the safe and efficient movement of vehicles, and all other reports and submissions required.

To coordinate, monitor & supervise all departmental, administrative, engineering, budget, and maintenance activities.

To review and comment on plan submissions for accuracy, content and adherence to City ordinances, and traffic engineering standards.

To operate the "Central Traffic Control Computer" system efficiently and effectively by developing and fine tuning timing patterns to improve the flow of traffic.

To collect vehicle volume data so that accurate analysis and forecasts of travel patterns can be made.

To analyze accident reports and prepare collision diagrams at high frequency locations, as well as locations requested by civic groups, Common Council or the Mayor.

To investigate and report to requests concerning various traffic problems such as signals, signs, sight obstructions or other citizen requests.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of reports prepared for the Mayor, Common Council and Traffic Commission and other Departments/Boards	130	122	120	130
WP	No. of citizen requests received/ responded to	900	756	800	800
NY	No. of site plan reviews	60	85	90	100
	No. of operational changes in data base	350	310	300	350
	Retrieve and analyze computer data	4,000	2,570	2,800	3,000
	Prepare and upgrade timing patterns	150	187	150	150
NY	No. of Code 53 requests	180	165	170	180
	No. of traffic counts	5	3	5	5
	No. of field investigations conducted	250	243	250	250
	No. of accident, parking or speed studies completed	200	261	250	250

PARKING - TRAFFIC ENGINEERING

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 286,905	$ 296,331	$ 141,688	$ 296,331
Employee Benefits	131,169	144,948	68,021	135,852
S/T	418,074	441,279	209,709	432,183
Materials & Supplies	1,257	600	600	600
Direct Costs	8,000	10,000	-	10,000
Total	$ 427,331	$ 451,879	$ 210,309	$ 442,783
Revenues				
Licenses & Permits	$ 6,711	$ 6,711	$ 6,711	$ 6,711
Total	$ 6,711	$ 6,711	$ 6,711	$ 6,711
Net Cost	**$ 420,620**	**$ 445,168**	**$ 203,598**	**$ 436,072**

DEPARTMENT REFERENCE PAGE: II-42

PARKING - TRAFFIC MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

OBJECTIVES:

To fabricate, install and maintain all traffic control signs in accordance with mandated standards.

To apply pavement markings so that motorists are guided safely to their destination.

To keep operational, through required and preventive maintenance programs, the signal systems in White Plains.

To test and repair the controller equipment associated with the computer system.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP/NY	No. of sign fabrications & installations	2,300	1,850	2,000	2,000
NY	No. of 4" painted line applied	120,000	140,000	110,000	110,000
WP	No. of symbols and legends applied	20	10	25	25
WP	No. of tons of thermoplastic applied	5	0	12	15
WP/NY	No. of controllers replaced	45	25	35	35
WP	No. of emergencies responded to	100	110	100	100
WP	No. of sensing devices installed	50	20	60	50
NY	No. of controllers repaired or rebuilt	15	10	10	10
WP	No. of components rebuilt	5	10	5	5
WP	No. of LED displays replaced	80	75	75	75

PARKING - TRAFFIC MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PARKING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 577,673	$ 495,411	$ 248,719	$ 540,949
Employee Benefits	301,363	267,489	132,856	272,242
S/T	879,036	762,900	381,575	813,191
Materials and Supplies:				
Traffic Maintenance Supplies	41,816	108,669	41,979	110,000
Utilities	111,553	129,573	40,276	85,000
Other	10,569	27,310	16,548	32,700
Direct Costs	44,475	24,800	350	26,300
Equipment	11,777	13,187	12,859	18,000
Total	$ 1,099,226	$ 1,066,439	$ 493,587	$ 1,085,191
Revenues				
Miscellaneous	$ 29,751	$ 12,000	$ 4,894	$ 12,000
Total	$ 29,751	$ 12,000	$ 4,894	$ 12,000
Net Cost	**$ 1,069,475**	**$ 1,054,439**	**$ 488,693**	**$ 1,073,191**

DEPARTMENT REFERENCE PAGE: II-42

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CULTURAL

CULTURAL & SPECIAL EVENTS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide diverse, quality cultural programs and special events to the members of the White Plains community of all ages.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of youth events	12	6	5	14
	No. of events for adults (18+ years)	15	11	16	16
	No. of program participants	4,500	14,190	17,000	22,000

CULTURAL & SPECIAL EVENTS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 26,326	$ 27,626	$ 13,837	$ 43,880
Employee Benefits	12,545	12,315	6,134	18,182
S/T	38,871	39,941	19,971	62,062
Materials & Supplies:				
Program Supplies	9,508	25,000	5,677	25,000
Direct Costs:				
Program Services	21,092	35,000	11,686	35,000
Celeb-Entertainment	9,100	42,750	34,795	82,000
Equipment	840	2,000	-	-
Total	$ 79,411	$ 144,691	$ 72,129	$ 204,062
Revenues				
Charges for Services:				
Rec. Special Int. Programs	$ 4,490	$ 5,000	$ 5,725	$ 10,000
Licenses & Permits	5,400	3,000	-	3,000
Miscellaneous:				
Contributions	250	7,500	-	7,500
Other	480	-	-	-
Total	$ 10,620	$ 15,500	$ 5,725	$ 20,500
Net Cost	**$ 68,791**	**$ 129,191**	**$ 66,404**	**$ 183,562**

DEPARTMENT REFERENCE PAGE: II-83

GENERAL FUND CONTRIBUTION TO THE LIBRARY FUND

DEPT. PROVIDING SERVICE: GENERAL FUND

OBJECTIVES:

To provide from the General Fund of the City, the financial operating assistance necessary for the Public Library to provide efficient and effective service to the Public.

PERFORMANCE MEASURES:

Mandate	Task /Measure	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Percentage of Library Fund budget financed by the General Fund	99.9%	99.1%	99.1%

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Transfer to Library Fund	$ 6,407,805	$ 6,591,163	$ 2,787,885	$ 6,729,217
Total	$ 6,407,805	$ 6,591,163	$ 2,787,885	$ 6,729,217
Revenues				
None	$	$	$	$
Net Cost	**$ 6,407,805**	**$ 6,591,163**	**$ 2,787,885**	**$ 6,729,217**

DEPARTMENT REFERENCE PAGE: II-19 and Section IV, Library Fund Budget.

RECREATIONAL

RECREATION & PARKS - ADMINISTRATION SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide overall management and technical support necessary to efficiently and effectively administer a comprehensive City-wide Recreation and Parks program.

To seek maximum public participation in organized recreation programs and informal use of City park facilities, playgrounds and downtown parades and festivals.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of program brochures distributed	62,000	26,000	62,000	62,000
	No. of recreation programs administered	400	200	410	420
	No. of field permits issued	143	77	143	150
	No. of grant-in-aid programs administered	8	8	8	8
	No. of program flyers printed/distributed	-	12,006	40,000	60,000
	No. of email newsletters	275,000	619,323	619,350	619,360
	No. of Seasonal Pool Passes	900	418	1,112	1,150
	No. of Paddle Court Permits	20	55	60	65

RECREATION & PARKS - ADMINISTRATIVE SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 552,300	$ 621,896	$ 287,770	$ 622,318
Employee Benefits	236,595	265,956	128,764	250,373
S/T	788,895	887,852	416,534	872,691
Materials & Supplies:				
Printing and Postage	11,685	40,000	6,283	35,000
Utilities	77,018	88,500	40,412	78,500
Copier Rental	6,243	5,000	3,751	5,000
Other	24,277	25,950	5,057	24,950
Direct Costs:				
Program Services	5,554	10,000	-	10,000
Other	772	1,000	414	1,000
Equipment	4,746	6,500	-	15,000
Total	$ 919,190	$ 1,064,802	$ 472,451	$ 1,042,141
Revenues				
Charges for Services:				
Recreation Field Rental	$ 35,663	$ 30,000	$ 29,854	$ 45,000
Miscellaneous	2,000	5,000	3,000	7,500
Total	$ 37,663	$ 35,000	$ 32,854	$ 52,500
Net Cost	**$ 881,527**	**$ 1,029,802**	**$ 439,597**	**$ 989,641**

DEPARTMENT REFERENCE PAGE: II-83

AFTER SCHOOL CENTERS & SATURDAY ACADEMY

DEPT. PROVIDING SERVICE: YOUTH BUREAU

OBJECTIVES:

To provide needed, safe and affordable after school supervision and enriching activities.

To contribute to the wholesome and productive development of youth by offering a broad array of youth development activities and opportunities in an after school setting.

To provide leadership development, academic, cultural and social enrichment in the Saturday Academy program.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of week-day centers in operation	3	3	7	9
	Total number of days of operation (39 wks/yr)	177	156	177	177
	Total number of youth registered	27	15	185	275
	Total number of youth participating per day	21	13	173	260
	Youth participating in Community Learning Centers will increase homework completion as measured by staff observation, parent survey and student records	15	-	-	50
	Youth participating in school based programs will increase homewark completion as measured by staff observation, parent survey and student records	12	13	155	268
	No. of youth and adult volunteers participating in Community Gardens	41	-	34	145
	Saturday Academy for Boys in Grades 4-12 and for Girls in Grades 6-9:				
	No. of weekends centers in operation	25	25	25	25
	Total number of youth registered	50	41	41	41
	Total number of youth participating per day	50	30	30	30
	No. of youth participating in pre- and post-test in reading	50	41	41	41
	No. of youth with post-test results progress	50	30	30	30

AFTER SCHOOL CENTERS & SATURDAY ACADEMY

DEPT. PROVIDING SERVICE: YOUTH BUREAU

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 202,808	$ 738,118	$ 211,133	$ 757,725
Employee Benefits	96,651	176,682	69,032	172,857
S/T	299,459	914,800	280,165	930,582
Materials & Supplies:				
Program Supplies	9,456	19,355	5,463	19,355
Other	484	500	303	500
Direct Costs:				
Bus Transportation	4,626	21,325	40	12,825
Program Services	750	20,600	1,776	17,600
Other	11,389	-	11,000	11,500
Total	$ 326,164	$ 976,580	$ 298,747	$ 992,362
Revenues				
Intergov't/Federal:				
HUD-CD Block Grant	$ 35,000	$ 19,000	$ 8,000	$ 19,000
Charges for Services:				
Youth After School Fees	35,558	740,000	175,340	507,000
Miscellaneous	200	-	20	-
Total	$ 70,758	$ 759,000	$ 183,360	$ 526,000
Net Cost	**$ 255,406**	**$ 217,580**	**$ 115,387**	**$ 466,362**

DEPARTMENT REFERENCE PAGE: II-88

BITS 'N PIECES SUMMER DAY CAMP

DEPT. PROVIDING SERVICE: YOUTH BUREAU

OBJECTIVES:

The Bits 'n Pieces Tutorial Camp offers children entering grades 1 through 5 the opportunity to stay on track with their studies. The camp offers a safe, enjoyable, educational six-week program, emphasizing reading, writing, math, science and computers. In addition, tennis, swimming, arts & crafts and field trips are a part of this summer experience.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Operation of Tutorial Day Camp: (6 weeks during the summer)				
	Total number of days	28	28	28	28
	Total number of youth	75	75	75	150
	No. of youth participating in pre- and post-tests in reading and math	75	150	150	150
	No. of youth whose post-test indicated progress	60	60	60	140
	No. of educational field trips	3	3	3	3

BITS 'N PIECES SUMMER DAY CAMP

DEPT. PROVIDING SERVICE: YOUTH BUREAU

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 12,504	$ 61,786	$ 38,492	$ 68,631
Employee Benefits	5,173	9,744	6,770	11,276
S/T	17,677	71,530	45,262	79,907
Materials & Supplies:				
Program Supplies	2,425	2,000	2,062	2,300
Direct Costs:				
Bus Transportation	-	4,500	3,235	9,800
Program Services	1,050	8,600	8,385	9,010
Total	$ 21,152	$ 86,630	$ 58,944	$ 101,017
Revenues				
Intergov't/Federal:				
HUD-CD Block Grant	$ -	$ 15,000	$ 7,500	$ 15,000
Charges for Services	-	119,903	48,252	51,750
Total	$ -	$ 134,903	$ 55,752	$ 66,750
Net Cost	**$ 21,152**	**$ (48,273)**	**$ 3,192**	**$ 34,267**

DEPARTMENT REFERENCE PAGE: II-88

PROGRAMS FOR PEOPLE WITH DIFFERING ABILITIES

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide diverse, quality recreation programs and activities for developmentally disabled members of the White Plains community.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of youth/teen sessions (duplicated)	-	-	-	29
	Camp	-	-	12	12
	No. of adult, youth and teen programs	10	5	10	12
	No. of unduplicated teen/adult participants	20	16	18	20
	No. of units of service adults and youth	405	249	650	670
	No. of adult sessions (duplicated)	85	47	58	76

PROGRAMS FOR PEOPLE WITH DIFFERING ABILITIES

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 8,679	$ 45,000	$ 9,958	$ 40,170
Employee Benefits	1,781	4,778	2,296	5,903
S/T	10,460	49,778	12,254	46,073
Materials & Supplies:				
Program Supplies	452	4,000	703	3,500
Direct Costs:				
Program Services	1,845	9,000	575	8,000
Total	$ 12,757	$ 62,778	$ 13,532	$ 57,573
Revenues				
Intergov't/Federal:				
HUD-CD Block Grant	$ 5,500	$ 8,550	$ 4,275	$ 8,550
Intergov't/State:				
Mental Health Grant	7,309	35,000	495	15,000
Charges for Services:				
Rec Special Int Programs	3,793	12,000	1,975	12,000
Total	$ 16,602	$ 55,550	$ 6,745	$ 35,550
Net Cost	**$ (3,845)**	**$ 7,228**	**$ 6,787**	**$ 22,023**

DEPARTMENT REFERENCE PAGE: II-83

NEIGHBORHOOD SERVICES
DEPT. PROVIDING SERVICE: YOUTH BUREAU

OBJECTIVES:

To provide youth with neighborhood teen centers where they can participate in youth development programs to enhance self-management, social skills and refusal skills.

To provide participating youth with access to staff who serve as positive role models and provide youth with needed information and provide assistance as necessary.

To provide youth with information, skill and competency development that will prevent risky behaviors.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Leadership-Youth will improve their leadership skills in a variety of settings (dance, Youth Leadership Toastmasters, Teen Lounge) by using their abilities to organize and plan activities.	190	65	425	500
	Citizenship-Youth will improve their mastery of the soft skills of honesty, compassion, respect, responsibility and courage while participating in Teens On the Go, Performing Arts, Teen Lounge, Open Gym, Toastmasters Leadership to develop higher level interests and skills of understanding civic literacy and global awareness	109	30	140	375
	Health and Wellness- Youth will engage in activities (Teens On the Go, Performing Arts, Teen Lounge, Open Gym) where they will get hands-on experience with developing/improving behaviors that support good eating habits and physical and emotional strengthening as well as fiscal responsibility	42	78	307	375
	The Arts- Youth will engage in the musical arts as well as theatre arts (guitar and keyboard lessons, dance and on-stage and artistic events) where they will engage in hands on experiences that encourage undersatanding the Arts in all forms	44	32	125	103

NEIGHBORHOOD SERVICES

DEPT. PROVIDING SERVICE: YOUTH BUREAU

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 106,624	$ 204,024	$ 75,976	$ 198,029
Employee Benefits	28,162	36,582	17,523	31,075
S/T	134,786	240,606	93,499	229,104
Materials & Supplies:				
Program Supplies	1,764	5,750	5,136	8,500
Direct Costs:				
Program Services	1,255	10,450	575	10,450
Other	4,100	7,400	-	9,400
Equipment	-	-	-	-
Total	$ 141,905	$ 264,206	$ 99,210	$ 257,454
Revenues				
None	$	$	$	$
Net Cost	**$ 141,905**	**$ 264,206**	**$ 99,210**	**$ 257,454**

DEPARTMENT REFERENCE PAGE: II-88

PARKS MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To maintain safe, useable and attractive recreation, park and other facilities through a comprehensive maintenance management system designed to increase productivity of staff and increase overall efficiency of operations.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of park areas maintained	24	24	24	24
	No. of other maintenance sites: malls, medians, entrance gardens, etc.	60	60	60	60
	Total City maintained sites	84	84	84	84
	Acres of parks & playgrounds and other areas maintained, including schools	134.1	134.1	134.1	134.1
	Acres of nature areas	32.5	32.5	32.5	32.5
	Acres of greenbelt areas mowed/trimmed	50.5	50.5	50.5	50.5
	Total acreage maintained	217.0	217.0	217.0	217.0
	Total number of special events supported by Parks Maintenance	65	65	65	65

PARKS MAINTENANCE

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 958,166	$ 913,903	$ 474,266	$ 993,883
Employee Benefits	462,984	424,969	221,149	436,745
S/T	1,421,150	1,338,872	695,415	1,430,628
Materials & Supplies:				
Land & Facility Maintenance	193,373	297,663	49,745	286,680
Rolling Stock Operations	44,898	43,350	27,525	47,260
Utilities	77,077	110,825	16,925	108,050
Other	2,789	5,850	2,214	150
Direct Costs:				
Program Services	83,865	75,701	28,043	62,630
Other	30,140	52,105	44,766	46,060
Equipment	-	37,500	-	-
Rolling Stock	-	84,337	80,235	25,000
Total	$ 1,853,292	$ 2,046,203	$ 944,868	$ 2,006,458
Revenues				
Miscellaneous:				
Renaissance Park	$ 96,800	$ 116,800	$ 56,467	$ 117,771
Other	10,688	20,500	1,127	20,500
Total	$ 107,488	$ 137,300	$ 57,594	$ 138,271
Net Cost	**$ 1,745,804**	**$ 1,908,903**	**$ 887,274**	**$ 1,868,187**

DEPARTMENT REFERENCE PAGE: II-72

EBERSOLE ICE RINK

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide seasonal ice skating instruction, ice hockey programs, figure skating programs and public ice skating sessions.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of programs available for youth	165	160	170	175
	Number of youth participants (unduplicated)	1,000	950	1,200	1,300
	Number of programs available for adults	100	95	105	110
	Number of adult participants (unduplicated)	125	115	125	135
	Number of participants at public ice sessions	4,000	11,000	17,360	23,000

EBERSOLE ICE RINK

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 92,971	$ 98,927	$ 50,535	$ 156,443
Employee Benefits	21,444	20,658	11,479	25,804
S/T	114,415	119,585	62,014	182,247
Materials & Supplies:				
Program Supplies	5,715	3,000	1,101	4,000
Building Facilities Maintenance	1,500	1,500	240	1,500
Utilities	98,522	100,000	40,893	100,000
Other	1,397	2,500	742	2,500
Direct Costs:				
Sports Officials	5,155	18,000	4,328	18,000
Program Services	4,973	7,500	395	7,500
Other	275	300	185	300
Equipment	-	37,500	-	2,000
Total	$ 231,952	$ 252,385	$ 109,898	$ 318,047
Revenues				
Charges for Services:				
Rec. Concessions	$ -	$ 3,750	$ 1,000	$ 3,750
Skating Fees	250,716	238,000	114,985	260,000
Ice Hockey Leagues	150,873	175,000	137,631	160,000
Other	79	50	-	50
Total	$ 401,668	$ 416,800	$ 253,616	$ 423,800
Net Cost	**$ (169,716)**	**$ (164,415)**	**$ (143,718)**	**$ (105,753)**

DEPARTMENT REFERENCE PAGE: II-83

DAY CAMPS & SPECIAL INTEREST CAMPS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide numerous summer camp programs that are fun, instructional, affordable and meet the needs of children and/or their families.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of programs for youth	5	16	16	18
	Number of youth participants (unduplicated)	148	660	1,000	1,100
	Number of Units of Service	1,975	5,055	15,000	17,360

DAY CAMPS & SPECIAL INTEREST CAMPS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 57,374	$ 170,021	$ 93,012	$ 511,694
Employee Benefits	20,989	38,886	17,583	83,316
S/T	78,363	208,907	110,595	595,010
Materials & Supplies:				
Program Supplies	14,832	25,679	3,536	35,000
Space Rental	4,500	4,500	4,500	4,500
Direct Costs:				
Program Services	12,893	30,000	22,772	80,000
Bus Transportation	-	30,000	34,184	115,000
Equipment	-	3,000	-	-
Total	$ 110,588	$ 302,086	$ 175,587	$ 829,510
Revenues				
Intergov't/Federal	$ 48,910	$ 34,200	$ 3,840	$ 34,200
Charges for Services:				
Rec. Day Camp Fees	27,550	130,000	127,836	136,785
Rec Special Interest Camps	7,563	38,000	22,200	30,000
Total	$ 84,023	$ 202,200	$ 153,876	$ 200,985
Net Cost	**$ 26,565**	**$ 99,886**	**$ 21,711**	**$ 628,525**

DEPARTMENT REFERENCE PAGE: II-83

OUTDOOR POOLS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide safe, clean and enjoyable outdoor swim facilities.

To provide swimming lessons for resident youth.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of pool patrons	5,500	10,740	11,000	11,000
	Number of participants in Specialty Programs	-	72	100	100

OUTDOOR POOLS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 135,259	$ 158,103	$ 114,495	$ 167,519
Employee Benefits	14,212	28,694	19,134	30,292
S/T	149,471	186,797	133,629	197,811
Materials & Supplies:				
Program Supplies	5,942	4,000	862	4,000
Other	1,670	1,700	-	1,700
Equipment	3,518	5,000	-	-
Total	$ 160,601	$ 197,497	$ 134,491	$ 203,511
Revenues				
Charges for Services	$ 36,147	$ 25,000	$ 12,220	$ 39,000
Net Cost	**$ 124,454**	**$ 172,497**	**$ 122,271**	**$ 164,511**

DEPARTMENT REFERENCE PAGE: II-83

YOUTH SPORTS, ATHLETIC & SPECIAL INTEREST PROGRAMS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide a variety of sports, athletic and special interest programs to engage resident youth in supervised recreational activities.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of programs available for youth	150	143	150	155
	Number of youth participants	18,000	24,248	25,000	26,000
	Number of youth participants (unduplicated)	2,000	2,600	2,700	2,800

YOUTH SPORTS, ATHLETIC & SPECIAL INTEREST PROGRAMS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:	**FY 20-21 Actual**	**FY 21-22 Revised Budget 12/31/21**	**FY 21-22 Exp/Oblig 12/31/21**	**FY 22-23 Proposed Budget**
Expenditures				
Salaries & Wages	$ 162,303	$ 205,573	$ 91,924	$ 242,749
Employee Benefits	47,148	51,086	23,130	46,649
S/T	209,451	256,659	115,054	289,398
Materials & Supplies:				
Program Supplies	29,941	45,000	10,175	50,000
Space Rental	55,500	55,500	55,500	55,500
Other	-	1,000	-	1,000
Direct Costs:				
Sports Officials	500	5,000	3,105	5,000
Program Services	14,513	40,000	10,874	38,000
Slater Center	135,000	135,000	101,250	135,000
Total	$ 444,905	$ 538,159	$ 295,958	$ 573,898
Revenues				
Intergov't/Federal	$ -	$ 9,500	$ -	$ 10,200
Charges for Services:				
Rec. Special Int. Programs	51,189	50,000	43,907	75,000
Rec. Youth Sports League	31,406	100,000	89,190	110,000
Rec. Swim Instructions	-	40,000	40,407	70,000
Total	$ 82,595	$ 199,500	$ 173,504	$ 265,200
Net Cost	**$ 362,310**	**$ 338,659**	**$ 122,454**	**$ 308,698**

DEPARTMENT REFERENCE PAGE: II-83

ADULT SPORTS, ATHLETIC & SPECIAL INTEREST PROGRAMS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide a variety of quality adult sports, athletic and special interest programs for White Plains residents, ages eighteen and older.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of programs available for adults	120	66	120	130
	Number of adult participants	17,000	8,338	12,000	12,500
	Number of adult participants (unduplicated)	2,000	985	2,000	2,200

ADULT SPORTS, ATHLETIC & SPECIAL INTEREST PROGRAMS

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 62,404	$ 71,681	$ 63,666	$ 116,685
Employee Benefits	17,135	15,367	12,862	22,759
S/T	79,539	87,048	76,528	139,444
Materials & Supplies:				
Program Supplies	10,244	30,000	2,483	30,000
Direct Costs:				
Sports Officials	36,980	67,000	24,895	64,000
Program Services	3,605	6,000	1,470	4,500
Slater Center	91,000	91,000	68,250	91,000
Total	$ 221,368	$ 281,048	$ 173,626	$ 328,944
Revenues				
Charges for Services:				
Rec. Special Int. Programs	$ 11,181	$ 8,500	$ 6,721	$ 12,000
Rec. Tennis Permits	49,725	35,000	7,927	50,000
Rec. Tennis Daily Fees	21,324	20,000	14,496	20,000
Rec. Tennis Concession	155,737	156,900	79,768	159,500
Rec. League Entry Fees	101,835	110,000	30,630	110,000
Garden Plots	3,450	4,000	-	2,000
Total	$ 343,252	$ 334,400	$ 139,542	$ 353,500
Net Cost	**$ (121,884)**	**$ (53,352)**	**$ 34,084**	**$ (24,556)**

DEPARTMENT REFERENCE PAGE: II-83

RENAISSANCE PLAZA

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide a venue for concerts which offer visual and auditory stimulation in an urban setting.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Number of programs/concerts, special events	-	-	14	20
	Number of program participants	-	-	6,000	12,000

RENAISSANCE PLAZA

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ -	$ 7,000	$ -	$ 7,000
Employee Benefits	1,000	837	-	837
S/T	1,000	7,837	-	7,837
Materials & Supplies:				
Utilities	31,055	30,000	18,603	28,000
Equipment	-	2,000	-	-
Total	$ 32,055	$ 39,837	$ 18,603	$ 35,837
Revenues				
None	$	$	$	$
Net Cost	**$ 32,055**	**$ 39,837**	**$ 18,603**	**$ 35,837**

DEPARTMENT REFERENCE PAGE: II-83

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SOCIAL

ALTERNATIVES PROGRAM: YOUTH DEVELOPMENT &
DEPT. PROVIDING SERVICE: YOUTH BUREAU *DELINQUENCY PREVENTION*

OBJECTIVES:

The Alternatives Program provides comprehensive group, individual and counseling services to youth and their families.

Provide information and referral services to youth and their families.

Provide mentoring and community service opportunities for youth.

Provide advocacy to youth in negotiating educational, social and legal systems.

Provide youth with career exploration, training, and education.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	No. of youth ages 11-21 receiving programming and counseling - 75% will improve academics/attendance and self-esteem	150	150	175	175
NY	No. of Hispanic clients served including counseling, tutorial & outreach - 75% will improve attendance, grades and self-esteem	120	120	106	106
	No. of volunteer mentors	25	25	17	17
	No. of mentees (bi-weekly meetings with mentor/mentee)	15	15	13	13
	No. of students in Youth Council (W.P.H.S., Stepinac, Middle School)-85% will participate in Community Service projects; 90% will develop greater leadership skills	15	15	27	27
	No. of participants in educational and cultural activities - 70% in educational programs will improve academically per progress reports	150	125	100	100
	No. of youth served by grant funded programs - 75% will improve academically per progress reports and report cards	45	40	40	40
	No. of youth participating in the Aviation Academy	75	26	26	30

ALTERNATIVES PROGRAM: YOUTH DEVELOPMENT &
DEPT. PROVIDING SERVICE: YOUTH BUREAU *DELINQUENCY PREVENTION*

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 193,473	$ 186,583	$ 109,139	$ 202,660
Employee Benefits	69,977	65,989	37,682	63,138
S/T	263,450	252,572	146,821	265,798
Materials & Supplies:				
Program Supplies	1,932	3,500	547	3,500
Direct Costs:				
Bus Transportation	-	1,500	-	1,500
Program Services	27	3,000	-	3,000
Consultant	3,200	7,000	6,500	7,000
Total	$ 268,609	$ 267,572	$ 153,868	$ 280,798
Revenues				
Intergov't/State:				
Youth Program Aid	$ 45,779	$ 30,519	$ -	$ 30,519
Total	$ 45,779	$ 30,519	$ -	$ 30,519
Net Cost	**$ 222,830**	**$ 237,053**	**$ 153,868**	**$ 250,279**

DEPARTMENT REFERENCE PAGE: II-88

SENIOR & CITIZENS SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

OBJECTIVES:

To provide diversified recreational and instructional programs, special events, transportation, nutrition, physical education, preventative medicine and health screening programs for the senior citizen population of White Plains.

To provide all residents with information, guidance, advocacy and support services that help their quality of life by acting as a liaison between government and family service agencies.

To provide assistance to senior citizens with issues related to their health insurance.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Average daily attendance	22	87	92	150
	No. of transportation service units	5,000	3,061	5,000	5,500
	No. of meals served in Senior Nutrition Program	6,000	4,140	6,000	6,500
	No. of participants in recreational and instructional programs (unduplicated)	1,400	1,711	2,000	2,500
	No. of participants in health screening services	-	150	1,330	1,400
	No. of recreational/instructional programs (unduplicated)	209	24	36	50
	No. of units of service for Senior Citizens	20,000	11,214	15,000	16,000
	No. of non-seniors served	75	-	25	25

SENIOR & CITIZENS SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF RECREATION & PARKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 383,571	$ 416,524	$ 149,831	$ 410,113
Employee Benefits	182,785	196,328	86,430	202,598
S/T	566,356	612,852	236,261	612,711
Materials & Supplies:				
Building Facilities Maintenance	3,048	8,500	2,307	8,500
Utilities	25,132	26,050	13,040	28,050
Rolling Stock Operations	4,452	7,500	1,899	5,000
Other	5,620	10,700	2,628	10,700
Direct Costs:				
Meals	19,725	38,000	11,592	38,000
Program Services	452	35,000	3,529	35,000
Other	8,040	25,475	11,451	21,650
Total	$ 632,825	$ 764,077	$ 282,707	$ 759,611
Revenues				
Intergovernmental:				
Federal Relief Aid	$ -	$ -	$ 3,108	$ -
Senior Citizens Grant	24,299	21,000	7,139	21,000
Nutrition Grant	24,322	35,200	18,350	35,200
Commodity Funding	5,874	6,200	3,100	6,200
Miscellaneous:				
Contributions	1,949	3,000	933	3,000
Sr. Citizens Meals	8,989	20,000	5,272	20,000
Sr. Program Materials Fees	3,552	8,000	3,644	8,000
Other	26,795	12,000	1,340	12,000
Total	$ 95,780	$ 105,400	$ 42,886	$ 105,400
Net Cost	**$ 537,045**	**$ 658,677**	**$ 239,821**	**$ 654,211**

DEPARTMENT REFERENCE PAGE: II-83

YOUTH EMPLOYMENT

DEPT. PROVIDING SERVICE: YOUTH BUREAU

OBJECTIVES:

To help youth between the ages of 14 and 21 prepare to enter the job market by providing job readiness training, related counseling, and support services.

To find temporary, part-time, and full-time job placements for youth and thereby reduce at risk behavior.

To increase the number of jobs received by intensifying job development activities.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Participating youth will successfully complete summer employment	82	82	135	145
	Youth participating in career exploration programs will demonstrate an increase in awareness of careers/trades	230	162	180	200
	Youth participating in employment training programs will demonstrate an increase in job readiness skills	45	91	100	105
	Participating youth will demonstrate increased knowledge in the basics of business development	20	35	27	30
	Participating middle school aged youth will demonstrate increased awareness of employment skills	110	57	70	80

YOUTH EMPLOYMENT

DEPT. PROVIDING SERVICE: YOUTH BUREAU

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 280,666	$ 457,811	$ 242,803	$ 457,911
Employee Benefits	117,144	146,610	70,245	142,295
S/T	397,810	604,421	313,048	600,206
Materials & Supplies:				
Program Supplies	962	3,150	98	3,150
Direct Costs:				
Program Services	300	3,000	-	3,000
Total	$ 399,072	$ 610,571	$ 313,146	$ 606,356
Revenues				
None	$	$	$	$
Net Cost	**$ 399,072**	**$ 610,571**	**$ 313,146**	**$ 606,356**

DEPARTMENT REFERENCE PAGE: II-88

YOUTH PROGRAM MANAGEMENT/ADMINISTRATION

DEPT. PROVIDING SERVICE: YOUTH BUREAU

OBJECTIVES:

To provide the overall management and technical support necessary to efficiently and effectively administer a comprehensive youth service delivery system.

To develop and implement strategies for youth development and disconnected youth prevention.

To develop collaborations and coordinate youth services with other agencies serving youth.

To coordinate the City of White Plains youth service delivery system with regional, County, and State efforts to maximize opportunities for the youth of White Plains.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of programs designed and implemented	45	54	29	70
	No. of grant applications submitted	25	32	20	25
	No. of grant applications approved	25	15	15	20
NY	No. of community collaborations with agencies serving youth	120	120	120	120
	No. of staff supervision sessions per month	58	64	68	68
	No. of special youth programs/conferences	30	34	34	34
	No. of press releases	30	20	20	26
	No. of staff training development seminars	8	10	12	20
NY	No. of program reports and evaluations completed	36	36	36	40

YOUTH PROGRAM MANAGEMENT/ADMINISTRATION

DEPT. PROVIDING SERVICE: YOUTH BUREAU

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 390,169	$ 411,264	$ 193,985	$ 411,264
Employee Benefits	203,092	222,084	109,030	223,157
S/T	593,261	633,348	303,015	634,421
Materials & Supplies	14,313	38,875	6,796	38,850
Direct Costs	9,892	18,675	2,815	18,750
Total	$ 617,466	$ 690,898	$ 312,626	$ 692,021
Revenues				
Intergov't/Federal:				
HUD-CD Block Grant	$ -	$ -	$ 3,200	$ -
Miscellaneous	14,190	-	4,689	-
Total	$ 14,190	$ -	$ 7,889	$ -
Net Cost	**$ 603,276**	**$ 690,898**	**$ 304,737**	**$ 692,021**

DEPARTMENT REFERENCE PAGE: II-88

CITY SUPPORT TO FEDERAL PROGRAMS

DEPT. PROVIDING SERVICE: DEPT. OF PLANNING

OBJECTIVES:

To administer the City's Community Development Block Grant (CDBG) Program in strict compliance with all applicable Federal regulations and pursuant to the requisite Annual Action Plan and Consolidated Plan adopted by the Common Council.

To provide staff support to the Community Development Citizens Advisory Committee (CDCAC).

To prepare the CDBG Consolidated Plan, Annual Action Plans and Annual Performance Reports for the U.S. Department of Housing and Urban Development (HUD) and other reports that may be required by statute or regulation.

To oversee all projects funded with Community Development (CD) funds, and to provide technical assistance to funded public service organizations and neighborhood organizations.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
FED	No. of CD funded programs supervised	27	24	20	20
FED	No. of public service groups receiving technical assistance	30	30	20	20
FED	Support to CDCAC (number of meetings)	6	6	6	6
FED	No. of reports to HUD	2	2	2	2
	No. of reports and resolutions to Common Council	3	3	2	2

CITY SUPPORT TO FEDERAL PROGRAMS

DEPT. PROVIDING SERVICE: DEPT. OF PLANNING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 2,651	$ 2,651	$ 1,292	$ 2,654
Employee Benefits	1,574	1,652	803	1,604
			-	
Total	$ 4,225	$ 4,303	$ 2,095	$ 4,258
Revenues				
Charges for Services:				
Community Development	$ 44,125	$ 27,000	$ 23,395	$ 27,000
Total	$ 44,125	$ 27,000	$ 23,395	$ 27,000
Net Cost	**$ (39,900)**	**$ (22,697)**	**$ (21,300)**	**$ (22,742)**

DEPARTMENT REFERENCE PAGE: II-46

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PHYSICAL RESOURCE DEVELOPMENT

CITY SUPPORT TO URA

DEPT. PROVIDING SERVICE: DEPT. OF PLANNING

OBJECTIVES:

The Urban Renewal Agency is a separate Public Benefit Corporation which is staffed on a hourly reimbursement basis by the staff of the Department of Planning under a Cooperation Agreement with the City of White Plains.

The objectives are:

To carry out the completion of the Central Renewal Project ensuring redevelopment in accordance with contracts and plans approved by the Urban Renewal Agency and the Common Council and in compliance with all applicable Federal and State regulations.

To undertake and carry out such other renewal projects and economic development projects as the Agency and Common Council deem appropriate and in the public interest and as are consistent with Article 15(a) of the General Municipal Law.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
FED	Central Renewal Project NY R:37: No. of hours staff support to Agency	125	125	125	125
NY/WP	Establishment of new urban renewal areas or plans (unassisted)	1	-	-	-
	Parcels purchased	-	3	2	6
	Parcels sold	-	-	-	-
	Parcels subject to development or amendment to contracts	-	1	1	1
	No. of hours of staff support related to unassisted urban renewal areas	350	350	350	350
	Redevelopment Projects approved or amended or extended	1	1	1	1
	Communications & resolutions to Common Council	12	9	10	10

CITY SUPPORT TO URA

DEPT. PROVIDING SERVICE: DEPT. OF PLANNING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 4,418	$ 4,418	$ 2,153	$ 4,423
Employee Benefits	2,624	2,753	1,342	2,671
Total	$ 7,042	$ 7,171	$ 3,495	$ 7,094
Revenues				
Charges for Services:				
WP Urban Renewal Agency	$ 12,959	$ 5,000	$ 6,795	$ 5,000
Total	$ 12,959	$ 5,000	$ 6,795	$ 5,000
Net Cost	**$ (5,917)**	**$ 2,171**	**$ (3,300)**	**$ 2,094**

DEPARTMENT REFERENCE PAGE: II-46

ENGINEERING SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To provide a variety of engineering and construction services designed to protect public safety and welfare, while maintaining a high quality of service and efficiency.

To develop high quality projects completed within the allocated construction schedule and budget.

To maintain cooperative professional relationships with the public, City entities and non-City entities (e.g. consulting engineers, utility companies, contractors, developers, suppliers and outside government agencies).

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Contracts administered	70	50	70	70
	Information requested/furnished	2,300	1,500	2,000	2,000
	GIS, orthographic and design map requests or plots	1,900	1,200	1,900	1,900
	Municipal plans/projects prepared/reviewed	125	120	125	125
	Reviews for Common Council & other Boards & Commissions	100	97	100	100
	Reviews for City departments	320	310	320	320
	Govt. agencies/utility co. plans/projects reviews	25	17	25	25
	Code compliance reviews/investigations	40	30	40	40
	Backflow device reviews/approvals	30	44	45	45
	Construction projects inspected	200	275	300	300
	Studies/surveys/research prepared	80	70	80	80
	Infrastructure drawings updated/created	70	55	70	70
	Engineering documents reviewed/created/ updated	130	190	130	130
	Engineering documents digitally archived	3,000	1,000	3,000	3,000
	FOIL requests	20	37	40	40
	SWPPP's/SWMP's reviewed/prepared	50	55	60	60
	Witness MS4 soil testing	80	85	100	100
	Field Investigations	150	200	200	200
	Flood Permitting Review/ Inspections	1	-	1	1
	Outfall inspections	100	-	50	50
	Sediment Erosion Control Inspections (Site Plan & SWPPP)	500	360	300	300

ENGINEERING SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 1,861,237	$ 1,934,068	$ 936,693	$ 1,935,168
Employee Benefits	906,443	973,095	471,785	919,343
S/T	2,767,680	2,907,163	1,408,478	2,854,511
Materials & Supplies	20,773	23,485	8,691	24,400
Direct Costs	4,962	6,925	4,650	4,297
Equipment	-	124,363	84,552	40,000
Total	$ 2,793,415	$ 3,061,936	$ 1,506,371	$ 2,923,208
Revenues				
Charges for Services	$ 224,719	$ 50,000	$ 12,580	$ 30,000
Licenses & Permits	92,650	85,000	55,100	85,000
Fines & Forfeitures	25,811	300	-	300
Miscellaneous	37	-	726	-
Total	$ 343,217	$ 135,300	$ 68,406	$ 115,300
Net Cost	**$ 2,450,198**	**$ 2,926,636**	**$ 1,437,965**	**$ 2,807,908**

DEPARTMENT REFERENCE PAGE: II-68

PLANNING SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PLANNING

OBJECTIVES:

To develop proposals and provide advice to the Common Council and to City boards, commissions and agencies on long-range planning and physical development of the City of White Plains, including responsibility for updating the City's Comprehensive Plan.

On referral, and on initiation of the Department, to provide advice to the Common Council and City boards and commissions on land development, zoning, special permit and site plan proposals.

To maintain statistical information, and respond to public information inquires.

To develop a program for the City to promote economic development, to stabilize and, ultimately, enlarge the City's tax base.

To provide professional and technical support to various City boards and commissions and to other agencies, both permanent and ad hoc, and various committees appointed by the Mayor and Common Council.

To administer the NYS Administrative Charges for units covered under the Emergency Tenant Protection Act of 1974, as amended.

To determine eligibility of senior citizens for the Senior Center Rent Increase Exemption (SCRIE) program, also known as the Rent Abatement Program and to administer the City's Affordable Rental Housing Program (ARHP) and the Affordable Home Ownership Program (AHOP).

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of City boards, commissions, committees and agencies receiving technical support	10	10	10	10
	Common Council (meetings attended)	25	25	20	20
	Planning Dept. reports to Common Council	80	80	80	80
	Planning Board reviews and applications	29	43	36	36
	Zoning Board of Appeals case reviews	31	32	30	30
	Environmental Officer reports	109	115	96	96
	Tree Committee reports & site visits	15	-	-	-
	No. of existing ARHP Units	160	234	200	200
	No. of existing ARHP Tenant Recertification Reviews	160	234	200	200
	No. of ARHP New Application Reviews	185	416	300	300
	ARHP New Project Initiation (no. of units)	289	289	200	200
	No. of AHOP inquires	1,240	1,705	1,300	1,300
NY/WP	No. of ETPA units	2,436	2,750	2,700	2,700
	No. of qualified SCRIE program participants	24	22	20	20
	Dollar value of SCRIE abatements	$ 50,000	$ 50,000	$ 50,000	$ 50,000

PLANNING SERVICES

DEPT. PROVIDING SERVICE: DEPT. OF PLANNING

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures				
Salaries & Wages	$ 723,242	$ 762,396	$ 367,452	$ 765,573
Employee Benefits	279,355	304,471	143,967	274,619
S/T	1,002,597	1,066,867	511,419	1,040,192
Materials & Supplies	8,480	12,445	5,344	12,100
Direct Costs:				
NYS ETPA	48,320	56,000	56,000	56,000
Rent Abatement	35,659	50,000	12,538	50,000
Other	20,635	33,000	32,326	17,400
Equipment	-	2,303	603	42,303
Total	$ 1,115,691	$ 1,220,615	$ 618,230	$ 1,217,995
Revenues				
Licenses and Permits:				
Subdivision Filing Fees	$ 8,119	$ 6,000	$ 4,500	$ 6,000
Miscellaneous:				
Emergency Tenant Protection Act	93,800	98,000	98,000	95,000
Other	-	-	5,170	-
Total	$ 101,919	$ 104,000	$ 107,670	$ 101,000
Net Cost	**$ 1,013,772**	**$ 1,116,615**	**$ 510,560**	**$ 1,116,995**

DEPARTMENT REFERENCE PAGE: II-46

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LIBRARY FUND

The Library Fund was established by the Common Council effective July 1, 1979 as a special revenue fund to account for the operations of the White Plains Public Library. The Library's services are provided to residents and non-residents alike at no cost to the user. A significant number of the Library's users are non-residents who indirectly support the Library through the City's sales tax. The City provides in its proposed budget 99.1% of the resources needed to operate the Library, same as the current fiscal year.

The proposed Library Fund budget for FY 2022-2023 totals $6.8 million and includes total salaries and benefits of $4.7 million, which represents 69.3% of the total budget. The total for salaries and benefits is exclusive of monies needed for merit increases which have not been determined at this time. Funds for these purposes have been included in the City's reserve for financing and will be moved to the Library Fund once they have been approved (after budget adoption).

Materials and supplies are budgeted at $941,216, an increase of 19.2% from the current year budget. Included in this amount are utility costs and the costs of books, periodicals and other materials distributed by the Library to its patrons. Direct costs in the Library Fund are proposed at $421,362, an increase of 9.9%. Included in this total is the Library's required FY 2022-2023 contribution to the Self Insurance Fund ($40,625), service contracts ($189,358), security guards ($103,550) and on-line subscription services ($43,946). The proposed contribution to the Debt Service Fund of $694,557 reflects a decrease of 1.1% from the current year. Approximately 10.2% of the Library's FY 2022-2023 proposed budget is dedicated to debt service.

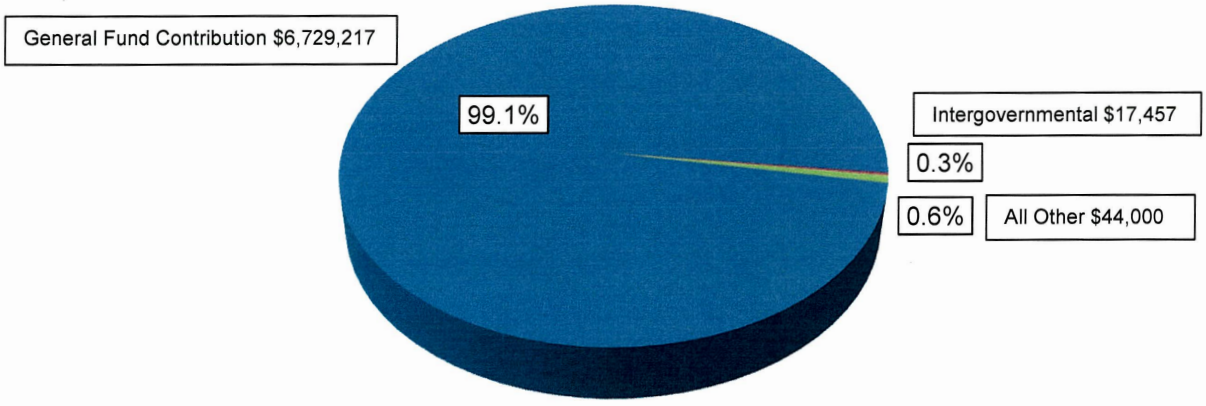
The components of the Library Fund revenue budget include intergovernmental, charges for services, miscellaneous revenues, the contribution from the General Fund, and an appropriation of the Library's fund balance. The proposed budget includes a contribution of $6.7 million from the City's General Fund. There is an appropriation of fund balance of $40,000 and other revenues are budgeted at $21,457.

The following chart illustrates the trends of Library Fund revenue for the most recent five year period.

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Projected FY 2022	Proposed FY 2023
Intergovernmental	$17,913	$19,922	$17,461	$17,457	$17,457
Charges for Services	36,346	2,436	381	800	2,000
General Fund Contribution	6,425,075	6,297,594	6,407,805	6,591,163	6,729,217
All Other	39,351	36,237	1,644	3,102	42,000
Total	$6,518,685	$6,356,189	$6,427,291	$6,612,522	$6,790,674

LIBRARY FUND

REVENUES: $6,790,674



EXPENDITURES: $6,790,674

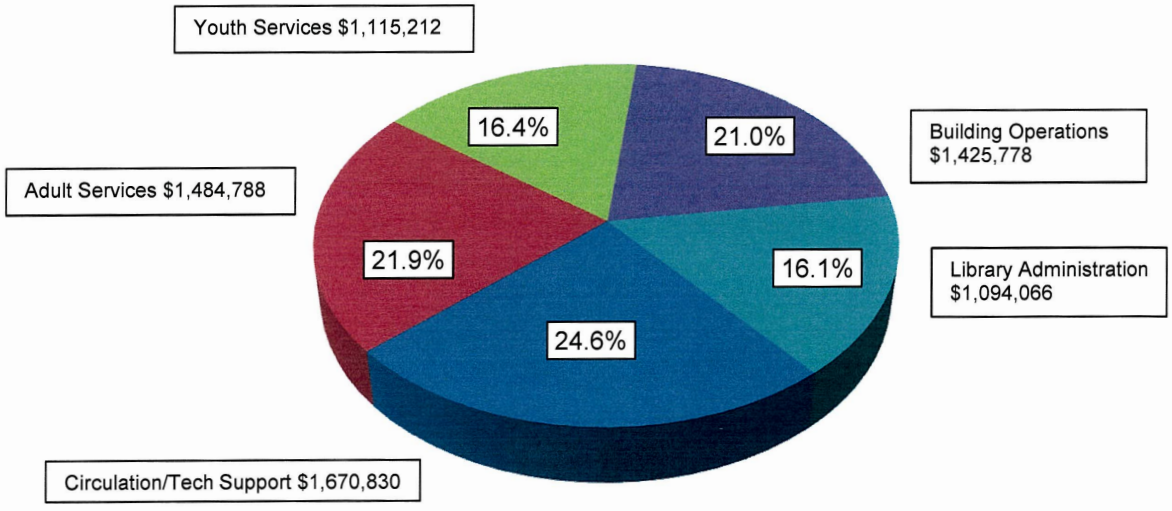


Exhibit IV.1

WHITE PLAINS PUBLIC LIBRARY FUND

DEPARTMENT DESCRIPTION:

The White Plains Public Library is a dynamic, civic resource that enables all members of the community to engage in lifelong learning, find inspiration and build citizenship by providing:

- free and open access to knowledge
- personal guidance in its use
- formal and informal opportunities for learning and cultural exchange, the exploration of ideas, entertainment and fun

Through the planning and action of the Staff and Trustees, the Library will:

- play a vigorous role in the life of the City as a center of information, education, cultural and recreational enrichment
- encourage and market the Library's services
- provide the greatest possible access through hours of service, an up-to-date website, social networking, and other means of delivery
- employ and develop a staff that ensures the Library's success
- offer an up-to-date collection that is responsive to the community's needs, well organized and maintained, and aggressively promoted
- carry out its program of services in a comfortable, attractive and safe building and grounds

ACTIVITIES PERFORMED:

Title	Activity Code	Net Cost FY 20-21 Actual	Net Cost FY 21-22 Revised Budget 12/31/21	Net Cost FY 22-23 Proposed Budget	Reference Page
Library Administration	L001	$ 1,033,021	$ 1,089,656	$ 1,076,609	IV-6
Circulation/Technical Support	L002	1,601,332	1,688,535	1,688,830	IV-8
Adult Services	L003	1,442,359	1,441,142	1,482,788	IV-10
LibraryYouth Services	L004	1,045,898	1,098,174	1,115,212	IV-12
Library Building Operations	L005	1,273,085	1,317,046	1,425,778	IV-14
		$ 6,395,695	$ 6,634,553	$ 6,789,217	

WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES-
FULL TIME POSITIONS:

		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	**Grade**	**Authorized**	**Filled**	**Vacant**	**Authorized**	**Filled**	**Vacant**
Library Director	Appt.	1	1	-	1	1	-
Assistant Library Director	M/C17	1	1	-	1	1	-
Business Manager	M/C11	1	1	-	1	1	-
Librarian IV	16	1	1 *	-	1	1 *	-
Librarian III	14	3	3	-	3	3	-
Librarian II	12	7	7 *	-	7	7 *	-
PC Network Technician	12	1	1	-	1	1	-
Librarian I	10	6	6	-	6	6	-
Chief Library Clerk	9	1	1	-	1	1	-
Library Assistant	9	2	-	2	2	-	2
Digital Media Specialist-Library	9	1	1	-	1	1	-
Departmental Secretary I	8	1	1	-	1	1	-
Library Media Technician	6	1	1	-	1	1	-
Senior Library Clerk	6	2	1	1	2	1	1
Library Clerk	3	6	5	1	6	5	1
		35	31	4	35	31	4

* One or more positions underfilled

WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES-
SUMMARY

Expenditures:	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Salaries & Wages	$ 2,898,191	$ 3,097,173	$ 1,445,808	$ 3,101,394
Employee Benefits	1,559,051	1,658,817	802,965	1,601,395
Materials & Supplies:				
Book & Non-Book Materials	431,028	330,420	136,576	376,190
Building Maintenance Supplies/Repairs	57,811	41,065	7,473	42,325
Utilities	310,889	331,460	110,991	411,026
Software	62,986	63,997	32,831	83,213
Other	26,354	22,688	17,750	28,462
Direct Costs:				
Service Contracts	174,022	185,949	185,177	189,358
Security Guards	61,746	100,087	34,685	103,550
Program Services	3,289	3,840	3,102	3,375
Library Program Activities	24,280	5,000	1,401	35,000
On-line Subscription Service	47,191	45,358	28,950	43,946
SIF Contribution	43,241	37,705	37,705	40,625
Other	5,328	5,417	4,987	5,508
Equipment	1,969	-	-	20,750
Transfer to Debt Service Fund	707,805	702,569	127,885	694,557
Reserve for Financing	-	16,658	-	10,000
Total Expenditures	$ 6,415,181	$ 6,648,203	$ 2,978,286	$ 6,790,674
Revenues:				
Intergovernmental Revenues	$ 17,461	$ 11,650	$ 15,712	$ 17,457
Charges for Services	381	2,000	375	2,000
Miscellaneous Revenues:				
Rents and Commissions	221	-	-	-
Other	1,423	-	2,373	2,000
Total Program Generated Revenues	19,486	$ 13,650	$ 18,460	$ 21,457
Net Cost	**$ 6,395,695**	**$ 6,634,553**	**$ 2,959,826**	**$ 6,769,217**
Other Financing Sources:				
Appropriation of Fund Balance	$ -	$ 43,390	$ -	$ 40,000
General Fund Contribution	6,407,805	6,591,163	2,787,885	6,729,217
Total Other Financing Sources	$ 6,407,805	$ 6,634,553	$ 2,787,885	$ 6,769,217
Excess of Revenues & Other Sources Over (Under) Expenditures & Other Uses	$ 12,110	$ -	$ (171,941)	$ -

LIBRARY ADMINISTRATION

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

OBJECTIVES:

Provide the City of White Plains with best-in-class library services.

With the Library Board, develop a three-year operational plan, with action steps to enact the plan, and align resources to support the plan.

Engage in rigorous quantitative and qualitative analysis to support continuous improvement in library operations.

Foster relationships with community and non-profit organizations, governmental agencies, library networks, professional associations and the business community to broaden resources and expand services.

Recruit, hire, and develop a skilled and responsive staff that values innovation while providing a work environment that encourages their success.

Administer the business affairs of the library: prepare the budget, control expenditures, negotiate with vendors, seek efficiencies in operations and procedures.

Develop a public relations program to increase the community's awareness of the full range of library services.

Work with the Library Board, Friends, Foundation and others to secure funds to enhance library services.

Work with other City agencies and local non-profits to maximize use at the Library building and promote the Library as a community center for the City.

Participate in the leadership of the Westchester Library System and the continued development of shared library services in Westchester.

PERFORMANCE MEASURES:

Mandate	Task/Measure *	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Meetings with the Library Board	12	12	12	12
	Other meetings attended (City, Professional, Community)	360	360	360	360
	Claim vouchers issued	150	190	150	175
	Requisitions/direct claims prepared	150	180	150	175
	Public information materials issued:				
	Flyers, calendars, brochures, booklists produced	12	273	665	800
	Flyers & calendars distributed (est)	150,000	150,000	150,000	150,000
	E-newsletters	700,000	774,748	800,000	800,000

* Library construction and pandemic during FY 2020 & 2021

LIBRARY ADMINISTRATION

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures:				
Salaries & Wages	$ 486,775	$ 504,475	$ 240,634	$ 504,475
Employee Benefits	501,750	530,391	258,423	524,098
S/T	988,525	1,034,866	499,057	1,028,573
Materials & Supplies	8,966	2,700	4,613	7,800
Direct Costs:				
Service Contracts	5,173	4,800	611	2,400
SIF Contribution	43,241	37,705	37,705	40,625
Other	4,577	4,577	4,577	4,668
Reserve for Financing	-	16,658	-	10,000
Total Expenditures	**$ 1,050,482**	**$ 1,101,306**	**$ 546,563**	**$ 1,094,066**
Revenues:				
Intergovernmental:				
Library - Other Libraries	$ 17,461	$ 11,650	$ 15,712	$ 17,457
Miscellaneous:				
Rents and Commissions	-	-	-	-
Other	-	-	100	-
Total Revenues	**$ 17,461**	**$ 11,650**	**$ 15,812**	**$ 17,457**
Net Cost	**$ 1,033,021**	**$ 1,089,656**	**$ 530,751**	**$ 1,076,609**
Other Financing Sources:				
Appropriation of Fund Balance	$ -	$ 43,390	$ -	$ 40,000
General Fund Contribution	5,700,000	5,888,594	2,660,000	6,034,660
Total Other Financing Sources	**$ 5,700,000**	**$ 5,931,984**	**$ 2,660,000**	**$ 6,074,660**

DEPARTMENT REFERENCE PAGE: IV-3

CIRCULATION/TECHNICAL SUPPORT

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

OBJECTIVES:

Provide the technology (hardware, software, network, partner solutions) that enables excellent public services and effective library management.

Support seamless operations between the White Plains Library and the Westchester Library System.

Provide excellent customer service supporting the circulation of materials, both analog and digital, and the use of technology.

Maintain an accurate inventory of library users and holdings and the appropriate measure to secure holdings.

House and maintain collections to maximize their full use.

Continue to evaluate outcomes and workflow to improve efficiency, provide staff training as needed.

Seek out new solutions within the industry that can help streamline materials handling and library operations, including the use of downloadable and streaming materials.

PERFORMANCE MEASURES:

Mandate	Task/Measure *	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	Items added/materials processed	20,000	15,137	16,000	18,000
NY	Items removed	4,000	34,418	29,000	20,000
NY	Collection size (cataloged items)	250,000	227,710	230,000	230,000
NY	Total turnstile estimate	150,000	19,323	102,000	200,000
NY	Total circulation - checkouts	440,000	274,158	353,000	425,000
NY	Total registered borrowers	30,000	31,220	32,800	34,000
	New patrons registered	2,000	967	2,000	2,000
NY	Interlibrary loans sent and received	100,000	71,117	75,000	90,000
	Electronic services:				
	Onsite user sessions	48,000	833	470,000	500,000
	Offsite (remote) user sessions	600,000	415,233	630,000	675,000

* Library construction and pandemic during FY 2020 & 2021

CIRCULATION/TECHNICAL SUPPORT

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures:				
Salaries & Wages	$ 1,005,010	$ 1,058,710	$ 487,216	$ 1,048,710
Employee Benefits	483,984	508,063	246,646	487,740
S/T	1,488,994	1,566,773	733,862	1,536,450
Materials & Supplies:				
Software	62,986	63,997	32,831	83,213
Other	10,887	12,338	9,865	12,782
Direct Costs:				
Service Contracts	34,630	41,587	26,139	14,260
Program Services	3,289	3,840	3,102	3,375
Equipment	1,969	-	-	20,750
Total Expenditures	**$ 1,602,755**	**$ 1,688,535**	**$ 805,799**	**$ 1,670,830**
Revenues:				
Charges for Services:				
Library Fines	$ 1,323	$ -	$ 2,271	$ 2,000
Miscellaneous	100	-	2	-
Total Revenues	**$ 1,423**	**$ -**	**$ 2,273**	**$ 2,000**
Net Cost	**$ 1,601,332**	**$ 1,688,535**	**$ 803,526**	**$ 1,668,830**

DEPARTMENT REFERENCE PAGE: IV-3

ADULT SERVICES

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

OBJECTIVES:

Provide a full-range of informational, cultural, educational, and recreational library services to patrons for self-improvement, personal growth, and enrichment.

Deliver effective and timely customer service through a variety of channels.

Develop and maintain up-to-date collections that respond to community needs.

Provide formal and informal learning opportunities through classes, workshops, one-on-one training and reference services. Instruct users in library resources and information technology.

Develop collections and services to support literacy and English language acquisition, citizenship, and workforce and local business development.

Participate in community partnerships to both increase public awareness of the library and ensure that the library is responding to the community.

PERFORMANCE MEASURES:

Mandate	Task/Measure *	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	Adult Services turnstile (estimate)	150,000	12,820	57,000	100,000
NY	Adult circulation (check-outs)	400,000	219,680	250,000	300,000
NY	Adult registration	25,000	24,405	25,135	25,000
NY	Adult reference questions	75,000	24,261	41,000	75,000
	General assistance	70,000	6,396	15,000	70,000
	Magazines requested	-	3,660	7,100	8,000
	Outreach to local organizations (# of contacts)	500	698	650	650
	Homebound visits	-	-	5	10
	Partnership activities	300	-	-	-
	Participants in partnership activities	1,500	-	-	-
NY	Adult library programs & class visits	1,500	736	1,000	1,500
NY	Attendance at Adult Library programs	8,000	6,249	6,800	8,000
NY	Meeting Room use	-	-	-	-
NY	Attendance at meetings	-	-	-	-
	Museum Gallery Exhibits	2	2	4	4
	Exhibits, book displays, booklists	100	160	200	200
	Computer users	5,000	80	9,100	20,000

* Library construction and pandemic during FY 2020 & 2021

ADULT SERVICES

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures:				
Salaries & Wages	$ 714,368	$ 781,736	$ 354,321	$ 775,825
Employee Benefits	291,260	316,029	149,475	296,977
S/T	1,005,628	1,097,765	503,796	1,072,802
Materials & Supplies:				
Book & Non-Book Materials	365,896	290,420	121,634	328,190
Other	1,669	3,700	2,128	3,900
Direct Costs:				
Service Contracts	749	899	899	950
On-line subscription service	47,191	45,358	28,950	43,946
Library Program Activities	21,828	5,000	1,401	35,000
Total Expenditures	**$ 1,442,961**	**$ 1,443,142**	**$ 658,808**	**$ 1,484,788**
Revenues:				
Charges for Services	$ 381	$ 2,000	$ 375	$ 2,000
Miscellaneous:				
Rents and Commissions	221	-	-	-
Total Revenues	**$ 602**	**$ 2,000**	**$ 375**	**$ 2,000**
Net Cost	**$ 1,442,359**	**$ 1,441,142**	**$ 658,433**	**$ 1,482,788**

DEPARTMENT REFERENCE PAGE: IV- 3

YOUTH SERVICES

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

OBJECTIVES:

Promote lifelong learning, family literacy, and an appreciation of reading by encouraging families and children to make regular use of the library and its resources and programs.

Create a culture of inclusion and acceptance by providing access to information, resources, programs, languages, and services that reflect the diversity of White Plains. Celebrate the many cultures and traditions that comprise the White Plains community.

Enhance the lives of White Plains community youth through opportunities for playful learning, exploration of the arts and technologies, and entertaining and educational programming.

Select, maintain, and promote collections, programs, electronic resources, and reference services to youth from birth through teenage years, as well as parents and caregivers. Develop a continuum of family-centered and developmentally appropriate services for children, teens, caregivers and those who work with them.

Through collections, programs, and activities: prepare pre-school children to enter school ready to read and promote the critical role of parents and caregivers as their child's first teacher; and provide support and resources for the learning success of students, while also creating opportunities for exploratory learning and recreation.

Collaborate with the White Plains Public Schools to help support the school's mission, curriculum and initiatives.

Collaborate with the community and other partners to provide programs and services that meet the needs of White Plains' youth and families.

Provide youth and families with an introduction and access to technology, including the appropriate use of online resources; and new and emerging technolnolgies in order to create a future-ready community.

Deliver excellent customer service and provide expert guidance in the use of library resources and information technology.

Stay abreast of current research and trends in reading and literacy; library programs and services; and new and emerging technologies, and develop programs and services accordingly.

PERFORMANCE MEASURES:

Mandate	Task/Measure *	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
NY	Youth Services turnstile (estimate)	30,000	6,503	25,600	45,000
NY	Youth Services circulation - checkouts	200,000	54,478	105,000	175,000
NY	Youth Services registration	7,000	6,815	7,000	7,000
NY	Youth Services reference questions	5,000	4,246	13,500	18,000
	General assistance	3,000	3,655	10,000	25,000
	Exhibits, book displays, booklists	200	113	400	400
	Outreach to local organizations (# of contacts)	1,800	657	800	1,000
	Programs & class visits	500	1,949	2,000	2,000
	Attendance at Programs	6,000	5,276	6,000	6,000
	Computer users	2,000	-	-	-

* Library construction and pandemic during FY 2020 & 2021

LIBRARY YOUTH SERVICES

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures:				
Salaries & Wages	$ 691,631	$ 750,752	$ 363,637	$ 771,384
Employee Benefits	281,982	303,622	148,421	292,028
S/T	973,613	1,054,374	512,058	1,063,412
Materials & Supplies:				
Book & Non-Book Materials	65,132	40,000	14,942	48,000
Other	4,701	3,800	1,079	3,800
Direct Costs:				
Other	2,452	-	-	-
Total Expenditures	**$ 1,045,898**	**$ 1,098,174**	**$ 528,079**	**$ 1,115,212**
Revenues:				
None	$ -	$ -	$ -	$ -
Net Cost	**$ 1,045,898**	**$ 1,098,174**	**$ 528,079**	**$ 1,115,212**

DEPARTMENT REFERENCE PAGE: IV-3

LIBRARY BUILDING OPERATIONS

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

OBJECTIVES:

Provide heating, lighting, cooling and cleaning of the Library building for safety, efficiency, and comfort.

Monitor condition of building, grounds, furnishings, library and building equipment and take appropriate action to correct problems and malfunctions.

Communicate issues with Library Administration.

Provide a full range of maintenance support for day-to-day Library activities.

Coordinate with Public Works in carrying out general maintenance and repairs.

Cooperate with Public Works in the planning and implementation of capital projects to protect the City's investment in and public enjoyment of the Library building and grounds.

Ensure public safety and enjoyment of Library facilities.

PERFORMANCE MEASURES:

Mandate	Task/Measure *	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	General cleaning and maintenance	81,000 sq. ft.	81,000 sq. ft.	81,000 sq. ft.	81,000 sq. ft.
	Meeting room setups	-	-	12	-
	Security coverage against hours of operation	98%	98%	98%	98%
	Days open	300	289	345	345

* Library construction and pandemic during FY 2020 & 2021

LIBRARY BUILDING OPERATIONS

DEPT. PROVIDING SERVICE: WHITE PLAINS PUBLIC LIBRARY

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenditures:				
Salaries & Wages	$ 407	$ 1,500	$ -	$ 1,000
	75	712	-	552
S/T	482	2,212	-	1,552
Materials & Supplies:				
Building Maintenance Supplies/Repairs	57,942	41,215	7,538	42,505
Utilities	310,889	331,460	110,991	411,026
Direct Costs:				
Service Contracts	133,470	138,663	157,528	171,748
Security Guards	61,746	100,087	34,685	103,550
Other	751	840	410	840
Transfer to Debt Service Fund	707,805	702,569	127,885	694,557
Total Expenditures	**$ 1,273,085**	**$ 1,317,046**	**$ 439,037**	**$ 1,425,778**
Revenues:				
None	$ -	$ -	$ -	$ -
Net Cost	**$ 1,273,085**	**$ 1,317,046**	**$ 439,037**	**$ 1,425,778**
Other Financing Sources:				
General Fund Contribution	$ 707,805	$ 702,569	$ 127,885	$ 694,557
Total Other Financing Sources	**$ 707,805**	**$ 702,569**	**$ 127,885**	**$ 694,557**

DEPARTMENT REFERENCE PAGE: IV-3

LIBRARY FUND

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	FY 20-21 Actual [1]	FY 2021-2022 Revised Budget 12/31/21	FY 2021-2022 Projected Actual 06/30/22	FY 22-23 Proposed Budget
Revenues & Other Sources:				
Intergovernmental Revenues	$ 17,461	$ 11,650	$ 17,457	$ 17,457
Charges for Services	381	2,000	800	2,000
Miscellaneous Revenues	1,644	-	3,102	2,000
Transfer In -				
General Fund Contribution	6,407,805	6,591,163	6,591,163	6,729,217
Appropriation of Fund Balance	-	43,390		40,000
Total Revenues & Other Sources	6,427,291	$ 6,648,203	6,612,522	$ 6,790,674
Expenditures & Other Uses:				
Personal Services	2,898,191	$ 3,097,173	3,058,773	$ 3,101,394
Employee Benefits	1,559,045	1,658,817	1,658,216	1,601,395
Materials & Supplies	889,068	789,630	767,503	941,216
Direct Costs	359,097	383,356	379,498	421,362
Equipment	1,969	-	-	20,750
Transfer to Debt Service Fund	-	702,569	-	694,557
Reserve for Financing	-	16,658	-	10,000
Total Expenditures & Other Uses	5,707,370	$ 6,648,203	5,863,990	6,790,674
Excess of Revenues & Other Sources Over/(Under) Expenditures & Other Uses	719,921		748,532	
Other Financing Sources (Uses)-				
Transfer to Debt Service Fund	(707,805)		(702,569)	
Net Change in Fund Balance	12,116		45,963	
Fund Balance at Beginning of Year	122,764		134,880	
Fund Balance at End of Year	$ 134,880		$ 180,843	

[1] City of White Plains Comprehensive Annual Financial Report, July 1, 2020 - June 30, 2021, modified for budgetary presentation

SELF INSURANCE FUND

The Self Insurance Fund (SIF) was established by the Common Council effective July 1, 1985 as an internal service fund to account for the resources employed in administering the City's insurance program which is primarily self-insured.

The self insurance program is managed by the Commissioner of Finance. The City also contracts with a third-party administrator to process liability and workers' compensation claims and assist the City in establishing reserves. In addition, the City hires an actuary to review the adequacy of its reserves. The City's Law Department is also actively involved in resolving general liability claims. Risk management is a key component of the City's self-insurance program. Each year, a number of training sessions and inspections are held to minimize risk and other circumstances that lead to accidents.

White Plains is self-insured for liability, workers' compensation and unemployment benefits. When it is prudent and cost-effective, the City purchases policies in the marketplace for such coverage as public officials' liability, property insurance and a stop-loss policy for workers' compensation. The City also purchases an excess liability policy for any liability claim settlements in excess of $1 million to a maximum of $10 million. The bulk of the City's exposure, however, is self-insured.

Based upon the actuarial determinations of risk provided by the City's insurance consultant and the other costs of the program, a total budget of $5.2 million has been proposed for fiscal year 2022-2023. Of this amount, $5.0 million is provided for insurance premiums, claims and reserves with the remaining $197,139 available to administer the program. Insurance costs will increase by 3.9% and administrative costs will decrease 32.3% from the FY 2021-2022 revised budget to the FY 2022-2023 proposed budget.

The current proposed budget includes a 1.8% increase in contributions from the operating funds due to increased costs which have increased claims loss reserve requirements. User charges will provide all of the revenue in the proposed budget. Of the user charges that will be assessed, approximately 94.5% will be provided from the General Fund.

The Self Insurance Fund ended fiscal year 2020-2021 with a deficit of $24,737, down $503,888 from the June 30, 2020 deficit of $528,625. Projections for June 30, 2022 indicate that the deficit will be eliminated by the end of the current fiscal year.

The following chart illustrates the trend of revenues in the Self Insurance Fund for the most recent five year period:

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Projected FY 2022	Proposed FY 2023
User Fees	$7,018,838	$6,287,250	$5,888,755	$5,123,167	$5,217,144
Miscellaneous	35,681	34,176	490,024	209,711	-
Interest Income	272,368	268,658	75,909	14,975	-
Total	$7,326,887	$6,590,084	$6,454,688	$5,347,853	$5,217,144

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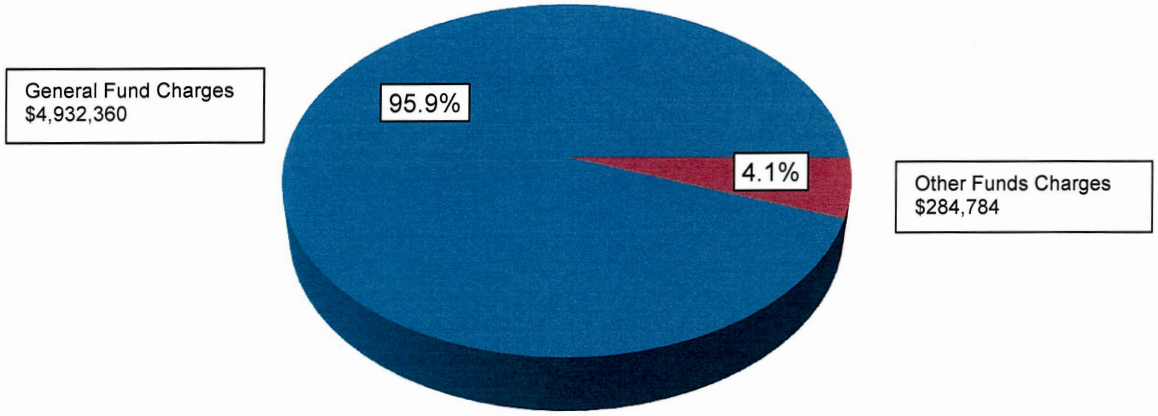
SELF INSURANCE FUND

REVENUES: $5,217,144



EXPENDITURES: $5,217,144

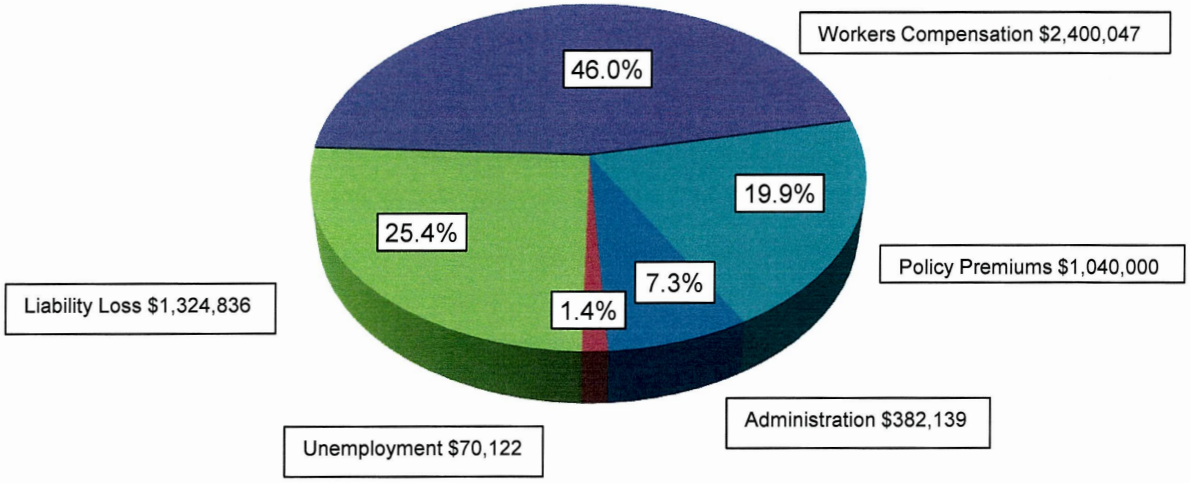


Exhibit IV.2

SELF INSURANCE FUND

DEPARTMENT DESCRIPTION:

The City of White Plains is self-insured for liability, workers compensation and unemployment benefits. Other risks are insured through commercial carriers. The Department of Finance is responsible for administering the City's insurance program and for providing risk management services.

The primary objective of the insurance program is to maintain sufficient commercial insurance and self-insurance reserves to protect the City of White Plains so that it may fulfill its responsibilities to the people of White Plains. Key to meeting this objective is a sound risk management safety/loss control program designed to identify and correct potential hazards and thereby reduce risk exposure.

ACTIVITIES PERFORMED:

Title	Activity Code	Reference Page
Risk Management	A043	IV-22
Self Insurance	SI	IV-24

REQUIRED RESOURCES-

FULL TIME POSITIONS:

		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Insurance/Risk Manager	M/C17	1	-	1	1	-	1
		1	-	1	1	-	1

SELF INSURANCE FUND

REQUIRED RESOURCES-
SUMMARY

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Administration:				
Salaries & Wages	$ -	$ 18,000	$ -	$ 18,000
Employee Benefits	16,844	18,439	6,744	19,492
Materials & Supplies	-	100	-	100
Direct Costs	153,585	159,547	84,516	344,547
Reserve for Financing	-	95,000	-	-
Total Administration	170,429	291,086	91,260	382,139
Insurance:				
Workers' Compensation	4,136,043	3,104,828	1,701,677	2,400,047
Unemployment Benefits	15,593	40,254	10,000	70,122
General Liability	1,271,605	1,268,000	1,124,595	1,920,836
Public Officials' Liability	155,333	185,000	162,102	192,000
Policy Premiums	227,216	234,000	245,104	252,000
Total Insurance	5,805,790	4,832,082	3,243,478	4,835,005
Total Expenses	**$ 5,976,219**	**$ 5,123,168**	**$ 3,334,738**	**$ 5,217,144**
Revenues:				
Charges for Services:				
General Fund	$ 5,649,487	$ 4,914,536	$ 4,914,535	$ 4,932,361
Library Fund	43,241	37,705	37,705	40,625
Water Fund	132,625	115,645	115,645	124,596
Sewer Fund	57,662	50,280	50,280	114,171
Cable TV Fund	5,740	5,002	5,002	5,391
Miscellaneous:				
Insurance Recovery	470,932	-	121,203	-
Other	19,092	-	(22,533)	-
Interest	75,909	-	14,400	-
Total Revenues	**$ 6,454,688**	**$ 5,123,168**	**$ 5,236,237**	**$ 5,217,144**

RISK MANAGEMENT

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To administer the City's liability, workers' compensation and unemployment self insurance programs in a fiscally prudent manner.

To systematically and continuously identify accidental loss exposure to the City, analyze the exposure in terms of frequency and severity probabilities, apply sound risk control and loss prevention procedures, and finance the risk consistent with financial resources.

To reduce insurance claims against the City by administering a City-wide Safety and Loss Control Program and the New York State Department of Labor-Division of Safety and Health (NYSDOL-DOSH) Program.

To protect the interests of the people of White Plains by reviewing and processing all insurance claims in a thorough and timely manner.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Total Claims Processed:				
NY	Workers' Compensation	80	134	100	100
NY	Liability	7	15	20	20
NY	Unemployment Insurance	90	100	70	70
WP	No. of safety training sessions conducted	1	-	1	1
WP	Risk exposure surveys	1	-	1	1
WP	Safety and Loss Control Committee meetings held	1	-	1	1
WP	Safety and Loss Departmental meetings held	1	-	1	1
FED	Summary Work Related Injury and Illnesses (Form 300A) (OSHA)	1	1	1	1
NY	Summary Work-Related Injury and Illnesses (Form SH-900.1) (PESH)	10	20	20	20

Note: The risk management safety program is under review. The training sessions, risk exposure surveys, and safety and loss control committee meetings and safety and loss departmental meetings are being evaluated. Maintenance of OSHA and PESH logs are new measures.

RISK MANAGEMENT

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Salaries & Wages	$ -	$ 18,000	$ -	$ 18,000
Fringe Benefits	16,844	18,439	6,744	19,492
Benefit Obligations	-	-	-	-
S/T	16,844	36,439	6,744	37,492
Materials & Supplies	-	100	-	100
Direct Costs:				
Financial & Auditing	10,340	10,547	10,340	10,547
Program Services	75	1,000	-	1,000
Insurance Claim Services	140,450	145,000	74,176	145,000
Appraisal Services	2,720	3,000	-	3,000
Workers' Comp. Board Assessments	177,204	200,000	100,000	185,000
Reserve for Financing	-	95,000	-	-
Total Expenses	**$ 347,633**	**$ 491,086**	**$ 191,260**	**$ 382,139**
Revenues:				
Charges for Services:				
General Fund	$ 473,280	$ 474,673	$ 474,672	$ 366,303
Library Fund	2,951	2,963	2,963	2,859
Water Fund	9,074	9,107	9,107	8,787
Sewer Fund	3,944	3,959	3,959	3,820
Cable TV Fund	382	384	384	370
Interest Income	69,009	-	10,950	-
Total Revenues	**$ 558,640**	**$ 491,086**	**$ 502,035**	**$ 382,139**

DEPARTMENT REFERENCE PAGE: IV-20

SELF INSURANCE

DEPT. PROVIDING SERVICE: DEPT. OF FINANCE

OBJECTIVES:

To provide the financial resources necessary to administer the City's Self Insurance Program.

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Direct Costs:				
Workers' Compensation	$ 3,958,839	$ 2,904,828	$ 1,601,677	$ 2,400,047
Unemployment Benefits	15,593	40,254	10,000	70,122
General Liability	1,271,605	1,268,000	1,124,595	1,920,836
Public Officials' Liability	155,333	185,000	162,102	192,000
Policy Premiums	227,216	234,000	245,104	252,000
Total Expenses	**$ 5,628,586**	**$ 4,632,082**	**$ 3,143,478**	**$ 4,835,005**
	5,628,586	4,632,082	3,143,478	4,835,005
Revenues:				
Charges for Services:				
General Fund	$ 5,176,207	$ 4,439,863	$ 4,439,863	$ 4,566,058
Library Fund	40,290	34,742	34,742	37,766
Water Fund	123,551	106,538	106,538	115,809
Sewer Fund	53,718	46,321	46,321	110,351
Cable TV Fund	5,358	4,618	4,618	5,021
Miscellaneous-Insurance Recovery	470,932	-	121,203	-
Miscellaneous-Other	19,092	-	(22,533)	-
Interest Income	6,900	-	3,450	-
Total Revenues	**$ 5,896,048**	**$ 4,632,082**	**$ 4,734,202**	**$ 4,835,005**

DEPARTMENT REFERENCE PAGE: IV-20

SELF INSURANCE FUND

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

	FY 20-21 Actual [1]	FY 2021-2022 Revised Budget 12/31/21	FY 2021-2022 Projected Actual 06/30/22	FY 22-23 Proposed Budget
Operating Revenues:				
Charges for Services	$ 5,888,755	$ 5,123,168	$ 5,123,167	$ 5,217,144
Miscellaneous	490,024	-	209,711	-
Total Operating Revenues	$ 6,378,779	$ 5,123,168	$ 5,332,878	$ 5,217,144
Operating Expenses:				
Personal Services	$ -	$ 18,000	$ -	$ 18,000
Employee Benefits	16,844	18,439	17,000	19,492
Other Post Employment Benefit Obligations	(25,421)	-	-	-
Materials & Supplies	-	100	-	100
Direct Costs	5,959,377	4,991,629	5,263,653	5,179,552
Reserve for Financing	-	95,000	-	-
Total Operating Expenses	$ 5,950,800	$ 5,123,168	$ 5,280,653	$ 5,217,144
Non-Operating Revenues				
Interest Income	75,909		14,975	
Change in Net Position	503,888		67,200	
Net Position-Beginning of Year	(528,625)		(24,737)	
Net Position-End of Year	$ (24,737)		$ 42,463	

[1] City of White Plains Comprehensive Annual Financial Report, July 1, 2020 - June 30, 2021

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SEWER RENT FUND

The Sewer Rent Fund was established by the Common Council as an enterprise fund effective July 1, 2010 to account for all revenues, expenses and deposit of funds related exclusively for the operation, maintenance and repair of the City's sanitary sewer system. This also includes the payment of principal and interest on sewer related debt and capital improvements to the sewer system. This Fund is a bureau of the Department of Public Works and is operated in a manner which is similar to a private enterprise where the costs of providing goods and services are recovered primarily through user charges. The major funding source is sewer rents that are based on a percentage of water consumption. The costs of the system are distributed over all sewer system users, both taxable and tax-exempt, as authorized by New York State General Municipal Law.

Revenue in the proposed FY 2022-2023 Sewer Rent Fund totals $4,019,052 of which 78.8% is from sewer rents. These rents are billed and collected as a percentage of water usage on all properties that are connected to the City's water distribution system. A rate of 18% of the billing for water consumption is again being proposed. Because water consumption is billed semi-annually for most water users, the timing of the approval directly impacts the percentage of water consumption to be set as sewer rents. The City's water rates, which were last increased in December of 2019, are included in the calculation of sewer rents.

Proposed expenses for the Sewer Rent Fund total $4,019,052, a decrease of 5.8% from the current revised budget. The decrease is chiefly attributable to a reduction of $518,490 for capital outlay. Personnel costs account for $892,937 or 22.2% of the total expenditures in the fund. Materials and supplies total $207,659 and direct costs total $1,055,974. Included within direct costs is a payment to the General Fund for services such as engineering, financial accounting and billing ($841,952). Interest payments on debt ($174,351) account for 4.3% of the budget. An allowance for depreciation is budgeted at $973,625 and a Reserve for Financing is proposed at $105,000 to fund employee merit increases and any unanticipated expenses.

The approved Capital Improvement Program for FY 2022-2023 recommends the expenditure of $500,000 for the reconstruction of miscellaneous sanitary sewers, $900,000 for a truck and heavy equipment washing facility, the purchase of rolling stock ($800,000) and $22,200 for debt issuance costs.

As of June 30, 2021, the Sewer Rent Fund had a net operating loss of $13,765 and a net position of $9,012,625.

The following chart illustrates the trend of revenues in the Sewer Rent Fund for the most recent five year period:

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Projected FY 2022	Proposed FY 2023
Charges for Services	$2,890,825	$3,025,292	$2,771,295	$3,168,000	$3,168,000
Miscellaneous	151,385	230,919	92,619	550,250	250
All Other	62,541	57,308	2,200	364,000	850,802
Total	$3,104,751	$3,313,519	$2,866,114	$4,082,250	$4,019,052

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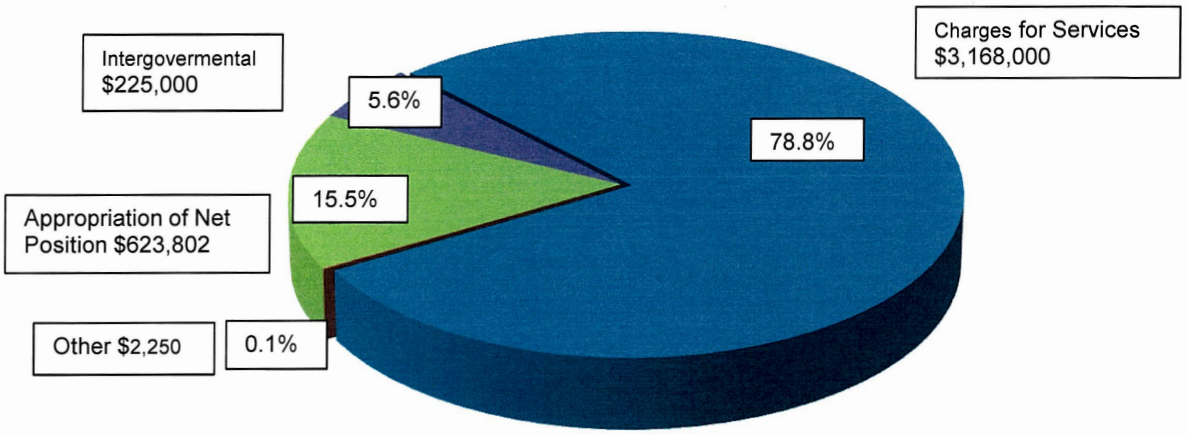
SEWER RENT FUND

REVENUES: $4,019,052



EXPENSES: $4,019,052

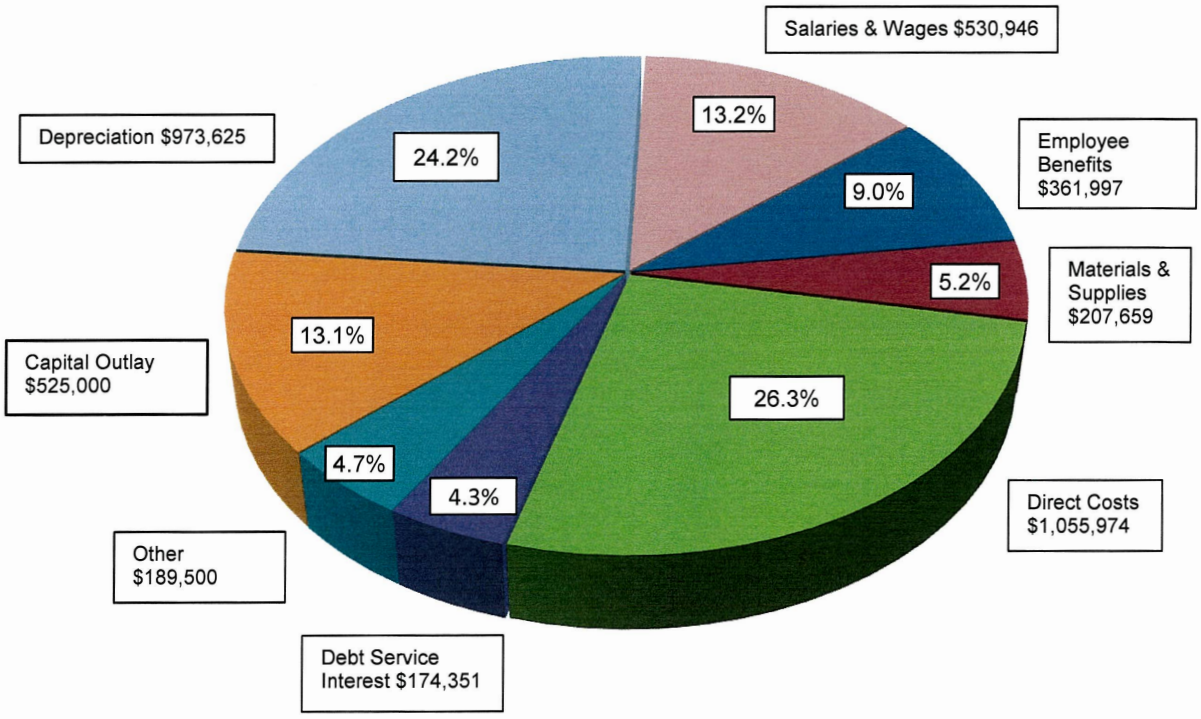


Exhibit IV.3

SEWER RENT FUND

DEPARTMENT DESCRIPTION:

The primary responsibilities of the Sewer Rent Fund, Bureau of Waste Water are the following: (1) operation, maintenance and protection of the City's waste water collection (sanitary sewer) systems; (2) protection of adjacent waterways; and (3) assistance in the development of the Department of Public Works Capital Improvement Program (waste water). The Bureau, in conjunction with the Department of Building, also approves and inspects sanitary sewer connections performed by licensed plumbers and/or authorized contractors.

The Bureau has overall responsibility for the approval and inspection of all public and private construction projects relating to sanitary sewers and waste water. Approval of this Bureau (coordinated with the Department of Building and Bureau of Engineering) must be obtained for anyone proposing the following activities: (1) installation of a private sewer, (2) construction of any type of sanitary structure in the City Right-of-Way, (3) discharge effluent into the sanitary sewer system or (4) connection of a service line to the City sanitary sewer system. This Bureau, and the Bureau of Engineering, are responsible for maintaining and updating sanitary sewer information records for the City of White Plains.

Through the maintenance and repair of the City's sanitary sewer system, our field forces ensure that we will have a properly functioning waste water collection system. Thus, the services we provide extend beyond day-to-day operations. Services include responding to a variety of problems and emergency situations. These include sanitary sewer main breaks, leaks from sewer mains, sewer backups or overflows, pump station failure and odor problems.

ACTIVITIES PERFORMED:

Title	Activity Code	Reference Page
Waste Water Operations	SW01	IV-32

REQUIRED RESOURCES-
FULL TIME POSITIONS:

		FY 21-22 Revised Budget 12/31/21			FY 22-23 Proposed Budget		
Title	Grade	Authorized	Filled	Vacant	Authorized	Filled	Vacant
Lead Waste Water Maintenance Wkr.	10	1	1	-	1	1	-
Crew Leader	9	1	1	-	1	1	-
Maintenance Mechanic	8	2	2	-	2	2	-
Motor Equipment Operator	7A	1	1 *	-	1	1 *	-
Semi-Skilled Laborer	4	2	2	-	2	2	-
		7	7	-	7	7	-

* One or more positions underfilled

SEWER RENT FUND

REQUIRED RESOURCES- SUMMARY

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Personal Services	$ 503,710	$ 504,197	$ 223,356	$ 530,946
Employee Benefits	340,932	355,858	167,681	361,997
Materials & Supplies:				
Land Maintenance Supplies	16,290	17,000	15,291	19,000
Building/Facility Operations	1,423	5,040	652	4,134
Sewer Operations	1,173	124,503	24,503	100,000
Rolling Stock Operations	44,934	38,300	29,205	56,500
Other	14,635	27,045	5,544	28,025
Direct Costs:				
Program Services	48,934	119,262	58,710	89,650
SIF Contribution	57,662	50,280	50,280	114,171
General Fund Services	558,260	795,477	795,477	841,952
Other	10,591	10,001	10,001	10,201
Equipment/Rolling Stock	335,816	-	-	84,500
Debt Service - Interest	123,634	145,307	66,388	174,351
Depreciation	883,327	953,637	476,819	973,625
Capital Outlay	375,278	1,043,490	810,439	525,000
Reserve for Financing	-	75,936	-	105,000
Total Expenses	**$ 3,316,599**	**$ 4,265,333**	**$ 2,734,346**	**$ 4,019,052**
Revenues & Other Sources:				
Intergovernmental	$ -	$ -	$ 272,171	$ 225,000
Charges for Services	2,785,386	3,183,000	1,190,006	3,168,000
Contributions-Developers	75,000	-	-	-
Miscellaneous	3,528	250	-	250
Interest	2,200	10,000	521	2,000
Serial Bond Premium	-	-	-	-
Appropriation of Net Position	-	1,072,083	-	623,802
Total Revenues & Other Sources	**$ 2,866,114**	**$ 4,265,333**	**$ 1,462,698**	**$ 4,019,052**

WASTE WATER OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To provide supervision and administrative support for the White Plains sanitary sewer system.

Establish sewer rent fees based upon percentage of user water consumption.

Operate and maintain the sewage pump station and sewer lines.

Monitor performance of the sewer pump station in compliance with applicable Federal, State and County regulations.

Bill and maintain records for all users.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	Miles of sanitary sewer lines maintained	130.0	130.0	130.0	130.0
	Gallons of bioculture used to treat sanitary lines to control grease	120	120	120	120
	No. of manholes to maintain	3,220	3,220	3,220	3,220

WASTE WATER OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES-

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Salaries & Wages	$ 503,710	$ 504,197	$ 223,356	$ 530,946
Employee Benefits	340,932	355,858	167,681	361,997
S/T	844,642	860,055	391,037	892,943
Materials & Supplies:				
Land Maintenance Supplies	16,290	17,000	15,291	19,000
Building/Facility Operations	1,423	5,040	652	4,134
Sewer Operations	1,173	124,503	24,503	100,000
Rolling Stock Operations	44,934	38,300	29,205	56,500
Other	14,635	27,045	5,544	28,025
Direct Costs:				
Program Services	27,350	92,262	37,236	62,650
Waste Maintenance	21,584	27,000	21,474	27,000
SIF Contribution	57,662	50,280	50,280	114,171
General Fund Services	558,260	795,477	795,477	841,952
Other	10,591	10,001	10,001	10,201
Equipment	-	-	-	84,500
Rolling Stock	335,816	-	-	-
Debt Service - Interest	123,634	145,307	66,388	174,351
Depreciation	883,327	953,637	476,819	973,625
Capital Outlay	375,278	1,043,490	810,439	525,000
Reserve for Financing	-	75,936	-	105,000
Total Expenses	**$ 3,316,599**	**$ 4,265,333**	**$ 2,734,346**	**$ 4,019,052**
Revenues & Other Sources:				
Intergovernmental	$ -	$ -	$ 272,171	$ 225,000
Charges for Services:	2,785,386	3,183,000	1,190,006	3,168,000
Contributions-Developers	75,000	-	-	-
Miscellaneous	3,528	250	-	250
Interest	2,200	10,000	521	2,000
Serial Bond Premium	-	-	-	-
Appropriation of Net Position	-	1,072,083	-	623,802
Total Revenues & Other Sources	**$ 2,866,114**	**$ 4,265,333**	**$ 1,462,698**	**$ 4,019,052**

DEPARTMENT REFERENCE PAGE: IV-30

SEWER RENT FUND

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

	FY 20-21 Actual [1]	FY 2021-2022 Revised Budget 12/31/21	FY 2021-2022 Projected Actual 06/30/22	FY 22-23 Proposed Budget
Operating Revenues:				
Intergovernmental	$ -	$ -	$ 362,000	$ 225,000
Charges for Services	2,771,295	3,183,000	3,168,000	3,168,000
Miscellaneous	92,619	250	550,250	250
Appropriation of Net Position	-	1,072,083	-	623,802
Total Operating Revenues	2,863,914	4,255,333	4,080,250	4,017,052
Operating Expenses:				
Personal Services	503,710	504,197	503,597	530,946
Employee Benefits	340,932	355,858	355,858	361,997
Other Post Employment Benefit Obligations	(10,806)	-	-	-
Material & Supplies	78,456	211,888	211,888	207,659
Direct Costs	582,306	975,020	975,020	1,055,974
Equipment/Rolling Stock	2,543	-	-	84,500
Depreciation	883,327	953,637	953,637	973,625
Capital Outlay	375,778	1,043,490	1,043,490	525,000
Reserve for Financing	-	75,936	-	105,000
Total Operating Expenses	2,756,246	4,120,026	4,043,490	3,844,701
Non-Operating Revenues (Expenses):				
Interest Income	2,200	10,000	2,000	2,000
Interest Expense	(123,633)	(145,307)	(145,307)	(174,351)
	(121,433)	(135,307)	(143,307)	(172,351)
Change in Net Position	(13,765)	$ -	(106,547)	$ -
Net Position-Beginning of Year	9,026,390		9,012,625	
Net Position-End of Year	$ 9,012,625		$ 8,906,078	

[1] City of White Plains Comprehensive Annual Financial Report, July 1, 2020 - June 30, 2021

WATER FUND

The Water Fund was established by the Common Council on July 1, 1979 as an enterprise fund to account for the operation of the City's water works. It is a bureau of the Department of Public Works and it is operated in a manner which is similar to a private business enterprise, where the costs (expenses, including depreciation) of providing goods and services are recovered primarily through user charges.

The City of White Plains purchases water from the New York City (NYC) system, and operates and maintains an extensive system for the delivery of water to its residents and commercial establishments. The ability to utilize the City's own water resources in the future will allow the City to partially mitigate its reliance on water from NYC sources which are billed on a per capita allotment. In recent years, water needs escalated and the City began to exceed its per capita allowance on a regular basis, resulting in significant increases in the cost of purchasing water. NYC charges an excess per capita rate that is more than double the regular rate and the per capita billing formula imposed allows no flexibility for the City of White Plains which has a significant day-time population not included in its per capita allowance.

Water Fund expenses in the proposed budget total $18.8 million, an increase of 1.1% from the current year's revised budget. Salary and fringe benefit costs which total $3.8 million account for approximately 20.0% of the proposed Water Fund budget. The cost of purchasing untreated water from NYC is budgeted at $6.7 million which is 35.4% of the total Water Fund budget. NYC had been steadily increasing its water charges in recent years to finance its costs of complying with state and federal mandates. The current water rate charged by NYC is $2,054.63. A rate increase of 9.0% is projected for July 1, 2022. All other materials and supplies total $959,514 or 5.1% of the proposed budget. Direct costs total $2,132,071 or 11.3% of the proposed budget and include a contribution to the Self Insurance Fund ($124,596) and also to the General Fund ($1,645,302) for services such as engineering, financial accounting and billing. Interest on Water Fund debt will increase 4.8% due to major capital improvements undertaken in recent years and total $1,977,765 or 10.5% of the proposed budget, while depreciation is budgeted at $1,788,185. The remaining expenses for FY 2022-2023 include the purchase of equipment/rolling stock of $440,685, capital outlay of $900,000 and a Reserve for Financing of $212,000 for employee merit increases and any unanticipated expenses.

The approved Capital Improvement Program for FY 2022-2023 recommends $10.5 million in major capital improvements attributable to the Water Fund: replacement and/or reconstruction of miscellaneous water lines ($2,000,000), remediation at the fire training facility ($8,000,000), the purchase of rolling stock ($350,000 and debt issuance costs ($104,000). The sale of debt will finance the majority of the capital projects due to the expected useful life of these projects and favorable interest rates. Over the years, compliance with federal and state mandates dictates the need for many capital improvements and the resulting increase in outstanding debt.

Revenue in the proposed FY 2022-2023 budget totals $18.8 million, an increase of 1.1% from the current year's revised budget. The City utilizes a progressive water rate structure whereby the cost per cubic foot of water increases with escalating usage. Almost 95% of the proposed revenue budget is from metered water sales and related water service charges. Water rates were last increased by the Common Council in December of 2019.

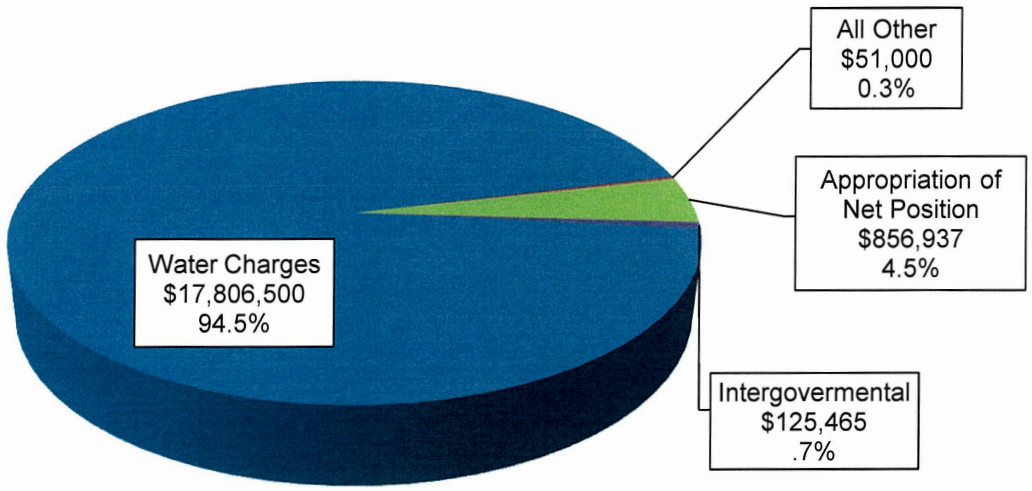
As of June 30, 2021, the Water Fund had a net operating gain of $3.3 million and a net position of $38.4 million.

The following chart illustrates the trend of revenues in the Water Fund for the most recent five-year period:

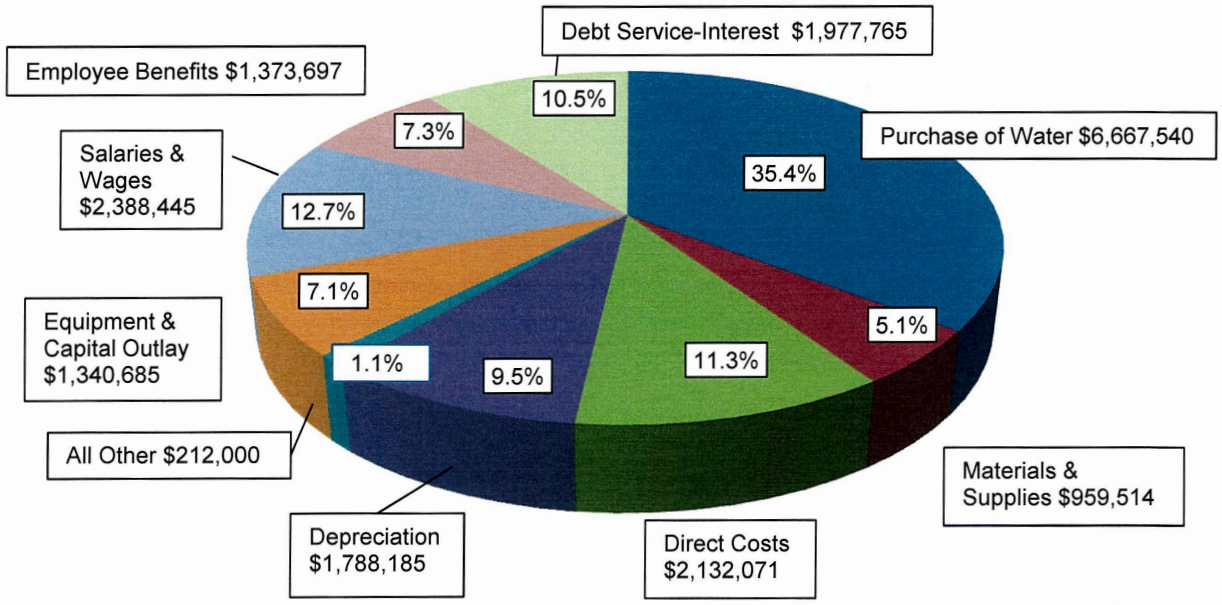
	Actual FY 2019	Actual FY 2020	Actual FY 2021	Projected FY 2022	Proposed FY 2023
Intergovernmental	$1,077,428	$119,364	$121,348	$123,381	$125,465
Charges for Services	17,479,529	18,547,911	17,860,355	17,806,500	17,806,500
Interest	312,121	308,086	29,710	15,000	15,000
All Other	376,336	10,012	381,200	53,000	892,937
Total	$19,245,414	$18,985,373	$18,392,613	$17,997,881	$18,839,902

WATER FUND

REVENUES: $18,839,902



EXPENSES: $18,839,902



WATER FUND

DEPARTMENT DESCRIPTION:

The Water Fund is an enterprise fund established to account for all revenues and expenses related to the supply and distribution of water within the City of White Plains. The primary responsibilities of the Bureau of Water are the following: (1) operation, maintenance and protection of the City's water supply and distribution systems; (2) protection of adjacent waterways; and (3) assistance in the development of the Department of Public Works Capital Improvement Program (water). The fund is divided into three functional areas: Administration, Supply, and Distribution. Additional information on these activities are on the pages referenced below.

ACTIVITIES PERFORMED:

Title	Activity Code	Reference Page
Water Department Administration	W001	IV-40
Water Supply Operations	W002	IV-42
Water Distribution Systems	W003	IV-44

REQUIRED RESOURCES-
FULL TIME POSITIONS:

Title	Grade	FY 21-22 Revised Budget 12/31/21 Authorized	Filled		Vacant	FY 22-23 Proposed Budget Authorized	Filled		Vacant
Sup't. of Water & Waste Water	M/C 18	1	-		1	1	-		1
Asst. Sup't. of Water & Waste Water	M/C 14	1	1		-	1	1		-
Drafter III	13	1	1		-	1	1		-
Senior Water Plant Operator	12	1	1		-	1	1		-
Electronics Field Technician	12	1	-		1	1	1		-
Engineer I (B.S.)	11	1	1		-	1	1		-
Lead Water Maintenance Worker	9	2	2		-	2	2		-
Water Maintenance Mechanic	9	1	1		-	1	1		-
Water Plant Operator	9	5	5	*	-	5	5	*	-
Water Maintenance Worker, Grade I	8	4	4		-	4	4		-
Bookkeeper	8	3	3		-	3	3		-
Water Maintenance Worker, Grade II	7	6	6		-	6	6		-
Skilled Laborer	6	1	1		-	1	1		-
Senior Account Clerk	5	1	1		-	1	1		-
		29	27		2	29	28		1

* One or more positions underfilled

WATER FUND

REQUIRED RESOURCES- SUMMARY

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Salaries & Wages	$ 2,390,993	$ 2,404,953	$ 1,108,815	$ 2,388,445
Employee Benefits	1,365,007	1,414,254	686,186	1,373,697
Materials & Supplies:				
Water	5,353,510	6,611,017	2,849,733	6,667,540
Utilities	271,661	296,255	122,496	370,902
Treatment Chemicals/Lab Control	148,302	207,340	56,438	201,592
Other	188,938	495,643	201,587	387,020
Direct Costs:				
SIF Contribution	132,625	115,645	115,645	124,596
General Fund Services	1,024,850	1,466,455	1,466,455	1,645,302
Program Services	147,250	199,939	126,971	203,876
Other	82,076	148,694	66,449	158,297
Equipment	57,059	61,640	55,860	90,685
Rolling Stock	136,280	-	-	350,000
Debt Service - Interest	1,721,879	1,887,071	905,100	1,977,765
Depreciation	1,764,150	1,927,407	963,704	1,788,185
Capital Outlay	628,911	1,177,319	506,372	900,000
Reserve for Financing	-	215,552	-	212,000
Total Expenses	**$ 15,413,491**	**$ 18,629,184**	**$ 9,231,811**	**$ 18,839,902**
Revenues:				
Intergovernmental	$ 121,348	$ 123,381	$ 40,000	$ 125,465
Charges for Services	17,860,355	17,806,500	7,741,714	17,806,500
Licenses and Permits	3,534	2,500	4,100	7,000
Fines and Forfeitures	-	-	-	-
Miscellaneous	377,666	31,600	31,144	29,000
Interest	29,710	40,000	6,395	15,000
Appropriation of Net Position	-	625,203	-	856,937
Total Revenues	**$ 18,392,613**	**$ 18,629,184**	**$ 7,823,353**	**$ 18,839,902**

WATER BUREAU ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To provide supervision and administrative support for the White Plains Water System.

To maintain water account files and record keeping system necessary for account billing.

To manage all correspondence relating to water accounts.

To schedule monitor testing and replacement of official water meters and backflow devices.

To issue permits and receipts relating to water installation and street openings for the Department of Public Works.

To maintain updated and accurate database of regulatory compliance records for the City of White Plains as required by County, State and Federal agencies.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of accounts	10,375	10,350	10,350	10,350
WP	No. of semi-annual billings	22,010	20,558	20,558	20,558
	No. of work orders written & processed	1,500	1,134	1,500	1,500
WP	No. of special bills rendered	475	438	475	475
	No. of telephone inquiries answered	8,000	8,000	8,000	8,000
	No. of letters sent	1,700	1,700	1,700	1,700
WP	No. of permits issued	200	64	100	100
WP	No. of receipts issued	700	43	50	50
	No. of large meters tested	100	60	100	100
NY	No. of backflow devices tested	500	511	525	525
NY	No. of NYS Code Rule 753's received and processed for White Plains and adjoining communities	5,000	5,600	5,000	5,000

WATER BUREAU ADMINISTRATION

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES-

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Salaries & Wages	$ 688,383	$ 777,188	$ 357,370	$ 710,937
Employee Benefits	592,024	651,889	326,782	597,193
S/T	1,280,407	1,429,077	684,152	1,308,130
Materials & Supplies:				
Office Operations	11,118	21,200	2,815	23,600
Rolling Stock Operations	581	1,725	361	1,980
Utilities	3,707	4,000	1,636	4,554
Direct Costs:				
Program Services	122,217	131,410	120,291	131,380
SIF Contribution	132,625	115,645	115,645	124,596
General Fund Services	1,024,850	1,466,455	1,466,455	1,645,302
Other	17,532	60,719	40,718	32,622
Equipment	699	-	-	-
Debt Service - Interest	1,721,879	1,887,071	905,100	1,977,765
Reserve for Financing	-	215,552	-	212,000
Total Expenses	**$ 4,315,615**	**$ 5,332,854**	**$ 3,337,173**	**$ 5,461,929**
Revenues:				
Intergovernmental	$ 121,348	$ 123,381	$ 40,000	$ 125,465
Charges for Services:				
Metered Water Sales	17,646,658	17,600,000	7,740,094	17,600,000
Water Service Charges	131,830	106,500	(38,645)	106,500
Water Interest and Penalty	81,867	100,000	40,265	100,000
Licenses and Permits	3,534	2,500	4,100	7,000
Miscellaneous:				
Developer Fees	325,000	-	-	-
Sale of Rolling Stock	3,550	-	-	-
Insurance Recovery	45,697	20,500	30,944	20,500
Refund Prior Year Expenses	56	-	-	-
Other	3,363	11,100	200	8,500
Interest	29,710	40,000	6,395	15,000
Appropriation of Net Assets	-	625,203	-	856,937
Total Revenues	**$ 18,392,613**	**$ 18,629,184**	**$ 7,823,353**	**$ 18,839,902**

DEPARTMENT REFERENCE PAGE: IV-38

WATER SUPPLY OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To operate and maintain two (2) water pumping stations, one booster station, chemical treatment facilities, two (2) reservoir systems and three (3) wells.

To provide a sufficient supply of potable water for human consumption and emergencies.

To investigate questions and complaints concerning water quality.

To perform all required water testing.

To keep records in an efficient and accurate manner.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
	No. of pumps maintained	25	25	25	25
	No. of chemical equipment maintained	26	26	26	26
NY	No. of chemical, bacteriological and physical tests	50,600	50,000	50,000	50,000
	MG of water pumped	2,800	2,590	2,650	2,650
WP	No. of pumping record entries	175,000	175,000	175,000	175,000
	No. of telephone and radio responses	11,000	11,000	11,000	11,000
	No. of membrane filter units	2	N/A	N/A	N/A

WATER SUPPLY OPERATIONS

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

Expenses:	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Salaries & Wages	$ 601,249	$ 583,921	$ 260,028	$ 586,465
Employee Benefits	258,177	259,026	119,574	250,507
S/T	859,426	842,947	379,602	836,972
Materials & Supplies:				
Water	5,353,510	6,611,017	2,849,733	6,667,540
Office Operations	5,320	7,600	2,161	7,600
Building/Facility Operations	24,411	64,700	9,106	59,700
Rolling Stock Operations	3,732	5,825	1,849	6,190
Water Supply Operations	171,239	272,340	65,182	266,592
Utilities	267,954	291,805	120,860	366,348
Direct Costs:				
Service Contracts	17,499	17,850	6,975	22,150
Program Services	25,033	68,529	6,680	72,496
Other	13,695	15,325	9,206	15,325
Equipment	5,811	14,053	14,250	16,604
Depreciation	1,764,150	1,927,407	963,704	1,788,185
Total Expenses	**$ 8,511,780**	**$ 10,139,398**	**$ 4,429,308**	**$ 10,125,702**
Revenues:				
None	$ -	$ -	$ -	$ -

DEPARTMENT REFERENCE PAGE: IV-38

WATER DISTRIBUTION SYSTEM

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

OBJECTIVES:

To maintain and repair the City's water distribution system.

To install and maintain water meters.

To read meters measuring water consumption.

PERFORMANCE MEASURES:

Mandate	Task/Measure	FY 20-21 Estimate	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Planned
WP	No. of new service connections	30	8	25	25
	No. of feet of new service line installed	350	215	275	275
	No. of valves maintained	575	500	600	600
	No. of valves inspected	2,600	3,250	3,250	3,250
	No. of valves in system	7,050	7,050	7,050	7,050
	No. of hydrants maintained	315	375	375	375
	No. of hydrants inspected	2,090	2,090	2,090	2,090
	No. of hydrants in system	2,110	2,110	2,110	2,110
	No. of private hydrants inspected	75	140	150	150
WP	No. of emergency call-outs	200	275	270	275
NY	No. of facilities located within the City of Plains per NYS Code Rule 753	3,500	3,500	3,500	3,500
WP	No. of large and small meter manual readings	2,750	688	688	688
WP	No. of automated meter readings (small meters only)	18,000	9,092	13,000	13,000
	No. of complaints investigated	1,000	900	800	800
	No. of field investigations	2,000	2,000	2,000	2,000
WP	No. of miles of water mains to maintain	165.0	165.0	165.0	165.0

WATER DISTRIBUTION SYSTEM

DEPT. PROVIDING SERVICE: DEPT. OF PUBLIC WORKS

REQUIRED RESOURCES:

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	FY 22-23 Proposed Budget
Expenses:				
Salaries & Wages	$ 1,101,361	$ 1,043,844	$ 491,417	$ 1,091,043
Employee Benefits	514,806	503,339	239,830	525,997
S/T	1,616,167	1,547,183	731,247	1,617,040
Materials & Supplies:				
Office Operations	83	-	-	-
Rolling Stock Operations	61,790	61,500	35,919	74,950
Water Distribution Operations	32,613	220,543	128,328	100,000
Other	26,353	48,000	12,304	48,000
Direct Costs-Service Contracts	33,350	54,800	9,550	88,200
Equipment	50,549	47,587	41,610	74,081
Rolling Stock	136,280	-	-	350,000
Capital Outlay	628,911	1,177,319	506,372	900,000
Total Expenses	**$ 2,586,096**	**$ 3,156,932**	**$ 1,465,330**	**$ 3,252,271**
Revenues:				
None	$ -	$ -	$ -	$ -

DEPARTMENT REFERENCE PAGE: IV-38

WATER FUND

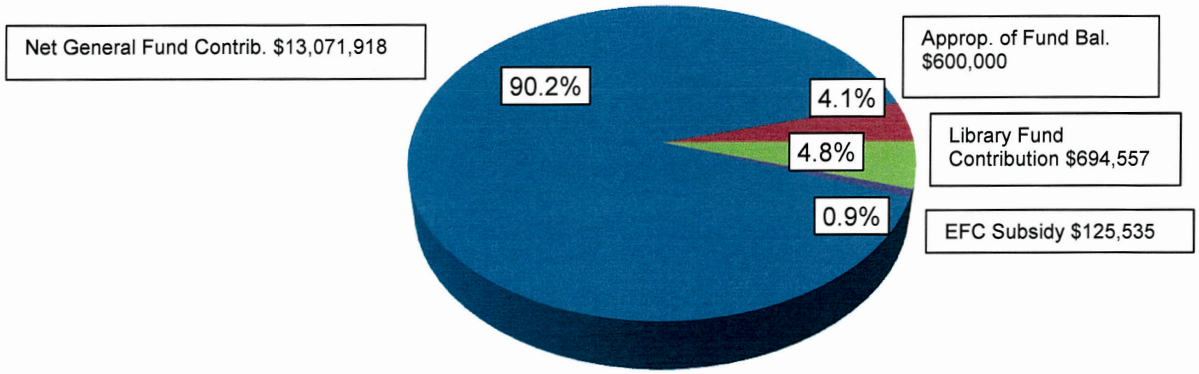
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

	FY 20-21 Actual [1]	FY 2021-2022 Revised Budget 12/31/21	FY 2021-2022 Projected Actual 06/30/22	FY 22-23 Proposed Budget
Operating Revenues:				
Intergovernmental	$ 121,348	$ 123,381	$ 123,381	$ 125,465
Charges for Services	17,860,355	17,806,500	17,806,500	17,806,500
Miscellaneous	381,201	34,100	53,000	36,000
Appropriation of Net Position	-	625,203	-	856,937
Total Operating Revenues	18,362,904	18,589,184	17,982,881	18,824,902
Operating Expenses:				
Personal Services	2,390,994	2,404,953	2,404,953	2,388,445
Employee Benefits	1,365,007	1,414,254	1,414,254	1,373,697
Other Post Employment Benefit Obligations	110,995	-	-	-
Material & Supplies	5,962,410	7,610,255	7,593,698	7,627,054
Direct Costs	1,386,801	1,930,733	1,930,704	2,132,071
Equipment/Rolling Stock	10,279	61,640	61,640	440,685
Depreciation	1,764,150	1,927,407	1,927,407	1,788,185
Capital Outlay	384,580	1,177,319	600,000	900,000
Reserve for Financing	-	-	-	212,000
Total Operating Expenses	13,375,216	16,526,561	15,932,656	16,862,137
Non-Operating Revenues (Expenses):				
Interest Income	29,709	40,000	15,000	15,000
Interest Expense	(1,721,880)	(1,887,071)	(1,887,071)	(1,977,765)
	(1,692,171)	(1,847,071)	(1,872,071)	(1,962,765)
Change in Net Position	3,295,517	$ -	178,154	$ -
Net Position-Beginning of Year	35,091,298		38,386,815	
Net Position-End of Year	$ 38,386,815		$ 38,564,969	

[1] City of White Plains Comprehensive Annual Financial Report, July 1, 2020 - June 30, 2021

CITY INDEBTEDNESS

DEBT SERVICE FUND
REVENUES: $14,492,010



DEBT SERVICE FUND
EXPENDITURES: $14,492,010

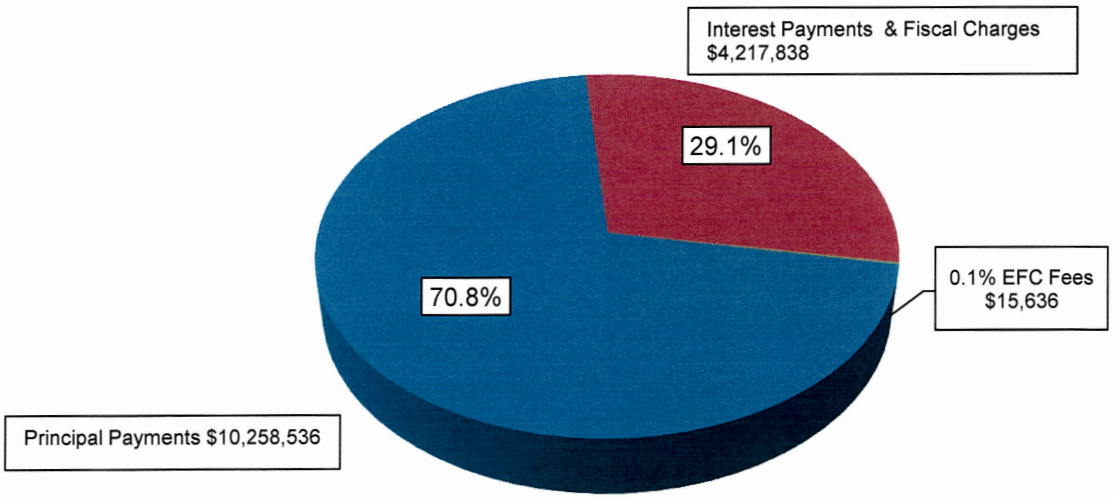


Exhibit V.1

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CITY INDEBTEDNESS

Debt Overview:

The City issues general obligation (GO) bonds to provide funds for major capital projects. General obligation bonds are issued for general government (General and Library Funds) and proprietary activities (Water and Sewer Rent Funds). The City may also issue Bond Anticipation Notes (BANs) to finance all or part of the cost of any project authorized by New York State Local Finance Law. Bond anticipation notes are issued in anticipation of permanent financing but are often paid off before permanent financing is required. BANs may be renewed from time to time, but each renewal may not exceed a one year period, and in most circumstances may not be extended more than five years beyond the original issue date. Performance contracts are another way that the City can fund long-term capital projects which are financed through leasing.

General obligation bonds are issued by the City which pledges its full faith and credit and is liable for all debt service requirements. The City has incurred general obligation debt in connection with the acquisition, rehabilitation and construction of streets, storm water drains and public buildings; traffic improvements; parks and recreation facilities; water supply and distribution facilities; sanitary sewer improvements; parking facilities; and related equipment. The Water Fund and the Sewer Rent Fund pay the principal and interest costs of each of their related obligations through user fees, and the General and Library Funds incur the expense of their obligations. In the General Fund, parking fees and fines provide the funding for all parking improvements and operations. Thus, the Water Fund, Sewer Rent Fund and Parking Improvements debt are generally considered self-liquidating, while all other General Fund and Library Fund debt is considered tax-supported.

The City's last major issue of debt ($21.68 million) was sold in February of 2022 at a net interest rate of 2.56%. The City also refunded $12.98 million of existing debt at a net interest rate of 1.30%. The City does not plan to sell any debt during the remainder of the current fiscal year. The City's next planned debt sale is planned for FY 2022-23.

The City's Debt Performance Goals (see Section I), together with generally recognized credit industry bench marks, are the basis upon which the City must determine what it believes to be acceptable debt levels. The City must consider (1) its total indebtedness, (2) the relationship of its debt burden vis-a-vis the Constitutional Debt Limit (its ability to borrow against its credit limit) and (3) its ability to repay its debt obligations. The City maintains a Aa1 rating from Moody's Investor's Service and has done so since 1988.

A comprehensive plan which includes conservative revenue assumptions, adherence to the City's fiscal performance goals, a tax stabilization and reserve fund, and firm control of expenditures, particularly personnel costs, remains in place to stabilize tax increases and to meet the criteria of the rating agency.

CITY INDEBTEDNESS

On June 30, 2021, outstanding indebtedness totaled $177,629,454 a decrease of 2.8% over the previous fiscal year. Of that amount, $54,450,675 was for water improvements, $3,964,355 was for sewer improvements and $36,657,294 was for parking facilities, all of which are considered self-supporting debt. The remaining $82,557,130 is considered net direct indebtedness which will be retired from future General Fund tax levies and from any other revenue which the Common Council may dedicate for this purpose.

The City also had $19,174,200 of authorized, but unissued debt, of which $8,677,700 was for general projects, $7,219,000 was for water improvements, $1,363,500 was for sewer improvements, $500,000 for Library projects and $1,414,000 was for parking projects. Outstanding and authorized debt totaled $196,803,654 at June 30, 2021, a decrease of $613,892 or 0.3% less than the previous year. Like most other municipalities struggling to remain under the tax cap and address revenue shortfall caused by the Covid virus, debt has been used to address many of the City's needs, where appropriate. While a significant portion of the increase in total debt is attributable to self-liquidating debt (principally the Water Fund), continuing growth in tax-supported debt must be evaluated cautiously because of the state-imposed tax cap and economic uncertainty related to the pandemic.

Debt Projections for FY 2021-22

Based upon new indebtedness incurred and/or issued in the current fiscal year and scheduled principal payments to be made during the same time period, total authorized and outstanding indebtedness is projected to be $187,451,884 at June 30, 2022. Projected authorized and outstanding indebtedness is summarized below.

	Self-Liquidating Debt			Tax-Supported Debt		
	Parking	Water Fund	Sewer Fund	Library	All Other	Total
Serial Bonds	$34,560,021	$58,673,962	$4,996,557	$3,734,283	$79,577,423	$181,542,246
Energy Contract					2,036,638	2,036,638
Unissued	404,000	-	909,000	-	2,560,000	3,873,000
	$34,964,021	$58,673,962	$5,905,557	$3,734,283	$84,174,061	$187,451,884

Authorized and unissued debt based on the actions of the Common Council as of March 1, 2022 totaled $3,873,000. It is anticipated that any future new indebtedness authorized by the Common Council in the current fiscal year, based on the current year's Capital Improvement Program will also remain unissued as of June 30, 2022. Most of this amount ($35,249,000) is for the Water Fund. The City will retire approximately $13.2 million in debt during the 2021-22 fiscal year and expend approximately $6.3 million for interest expense.

CITY INDEBTEDNESS

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FY 2022-23 Debt Service Fund

The Debt Service Fund budget for FY 2022-23 includes principal and interest payments related to debt attributable to the General and Library Funds. Debt service related to the Water and Sewer Rent Funds is budgeted and reported in each of those funds.

The proposed Debt Service Fund revenue budget for FY 2022-23 totals $14,492,010, a decrease of $1,222,180, or 7.8 percent over the current year's adopted budget. A comparison between the FY 2021-22 proposed budget, the FY 2020-21 adopted budget and last year's actuals is shown below:

	2020-21 Actual	2021-22 Adopted Budget	2022-23 Proposed Budget
Revenues			
General Fund Contribution	$13,550,554	$13,578,534	$13,071,918
Library Fund Contribution	707,805	702,569	694,557
All Other	953,806	133,087	125,535
	15,212,165	14,414,190	13,892,010
Appropriation of Fund Balance	-	1,300,000	600,000
Total	$15,212,165	$15,714,190	$14,492,010

FY 2022-23 financing sources include an appropriation of fund balance from the Debt Service Fund of $600,000, which is $700,000 less than the current fiscal year. The General Fund contribution, which will also decrease, includes an appropriation from the open space reserve in the amount of $120,000 and the White Plains Hospital's portion of debt service ($547,188) on the Longview Garage. A subsidy of $125,535 from the Environmental Facilities (EFC) is also included as a revenue in the Debt Service Fund.

CITY INDEBTEDNESS

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The proposed Debt Service Fund expenditure budget for FY 2022-23 totals $14,492,010 a decrease of approximately $1.2 million or approximately eight percent less than the current year's adopted budget. A comparison between the proposed budget, the FY 2021-22 adopted budget and last year's actuals is shown below.

	2020-21 Actual	2021-22 Adopted Budget	2022-23 Proposed Budget
Expenditures:			
Principal Payments	$11,351,953	$11,627,053	$10,258,536
Interest & Fiscal Charges	4,386,307	4,070,213	4,217,838
EFC Fees (Fiscal Charges)	18,200	16,924	15,636
Total	$15,756,460	$15,714,190	$14,492,010

A complete analysis of the Debt Service Fund, including schedules of indebtedness, a summary of outstanding debt issues and an analysis of fund balance can be found at the end of this section.

Debt Service Projections

Based upon anticipated new indebtedness incurred during FY 2021-22 and FY 2022-23 and scheduled principal and interest payments during FY 2022-2023, authorized and outstanding indebtedness at June 30, 2023 is projected to total $239 million, an increase of $11.1 million or 5% over FY 2021-22. Debt-related activity for the new fiscal year is projected as follows (in millions):

		Tax Support Debt		
	Self Liquidating Debt	General Debt	Library Fund	Total
Projected Debt:				
June 30, 2022	$99.6	$84.2	$3.7	$187.5
New Debt -FY 2021-2022 CIP	35.9	4.5	-	40.4
Capital Improvement Program	15.1	9.5	-	24.6
Retired /Rescinded Debt	(6.6)	(6.3)	(0.6)	(13.5)
June 30, 2023	$144.0	$91.9	$3.1	$239.0

CITY INDEBTEDNESS

Exhibit V.2 demonstrates the trend of City indebtedness beginning in fiscal year 2018-2019 through the period covered by the 2022-2028 Capital Improvement Program, including the relationship between tax-supported indebtedness and indebtedness which is self-liquidating. The funding for self-liquidating debt is provided from water billings, sewer rent billings and parking revenues. The funding for tax-supported debt comes from general City revenue, including real property taxes. Self-liquidating debt increases throughout the years, as the chart below indicates, and this trend will reach its peak in FY 2022-2023 before moderating slightly beginning in FY 2023-2024.

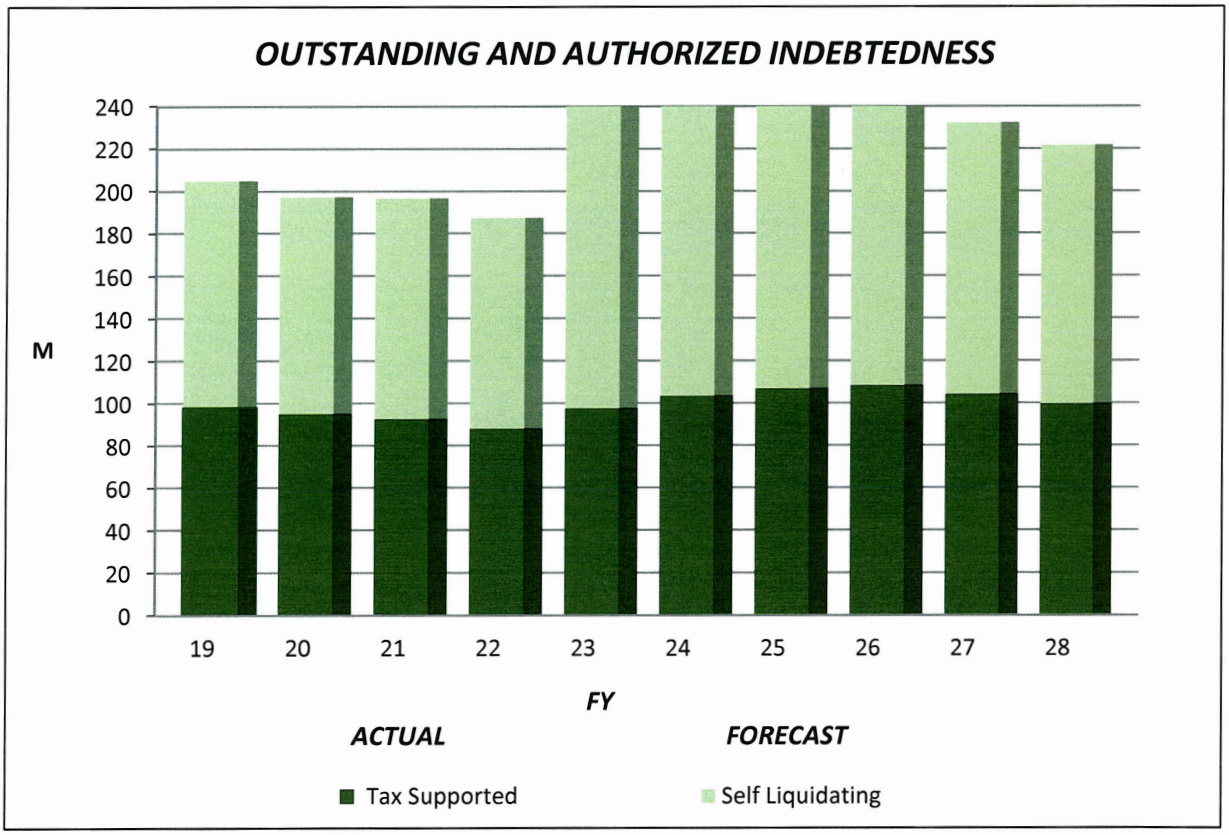

Exhibit V.2

At the beginning of the period, authorized and outstanding indebtedness totaled $205.0 million, with tax-supported debt accounting for approximately 48% of the total. In FY 2019-2020, total authorized and outstanding debt totaled $197.4 million, with 52% still attributable to self-liquidating debt. Self-liquidating debt exceeds tax-support debt as a percentage of total debt through FY 2027-28. Indebtedness projected from 2021-2022 through 2027-2028 is based on the current adopted Capital Improvement Program. Total authorized and outstanding debt is projected at $198.1 million and $187.5 million for FY 2020-2021 and FY 2021-2022. Throughout the period covered by this graph, tax-supported as a percentage of total debt will range from a low of 40% in FY 2020-2023 to a high of 48% in FY 2018-2019 throughout the length of the current Capital Improvement Program (FY 2027-2028). During that time period, new authorizations for self-liquidating debt are projected to greatly exceed those of tax-supported new debt. The City's actual indebtedness and subsequent debt service during this time period will depend on the approval and timing of the related bond issues.

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CITY INDEBTEDNESS

It is important to note in any discussion of indebtedness that White Plains' credit rating from Moody's Investors Services is Aa1, thereby indicating the Mayor and Common Council have traditionally established and followed debt management policies which have protected the financial well-being of the City. Continued vigilance will be needed as the state-mandated tax cap has resulted in increased borrowing to maintain the City's infrastructure in adequate condition.

The Local Finance Law of the State of New York establishes a cap on the level of debt cities may incur. The constitutional debit limit is calculated at 7% of the average last five years full valuation. It is currently projected that the City will have exhausted 14.0% of its available debt limit and will have approximately $641.9 million of debt contracting margin (borrowing authority) available when the constitutional debt limitation is computed at June 30, 2022.

The final consideration in determining acceptable debt levels is the City's ability to repay its debt obligations. Based upon the 2022-2028 Capital Improvement Program adopted by the Capital Projects Board, it is projected that net debt service payments for the operating funds combined will equal less than the credit industry bench mark of 10% of general expenditures as of June 30, 2022. Total authorized and outstanding indebtedness will be less than 5% of the full valuation of property within the City as of the same date. Total outstanding debt per capita as of June 30, 2022 is projected to be $3,082. Net debt per capita is projected to equal $1,334.

Exhibit V.3 demonstrates the City's appropriations for debt service since fiscal year 2018-2019 through fiscal year 2022-2023 and the projected payments for fiscal years 2023-2028 based on the 2022-2028 Capital Improvement Program.

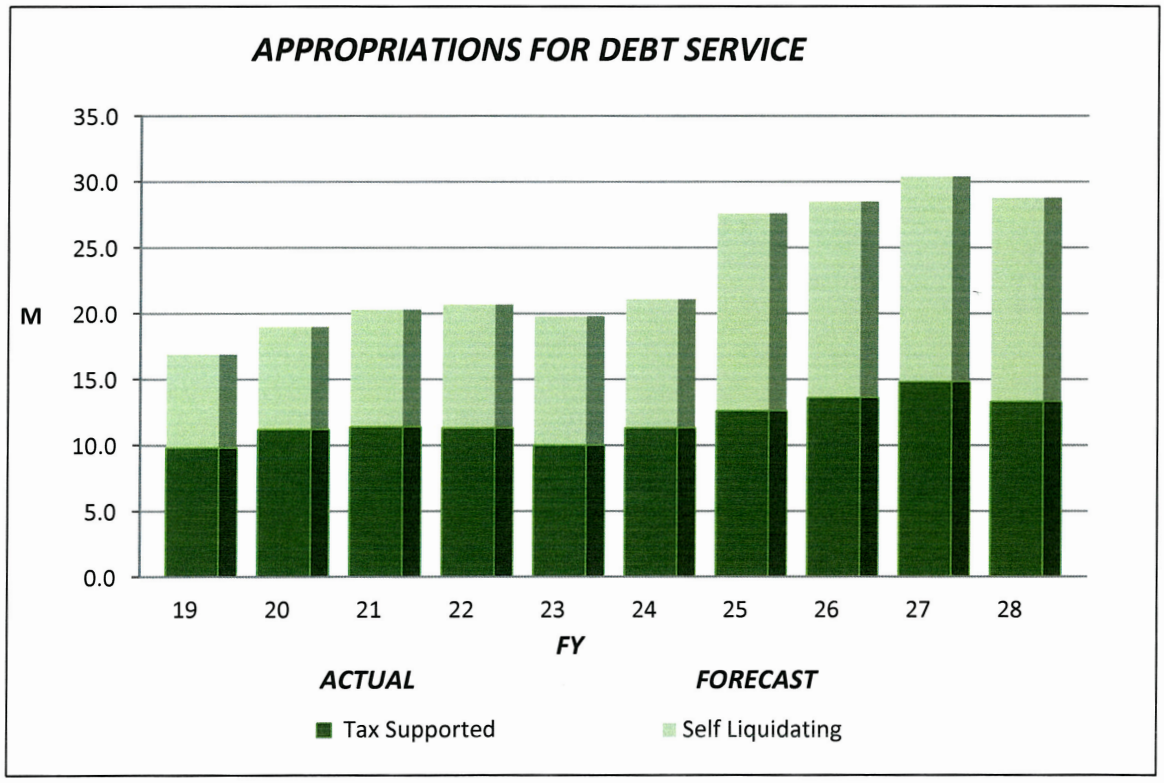

Exhibit V.3

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CITY INDEBTEDNESS

In fiscal year 2022-2023, debt service payments will total $19.9 million, an increase of $0.2 million or 1% over the current fiscal year. Included in this increase are debt service payments which will be funded from parking revenues for garage elevator modernization and continuing structural work in various garages, as well as payments by the General Fund for miscellaneous street reconstruction, heavy duty rolling stock, renovations to fire facilities, Public Safety radio infrastructure replacement, central traffic control system replacement and improvements to Turnure Park and the Battle of White Plains Park. Debt has also been sold for miscellaneous water line improvements, water system cybersecurity improvements and improvements to miscellaneous sewer lines and the extension of sanitary sewer service on Windward Avenue.

Finally, as indicated by Exhibit V.3, debt service payments for self-liquidating debt are expected to increase to approximately $9.9 million in FY 2022-23 compared with the current fiscal year. The increase in debt service payments for self-liquidating debt in future years is based on the City's previous sale of $28 million in debt to replace the City's two water storage tanks. In FY 2022-23, $35.2 million of new debt will be needed to decommission buried chemical storage tanks and install new storage tanks and other necessary water projects. Payments on this debt are anticipated to begin in FY 2023-2024.

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CITY OF WHITE PLAINS
DEBT SERVICE FUND
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	Actuals			Projected	Proposed
	FY 18-19*	FY 19-20*	FY 20-21*	FY 21-22	FY 22-23
Revenues:					
Intergovernmental	$ 151,104	$ 145,997	$ 139,929	$ 133,087	$ 125,535
Interest	2,927	28,987	9,446	2,600	-
Miscellaneous	11,080	5,001	3,765	-	-
Total Revenues	165,111	179,985	153,140	135,687	125,535
Expenditures:					
Debt Service:					
Principal Retirement	10,512,844	11,216,604	11,351,953	11,627,053	10,258,536
Interest & Fiscal Charges	3,837,379	4,314,601	4,314,775	4,087,137	4,233,474
Refunded Bonds & Related	-	-	89,732	80,106	-
Total Expenditures	14,350,223	15,531,205	15,756,460	15,794,296	14,492,010
Other Financing Sources:					
Transfer In:					
General Fund	12,538,793	13,897,526	13,550,554	13,578,534	13,071,918
Library Fund	704,110	701,158	707,805	702,569	694,557
Capital Fund	25,934	51,791	387,168	25,000	-
Refunding bonds issued	-	-	12,075,379	11,318,095	-
Payment to refunded bond escrow agent	-	-	(14,134,425)	(12,420,770)	-
Issuance premium	1,363,179	1,201,977	2,472,544	2,093,232	-
Total Other Financing Sources	14,632,016	15,852,452	15,059,025	15,296,660	13,766,475
Net Changes in Fund Balance	446,904	501,232	(544,295)	(361,949)	(600,000)
Fund Balance at Beginning of Year	2,518,800	2,965,704	3,466,936	2,922,641	2,560,692
Fund Balance at End of Year	$ 2,965,704	$ 3,466,936	$ 2,922,641	$ 2,560,692	$ 1,960,692

* Source: City of White Plains Comprehensive Annual Financial Reports for the fiscal years ended June 30th.

CITY OF WHITE PLAINS
RATIO OF ANNUAL DEBT SERVICE FOR GENERAL LONG-TERM DEBT TO TOTAL GENERAL EXPENDITURES
LAST TEN FISCAL YEARS (1)

Fiscal Year	Principal Retirements	Total Interest and Fiscal Charges	Total Debt Service	Total General Expenditures (2)	Ratio of Debt Service to Total General Expenditures
2019-20	$ 11,216,604	$ 4,314,601	$ 15,531,205	$ 167,477,798	9.3%
2018-19	10,512,844	3,837,379	14,350,223	167,681,632	8.6
2017-18	9,739,538	4,033,851	13,773,389	165,678,857	8.3
2016-17	9,231,948	4,029,876	13,261,824	162,092,380	8.2
2015-16	8,800,004	4,086,873	12,886,877	160,132,274	8.1
2014-15	7,260,984	4,086,857	11,347,841	157,563,497	7.2
2013-14	6,528,502	3,613,368	10,141,870	156,863,185	6.5
2012-13	5,164,308	3,408,724	8,573,032	149,624,239	5.7
2011-12	5,055,869	3,061,151	8,117,020	150,490,980	5.4
2010-11	4,664,318	2,997,551	7,661,869	142,360,646	5.4

(1) Source - City of White Plains Comprehensive Annual Financial Reports for the fiscal years ended June 30th and other Finance Department reports.

(2) Includes the General, Library and Debt Service Funds.

CITY OF WHITE PLAINS
CONSTITUTIONAL DEBT STATEMENT
PRO FORMA PROJECTED AS OF JULY 1, 2022

Fiscal Year Ended June 30	Assessed Valuation	State Equalization Rate	Full Valuation
2023	$ 286,074,129	2.58%	$ 11,088,144,535
2022	284,300,633	2.66%	10,687,993,722
2021	284,515,957	2.65%	10,736,451,208
2020	283,027,686	2.69%	10,521,475,316
2019	283,141,289	2.75%	10,296,046,873
Total Five Year Full Valuation			$ 53,330,111,653
Average Five Year Full Valuation			$ 10,666,022,331
Constitutional Debt Limit (7% of Average Full Valuation)			$ 746,621,563
Outstanding Indebtedness June 30, 2022:			
Serial Bonds			$ 181,542,246
Less Exclusions:			
2022-23 Debt Service Appropriation (Principal Only)		$ (13,165,000)	
Water and Sewer System Debt - June 30, 2022		(63,670,519)	(76,835,519)
TOTAL PROJECTED NET INDEBTEDNESS			$ 104,706,727
Net Debt Contracting Margin			$ 641,914,836
Pro Forma Projected Percentage of Debt Contracting Power Exhausted			14.0%

PRO FORMA SUMMARY OF TOTAL DEBT SERVICE PAYABLE AND BUDGET PROJECTION FOR FISCAL YEAR 2022-2023

	Actual 2020-21	Estimates 2021-212	Budget Projections 2022-2023 Principal	Interest	Total	Less Funds Available	Amount Needed
PROPRIETARY FUNDS							
Water Fund:							
Serial Bonds	$ 5,900,590	$ 4,589,056	$ 2,973,476	$ 1,977,765	$ 4,951,241	$ 4,951,241	$ -
Bond Anticipation Notes	-	-	-	-	-	-	-
Total Water Fund	5,900,590	4,589,056	2,973,476	1,977,765	4,951,241	4,951,241 (1)	-
Sewer Fund:							
Serial Bonds	525,573	359,087	249,376	174,351	423,727	423,727	-
Bond Anticipation Notes	-	-	-	-	-	-	-
Total Sewer Fund	525,573	359,087	249,376	174,351	423,727	423,727 (2)	-
GENERAL LONG TERM/SHORT TERM DEBT							
General Projects:							
EFC Fees	18,200	16,924	-	-	15,636	-	15,636
Serial Bonds	28,042,075	14,626,300	9,381,211	4,032,210	13,413,421 (3)	725,535 (4)	12,687,886
Energy Performance Contract	368,397	368,397	316,388	52,008	368,396	-	368,396
	28,428,672	15,011,621	9,697,599	4,084,218	13,797,453	725,535	13,071,918
Total General Fund	28,428,672	15,011,621	9,697,599	4,084,218	13,797,453	725,535	13,071,918
Library Fund:							
Serial Bonds	1,149,777	702,659	560,937	133,620	694,557	-	694,557
Bond Anticipation Notes	-	-	-	-	-	-	-
Total Library Fund	1,149,777	702,569	560,937	133,620	694,557	-	694,557
Total Debt Service	**$ 36,004,612**	**$ 20,662,333**	**$ 13,481,388**	**$ 6,369,954**	**$ 19,866,978**	**$ 6,100,503**	**$ 13,766,475**
Recapitulation:							
EFC Administrative Fee	$ 18,200	$ 16,924	$ -	$ -	$ 15,636	$ -	$ 15,636
Serial Bonds	35,618,015	20,277,012	13,165,000	6,317,946	19,482,946	6,100,503	13,382,443
Energy Performance Contract	368,397	368,397	316,388	52,008	368,396	-	368,396
Bond Anticipation Notes	-	-	-	-	-	-	-
	$ 36,004,612	**$ 20,662,333**	**$ 13,481,388**	**$ 6,369,954**	**$ 19,866,978**	**$ 6,100,503**	**$ 13,766,475**

(1) $4,951 241 Water Fees

(2) $423,727 Sewer Rent Fees

(3) Includes $547,188 WP Hospital's portion of debt service for Longview Garage and $120,000 from Open Space Reserve

(4) $600,000 from Appropriation of Debt Service Fund Balance; $125,535 EFC Subsidy

PRO FORMA SCHEDULE OF SERIAL BOND INDEBTEDNESS
JUNE 30, 2022 & 2023

Description	Sale Date	Original Borrowing	Interest Rate (%)	Fiscal Year Final Maturity	Outstanding 6/30/2022	Fiscal Year 2022-2023 Principal Payments	Fiscal Year 2022-2023 Interest Payments	Balance Outstanding 6/30/2023
General Projects:								
Public Improvements - EFC	2013	$ 10,775,259	0.26-4.61	2033	$ 6,255,000	$ 525,000	$ 251,070	$ 5,730,000
Public Improvements	2014	3,269,991	2.00-3.25	2029	1,805,310	235,070	52,565	1,570,240
Public Improvements	2015	8,703,200	5.00-3.00	2035	6,424,986	413,813	168,966	6,011,173
Public Improvements	2016	8,920,250	2.00-5.00	2036	6,954,133	423,327	216,973	6,530,806
Public Improvements - R 2006 & 2007	2016	5,758,200	0.640-1.670	2021	2,125,270	385,804	66,338	1,739,466
Public Improvements	2017	7,719,250	3.00	2032	5,760,596	511,106	172,818	5,249,490
Public Improvements - R 2008 A - Series B	2017	1,776,715	3.00-4.00	2028	1,058,891	178,465	42,355	880,426
Public Improvements	2018	12,473,350	3.00-5.00	2039	10,966,517	520,882	416,681	10,445,635
Public Improvements	2019	10,116,749	2.25-5.00	2040	9,761,671	372,832	334,481	9,388,839
Public Improvements	2020	3,148,324	2.00-5.00	2041	3,148,324	113,866	93,082	3,034,458
Public Improvements - R 2010	2020	6,917,487	5.00	2030	5,329,227	814,219	246,106	4,515,008
Public Improvements - R 2010	2020	3,461,057	5.00	2030	2,580,635	443,375	117,947	2,137,260
Public Improvements Series A	2022	11,594,530	3.00-5.00	2042	11,594,530	-	458,438	11,594,530
Public Improvements Series B (R 2012, 2012 R &2013	2022	6,280,414	5.00	2028	5,812,333	1,072,352	263,977	4,739,981
		100,914,776			79,577,423	6,010,111	2,901,797	73,567,312
Library Fund:								
Public Improvements	2014	1,263,000	2.00-3.25	2029	697,282	90,793	20,304	606,489
Public Improvements	2017	1,919,000	3.00	2032	1,432,079	127,061	42,962	1,305,018
Public Improvements	2019	144,207	2.25-5.00	2040	139,146	5,314	4,768	133,832
Public Improvements - R 2010 (2010&2011)	2020	394,525	5.00	2030	291,645	51,599	13,292	240,046
Public Improvements Series A	2022	175,457	3.00-5.00	2042	175,457	-	6,937	175,457
Public Improvements Series B (R2012,2012 R & 2013)	2022	1,068,340	5.00	2028	998,674	286,170	45,357	712,504
		4,964,529			3,734,283	560,937	133,620	3,173,346
S/T Tax-Supported		105,879,305			83,311,706	6,571,048	3,035,417	76,740,658
Parking Projects:								
Public Improvements - Series C (Taxable)	2008	250,000	6.25-6.75	2033	110,000	10,000	7,400	100,000
Public Improvements	2014	17,548,350	2.00-3.25	2029	9,688,170	1,261,501	282,088	8,426,669
Public Improvements	2015	1,717,000	2.00-3.00	2035	1,267,545	81,639	33,334	1,185,906
Public Improvements	2016	303,000	5.00-3.00	2036	236,215	14,379	7,370	221,836
Public Improvements - R 2006 & 2007	2016	937,149	0.640-1.670	2021	380,776	69,124	11,886	311,652
Public Improvements	2017	3,363,300	3.00	2032	2,509,908	222,691	75,297	2,287,217
Public Improvements - R 2008 B Series A	2017	13,805,000	2.00-3.00	2033	10,605,000	810,000	318,150	9,795,000
Public Improvements	2018	808,000	3.00-5.00	2039	710,390	33,742	26,992	676,648
Public Improvements	2019	1,490,136	2.25-5.00	2040	1,437,835	54,915	49,267	1,382,920
Public Improvements	2020	1,245,723	2.00-5.00	2041	1,245,723	45,054	36,830	1,200,669
Public Improvements - R 2010 B	2020	1,302,310	5.00	2030	1,025,875	143,811	47,698	882,064
Public Improvements Series A	2022	1,628,784	3.00-5.00	2042	1,628,784	-	64,401	1,628,784
Public Improvements Series B (R2012,2012 R & 2013)	2022	3,969,341	5.00	2028	3,713,800	624,244	169,700	3,089,556
		48,368,093			34,560,021	3,371,100	1,130,413	31,188,921

PRO FORMA SCHEDULE OF SERIAL BOND INDEBTEDNESS
JUNE 30, 2022 & 2023 (cont.)

Description	Sale Date	Original Borrowing	Interest Rate (%)	Fiscal Year Final Maturity	Balance Outstanding 6/30/2022	Fiscal Year 2022-2023 Principal Payments	Fiscal Year 2022-2023 Interest Payments	Balance Outstanding 6/30/2023
Water Fund:								
Public Improvements	2014	252,500	2.00-3.25	2029	139,403	18,152	4,059	121,251
Public Improvements	2015	15,554,000	2.00-3.00	2035	11,482,469	739,548	301,969	10,742,921
Public Improvements	2016	2,800,750	5.00-3.00	2036	2,183,436	132,915	68,124	2,050,521
Public Improvements - R 2006 & 2007	2016	2,574,730	0.640-1.670	2027	910,105	167,143	28,424	742,962
Public Improvements	2017	992,350	3.00	2032	740,555	65,705	22,217	674,850
Public Improvements - R 2008 A Series B	2017	463,285	3.00-4.00	2028	276,109	46,535	11,044	229,574
Public Improvements	2018	8,484,000	3.00-5.00	2039	7,459,098	354,287	283,414	7,104,811
Public Improvements	2019	21,237,185	2.25-5.00	2040	20,491,803	782,652	702,146	19,709,151
Public Improvements	2020	5,404,959	2.00-5.00	2041	5,404,959	195,483	159,801	5,209,476
Public Improvements - R 2010	2020	1,480,654	5.00	2030	1,248,067	129,215	59,173	1,118,852
Public Improvements Series A	2022	7,024,738	3.00-5.00	2042	7,024,738	-	277,752	7,024,738
Public Improvements Series B (R2012,2012 R & 2013)	2022	1,469,665	5.00	2028	1,313,220	341,841	59,642	971,379
		67,738,816			58,673,962	2,973,476	1,977,765	55,700,486
Sewer Fund:								
Public Improvements	2014	479,700	2.00-3.25	2029	264,835	34,484	7,711	230,351
Public Improvements	2016	303,000	5.00-3.00	2036	236,216	14,379	7,370	221,837
Public Improvements - R 2006 & 2007	2016	319,921	0.640-1.670	2027	153,849	27,929	4,802	125,920
Public Improvements	2017	505,000	3.00	2032	376,862	33,437	11,306	343,425
Public Improvements	2018	505,000	2.63-3.81	2034	443,994	21,089	16,870	422,905
Public Improvements	2019	1,201,723	2.25-5.00	2045	1,159,545	44,287	39,731	1,115,258
Public Improvements	2020	845,994	2.00-5.00	2041	845,994	30,597	25,012	815,397
Public Improvements -R 210 & 211	2020	193,967	5.00	2030	149,551	22,781	6,908	126,770
Public Improvements Series A	2022	1,256,491	3.00-5.00	2042	1,256,491	-	49,681	1,256,491
Public Improvements Series B (R2012,2012 R & 2013)	2022	132,240	5.00	2028	109,220	20,393	4,960	88,827
		5,743,036			4,996,557	249,376	174,351	4,747,181
s/t Self-Liquidating		121,849,945			98,230,540	6,593,952	3,282,529	91,636,588
Total Serial Bonds:		**$ 227,729,250**			**$ 181,542,246**	**$ 13,165,000**	**$ 6,317,946**	**$ 168,377,246**

PRO FORMA SCHEDULE OF DEBT PAYABLE
JUNE 30, 2022 & 2023

Description	Authorization	Unissued		Original Issue	Projected Balance 6/30/22	Projected Interest Rate	Fiscal Year 2022-2023 Principal Payments	Fiscal Year 2022-2023 Interest Payments	Balance Outstanding 6/30/23
General Projects:									
Transit District Pedestrian & Bicycle Improvements	$ 1,630,000	$ 1,630,000	(2)						$ -
RS Acquisiton:Electric Garbage Truck	338,000	338,000			338,000				338,000
Security Camera Integration/Expansion	90,000	90,000	(1)						
Renovations to Fire Facilities FY 20	101,000	101,000	(1)						
Community Building Rehabilitation	76,000	76,000	(1)						
RS Acquisition of Heavy Duty Vehicles FY21	2,631,000	2,631,000	(1)						
PS Radio Infrastructure Replacement Ph. 1	2,557,200	2,557,200	(1)						
Kronos Telestaff	86,000	86,000	(1)						
LED Lighting Improvements Phase 2	682,500	682,500	(1)						
PS Electronic Device Replacement FY 21	101,000	101,000	(1)						
Renovations to City Facilities FY 21	101,000	101,000	(1)						
Central Control System Replacement	303,000	303,000	(1)						
Local Controller Upgrades	71,000	71,000	(1)						
Miscellanous Street Reconstruction FY 21	730,000	730,000	(1)						
Battle of White Plains Park Improvements	303,000	303,000	(1)						
RS Acquisition of Heavy Duty Vehicles FY22	3,567,000	3,567,000	(4)						
License Plate Readers	156,500	156,500	(1)						
Renovations to City Facilities FY 22	151,500	151,500	(1)						
Renovations to Fire Facilities FY 22	51,000	51,000	(1)						
Turnure Park Improvements	404,000	404,000	(1)						
PS Electronic Device Replacement FY22	101,000	101,000	(1)						
Heating Units City Garage	757,500	757,500			757,500				757,500
City-wide Infrastructure Replacement FY 22	378,750	378,750			378,750				378,750
Fire Alarm Replacement City Hall & City Garage	227,250	227,250			227,250				227,250
Comprehensive Plan	353,500	353,500			353,500				353,500
Reynal Road Reconstruction	505,000	505,000			505,000				505,000
FY 21-22 Capital Improvement Program									4,468,061
FY 22-23 Capital Improvement Program									9,536,591
S/T General Improvements	16,453,700	16,453,700		-	2,560,000		-	-	16,564,652
Library:									
Library Interior Improvements	500,000	500,000	(3)						
S/T Library Improvements	500,000	500,000		-	-		-	-	-
Parking:									
Municipal Parking Lot Rehabilitation FY 17	404,000	404,000			404,000				404,000
Municipal Parking Structure Rehabilitation FY 20	505,000	505,000	(1)						
Municipal Parking Structure Rehabilitation FY 21	505,000	505,000	(1)						
Municipal Parking Structure Rehabilitation FY 22	757,500	757,500	(1)						
FY 21-22 Capital Improvement Program									707,000
FY 22-23 Capital Improvement Program									2,373,500
S/T Parking Improvements	2,171,500	2,171,500		-	404,000		-	-	3,484,500

PRO FORMA SCHEDULE OF DEBT PAYABLE
JUNE 30, 2022 & 2023 (cont.)

Description	Authorization	Unissued	Original Issue	Projected Balance 6/30/22	Projected Interest Rate	Fiscal Year 2022-2023 Principal Payments	Fiscal Year 2022-2023 Interest Payments	Balance Outstanding 6/30/23
Water Fund:								
Water System SCADA/Cybersecurity Improvements-	404,000	404,000 (1)						
Replace/Reconstruct Misc Water Lines FY 21	6,815,000	6,815,000 (1)						
Water System SCADA/Cybersecurity Improvements-	303,000	303,000 (1)						
Hall Ave. Pump Station Generator	101,000	101,000 (1)						
FY 21-22 Capital Improvement Program								35,249,000
FY 22-23 Capital Improvement Program								10,454,000
S/T Water Fund	7,623,000	7,623,000		-		-	-	45,703,000
Sewer Fund:								
Miscellaneous SS Improvements FY 21	909,000	909,000 (1)						
Miscellaneous SS Improvements FY 22	909,000	909,000		909,000				909,000
Windward Ave. SS Extension	454,500	454,500 (1)						
FY 22-23 Capital Improvement Program								2,222,200
S/T Sewer Fund	2,272,500	2,272,500	-	909,000		-	-	3,131,200
s/t Debt Payable	**29,020,700**	**29,020,700**	-	**3,873,000**		-	-	**68,883,352**
Performance Contract:								
Energy Performance-NYPA Street Lighting	3,217,627	-	-	2,036,638	2.50%	316,388	52,008	1,720,250
s/t Other Debt Payable	**$ 32,238,327**	**$ 29,020,700**	**$ -**	**5,909,638**		**316,388**	**52,008**	**70,603,602**

Total Outstanding/Authorized/Planned Debt 6/30/2022	**$ 187,451,884**	
Total Outstanding/Authorized/Planned Debt 6/30/23		$ 238,980,848

(1) $21,680,000 February 2022 bond sale

(2) $1,211,320 NYS Grant, the remaining $417,680 serial bonds sold

(3) $140,591 NYS Education Department; $169,009 contributions; the remaining $190,400 serial bonds sold

(4) $100,400 provided by CARES Act, reducing bond amount to $3,466,600

CITY OF WHITE PLAINS
SUMMARY OF AUTHORIZED AND OUTSTANDING DEBT

FISCAL YEAR	SERIAL BONDS	BOND ANTICIPATION NOTES	ENERGY PERFORM. GRANT	TOTAL OUTSTANDING	PERCENTAGE OF CONSTITUTIONAL DEBT LIMIT EXHAUSTED	AUTHORIZED BUT UNISSUED	AUTHORIZED AND UNISSUED
2006-2007	$ 71,551,500	$ 2,049,375	$ -	$ 73,600,875	10.57%	$ 24,950,000	$ 98,550,875
2007-2008	88,561,000	2,273,750	-	90,834,750	12.37%	8,517,800	99,352,550
2008-2009	82,815,000	9,530,200	-	92,345,200	15.61%	9,849,225	102,194,425
2009-2010	87,656,825	8,400,000	-	96,056,825	15.52%	10,024,675	106,081,500
2010-2011	82,188,000	18,099,650	-	100,287,650	16.81%	15,420,125	115,707,775
2011-2012	106,606,555	-	-	106,606,555	21.25%	36,195,125	142,801,680
2012-2013	110,542,555	-	-	110,542,555	22.20%	37,468,075	148,010,630
2013-2014	136,675,800	-	-	136,675,800	25.57%	12,702,350	149,378,150
2014-2015	154,452,742	-	-	154,452,742	31.01%	17,665,250	172,117,992
2015-2016	156,406,200	-	-	156,406,200	31.61%	19,022,650	175,428,850
2016-2017	160,170,901	-	-	160,170,901	30.88%	11,999,400	172,170,301
2017-2018	148,693,901	-	3,217,627	151,911,528	31.40%	29,454,650	181,366,178
2018-2019	158,955,351	-	2,934,160	161,889,511	35.49%	43,093,750	204,983,261
2019-2020	180,045,001	-	2,643,245	182,688,246	30.16%	14,729,300	197,417,546
2020-2021	175,285,000	-	2,344,454	177,629,454	30.07%	19,174,200	196,803,654
2021-2022							
July	175,285,000	-	2,319,183	177,604,183	29.62%	25,990,200	203,594,383
August	175,285,000	-	2,293,853	177,578,853	29.62%	25,990,200	203,569,053
September	172,855,000	-	2,268,465	175,123,465	29.36%	26,697,700	201,821,165
October	172,855,000	-	2,243,020	175,098,020	29.36%	26,697,700	201,795,720
November	171,655,000	-	2,217,515	173,872,515	29.20%	26,798,700	200,671,215
December	171,655,000	-	2,191,953	173,846,953	29.30%	27,556,200	201,403,153

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SUPPLEMENTAL

INFORMATION

CITY OF WHITE PLAINS, NEW YORK

CITY OF WHITE PLAINS, NEW YORK
DEMOGRAPHIC AND STATISTICAL FACTS
JUNE 30, 2021

Located in central Westchester, the City of White Plains, with a 2020 census population of 59,559, occupies an area of almost 10 square miles. It is the seat of Westchester County, located just north of New York City about 4 miles east of the Hudson River and 2.5 miles northwest of Long Island Sound.

The first non-native settlement of White Plains was in November 1683 by a party of Connecticut Puritans. In 1758, White Plains became the seat of Westchester County and in 1788 the Town of White Plains was created. In the first United States Census, conducted in 1790, the White Plains population was 505. In 1800, the population was 575 and in 1830 it was 830. White Plains was incorporated as a village in 1866. By 1870, 26 years after the arrival of the railroad, the population was 2,630 and it was 4,508 in 1890. In 1900 the population was 7,899 and it increased to 26,425 in 1910. White Plains became a city in 1916.

With the building boom after World War II and the construction of parkways and expressways, downtown White Plains became a major and destination retail shopping location. This was also a period during which many major corporations based in New York City relocated operations to White Plains. By the early 1990s, economic development had stagnated and was hampered by a deep recession. By 2003, however, the City had new developments such as the City Center followed by the Ritz-Carlton Hotel. In 2010 White Plains started the beginning of a new downtown development renaissance which has continued ever since.

Despite its modest geographic size and population, White Plains is a regional center for business, retail, government and medical services. It's commercial base and business economy are comparable to cities much larger in area and population, yet White Plains is first and foremost a community of distinct and diverse residential neighborhoods with a substantial open space character.

DEMOGRAPHIC STATISTICS (1)

Fiscal Year	Population	Median Age	Per Capita Income	Median Family Income	Median Household Income	Public School Enrollment	Unemployment Rate
2020-21	59,559	40.0	$52,683	$115,875	$90,427	7,056	4.4%
2019-20	58,109	41.7	$51,416	$109,161	$84,415	7,150	11.7%
2018-19	58,404	38.1	$47,907	$110,400	$87,550	7,165	3.2%
2017-18	58,047	37.8	$47,024	$104,383	$82,460	7,198	3.5%

(1) Source: City of White Plains Comprehensive Annual Financial Report for Fiscal Year July 1, 2020-2021.

GENERAL INFORMATION

Date of Incorporation	1916
Form of Government	Mayor-Council
Area	9.79 square miles
Police Protection:	
Number of Stations	1
Fire Protection:	
Number of Stations	7 (2 of which are equipped but not staffed)
Number of Fire Hydrants	2,063
Public Works:	
Number of Street Lights	5,000
Miles of Paved City Streets	150
Miles of Sanitary Sewers	127.1
Miles of Storm Water Drains	83

Municipal Water Operations:	
Number of Metered Accounts	10,350
Average Daily Consumption	7,094,929
Miles of Water Mains	159.8
Supply	NYC Aqueduct
Recreation and Culture:	
Total Acres of Parks	231
Number of Parks and Recreation Facilities	23
Number of Youth Programs	300
Number of Adult Programs	80
Number of Seniors Programs	110
Number of Libraries	1
Number of Volumes	229,413

PRINCIPAL TAXPAYERS JUNE 30, 2021

Rank	Taxpayer	Type of Business	Assessed Valuation	% of Total Assessed Valuation
1	Consolidated Edison	Public Utility	$ 13,219,020	4.67%
2	Westchester Mall LLC	Retail Outlet	11,376,450	4.02%
3	44 S. Broadway Property LLC	Office Space Rental	4,035,000	1.43%
4	Hart BS Commons, LLC	Apartments	3,803,000	1.34%
5	Gateway I Group, Inc.	Office Space Rental	3,425,000	1.21%
6	City Center	Retail Outlet	2,925,000	1.03%
7	360 Hamilton Plaza	Office Space Rental	2,675,000	0.95%
8	WP Galleria Realty LLC	Retail Outlet	2,440,000	0.86%
9	One City DE LLC	Apartments	2,300,000	0.81%
10	Avalon WP I, LLC	Apartments	2,249,000	0.79%
11	WPP Owner LLC	Office Space Rental	2,225,100	0.79%
12	Bloomingdale Road	Retail Outlet	2,100,000	0.74%
13	1133-399 Westchester Ave LLC	Office Space Rental	2,100,000	0.74%
14	Clayton Estates LLC	Apartments	1,825,000	0.64%
15	WPP Land Acquisition	Retail Outlet	1,700,000	0.60%
16	Westpark Associates	Office Space Rental	1,675,000	0.59%
17	ERST 10 Bank Street, LLC	Office Space Rental	1,500,000	0.53%
18	MG RMC Main LLC	Office Space Rental	1,450,000	0.51%
19	HPT ING-2 Properties	Office Space Rental	1,425,000	0.50%
20	Bryant Gardens Corp.	Cooperative Apartments	1,340,000	0.47%
			$ 65,787,570	**23.24%**

2022-2023 CAPITAL PROJECTS

The map on the preceding page indicates the location of the various 2022-2023 projects. Some projects are not indexed as the work will be done at several locations.

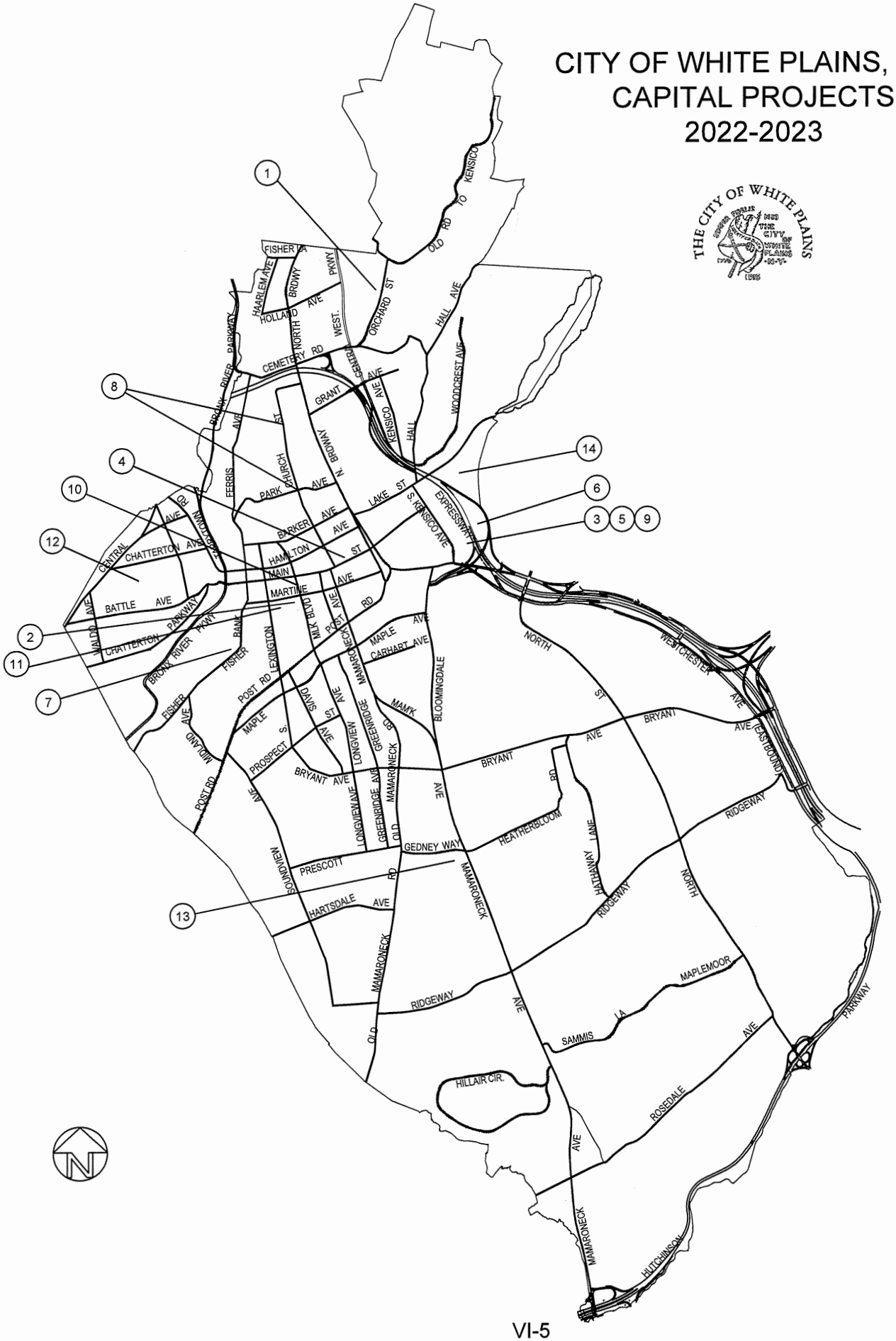
PROJECT LOCATOR INDEX

Map Number	Project	Estimated Cost
1	Remediation at Fire Training Facility	$ 8,000,000
2	Rehabilitation of Chillers at Public Safety Building	1,500,000
3	DPW Truck & Heavy Equipment Washing Facility at Highway Garage (140 S. Kensico Ave.)	900,000
4	City Hall Elevator Rehabilitation	600,000
5	Fuel Island Rehabilitation	300,000
6	Sanitation Building Repairs	250,000
7	Kittrell Park Basketball Courts	200,000
8	Church Street Sidewalk Improvements (between Church St. School and Park Avenue)	150,000
9	Salt Dome Replacement	150,000
10	Lex Grove East & West Emergency Lighting	150,000
11	Public Safety Communication Room Workstation Replacement	115,000
12	Battlehill Park Pickleball Courts	100,000
13	Gillie Basketball & Park Improvements	90,000
14	Delfino Park Improvements	70,000

PROJECTS NOT INDEXED

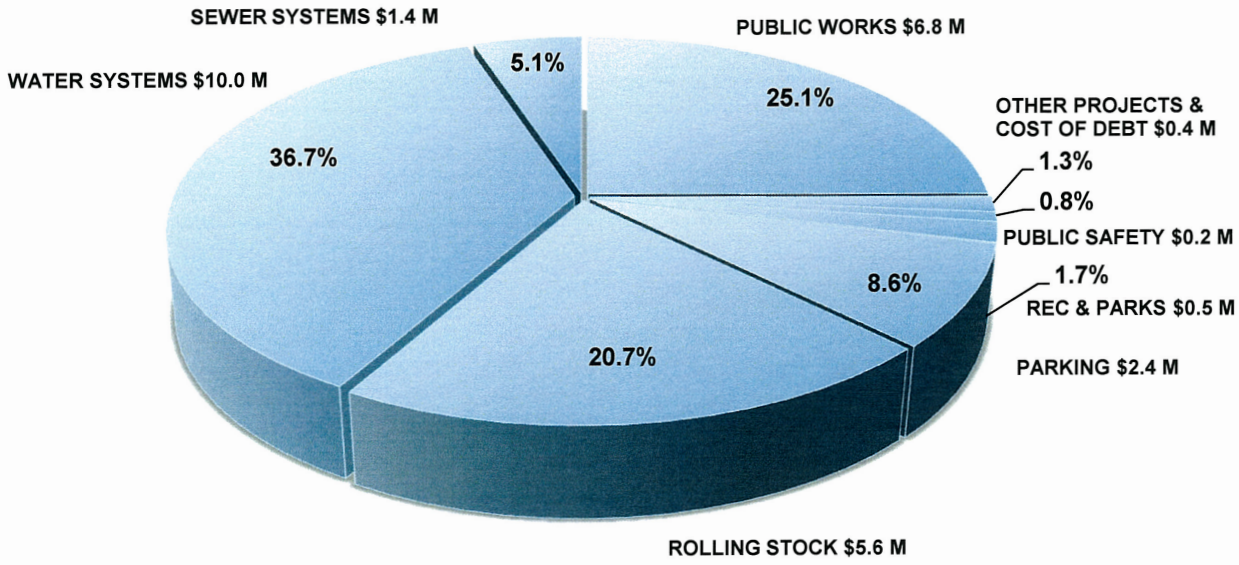
Miscellaneous Street Reconstruction	$ 3,250,000
Replace/Reconstruct Miscellaneous Water Lines	2,000,000
Garage Elevators Modernization	1,200,000
Municipal Parking Structure Rehabilitation	800,000
Miscellaneous Sanitary Sewer Reconstruction	500,000
Miscellaneous Strom Water Drain Reconstruction	470,000
Municipal Parking Lot Rehabilitation	200,000
Renovations to City Facilities (other than Fire or Parking)	125,000
City-wide IT Infrastructure Replacements/Enhancements	125,000
Electronic Device Replacement – Police and Fire	100,000
Renovations to Fire Facilities	50,000

CITY OF WHITE PLAINS, N.Y.
CAPITAL PROJECTS
2022-2023

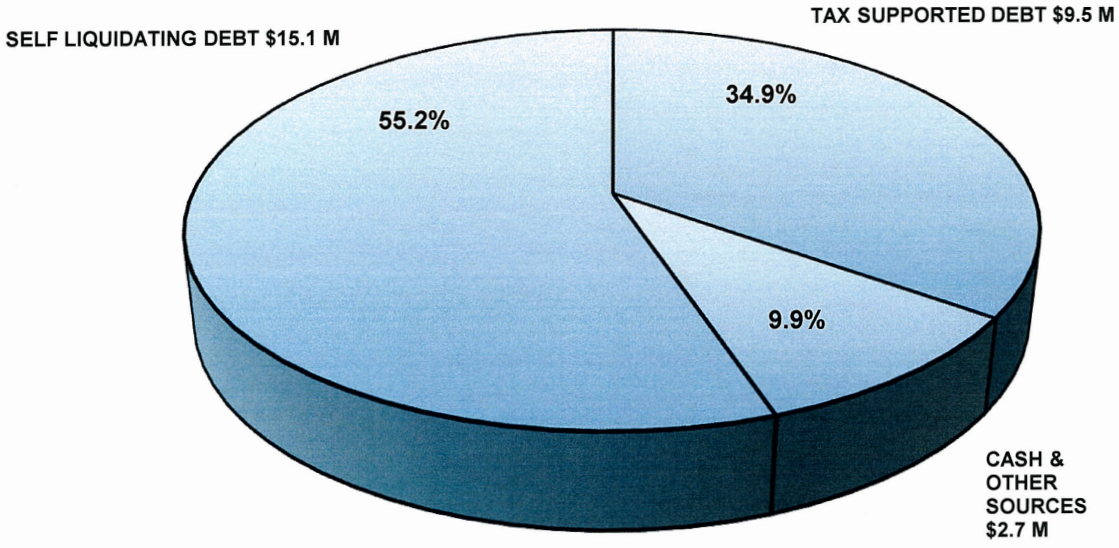


2022 - 2023 CAPITAL PROJECTS
$27.3 M

PROGRAM SUMMARY



PLANNED SOURCES OF FINANCING



CITY OF WHITE PLAINS CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2022 - 2023

GENERAL FUND

INFRASTRUCTURE	AMOUNT	PLANNED FINANCING SOURCES			
		CASH			
		CITY	OTHER	SOURCE (1)	DEBT (2)
PUBLIC BUILDINGS - Public Works					
RENOVATION TO CITY FACILITIES Annual project to rehabilitate minor subsystems of City-owned buildings (other than fire stations and parking garages), such as roof repairs, asbestos and lead abatement, painting and lighting	**$ 125,000**	$	$		$ 125,000
RENOVATIONS TO FIRE FACILITIES Annual project to renovate various aging fire stations to lower maintenance costs	**50,000**				50,000
SANITATION BUILDING REPAIRS Project to remove and replace damaged wall, repair roof cricket, gutter repair and modify overhead door frame to mitigate future damage	**250,000**				250,000
CITY HALL ELEVATOR REHABILITATION Replace City Hall elevator and related components	**600,000**				600,000
REHABILITATION OF CHILLERS AT PS BUILDING Remove two existing chillers and a cooling tower and replace with new. Work also includes controls, wiring, piping, concrete, pads, mobilization, etc.	**1,500,000**				1,500,000
STREETS - Public Works					
MISC. STREET RECONSTRUCTION Annual project to reconstruct streets, including sidewalks, curbs, drainage and other related improvements	**3,250,000**		1,534,909	NYS	1,715,091
CHURCH STREET SIDEWALK IMPROVEMENTS Installation of new sidewalks and pedestrian crosswalks where needed between Church Street School and Park Avenue	**150,000**		150,000	CD	
STORM WATER DRAINS - Public Works					
MISCELLANEOUS SWD RECONSTRUCTION Annual project to rehabilitate or expand portions of the storm water drainage system, including catch basins and piping	**470,000**				470,000
OTHER - Public Works					
SALT DOME ROOF REPLACEMENT Replace almost thirty year old roof	**150,000**				150,000

CITY OF WHITE PLAINS CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2022 - 2023 (continued)

GENERAL FUND (continued)

		PLANNED FINANCING SOURCES			
		CASH			
INFRASTRUCTURE - (continued)	**AMOUNT**	CITY	OTHER	SOURCE (1)	**DEBT** (2)
OTHER - Public Works (continued)					
FUEL ISLAND REHABILITATION Replace the existing fuel island, fuel dispensers, canopy and fire suppression system with new equipment. Also, provide a urea dispenser with remote storage. Improvements will provide a modern, energy efficient operation that reduces energy costs and eliminates future costly repairs	**300,000**				300,000
PUBLIC PARKING FACILITIES - Parking					
MUNICIPAL PARKING LOT REHABILITATION Annual project to pave and repair various parking lots and improve signage and lighting	**200,000**				200,000
MUNICIPAL PARKING STRUCTURE REHABILITATION Annual project to perform rehabilitative structural work such as repairs to membranes, expansion joints, lighting, fans and signage	**800,000**				800,000
LEX GROVE EAST & WEST EMERGENCY LIGHTING Continuation of project to install emergency lighting	**150,000**				150,000
GARAGE ELEVATOR MODERNIZATION Multi-year project to upgrade garage elevators by replacing the mechanics and controls and by renovating interior cabs and other related work	**1,200,000**				1,200,000
PARKING DIVISION ROLLING STOCK	**188,000**	188,000			
PUBLIC SAFETY					
ELECTRONIC DEVICE REPLACEMENT-POLICE AND FIRE Annual project to replace aging devices used for enforcement and communications	**100,000**				100,000
COMMUNICATIONS ROOM WORKSTATION REPLACEMENT Replace aging, damaged workstations with easier to maintain ergonomic units to better facilitate communication between command and staff	**115,000**				115,000
RECREATION & PARK FACILITIES					
BATTLE HILL PARK PICKLEBALL COURTS Construct new pickleball courts at Battle Hill Park to meet community interest	**100,000**		100,000	CD	

CITY OF WHITE PLAINS CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2022 - 2023 (continued)

GENERAL FUND *(continued)*		PLANNED FINANCING SOURCES			
		CASH			
RECREATION & PARK FACILITIES (continued)	**AMOUNT**	CITY	OTHER	SOURCE (1)	**DEBT** (2)
KITTRELL PARK BASKETBALL COURTS Replace existing surface, level and reline basketball courts, replace stanchions and backboards with baskets	**200,000**				200,000
DELFINO PARK IMPROVEMENTS Various improvements including installment of a Sport Court flooring on the ice rink surface post-season to provide a multi-purpose use facility and renovation of the platform tennis court surface	**70,000**				70,000
GILLIE BASKETBALL & PARK IMPROVEMENTS Improvements at Gillie Park including the parking lot, replacement of two basketball stanchions and back board and rims for half court play areas. Replace retaining wall and repair tennis spectator area	**90,000**				90,000
TECHNOLOGY - Information Technology					
CITY-WIDE IT INFRASTRUCTURE REPLACEMENTS/ ENHANCEMENTS Recurring project to provide the City with the highest level of technology needed	**125,000**				125,000
ROLLING STOCK (exclusive of Parking Division)	**4,307,000**	726,000			3,581,000
DEBT ISSUANCE COSTS	**119,000**				119,000
TOTAL GENERAL FUND	**$ 14,609,000**	**$ 914,000**	**$ 1,784,909**		**$ 11,910,091**
SEWER RENT FUND					
SANITARY SEWERS					
MISC. SANITARY SEWER RECONSTRUCTION Annual project to reline and/or replace sewer lines to eliminate ground water infiltration emanating from cracks and poorly sealed connections	**$ 500,000**	$	$		$ 500,000
DPW TRUCK & HEAVY EQUIPMENT WASHING FACILITY AT HIGHWAY GARAGE (140 S. KENSICO AVENUE) Project will include a new building and related improvements, such as a service connection to the existing sewer line, to eliminate truck and large equipment washdown mixing with stormwater discharge off the site	**900,000**				900,000
ROLLING STOCK	**800,000**				800,000
DEBT ISSUANCE COSTS	**22,200**				22,200
TOTAL SEWER RENT FUND	**$ 2,222,200**	**$ -**	**$ -**		**$ 2,222,200**

CITY OF WHITE PLAINS CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2022 - 2023 (continued)

WATER FUND

WATER SYSTEM	AMOUNT	PLANNED FINANCING SOURCES			
		CASH			
		CITY	OTHER	SOURCE (1)	DEBT (2)
REPLACE/RECONSTRUCT MISC. WATER LINES Annual project to replace existing 6 inch lines and unlined cast iron pipes with larger diameter pipes and other water system improvements	$ 2,000,000	$	$		$ 2,000,000
REMEDIATION AT FIRE TRAINING FACILITY Remediation of chemicals used during past fire training activities that are now affecting the surface water run-off into the reservoirs	8,000,000				8,000,000 (3)
ROLLING STOCK	350,000				350,000
DEBT ISSUANCE COSTS	104,000				104,000
TOTAL WATER FUND	$ 10,454,000	$ -	$ -		$ 10,454,000
GRAND TOTAL	$ 27,285,200	$ 914,000	$ 1,784,909		$ 24,586,291

(1) NYS=NYS Consolidated Highway Improvements Program, PAVE NY and Extreme Winter Recovery; and Tourist Roads; CD=Community Developmment

(2) Type of debt to be issued will be determined prior to Common Council authorization

(3) Possible Environmental Facilities Corporation (EFC) financing

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CAPITAL PROJECTS BOARD
SUMMARY OF 2022 – 2023
ROLLING STOCK PLAN

Vehicle Type	Number Scheduled for Replacement	Replacement Cost
Sedan	3	120,000
Carryall	8	509,500
Motorcycle	1	31,500
Trucks:		
Garbage Compactor	6	1,515,000
Dump/Plow	4	560,000
Pick-up/Plow	5	271,000
Fire Pumper Truck	1	540,000
ESU	1	225,000
Aerial Lift	1	210,000
Jet Truck	1	300,000
Vacuum Truck	1	500,000
Off Road Vehicles	6	863,000
TOTAL	**38**	**$5,645,000**

SUMMARY APPROVED 2022 - 2028 CAPITAL IMPROVEMENT PROGRAM

	Pending Authorization 2021-2022	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
GENERAL FUND:							
Public Works:							
Buildings	$ 2,625,000	$ 2,525,000	$ 3,325,000	$ 2,475,000	$ 1,950,000	$ 425,000	$ 650,000
Streets	3,500,000	3,400,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Storm Water Drains	950,000	470,000	1,100,000	600,000	600,000	600,000	600,000
Other	-	450,000	130,000	-	-	-	-
Total Public Works	7,075,000	6,845,000	8,055,000	6,575,000	6,050,000	4,525,000	4,750,000
Information Technology	450,000	125,000	125,000	125,000	285,000	125,000	125,000
Parking	700,000	2,350,000	2,850,000	1,490,000	2,780,000	2,730,000	1,150,000
Planning	350,000	-	-	-	-	-	-
Public Safety	83,000	215,000	220,000	180,000	650,000	100,000	200,000
Recreation & Parks	850,000	460,000	600,000	1,550,000	500,000	500,000	250,000
Total General Fund	9,508,000	9,995,000	11,850,000	9,920,000	10,265,000	7,980,000	6,475,000
Library Fund	-	-	-	-	-	-	-
Sewer Rent Fund	-	1,400,000	800,000	1,200,000	1,200,000	1,200,000	1,200,000
Water Fund	34,900,000	10,000,000	2,000,000	2,000,000	3,700,000	2,000,000	2,350,000
Total Projects	44,408,000	21,395,000	14,650,000	13,120,000	15,165,000	11,180,000	10,025,000
Rolling Stock	-	5,645,000	7,759,750	5,660,250	7,612,750	4,322,750	2,182,750
Debt Issuance Cost	422,970	245,200	194,500	152,000	195,700	128,100	97,100
GRAND TOTAL	**$ 44,830,970**	**$ 27,285,200**	**$ 22,604,250**	**$ 18,932,250**	**$ 22,973,450**	**$ 15,630,850**	**$ 12,304,850**
POTENTIAL FINANCING SOURCES:							
Cash:							
General Fund	$ -	$ 914,000	$ 1,207,500	$ 1,630,250	$ 1,537,750	$ 1,117,750	$ 922,750
Gen.Fnd-Rec. Account	-	-	-	-	-	-	-
Cable Fund	-	-	-	-	-	-	-
Sewer Rent Fund	-	-	45,000	45,000	40,000	50,000	30,000
Water Fund	-	-	150,000	200,000	130,000	75,000	50,000
	-	914,000	1,402,500	1,875,250	1,707,750	1,242,750	1,002,750
NYS Grants for PW	1,534,909	1,534,909	1,534,909	1,534,909	1,534,909	1,534,909	1,534,909
Other Grants (Various)	500,000	-	-	-	-	-	-
Community Development	-	250,000	150,000	150,000	150,000	150,000	150,000
Contributions	150,000	-	-	50,000	-	-	-
Cable Fund	-	-	35,000	-	-	-	-
	2,184,909	1,784,909	1,719,909	1,734,909	1,684,909	1,684,909	1,684,909
TOTAL CASH	2,184,909	2,698,909	3,122,409	3,610,159	3,392,659	2,927,659	2,687,659
Indebtedness:							
Tax-Supported Debt	6,690,061	9,536,591	13,905,641	10,804,341	11,323,341	6,819,091	4,869,591
Self-Liquidating Debt-Pkg.	707,000	2,373,500	2,748,200	1,287,750	2,600,750	2,424,000	1,161,500
Self-Liquidating Debt	35,249,000	12,676,200	2,828,000	3,230,000	5,656,700	3,460,100	3,586,100
TOTAL DEBT	42,646,061	24,586,291	19,481,841	15,322,091	19,580,791	12,703,191	9,617,191
GRAND TOTAL	**$ 44,830,970**	**$ 27,285,200**	**$ 22,604,250**	**$ 18,932,250**	**$ 22,973,450**	**$ 15,630,850**	**$ 12,304,850**

CITY OF WHITE PLAINS CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2021 - 2022

GENERAL FUND

INFRASTRUCTURE	AMOUNT	PLANNED FINANCING SOURCES			
		CASH			
		CITY	OTHER	SOURCE (1)	DEBT (2)
PUBLIC BUILDINGS - Public Works					
RENOVATIONS TO FIRE FACILITIES Annual project to renovate various aging fire stations to lower maintenance costs	**$ 50,000**	$	$		$ 50,000
CITY HALL FIRE ALARM REPLACEMENT Replace the over 40 year old fire alarm system at City Hall to comply with current code standards	**175,000**				175,000
HEATING UNITS - 77 BROCKWAY PLACE Replace all six heating and ventilating units which are at the end of their useful life.	**750,000**				750,000
FIRE STATION #2 BOILER REPLACEMENT Provide one new boiler to replace removed boiler. Work includes boiler, boiler trim, piping, insulation and burner	**200,000**				200,000
140 S. KENSICO ROOF REPLACEMENT/EXTERIOR BRICK Replace 50 year old roof and repair building exterior	**200,000**				200,000
140 S. KENSICO WINDOW & VENTILATION REPLACEMENT Replace existing windows and frames with energy star rated windows to lower heating and cooling load, install roof exhaust fan and associated duct work	**350,000**				350,000
HIGHWAY GARAGE FLOOR MEMBRANE REPLACEMENT Provide a waterproof membrane to the facilities side of highway garage floor to mitigate water penetrating the floor below	**50,000**				50,000
LIBRARY EXTERIOR REHABILITATION, PHASES I AND II Two-phased project to remove and replace deteriorated urethane sealant at all vertical and horizontal joints, repair/fasten base granite stone	**800,000**				800,000
CITY GARAGE FIRE ALARM REHABILITATION Replace entire fire alarm system including all sensing devices	**50,000**				50,000
STREETS - Public Works					
MISC. STREET RECONSTRUCTION Annual project to reconstruct streets, including sidewalks, curbs, drainage and other related improvements	**3,000,000**		1,534,909	NYS	1,465,091
REYNAL ROAD RECONSTRUCTION Reconstruct Reynal Road between Ridgeway and Kenneth Road, including new drainage, curbs and pavement replacement	**500,000**				500,000

GENERAL FUND *(continued)*

INFRASTRUCTURE - continued	**AMOUNT**	**PLANNED FINANCING SOURCES**			
		CASH			
		CITY	OTHER	SOURCE (1)	**DEBT** (2)
STORM WATER DRAINS - Public Works					
MISCELLANEOUS SWD RECONSTRUCTION Annual project to rehabilitate or expand portions of the storm water drainage system, including catch basins and piping	**950,000**				950,000
PUBLIC PARKING FACILITIES - Parking					
MUNICIPAL PARKING LOT REHABILITATION Annual project to pave and repair various parking lots and improve signage and lighting	**600,000**				600,000
LEXINGTON GROVE EAST AND WEST EMERGENCY LIGHTING Continuation of project to install emergency lighting	**100,000**				100,000
PLANNING					
COMPREHENSIVE PLAN Completion of an official, long-range planning document to guide the City's growth and development. The plan covers topics such as housing, infrastructure, sustainability, transportation and parks/recreation	**350,000**				350,000
PUBLIC SAFETY					
FIRE STATION ACCESS CONTROL Installation of keypad access, camera monitoring and recording at City fire stations in accordance with Homeland Security initiatives for government buildings	**83,000**				83,000
RECREATION & PARK FACILITIES					
DELFINO PARK PAVILION-BASKETBALL COURT REVISION Improvements to Pavilion area and revision to basketball courts	**500,000**		500,000	NYS	
RENAISSANCE FOUNTAIN PARK SIDEWALK AND PLAZA IMPROVEMENTS Replace existing pavers with decorative concrete walkways in the main plaza area	**200,000**				200,000
GARDELLA POOL/PARK DESIGN Design study for the reconstruction of pool and park amenities	**150,000**		150,000	CNTRB	

CITY OF WHITE PLAINS CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2021 - 2022 (continued)

GENERAL FUND (continued)

TECHNOLOGY - Information Technology	AMOUNT	PLANNED FINANCING SOURCES CASH CITY	CASH OTHER	CASH SOURCE (1)	DEBT (2)
CITY-WIDE IT INFRASTRUCTURE REPLACEMENTS/ ENHANCEMENTS Recurring project to provide the City with the highest level of technology needed	**375,000**				375,000
METROPOLITAN AREA NETWORK REDUNDANCY Project to evaluate how best to improve the redundancy of the City's fiber optic network	**75,000**				75,000
DEBT ISSUANCE COSTS	**73,970**				73,970
TOTAL GENERAL FUND	**$ 9,581,970**	**$ -**	**$ 2,184,909**		**$ 7,397,061**

WATER FUND

WATER SYSTEM

REPLACE/RECONSTRUCT MISC. WATER LINES Annual project to replace existing 6 inch lines and unlined cast iron pipes with larger diameter pipes and implement other water system improvements	**$ 2,900,000**	$	$		$ 2,900,000
OSPS DISSOLVED AIR FLOTATION WATER TREATMENT PLANT & CHEMICAL SYSTEM UPGRADE Decommission buried chemical storage tanks and install new storage tanks within existing building. Chemical system delivery, storage and feed upgrades will be completed at Orchard St. Pump Station (OSPS)	**32,000,000**				32,000,000 (3)
DEBT ISSUANCE COSTS	**349,000**				349,000
TOTAL WATER FUND	**$ 35,249,000**	**$ -**	**$ -**		**$ 35,249,000**
GRAND TOTAL	**$ 44,830,970**	**$ -**	**$ 2,184,909**		**$ 42,646,061**

(1) NYS=NYS Consolidated Highway Improvements Program, PAVE NY, Extreme Winter Recovery and Touring Grant;NYS=NYS SIMS Grant; CNTRB=Contribution Recreation Improvement Commitment

(2) Type of debt to be issued will be determined prior to Common Council authorization

(3) Possible Environmental Facilities Corporation (EFC) financing

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CITY OF WHITE PLAINS, NEW YORK
SUMMARY STATUS REPORT - ACTIVE PROJECTS
CAPITAL IMPROVEMENT PROGRAM
DECEMBER 31, 2021

PROJECT NUMBER	PROJECT TITLE	Authorized Budget	Expenditures Obligated To Date	Unencumbered Funds Available	Percentage Used
INFORMATION TECHNOLOGY:					
5553	Security Camera Integration-Expansion	$ 90,000	$ 21,987	$ 68,014	24.43%
		90,000	21,987	68,014	24.43%
BUILDINGS:					
5457	City Hall Steam Pipe/Plumbing Repairs	606,000	411,069	194,931	67.83%
5482	Library Interior Renovations First Floor	2,410,000	2,403,239	6,761	99.72%
5501	Public Safety Building Bathrooms/Lockers Renovations	353,500	347,718	5,782	98.36%
5510	Public Safety Building Exterior Renovations	757,500	551,085	206,415	72.75%
5524	Library Interior Renovations Second Floor	500,000	479,647	20,353	95.93%
5555	Community Buildings Rehab	76,000	32,495	43,505	42.76%
5556	Renovation to Fire Facilities	101,000	83,722	17,278	82.89%
5572	Renovations to City Facilities FY 21	101,000	92,072	8,928	91.16%
5583	Renovations to City Facilities FY 22	151,500	700	150,800	0.46%
5584	Renovation to Fire Facilities FY22	51,000	700	50,300	1.37%
5588	Heating Units - 77 Brockway Place	757,500	698,200	59,300	92.17%
		5,865,000	5,100,646	764,354	86.97%
STREETS:					
5503	White Plains Transit District Pedestrian and Bicycle Improvements	1,630,000	1,614,095	15,905	99.02%
5514	Miscellaneous Street Reconstruction FY19	1,493,700	1,492,353	1,347	99.91%
5541	Miscellaneous Street Reconstruction FY20	875,834	874,518	1,316	99.85%
5562	Cemetery Road Bridge Replacement	703,500	154,517	548,983	21.96%
5577	Miscellaneous Street Reconstruction FY21	3,007,000	2,873,856	133,144	95.57%
		7,710,034	7,009,339	700,695	198.93%
STORM WATER DRAINS:					
5551	Miscellaneous Storm Water Drains FY20	505,000	113,560	391,440	22.49%
		505,000	113,560	391,440	22.49%
PUBLIC PARKING FACILITIES:					
5492	Municipal Parking Lot Rehabilitation FY 17	404,000	99,062	304,938	24.52%
5550	Off Street Multi-Space Meters	353,500	288,979	64,521	81.75%
5561	Municipal Parking Structure Rehabilitation FY20	505,000	500,922	4,078	99.19%
5567	Municipal Parking Structure Rehabilitation FY21	505,000	482,918	22,082	95.63%
5578	Municipal Parking Structure Rehabilitation FY22	757,500	465,708	291,792	61.48%
		2,525,000	1,837,589	687,411	72.78%
RECREATION AND PARKS FACILITIES:					
5545	Druss Park Improvements	525,200	479,763	45,438	91.35%
5559	Gillie Park Improvements	404,000	382,674	21,326	94.72%
5571	Delfino Park Improvements	170,000	160,907	9,094	94.65%
5579	Battle of White Plains Park Improvements	453,000	445,375	7,625	98.32%
5585	Turnure Park Improvements	404,000	108,729	295,271	26.91%
		1,956,200	1,577,448	378,752	80.64%
WATER SYSTEM:					
5396	Water Filtration Plant Design and Rehabilitation	2,272,500	2,261,241	11,259	99.50%
5448	Fluoride Tank Replacement-Central Avenue Pump Station	1,212,000	1,205,953	6,047	99.50%
5470	Species Management	489,850	286,079	203,771	58.40%
5508	Replace/Reconstruct Miscellaneous Water Lines FY18	2,777,500	2,764,070	13,430	99.52%
5532	4 MG Water Storage Tanks- Design/Construction	21,210,000	18,524,437	2,685,563	87.34%
5533	24" Pressure Basin Replacement	3,030,000	2,711,191	318,809	89.48%
5569	Water System Security Improvements	707,000	340,026	366,974	48.09%
5574	Replace/Reconstruct Miscellaneous Water Lines FY21	6,815,000	4,082,529	2,732,471	59.91%
5586	Hall Avenue PS Generator	101,000	92,703	8,297	91.79%
		38,614,850	32,268,229	6,346,621	83.56%

CITY OF WHITE PLAINS, NEW YORK
SUMMARY STATUS REPORT - ACTIVE PROJECTS
CAPITAL IMPROVEMENT PROGRAM
DECEMBER 31, 2021

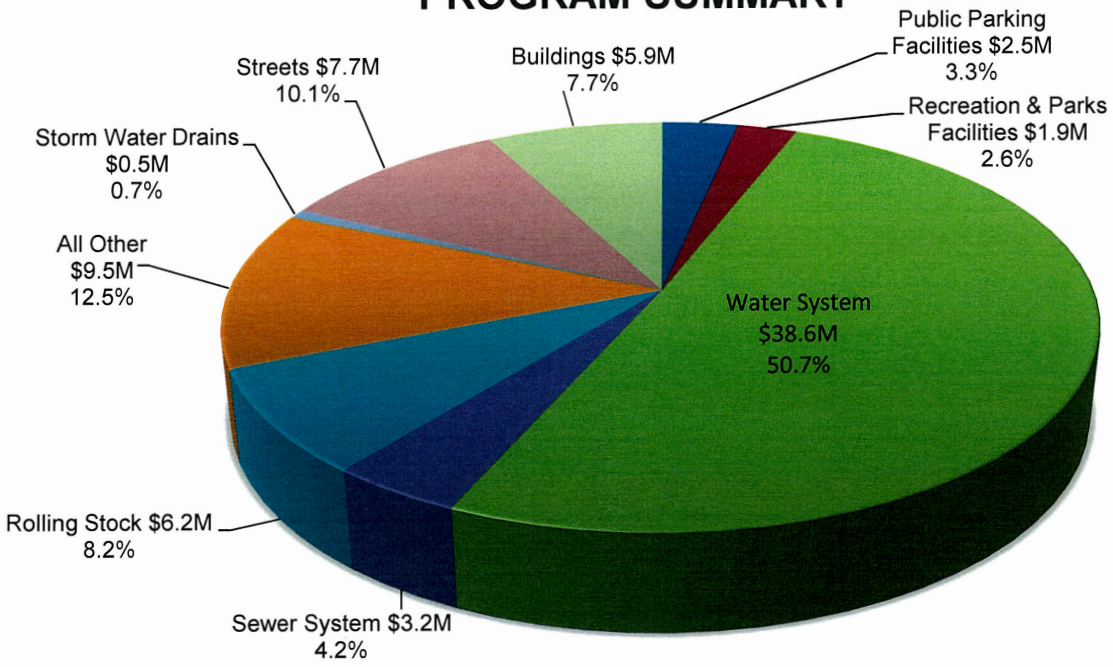
PROJECT NUMBER	PROJECT TITLE	Authorized Budget	Expenditures Obligated To Date	Unencumbered Funds Available	Percentage Used
TRAFFIC SYSTEM:					
5575	Local Controller Upgrades FY21	71,000	894	70,106	1.26%
5576	Central Control System Upgrade	303,000	75,305	227,695	24.85%
		374,000	76,199	297,801	20.37%
SEWER SYSTEM:					
5544	Miscellaneous Sanitary Sewer Reconstruction FY 20	909,000	903,643	5,357	99.41%
5568	Miscellaneous Sanitary Sewer Reconstruction FY 21	909,000	901,368	7,632	99.16%
5573	Windward Avenue Sewer Extension	454,500	281,493	173,007	61.93%
5580	Miscellaneous Sanitary Sewer Reconstruction FY 22	909,000	3,967	905,033	0.44%
		3,181,500	2,090,471	1,091,029	65.71%
OTHER PROJECTS:					
5521	Police and Fire Digital Scanning	46,000	22,389	23,611	48.67%
5535	Brookfield Commons Improvements	4,400,000	4,237,211	162,789	96.30%
5552	Electric Garbage Truck	338,000	315,200	22,800	93.25%
5563	LED Lighting Improvements	1,216,300	1,205,729	10,571	99.13%
5564	Kronos Telestaff	86,000	65,389	20,611	76.03%
5565	Public Safety Radio Infrastructure Replacement	2,557,200	1,755,470	801,730	68.65%
5570	Police and Fire Electronic device replacement 21	101,000	100,326	674	99.33%
5582	Major Crime Interception License Plate Readers	156,500	145,795	10,705	93.16%
5587	Police and Fire Electronic Device Replacement FY22	101,000	1,071	99,929	1.06%
		9,002,000	7,848,580	1,153,420	87.19%
ROLLING STOCK:					
5566	Rolling Stock Acquisition-Heavy Duty Vehicles FY21	2,631,000	2,591,029	39,971	98.48%
5581	Rolling Stock Acquisition-Heavy Duty Vehicles FY22	3,567,000	2,808,721	758,279	78.74%
		6,198,000	5,399,750	798,250	87.12%
	TOTAL PROJECTS FINANCIAL SUMMARY	76,021,584	63,343,796	12,677,788	83.32%

CITY OF WHITE PLAINS, NEW YORK
SUMMARY REPORT OF ACTIVE CAPITAL PROJECTS FINANCING
DECEMBER 31, 2021

Source of Financing	Amount of Financing	Percent of Total
Cash to Capital		
General Fund	$ -	0.00%
Total Cash to Capital	-	0.00%
Other:		
Cable TV	-	0.00%
Community Development	320,000	0.42%
NYS CHIPS	2,318,233	3.05%
NYS DOT	1,211,320	1.59%
NYSERDA	-	0.00%
NYS Education Department	140,591	0.18%
NYS Pave NY and Extreme Weather	943,101	1.24%
Westchester County	4,400,000	5.79%
Library Foundation	400,000	0.53%
Contributions	1,519,009	2.00%
Total Other	11,252,254	14.80%
Debt Issued - Serial Bonds	64,769,330	85.20%
TOTAL ACTIVE PROJECTS FINANCING	76,021,584	100.00%

ACTIVE CAPITAL PROJECTS
FY 2021-2022
$76.0M

PROGRAM SUMMARY



SOURCES OF FINANCING

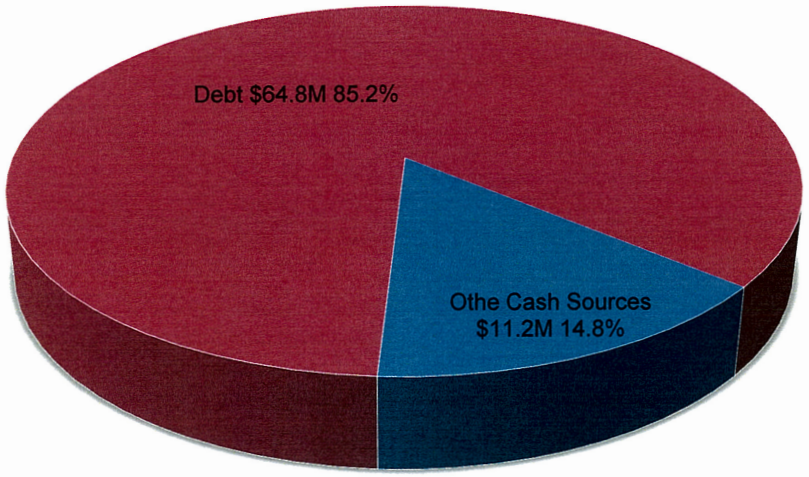


Exhibit VI-4

CITY OF WHITE PLAINS
CONSTITUTIONAL TAX LIMIT
PRO FORMA PROJECTED AS OF JULY 1, 2021

	Fiscal Year Ended June 30	Full Valuation Real Estate	Tax Rate Equivalent	Percentage
	2023	$ 11,088,144,535		
	2022	$ 10,687,993,722		
	2021	10,736,451,208		
	2020	10,521,475,316		
	2019	10,296,046,873		
Five Year Total Full Valuation		$ 53,330,111,654		
Five Year Average Full Valuation		$ 10,666,022,331		
Constitutional Tax Limit 2%		$ 213,320,447	$ 750.33	100.00%
FY 2020-21 Tax Levy (1)		$ 67,087,244	$ 234.51	31.25%
Allowable Exclusions		(14,127,149)	(49.38)	-6.58%
Tax Levy Subject to Limit		$ 52,960,095	$ 185.13	24.67%
Constitutional Tax Margin		$ 160,360,352	$ 565.21	75.33%

(1) Based upon Assessed Valuation of $286,074,129 as certified by the Assessor on March 1, 2022 and proposed Tax Rate of $234.51 per $1,000 of assessed value.

CITY OF WHITE PLAINS
SCHEDULE OF PROPERTY TAX RATES
PER $1,000 ASSESSED VALUATION
ALL OVERLAPPING GOVERNMENTS

Year	City of White Plains	White Plains School District	Westchester County				Total Tax Rate
			County	Sewer Districts	Refuse Disposal District	Total	
2022-23	$ 234.51	$ 688.17 (3)	$111.83	$ 16.59 (1)	$ 11.41	$139.83	$1,062.51
				21.42 (2)		144.66	1,067.34
2021-22	230.22	692.24	114.27	16.06 (1)	10.70	141.03	1,063.49
				21.86 (2)		146.83	1,069.29
2020-21	224.52	683.17	122.08	16.51 (1)	9.59	148.18	1,055.87
				21.60 (2)		153.27	1,060.96
2019-20	217.07	672.66	118.14	17.11 (1)	9.83	145.08	1,034.81
				20.64 (2)		148.61	1,038.34
2018-19	211.36	644.66	103.32	14.37 (1)	8.92	126.61	982.63
				18.03 (2)		130.27	986.29
2017-18	205.37	625.46	102.96	14.68 (1)	9.26	126.90	957.73
				18.25 (2)		130.47	961.30
2016-17	200.95	615.61	103.89	14.77 (1)	9.27	127.93	944.49
				16.63 (2)		129.79	946.35
2015-16	200.74	613.74	103.73	14.80 (1)	9.53	128.06	942.54
				15.92 (2)		129.18	943.66
2014-15	196.14	600.22	100.99	14.80 (1)	9.14	124.93	921.29
				15.53 (2)		125.66	922.02
2013-14	191.74	583.21	99.24	15.79 (1)	9.43	124.46	899.41
				16.33 (2)		125.00	899.95
2012-13	184.47	565.50	106.28	16.43 (1)	10.02	132.73	882.70
				18.28 (2)		134.58	884.55
2011-12	176.11	548.89	110.59	17.17 (1)	10.51	138.27	863.27
				18.82 (2)		139.92	864.92
2010-11	167.82	534.63	112.97	17.13 (1)	10.50	140.60	843.05
				18.94 (2)		142.41	844.86
2009-10	157.06	515.15	110.88	15.95 (1)	10.17	137.00	809.21
				18.44 (2)		139.49	811.70
2008-09	147.47	503.01	102.80	14.51 (1)	9.82	127.13	777.61
				17.53 (2)		130.15	780.63

(1) Bronx Valley District
(2) Mamaroneck District
(3) Proposed

Office of State Comptroller Tax Levy Cap Reporting Form	
Proposed Budget Fiscal Year Ended June 30, 2023	
Prepared March 1, 2022	
Tax Levy Cap - Calculations and Totals	
Tax Levy Limit (Cap) Before Adjustments and Exclusions:	
1. a. Real property tax levy current fiscal year	$ 65,451,692
b. BID special assessment levies current fiscal year	700,000
Total taxes levied current fiscal year	66,151,692
2. Less total reserve amount (including interest earned) from current fiscal year	-
	66,151,692
3. Tax Base Growth Factor	1.0087
	66,727,212
4. Add PILOTS receivable current fiscal year	1,093,803
	67,821,015
Allowable levy growth factor (2% or rate of inflation, whichever is less)	1.0200
	69,177,435
5. Less PILOTS receivable forthcoming fiscal year	(1,390,350)
7. Plus available carryover from current fiscal year	813,548
Total Levy Limit (Cap) Before Adjustments and Exclusions	68,600,633
9. Adjustments for Transfer of Local Government Functions:	
Costs incurred from transfer of local government functions	-
Savings realized from transfer of local government functions	-
Total Adjustments for Transfer of Local Government Functions	-
Tax Levy Limit, Adjusted for Transfer of Local Government Functions	68,600,633
Exclusions:	
6. Tax levy necessary for expenditures resulting from tort	
orders/judgments over 5% current fiscal year tax levy	-
8. Tax levy necessary for pension contribution expenditures caused by growth in the system	
average actuarial contribution rate in excess of 2 percentage points:	
a. ERS	-
b. PFRS	-
c. TRS	-
Total Exclusions	-
Tax Levy Limit, Adjusted for Transfers and Exclusions	**$ 68,600,633**
Real property tax levy	$ 67,087,244
BID special assessments	700,000
Total Real Property Tax Levy	$ 67,787,244
Difference Between Tax Levy Limit and Tax Levy	**$ 813,389**
Do you plan to override the cap in the forthcoming year?	**No**
For informational purposes only:	
Total taxes levied current fiscal year	$ 66,151,692
Tax levy limit forthcoming fiscal year	68,600,633
Additional tax levy amount available within tax limit in forthcoming year	$ 2,448,941
Tax levy forthcoming year as percentage increase over current year tax levy	3.70%

CITY OF WHITE PLAINS
ASSESSED VALUATION OF TAXABLE REAL PROPERTY

	One to Three Family Residence	Other Family Residences	Commercial	Total Assessed Valuation (1)	State Equalization Rate	Full Valuation	Increase (Decrease) Amount	Increase (Decrease) Percent
2022-23	$116,203,891	$ 67,338,041	$102,532,197	$286,074,129	2.58%	$ 11,088,144,535	$ 400,150,813	3.7 %
2021-22	116,018,982	65,720,397	102,561,254	284,300,633	2.66	10,687,993,722	(48,457,486)	(0.5)
2020-21	115,864,367	65,625,893	103,025,697	284,515,957	2.65	10,736,451,208	214,975,892	2.0
2019-20	115,781,336	65,387,695	101,858,655	283,027,686	2.69	10,521,475,316	225,428,443	2.2
2018-19	115,816,025	63,174,567	104,150,697	283,141,289	2.75	10,296,046,873	1,410,902,993	15.9
2017-18	115,569,189	62,767,907	103,321,965	281,659,061	3.17	8,885,143,880	231,122,318	2.7
2016-17	115,264,619	59,141,077	102,522,994	276,928,690	3.20	8,654,021,563	258,415,199	3.1
2015-16	115,123,876	59,166,927	102,764,207	277,055,010	3.30	8,395,606,364	436,436,967	5.5
2014-15	114,939,821	57,220,667	104,818,607	276,979,095	3.48	7,959,169,397	592,044,914	8.0
2013-14	114,656,558	56,959,046	106,124,989	277,740,593	3.77	7,367,124,483	(80,770,004)	(1.1)
2012-13	114,757,907	54,259,743	106,554,446	275,572,096	3.70	7,447,894,486	(545,068,991)	(6.8)
2011-12	115,114,633	54,547,189	108,493,307	278,155,129	3.48	7,992,963,477	(881,448,700)	(9.9)
2010-11	116,684,188	55,034,084	109,600,594	281,318,866	3.17	8,874,412,177	(1,168,276,062)	(11.6)
2009-10	118,076,632	55,418,691	111,717,023	285,212,346	2.84	10,042,688,239	(509,652,743)	(4.8)
2008-09	118,436,012	55,608,043	116,145,322	290,189,377	2.75	10,552,340,982	10,435,127	0.1
2007-08	117,902,605	55,193,343	116,788,463	289,902,411	2.75	10,541,905,855	1,401,332,892	15.3
2006-07	117,281,934	55,476,793	123,395,837	296,154,564	3.24	9,140,572,963	602,262,257	7.1
2005-06	116,070,345	52,124,218	134,061,636	302,256,199	3.54	8,538,310,706	562,386,387	7.1
2004-05	115,034,569	52,353,935	137,291,805	304,680,309	3.82	7,975,924,319	849,979,735	11.9
2003-04	115,031,520	52,841,217	149,231,797	317,104,534	4.45	7,125,944,584	357,278,342	5.3

(1) Assessed values are established by the City of White Plains Assessor on March 1 of each year and includes special Franchise Assessments as established by the New York State Board of Equalization and Assessment.

RP-495 (9/08)

NYS BOARD OF REAL PROPERTY SERVICES
LOCAL GOVERNMENT EXEMPTION IMPACT REPORT
(for local use only -- not to be filed with NYS Board of Real Property Services)

Date: March 1, 2022

Taxing Jurisdiction: City of White Plains

Fiscal Year Beginning: July 01, 2022

Total equalized value in taxing jurisdiction: $ 15,991,952,519

Exemption Code (Column A)	Exemption Description (Column B)	Statutory Authority (Column C)	Number of Exemptions (Column D)	Total Equalized Value (Column E)	Percentage of Value Exempted (Column F)
12100	State Own	RPTL 404(1)	14	192,486,395	1.20%
13100	County Own	RPTL 406(1)	26	911,550,542	5.70%
13350	City Owned	RPTL 406(1)	162	935,508,255	5.85%
13800	Schools	RPTL 408	14	486,933,139	3.04%
14100	Owned USA	RPTL 400(1)	3	190,566,860	1.19%
18020	County IDA	RPTL 412-a & GML 874	18	197,625,968	1.24%
18040	Urban Ren	GML 506/555/560	8	19,624,031	0.12%
18600	Housing	RPTL 400(2)	3	269,079,457	1.68%
19950	Railroad	RPTL 456	1	33,893,217	0.21%
21600	Parsonage	RPTL 462	13	7,754,844	0.05%
25110	Churches	RPTL 420-a	72	421,239,341	2.63%
25120	Education	RPTL 420-a	17	213,627,441	1.34%
25130	Charitable	RPTL 420-a	19	30,314,186	0.19%
25210	Hospital	RPTL 420-a	21	798,903,100	5.00%
25230	Mental Imp	RPTL 420-a	8	81,709,302	0.51%
25300	Non Profit	RPTL 420-b	14	28,655,038	0.18%
25400	Fraternal	RPTL 428	1	538,759	0.00%
27350	Cemeteries	RPTL 446	3	10,457,364	0.07%
33401	City/County	RPTL 406(5)	1	38,759	0.00%
41101/23/33/41/43/63/73	Veterans	RPTL 458/a/b	621	30,442,981	0.19%
41400	Clergy	RPTL 460	19	1,104,651	0.01%
41800/41801/41806	Seniors	RPTL 467	106	16,040,968	0.10%
41930/41936	Disabilities-All	RPTL 459-c	8	1,407,169	0.01%
48510/48660/48670	Housing	PHL 33(1)(a) and PHFL 125/127	6	24,306,199	0.15%
		Totals	**1,178**	**4,903,807,966**	**30.66%**

The exempt amounts do not take into consideration any payments for municipal services.

Amount, if any, attributed to payments in lieu of taxes: $1,390,350
(details contained on RP-495-PILOT)

LOCAL GOVERNMENT EXEMPTION IMPACT REPORT

(for local use only -- not to be filed with NYS Board of Real Property Services)

Date: April 4, 2022

Taxing Jurisdiction: City of White Plains

Fiscal Year Beginning: July 01, 2022

Total equalized value in taxing jurisdiction: $ 15,991,952,519

Exemption Code (Column A)	Exemption Description (Column B)	Statutory Authority (Column C)	Number of Exemptions (Column D)	Payments in Lieu of Taxes (PILOTs) (Column E)
12100	STATE OWN	RPTL 400(2)	1	79,942
18020	COUNTY IDA	RPTL 412-a &	9	1,040,931
		GML 874		
18600	HOUSING	RPTL 404(1)	6	269,477

CITY OF WHITE PLAINS
SCHEDULE OF ESTIMATED VALUE OF
BUILDING CONSTRUCTION PERMITS ISSUED
LAST TEN FISCAL YEARS*

	New Non-Residential			New Residential			Miscellaneous (Alterations, Equipment, Installations, etc.)		
Fiscal Year	Number of Permits	Square Feet	Estimated Value	Number of Permits	Dwelling Units	Estimated Value	Number of Permits	Estimated Value	**Total Estimated Value Issued**
2020-21	1	7,727	$ 500,000	10	312	$ 42,248,741	1,668	$ 198,292,321	$ 241,041,062
2019-20	2	281,773	144,161,125	3	443	73,947,854	1,509	123,968,074	342,077,053
2018-19	1	2,661	744,000	13	574	106,420,804	1,803	96,816,283	203,981,087
2017-18	1	109,212	17,879,160	9	105	4,978,500	1,474	101,887,151	124,744,811
2016-17	2	8,585	1,455,000	8	8	2,858,000	1,582	131,674,198	135,987,198
2015-16	-	-	-	9	296	19,577,000	1,899	142,223,065	161,800,065
2014-15	4	87,144	25,090,900	9	31	5,771,579	1,713	91,420,908	122,283,387
2013-14	1	223,831	8,000,000	8	195	23,890,000	1,686	81,717,001	113,607,001
2012-13	-	-	-	3	49	4,650,000	1,670	87,940,067	92,590,067
2011-12	1	2,855	333,333	9	24	4,181,667	1,675	71,013,693	75,528,693

* Source - City of White Plains Building Department

CITY OF WHITE PLAINS
QUARTERLY SALES TAX RECEIPTS

Month	2016-2017	Variance Over / Under 15-16	2017-2018	Variance Over / Under 16-17	2018-19	Variance Over / Under 17-18	2019-20	Variance Over / Under 18-19	2020-21	Variance Over / Under 19-20	2021-22	Variance Over / Under 20-21
July	$ 3,721,805	3.7%	$ 3,499,460	-6.0%	$ 3,747,372	7.1%	$ 3,495,587	-6.7%	$ 3,154,771	-9.7%	$ 3,790,549	20.2%
August	3,388,752	-1.0%	4,232,520	24.9%	3,500,948	-17.3%	3,528,241	0.8%	3,285,256	-6.9%	3,543,321	7.9%
September	4,414,017	6.9%	3,335,546	-24.4%	3,744,163	12.3%	4,803,682	28.3%	2,876,235	-40.1%	4,609,764	60.3%
	11,524,574	**3.4%**	**11,067,526**	**-4.0%**	**10,992,483**	**-0.7%**	**11,827,510**	**7.6%**	**9,316,262**	**-21.2%**	**11,943,634**	**28.2%**
October	3,584,205	-7.6%	3,953,128	10.3%	3,639,983	-7.9%	3,608,318	-0.9%	3,549,080	-1.6%	3,870,292	9.1%
November	3,639,874	-4.0%	3,820,163	5.0%	3,599,834	-5.8%	3,578,341	-0.6%	3,416,681	-4.5%	3,872,984	13.4%
December	4,257,781	12.8%	4,106,666	-3.5%	4,076,901	-0.7%	5,247,193	28.7%	3,264,800	-37.8%	4,951,218	51.7%
	11,481,860	**0.3%**	**11,879,957**	**3.5%**	**11,316,718**	**-4.7%**	**12,433,852**	**9.9%**	**10,230,561**	**-17.7%**	**12,694,494**	**24.1%**
January	4,045,642	-0.2%	4,119,261	1.8%	4,094,116	-0.6%	4,575,641	11.8%	4,054,784	-11.4%	4,621,583	14.0%
February	3,220,221	-5.9%	3,505,117	8.8%	3,331,635	-4.9%	3,718,564	11.6%	3,357,157	-9.7%		
March	3,739,130	-4.8%	3,611,822	-3.4%	4,133,375	14.4%	3,312,253	-19.9%	3,427,606	3.5%		
	11,004,993	**-3.5%**	**11,236,200**	**2.1%**	**11,559,126**	**2.9%**	**11,606,458**	**0.4%**	**10,839,547**	**-6.6%**	**4,621,583**	
April	3,169,010	-9.6%	3,380,702	6.7%	3,334,283	-1.4%	2,665,412	-20.1%	3,537,914	32.7%		
May	3,327,847	0.4%	3,316,835	-0.3%	3,358,753	1.3%	2,266,985	-32.5%	3,493,426	54.1%		
June	3,871,026	-3.2%	4,187,795	8.2%	4,542,618	8.5%	2,143,008	-52.8%	4,244,231	98.1%		
	10,367,883	**-4.2%**	**10,885,332**	5.0%	**11,235,654**	**3.2%**	**7,075,405**	**-37.0%**	**11,275,571**	**59.4%**		
Total - Unrestricted	**$44,379,310**	**-0.97%**	**$ 45,069,015**	**1.6%**	**$ 45,103,981**	**0.1%**	**$ 42,943,225**	**-4.8%**	**$41,661,941**	**-3.0%**	**$ 29,259,711**	
							SEVEN MONTHS YEAR TO DATE:		**$ 23,601,607**		**$ 29,259,711**	**24.0%**
Restricted-Tax Stabilization	**$ 4,931,035**		**$ 5,007,666**		**$ 5,011,553**		**$ 4,771,469**		**$ 4,629,104**		**$ 3,251,078**	

Effective June 1, 2010, the City's portion of the sales tax rate was amended to 2.50% of which .25% is dedicated to the City's Tax Stabilization Account; total new rate 8.375.

CITY OF WHITE PLAINS
SCHEDULE OF PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS [1]

Fiscal Year	Property Tax Levy	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years [2]	Total Collections to Date	
		Amount Collected	Percent of Levy		Amount Collected	Percent of Levy
2020-21	$ 63,879,523	$ 63,490,820	99.39%	$ -	$ 63,490,820	99.39%
2019-20	61,436,820	61,082,948	99.42%	196,745	61,279,691	99.74%
2018-19	59,844,743	59,521,700	99.46%	250,561	59,772,261	99.88%
2017-18	57,844,321	57,594,024	99.57%	220,884	57,814,908	99.95%
2016-17	55,648,820	55,336,066	99.44%	295,458	55,631,524	99.97%
2015-16	55,616,023	55,317,834	99.46%	278,598	55,596,432	99.96%
2014-15	54,326,680	54,060,085	99.51%	253,476	54,313,561	99.99%
2013-14	53,253,982	52,945,567	99.42%	305,060	53,250,627	99.99%
2012-13	50,834,785	50,539,754	99.42%	294,196	50,833,950	100.00%
2011-12	48,985,900	48,560,717	99.13%	425,183	48,985,900	100.00%

(1) Source - City of White Plains Comprehensive Annual Financial Report for the Fiscal Year July 1, 2020 - June 30, 2021.

(2) Collections in subsequent years are through June 30, 2021.

CITY OF WHITE PLAINS, NEW YORK
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST FOUR FISCAL YEARS [1]

	2021	2020	2019	2018
REVENUES				
Taxes and related items	$ 113,707,881	$ 113,694,074	$ 114,221,546	$ 113,247,436
Intergovernmental	25,839,917	11,899,926	12,381,817	12,357,554
Charges for services	17,007,361	20,696,862	23,355,763	22,705,625
Licenses and permits	9,522,262	12,127,241	9,420,518	7,669,623
Fines and forfeitures	7,538,190	8,121,833	9,075,717	8,240,855
Interest	91,059	1,000,467	1,357,919	596,965
Fees and program income	4,025,234	4,766,085	5,418,931	5,594,141
Miscellaneous	6,598,762	5,963,379	6,032,208	3,968,642
Total Revenues	184,330,666	178,269,867	181,264,419	174,380,841
EXPENDITURES				
Current:				
Council and Boards	433,758	431,447	459,860	574,570
General Government	32,947,046	33,545,512	33,819,686	32,792,362
Public Works	29,316,255	29,020,559	29,353,669	29,268,960
Parking	12,519,302	12,687,230	12,730,844	12,314,804
Public Safety	68,747,796	65,085,499	64,971,500	65,136,646
Community Services	16,964,022	18,400,778	20,593,616	20,172,379
Debt Service:				
Principal	11,351,953	11,216,604	10,512,844	9,739,538
Interest and fiscal charges	4,314,775	4,314,601	3,837,379	4,033,851
Refunding bond issuance costs	89,732	-	-	-
Capital Outlay	8,805,293	13,984,892	12,668,810	13,865,592
Total Expenditures	185,489,932	188,687,122	188,948,208	187,898,702
Excess (Deficiency) of Revenues over Expenditures	(1,159,266)	(10,417,255)	(7,683,789)	(13,517,861)
OTHER FINANCING SOURCES (USES)				
Energy performance contract debt issued	-	-	-	3,217,627
Bonds issued	4,394,047	11,751,092	13,281,350	-
Refunding bonds issued	12,075,379	-	-	-
Issuance premium	2,799,797	1,796,285	1,363,179	-
Payment to refunded bond escrow agent	(14,134,425)	-	-	-
Transfers in	14,645,527	14,650,475	13,354,916	13,007,448
Transfers out	(14,645,527)	(14,650,475)	(13,354,916)	(13,007,448)
Total Other Financing Sources (Uses)	5,134,798	13,547,377	14,644,529	3,217,627
Net Change in Fund Balances	$ 3,975,532	$ 3,130,122	$ 6,960,740	$ (10,300,234)
Debt Service as a percentage of noncapital expenditures	8.85%	8.86%	8.07%	7.89%

(1) Source - City of White Plains Comprehensive Annual Financial Report for the Fiscal Year July 1, 2021 - June 30, 2022.

CITY OF WHITE PLAINS
FULL TIME SALARY SCHEDULES

CATEGORY	SALARY
Elected Officials	
Mayor	$ 167,000
Common Council Member (President's Stipend)	40,065
Common Council Member	37,565
Appointed Officials	
Assessor	$ 155,000
Budget Director	172,400
Deputy Budget Director	0
Commissioner of Building	172,400
Deputy Commissioner of Building	154,600
City Clerk	133,000
Deputy City Clerk	95,000
Corporation Counsel	225,000
Chief Deputy Corporation Counsel	0
Deputy Corporation Counsel	188,000
Chief of Staff	0
Commissioner of Finance	175,700
Deputy Commissioner of Finance	157,900
Chief Information Officer	158,500
Library Director	172,400
Personnel Officer	182,400
Deputy Personnel Officer	122,500
Physician	60,000
Commissioner of Parking	179,300
Deputy Commissioner of Parking I	147,000
Deputy Commissioner of Parking II	157,300
Commissioner of Planning	172,400
Deputy Commissioner of Planning	148,400
Commissioner of Public Safety	213,000
Deputy Commissioner of Public Safety	202,000
Commissioner of Public Works	188,504
Deputy Commissioner of Public Works	161,800
Commissioner of Purchase	142,800
Commissioner of Recreation & Parks	167,800
Deputy Commissioner of Recreation & Parks	147,000
Director of Youth Bureau	153,000

CITY OF WHITE PLAINS
FULL TIME SALARY SCHEDULES

CATEGORY/ BARGAINING UNIT	GRADE	MINIMUM	MAXIMUM
Managerial/ Confidential and MC7A	6	$ 47,879	$ 62,261
	7	50,142	65,206
	8	52,847	78,828
	9	56,548	84,287
	10	60,506	90,690
	11	64,740	96,555
	12	69,271	104,426
	13	74,122	112,404
	14	79,310	120,044
	15	84,861	127,727
	16	90,801	135,617
	17	97,158	147,596
	18	105,903	159,468
	19	115,433	171,782
	20	135,258	185,278
	Fire Chief	196,175	
	Police Chief	196,175	
	Asst. Police Chief	179,588	
CSEA, CS7A and CS8A	1	$ 37,284	$ 55,071
	2	38,816	57,320
	3	41,419	60,174
	4	42,513	62,961
	5	44,457	65,965
	6	45,633	68,342
	7	47,783	71,913
	7A	48,821	73,053
	8	50,367	75,924
	8Q	45,633	77,937
	9	53,409	81,177
	10	57,671	87,355
	11	61,420	93,002
	12	65,966	100,594
	13	70,542	108,271
	14	75,223	115,634
	15	79,954	123,031
	16	84,599	130,639
	17	92,689	142,172
	18	101,177	153,615
	19	109,457	165,481
	20	117,599	178,485
	School Crossing Guard	14,560	14,992
PBA and PBA1	Police Officer	$ 53,708	$ 105,175
	Sergeant	119,944	125,092
	Lieutenant	137,936	143,803
	Captain	158,626	165,321
PFFA and FIRA	Fire Fighter	$ 53,178	$ 103,909
	Lieutenant	118,495	123,585
PFFA Deputies	Deputy Chief	$ 156,708	$ 163,326
Teamsters and TEA1	Sanitation Worker	$ 42,966	$ 72,752
	Sanitation Driver	71,296	78,233
	Sanitation Leader	79,177	87,713

CITY OF WHITE PLAINS
FULL TIME PERSONNEL SUMMARY

DEPARTMENT	2018-19 ADOPTED BUDGET	2019-20 ADOPTED BUDGET	2020-21 ADOPTED BUDGET	2021-22 ADOPTED BUDGET	2022-23 PROPOSED BUDGET
GENERAL FUND:					
Council and Boards:					
Common Council	6	6	6	6	6
Zoning Board of Appeals	0	0	0	0	0
S/T	**6**	**6**	**6**	**6**	**6**
General Government:					
Office of the Mayor	6	6	6	6	6
City Clerk Office	6	6	6	6	6
Law Department	10	10	10	10	10
Assessor Office	5	5	5	5	5
Finance Department	17	17	17	17	17
Information Technology	7	7	7	7	7
Budget Department	4	4	4	4	4
Purchase Department	4	5	5	5	5
Planning Department	7	7	7	7	7
Building Department	23	23	23	23	23
Personnel Department	4	5	5	5	5
S/T	**93**	**95**	**95**	**95**	**95**
Public Works:					
Bureau of Administration	10	10	10	10	11
Bureau of Engineering	17	17	17	17	17
Bureau of Building Maintenance	19	19	19	19	21
Bureau of Garage and Shop	20	20	20	20	20
Bureau of Storm Water	2	2	2	2	2
Bureau of Highways	70	70	70	70	68
Bureau of Sanitation	62	60	60	60	60
S/T	**200**	**198**	**198**	**198**	**199**
Public Safety:					
Public Safety Administration	5	5	5	5	5
Fire Department	151	151	154	154	156
Police Department	228	228	233	233	236
S/T	**384**	**384**	**392**	**392**	**397**
Community Services:					
Recreation & Parks	14	14	14	14	14
Youth Bureau	13	13	13	13	13
S/T	**27**	**27**	**27**	**27**	**27**
Parking Department:					
Administration	8	7	7	7	7
Lots/Garages	46	46	46	46	46
Enforcement/Violations	38	38	38	38	38
Traffic Maintenance	6	6	6	6	6
S/T	**98**	**97**	**97**	**97**	**97**
TOTAL GENERAL FUND	**808**	**807**	**815**	**815**	**821**
Library Fund	36	35	35	35	35
Self Insurance Fund	1	1	1	1	1
Sewer Rent Fund	7	7	7	7	7
Water Fund	29	29	29	29	29
TOTAL AUTHORIZED PERSONNEL	**881**	**879**	**887**	**887**	**893**

CITY OF WHITE PLAINS
SUMMARY ANALYSIS OF STAFFING
FISCAL YEAR 2022-2023
PROPOSED BUDGET vs. PRIOR FISCAL YEARS

TOTAL STAFFING

	AUTH.	FILL	VAC.	% VAC.
Proposed Budget	893	846	47	5.3%
12/31/21	891	815	76	8.5%
06/30/21	887	805	82	9.2%
06/30/20	879	821	58	6.6%
06/30/19	881	797	84	9.5%
06/30/18	881	803	78	8.9%

STAFFING BY FUND

	GENERAL FUND		LIBRARY FUND		SEWER RENT FUND		WATER FUND		SELF INS. FUND	
	AUTH.	FILL	AUTH.	FILL	AUTH.	FILL	AUTH.	FILL	AUTH.	FILL
Proposed Budget	821	780	35	31	7	7	29	28	1	0
12/31/21	819	750	35	31	7	7	29	27	1	0
06/30/21	815	739	35	31	7	7	29	28	1	0
06/30/20	807	755	35	32	7	6	29	28	1	0
06/30/19	808	732	36	30	7	7	29	28	1	0
06/30/18	808	740	36	31	7	7	29	25	1	0

STAFFING BY FUNCTION

	GENERAL GOV'T			PUBLIC WORKS			PUBLIC SAFETY			COMMUNITY SERVICES		
	AUTH.	FILL	VAC.	AUTH.	FILL	VAC.	AUTH.	FILL	VAC.	AUTH.	FILL	VAC.
Proposed Budget	199	178	21	235	219	16	397	391	6	62	58	4
12/31/21	199	166	33	234	213	21	396	380	16	62	56	6
06/30/21	199	168	31	234	214	20	392	366	26	62	57	5
06/30/20	199	173	26	234	214	20	384	376	8	62	58	4
06/30/19	198	172	26	236	215	21	384	357	27	63	53	10
06/30/18	198	170	28	236	214	22	384	362	22	63	57	6

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CITY OF WHITE PLAINS
GENERAL FUND SUMMARY
SALARIES AND WAGES

Fiscal Year	Total Salaries & Wages	FY Change	Full-time Salaries & Wages	% of Total	Other than Full-time Salaries & Wages				% of Total
					Overtime	Part-time	Other [1]	Total	
2022-23 (Proposed)	$ 81,201,600	5.4%	$ 73,046,454	90.0%	$ 5,291,869	$ 2,708,728	$ 154,549	$ 8,155,146	10.0%
2021-22 (12/31/21)	77,063,043	0.3%	69,745,491	90.5%	4,913,553	2,249,450	154,549	7,317,552	9.5%
2020-21	76,820,272	2.5%	70,668,931	92.0%	4,893,843	1,102,864	154,634	6,151,341	8.0%
2019-20	74,923,833	0.6%	68,589,353	91.5%	4,239,362	1,896,879	198,239	6,334,480	8.5%
2018-19	74,441,233	-0.8%	67,342,495	90.5%	4,610,555	2,266,122	222,061	7,098,738	9.5%
2017-18	75,030,908	0.1%	67,835,235	90.4%	4,773,241	2,205,157	217,275	7,195,673	9.6%
2016-17	74,923,117	1.6%	67,479,561	90.1%	4,975,440	2,252,250	215,866	7,443,556	9.9%
2015-16	73,727,275	1.4%	66,944,901	90.8%	4,263,498	2,308,094	210,782	6,782,374	9.2%
2014-15	72,694,237	2.7%	66,025,915	90.8%	4,235,734	2,072,595	359,993	6,668,322	9.2%
2013-14	70,793,941	1.3%	64,975,188	91.8%	3,480,252	2,101,496	237,005	5,818,753	8.2%

(1) Includes 207-A Payments and Pensioners Payments.

SUMMARY OF NEGOTIATED WAGE SETTLEMENTS

F/Y	CSEA	Police	Fire	Teamsters
2022-23	0.00%	0.00%	0.00%	0.00%
2021-22	0.00%	0.00%	0.00%	0.00%
2020-21	3.00%	3.00%	3.00%	3.00%
2019-20	3.00%	3.00%	3.00%	3.00%
2018-19	1.25%	1.25%	0.25%	1.25%
2017-18	2.00%	2.50%	2.50%	2.00%
2016-17	2.00%	2.25%	2.25%	2.00%
2015-16	1.50%	2.00%	2.00%	2.00%
2014-15	2.00%	2.00%	2.00%	2.00%
2013-14	2.00%	2.00%	2.00%	2.00%

CITY OF WHITE PLAINS
FRINGE BENEFIT RATES

Health Insurance*	Monthly Premiums Individual	% Increase	Family	% Increase
January 1, 2023 (estimate)	$ 1,255.93	5.0%	$ 2,901.93	5.0%
January 1, 2022	1,196.12	11.3%	2,763.74	12.7%
January 1, 2021	1,074.87	4.2%	2,452.24	2.7%
January 1, 2020	1,031.82	-1.1%	2,387.58	-1.0%
January 1, 2019	1,042.85	2.7%	2,412.77	2.8%
January 1, 2018	1,014.98	7.5%	2,348.15	8.7%
January 1, 2017	944.39	11.2%	2,160.64	12.2%
January 1, 2016	849.01	5.5%	1,926.21	6.5%
January 1, 2015	805.05	4.3%	1,808.86	5.5%
January 1, 2014	771.54	0.5%	1,714.19	1.6%

* New York State Plan (Non-Medicare)

Social Security	Rate	Maximum Salary Subject to Withholding
2023 (estimate)	6.20% 1.45%	$147,000 No Limit
2022	6.20% 1.45%	$147,000 No Limit
2021	6.20% 1.45%	$142,800 No Limit
2020	6.2% 1.45%	$137,700 No Limit
2019	6.2% 1.45%	$132,900 No Limit
2018	6.2% 1.45%	$128,700 No Limit
2017	6.2% 1.45%	$127,200 No Limit
2016	6.2% 1.45%	$118,500 No Limit
2015	6.2% 1.45%	$118,500 No Limit
2014	6.2% 1.45%	$117,000 No Limit

CITY OF WHITE PLAINS
FRINGE BENEFIT RATES
NEW YORK STATE RETIREMENT SYSTEMS

	Pension Year Ending	No. of Employees	Salary Base (1)	Gross Contribution	Composite Percentage Rates
EMPLOYEES:					
	3/31/22	546	$ 39,670,403	$ 6,506,130	16.40 %
	3/31/21	532	39,240,237	5,748,872	14.65
	3/31/20	580	38,912,291	5,673,510	14.58
	3/31/19	553	38,802,082	5,770,915	14.87
	3/31/18	553	39,475,710	6,090,993	15.43
	3/31/17	567	38,120,220	5,939,705	15.58
	3/31/16	604	38,099,707	7,050,768	18.51
	3/31/15	560	38,212,059	7,622,845	19.95
	3/31/14	565	38,169,038	7,958,482	20.85
	3/31/13	572	38,032,280	7,749,360	19.10
	3/31/12	565	37,415,138	5,827,839	15.58
	3/31/11	593	38,362,370	3,955,963	10.30
	3/31/10	597	41,978,109	2,975,186	7.09
	3/31/09	611	40,003,254	3,267,070	8.17
	3/31/08	625	38,958,507	3,568,193	9.16
POLICE & FIRE:					
	3/31/22	333	$ 40,578,763	$11,514,003	28.37 %
	3/31/21	341	39,411,033	9,422,971	23.91
	3/31/20	335	39,126,458	8,684,529	22.20
	3/31/19	340	40,383,991	8,981,568	22.24
	3/31/18	340	38,900,754	9,069,870	23.32
	3/31/17	328	40,131,030	9,243,254	23.03
	3/31/16	336	35,646,847	8,329,872	23.37
	3/31/15	344	36,141,020	9,153,504	25.33
	3/31/14	344	36,103,141	9,648,718	26.73
	3/31/13	351	37,752,472	10,591,566	24.67
	3/31/12	349	36,849,244	7,377,743	20.02
	3/31/11	345	37,831,569	6,424,475	16.90
	3/31/10	373	36,252,597	4,832,609	13.33
	3/31/09	381	35,721,366	5,381,586	15.07
	3/31/08	380	32,970,785	4,762,007	14.44

(1) Estimated by the New York State Retirement Systems.

CITY OF WHITE PLAINS
COMMUNITY DEVELOPMENT EXPENDITURES BY PROGRAM YEAR AND CATEGORY
AS OF 6/30/21

Program Description	Program Years 1982-83 Thru 2017-18*	Program Year 2018-19	Program Year 2019-20	Program Year 2020-21	Totals
Acquisition of Real Property/Development	$ 3,105,031	$ -	$ -	$ -	$ 3,105,031
Public Works Facilities Site Improvements					
• Neighborhood Public Works Imp. Program	3,293,185	-	-	-	3,293,185
• Recreation & Parks related	1,299,765	-	-	-	1,299,765
• White Plains Parks	599,397	108,491	99,924	138,057	945,869
• Removal of barriers to handicapped	702,406	-	-	-	702,406
• No. Arterial & Bronx Parkway Access Ramp	366,450	-	-	-	366,450
• Mamaroneck Avenue	982,489	-	-	-	982,489
• Multi-purpose Neighborhood Center	1,067,628	-	-	-	1,067,628
• Eastview Rec. Facilities	292,075	-	-	-	292,075
• Gardella Park Playground	76,700	-	-	-	76,700
• WPHA Schuyler-Dekalb	159,296	-	-	-	159,296
• Senior Center	175,375	-	-	-	175,375
• Other	939,075	-	-	-	939,075
S/T	9,953,841	108,491	99,924	138,057	10,300,313
Economic Development	7,500				7,500
Clearance, Demolition, Rehabilitation					
• Winbrook	1,258,135	-	-	-	1,258,135
• Purdy House	229,835	-	-	-	229,835
S/T	1,487,970	-	-	-	1,487,970
Rehabilitation Loan & Grants	25,975,974	372,387	187,126	193,954	26,729,441
Special Projects for the Elderly	73,011	-	-	-	73,011
Provision for Public Services					
• Day Care	1,295,622	-	-	-	1,295,622
• Mother-Child Program	119,769	-	-	-	119,769
• Sr. Citizen Transportation	114,391	-	-	-	114,391
• For the Alcoholic	351,032	-	-	-	351,032
• Centro Hispano	1,305,121	24,960	17,356	19,515	1,366,952
• YMCA/YWCA Programs	173,057	5,120	5,700	27,070	210,947
• Meals on Wheels	728,632	16,640	14,250	57,917	817,439
• Sr. Personnel Employment	75,500	-	-		75,500
• Thomas H. Slater Center	1,113,056	19,200	19,000	20,000	1,171,256
• Ecumenical Food Pantry	439,795	20,480	19,000	20,000	499,275
• White Plains Housing Info. Services	657,708	14,080	14,250	56,990	743,028
• Impact Academy	17,932	-	-	-	17,932
• Westco/Slater Center	176,401	-	-	-	176,401
• Center for Learning	88,668	-	-	-	88,668
• Westchester Legal Services	154,432	8,960	9,500	10,311	183,203
• Grace Church Community Center	415,263	23,009	30,400	49,536	518,208
• After School Scholarships	464,881	25,600	19,000	35,000	544,481
• Camp Scholarships	949,133	70,400	55,100	19,971	1,094,604
• Programs for Developmentally Disabled	197,857	9,600	8,550	5,500	221,507
• Performing Arts Center	110,000	-	-	-	110,000
• Other	1,408,883	17,920	24,689	199,907	1,651,399
S/T	10,357,133	255,969	236,795	521,717	11,371,614
Completion of Urban Renewal Projects	3,480,848	-	-	-	3,480,848
Code Enforcement	4,910,109	148,459	141,959	150,945	5,351,472
Planning & Management Development	882,732	-	-	-	882,732
Administration:					
• General	6,068,626	146,043	147,839	180,792	6,543,300
• Cable TV Outreach	262,455	-	-	-	262,455
• Human Relations	360,000	-	-	-	360,000
Categorical Program Settlement Grant	10,672,055	-	-	-	10,672,055
TOTAL:	**$ 77,597,285**	**$ 1,031,349**	**$ 813,643**	**$ 1,185,465**	**$ 80,627,742**

***Includes 1983-84 Jobs Bill**

Note: The FY 2016-17 General Fund budget will receive reimbursement from the Community Development Fund for certain administrative services provided by the Departments of Law, Finance and Planning. The Community Development Fund also provides funding for certain capital projects in the Capital Improvement Program.

CITY OF WHITE PLAINS
SPECIAL REVENUE FUND
WHITE PLAINS URBAN RENEWAL AGENCY
STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE [1]
JUNE 30, 2021

	Central Renewal Project Federal NY R-37	Main Mamaroneck WPUR-13	TOTAL
Revenues:			
Miscellaneous:			
Rent	$ 92,626	$ -	$ 92,626
Interest	79	-	79
Total Revenues	**92,705**	**-**	**92,705**
Expenditures:			
Community Services:			
Direct Costs	46,749	-	46,749
Total Expenditures	**46,749**	**-**	**46,749**
Excess of Revenues (Under) Expenditures	45,956	-	45,956
Fund Balance-Beginning of Year	359,643	230	359,873
FUND BALANCE AT END OF YEAR	**$ 405,599**	**$ 230**	**$ 405,829**

[1] Source - City of White Plains Comprehensive Annual Financial Report for the Fiscal Year July 1, 2020 - June 2021

Note: The FY 2022-2023 General Fund budget will receive reimbursement from the Urban Renewal Agency for certain administrative services provided by the Departments of Law, Finance and Planning.

CITY OF WHITE PLAINS
SPECIAL REVENUE FUND
YOUTH DEVELOPMENT FUND [1]
STATEMENT OF REVENUES AND EXPENDITURES

	FY 21-22 Grant 12/31/21	FY 21-22 Actual 12/31/21	FY 22-23 Planned Grants
REVENUES:			
Grants:			
Child Care Stabilization Grant	$ 827,900	$ 413,950	$ 413,950
Friends of Youth Bureau	141,800	-	50,000
Great Potential	44,164	31,913	55,705
Higher Aims Program	40,000	-	40,000
OASAS	146,132	130,007	196,543
Research Foundation for Mental Hygiene	105,708	24,544	-
TANFS Summer Employment	47,370	43,460	43,460
This Way Ahead - NY Youth Employment	8,062	-	12,000
THRIVE	10,517	10,517	-
Twenty First Century	779,403	155,880	-
US Dept of Health & Human Services	30,334	-	-
West Community Foundation	80,459	50,459	-
Westchester County Invest-in-Kids	104,043	34,781	138,000
Work Force Investment Act (WIOA)	139,005	-	139,005
Total Revenues	$ 2,504,897	$ 895,511	$ 1,088,663
EXPENDITURES:			
Grants:			
Child Care Stabilization Grant	$ 827,900	$ 9,008	$ 413,950
Friends of Youth Bureau	141,800	20,914	50,000
Great Potential	44,164	35,785	55,705
Higher Aims Program	40,000	17,757	40,000
OASAS	146,132	113,451	196,543
Research Foundation for Mental Hygiene	105,708	24,544	-
TANFS Summer Employment	47,370	43,460	43,460
This Way Ahead - NY Youth Employment	8,062	4,964	12,000
THRIVE	10,517	7,375	-
Twenty First Century	779,403	159,886	-
US Dept of Health & Human Services	30,334	227	-
West Community Foundation	80,459	20,470	-
Westchester County Invest-in-Kids	104,043	83,872	138,000
Work Force Investment Act (WIOA)	139,005	-	139,005
Total Expenditures	$ 2,504,897	$ 541,713	$ 1,088,663

[1] As of July 1996, the City established a new special revenue fund to account for various grants related to youth. A separate multi-year fund was deemed suitable to best address differing lengths and terms of various grants which the City has been successful in receiving. These grants are administered by the City's Youth Bureau.

CITY OF WHITE PLAINS
CABLE TV FUND
SUMMARY OF PRELIMINARY BUDGET
JULY 1, 2022 - JUNE 30, 2023[1]

	OPERATING BUDGET	TCAP CAPITAL	TOTAL CABLE TV FUND
REVENUES:			
Licenses:			
Franchise Fee	$ 302,500	$ -	$ 302,500
PEG Grant	-	248,000	248,000
Other	1,500	800	2,300
Appropriated Fund Balance	100,000	-	100,000
TOTAL	$ 404,000	$ 248,800	$ 652,800
EXPENDITURES:			
Salaries & Wages	$ 230,106	$ -	$ 230,106
Employee Benefits	117,888	-	117,888
Materials & Supplies	4,500	-	4,500
Direct Costs	34,023	-	34,023
Equipment-Studio	-	10,000	10,000
Equipment-Other	-	13,700	13,700
Reserve for Financing	17,483	225,100	242,583
TOTAL	$ 404,000	$ 248,800	$ 652,800

[1] Source: Preliminary Budget as revised by the Budget Director for the Executive Director of the Cable Television Access Commission.

CITY OF WHITE PLAINS
CABLE TV FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	FY 20-21 Actual	FY 21-22 Revised Budget 12/31/21	FY 21-22 Exp/Oblig 12/31/21	Projected Actuals 06/30/22
Revenues & Other Sources:				
Licenses:				
Franchise Fee	$ 359,433	$ 352,500	$ 150,000	$ 352,500
PEG Grant	252,471	248,000	242,544	248,000
Miscellaneous:				
CTV Productions	1,918	1,000	1,165	2,000
Other	-	-	-	
Interest Income	3,137	3,000	483	800
Appropriated Fund Balance	-	161,810	-	-
TOTAL	616,959	$ 766,310	$ 394,192	603,300
Expenditures & Other Uses:				
Salaries & Wages	308,249	$ 216,305	126,673	242,842
Employee Benefits	140,444	115,241	59,643	135,394
Materials & Supplies	6,803	4,775	1,659	4,239
Direct Costs	37,982	30,161	14,134	27,161
Equipment-TV Studio	63,156	12,000	2,797	12,000
Equipment-Other	-	22,500	2,331	22,500
Transfer to Capital Projects	-	-	-	-
Reserve for Financing	-	365,328	-	-
TOTAL	556,634	$ 766,310	$ 207,237	444,136
Excess of Revenues & Other Sources Over/(Under) Expenditures & Other Uses	60,325			159,164
Fund Balance - Beginning of Year	533,195			593,520
Fund Balance - End of Year	$ 593,520 *			$ 752,684 *
* Fund Balance Components:				
Operating Fund Balance	$ (170,037)			$ -
TCAP Capital Fund Balance	763,557			752,684
	$ 593,520			$ 752,684

GLOSSARY

ACCRUAL BASIS OF ACCOUNTING. A method that recognizes the financial effect of transactions, events and interfund activities when they occur, regardless of the timing of related cash flows.

ACTIVITY. A specific and distinguishable service provided by the government of the City of White Plains.

ACTUARIAL. The statistical calculation of risks, premiums, etc. for insurance purposes.

AMORTIZATION. The gradual reduction of a financial commitment according to a specified schedule of times and amounts.

APPROPRIATION. The legal authorization granted by the Common Council to make expenditures and to incur obligations.

ASSESSED VALUATION. A valuation set upon real estate or other property by the City as a basis for levying taxes.

ASSESSMENT ROLL. The official list containing the legal description of each parcel of property and its assessed valuation.

ASSIGNED FUND BALANCE. Amounts of fund balance that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed, except for stabilization arrangements.

BALANCED BUDGET. Total revenues, other financing sources and appropriation of fund balance equals the total of appropriations/expenditures and other financing used in governmental funds.

BOND. A written promise to pay a specified sum of money at a specified date or dates in the future. See also general obligation, revenue, and serial bonds.

BOND ANTICIPATION NOTE. Short-term interest-bearing notes issued by a government in anticipation of bonds to be issued at a later date. The notes are retired from the proceeds of the bond issue to which they are related. The City does not issue revenue and tax anticipation notes which are repaid exclusively from taxes or the earnings from an enterprise fund.

BONDS AUTHORIZED AND UNISSUED. Bonds which have been authorized by the Common Council but not issued and which can be issued and sold without further authorization.

BUDGET. A financial work plan embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

GLOSSARY

BUSINESS IMPROVEMENT DISTRICT. The Business Improvement District (BID) is a defined area within which businesses pay an additional tax or fee in order to fund improvements within the district's boundaries. The BID provides services such as cleaning streets, providing security, funding streetscape enhancements, and marketing. The services provided by the BID are supplemental to those already provided by the municipality. Grant funds acquired through the BID for special programs can be utilized as applicable.

CAPITAL EXPENDITURES. Expenditures which result in the acquisition of, or addition or improvements to, City facilities.

CAPITAL OUTLAY. The cash contribution to capital programming made by the Water Fund and to provide funds to implement water-related projects included in the City's Capital Improvement Program.

CAPITAL PROGRAM. A plan developed by the City's Capital Projects Board for capital expenditures to be incurred each year over a six-year period. It sets forth each project and specifies the resources estimated to be available to finance the project.

CASH TO CAPITAL. The cash contributions to capital programming made by the General and Library funds to provide funds to implement the City's Capital Improvement Program.

CERTIORARI. A judicial proceeding to review an assessment of real property.

"CHIPS". The New York State Consolidated Highway Improvement Program. A New York State local aid program designed to improve the physical condition of local streets and bridges.

COMMITTED FUND BALANCE. Amounts of fund balance that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision making authority.

COMPONENT UNIT. Legally separate entities, such as the Cable Television Access Fund and the Urban Renewal Agency, which meet any of the following tests: the primary government appoints the majority of the Board and is able to impose its will on the unit, and/or is in a relationship of financial benefit; the unit is fiscally dependent upon the primary government; or the audited financial statements would be misleading if data from the unit were not included.

DEBT. An obligation resulting from the borrowing of money. The City's debt includes bonds and bond anticipation notes.

DEBT LIMIT. The maximum amount of debt which is legally permitted. In NYS, the debt limit is 7% of the average full valuation of assessable property within the City for the past five years.

DEBT SERVICE. The amount of money required to pay annual interest and principal on outstanding debt.

DEFICIT. Excess of expenditures or liabilities over revenues or assets.

GLOSSARY

DEPARTMENT. An operational unit of City government created by the City Charter.

DEPRECIATION. (1) Expiration in the service life of fixed assets (buildings, machinery, equipment, etc.) attributable to normal wear and tear. (2) The proportion of the cost of a fixed asset which is charged as an expense during a particular period.

DIRECT COSTS. A category of expenditures encompassing contractual services, insurance, legal judgments, taxes, abatements and other similar costs.

ENTERPRISE FUND. A fund, such as the White Plains Water Fund, whose operations are financed in a manner similar to a private business in which the cost of providing goods or services is recovered through user charges.

ENVIRONMENTAL FACILITIES CORPORATION (EFC). State entity authorized to sell debt for approved municipal projects and to provide a subsidy that reduces the cost of the debt issue to the municipality until the debt is retired.

FISCAL PERFORMANCE GOALS. Written policies which were adopted by the Common Council to guide the City's financial management practices.

FISCAL YEAR. A 12-month period to which the annual operation budget applies. In White Plains, the fiscal year runs from July 1 through June 30.

FUND. A fiscal and accounting entity to control and account for the use of government resources.

FULL VALUATION. The valuation of assessable property within the City of White Plains which is calculated by applying a State Equalization Rate for the purpose of "equalizing" assessment practices statewide. Full valuation is the basis of computing the city's debt and taxing limits.

FUND BALANCE. Governmental funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the difference between governmental fund assets and liabilities, the fund equity is referred to as fund balance.

GENERAL FUND. The general fund should be used to account for and report all financial resources not accounted for and reported in another fund.

GENERAL OBLIGATION BONDS. Bonds for the payment of which the full faith and credit of the City are pledged.

GOALS-ORIENTED PERFORMANCE MEASUREMENT BUDGET. A term used in the City of White Plains to describe its budget document and budgeting process. Basically, the budget has been developed to align services (activities) with City-wide goals so that resources may be allocated based upon performance and in support of specific goals.

GLOSSARY

GOVERNMENTAL FUND. Governmental fund reporting focuses primarily on the sources, uses, and balances of current financial resources and often had a budgetary orientation. The governmental fund category includes the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds.

INTERNAL SERVICE FUND. Internal service funds may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

LONG-TERM DEBT. Debt with a maturity of more than one year.

MAJOR FUND. A governmental or enterprise fund reported as a separate column in the basic fund financial statements.

MORTGAGE TAX RECEIPTS. A municipality's local share of mortgage transactions which occur within its jurisdiction.

NET POSITION. In Proprietary funds, the difference between the assets and the liabilities plus or minus the net position of the fund from the prior year. The total amount is the net position of the fund. The assets are the operating revenues and the non-operating revenues. The liabilities are the operating expenses and non-operating expenses.

OBJECT. Identifies the nature of articles to be purchased or the service obtained as distinguished from the results obtained from expenditure.

ORDINANCE. A formal legislative enactment by the Common Council having the full force of effect of law. The budget is adopted by ordinance.

P.I.L.O.T. An acronym for Payment in Lieu of Taxes, referring to agreements between the taxing entity and the taxpayer whereby a negotiated payment is substituted for the property tax. PILOTs are usually for a fixed period of time and are often used in conjunction with private/public development projects.

PRO FORMA. For form's sake. Used to denote a sample statement which may either be wholly or partially hypothetical, actual facts, estimates, or proposals.

PROPRIETARY FUNDS. Funds, such as enterprise and internal service funds, which focus on determination of operating income, changes in net assets or cost recovery, financial position, and cash flows.

RESERVE FOR FINANCING. An account established annually to provide for the settlement of pending labor contracts; for temporary funding of unforeseen needs of an emergency or non-recurring nature; to permit orderly budgetary adjustments when revenues are lost through the actions of other government bodies; to provide the local match for public or private grants: to meet unexpected small increases in service delivery costs. Reserve for Financing funds may only be appropriated by ordinance or resolution of the Council.

GLOSSARY

RESOLUTION. An order of the Common Council requiring less legal formality than an ordinance.

RESTRICTED FUND BALANCE. Amounts of fund balance that are restricted to specific purposes. Fund balance should be reported as restricted when constraints placed on the use of resources are either: a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation.

RETAINED EARNINGS. An equity account which records the accumulated earnings of an enterprise fund.

REVENUE BONDS. Bonds whose principal and interest are payable exclusively from an enterprise fund. The City has not utilized this financing option.

SERIAL BONDS. Bonds whose principal interest are paid in periodic installments over the life of the bond.

SOURCE. Used to describe the origin of City revenues.

SPECIAL FRANCHISE ASSESSMENTS. Assessments on utilities which run through City rights-of-way. Special Franchise assessments are determined by New York State.

SPECIAL REVENUE FUNDS. Used to account for the proceeds of specific revenue sources, other than expendable trusts and capital projects, that are legally restricted to expenditures for specific purposes, such as Library Fund and Youth Development Fund.

"STAR". The New York State School Tax Relief Program. A State exemption program administered by the City to provide school tax relief for taxpayers of owner-occupied residences.

TAX CERTIORARI ACCOUNT. An account which reflects the property tax refunds that result from successful challenges to the City's determination of assessed property values. The term "tax certiorari" is the formal name of the legal procedure involved.

TAX STABILIZATION ACCOUNT. A fund wherein the proceeds from ¼ % sales tax is held to either address a significant and unforeseen shortfall in a major revenue source; provide funding for a significant and unforeseen increase in expenditures; and/or to be appropriated in the adoption of an annual budget to reduce a projected increase in property taxes to no more than 2 ½ %.

TAXING LIMIT. The maximum rate at which the city may levy a tax. In New York State, the taxing limit is 2% of the average of the full valuation of assessable property within the City for the past five years.

UNASSIGNED FUND BALANCE. Unassigned fund balance is the residual classification for the general fund. The classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

"WPSD". The White Plains School District which is co-terminus with the City, but a separate taxing and administrative entity.

ACRONYMS

ACH	Automated Clearing House
AHOP	Affordable Home Ownership Program
AIM	Aid and Incentives to Municipalities
ARHP	Affordable Rental Housing Program
AV	Assessed Valuation
BCI	Bureau of Criminal Investigation
BID	Business Improvement District
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CDCAC	Community Development Citizens Advisory Board
CIP	Capital Improvement Program
COBRA	Consolidated Omnibus Budget Reconciliation Act
CSEA	Civil Service Employees Association
DEC	Department of Environmental Conservation
EFC	Environmental Facilities Corporation
ETPA	Emergency Tenants Protection Act
FED	Federal Government
FEMA	Federal Emergency Management Agency
FMLA	Family Medical Leave Act
FOIL	Freedom Of Information Law
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Governmental Finance Officers Association
GIS	Geographic Information System
HUD	Housing and Urban Development
IDA	Industrial Development Agency
LED	Light Emitting-Diode
MTA	Municipal Transportation Authority
NY	New York State
NYC	New York City
NYSHIP	New York State Health Insurance Program
OSHA	Occupational Safety and Health Administration
OSPS	Orchard Street Pump Station
PERB	Public Employment Relations Board
PESH	New York Public Employees Safety and Health Bureau
RAR	Residential Assessment Ratio
SCAR	Small Claims Assessment Review
SCRIE	Senior Rent Increase Exemption
SEC	Security Exchange Commission
SWPPP	Stormwater Pollution Prevention Plan
TSLED	Traffic Safety Law Enforcement Division
WC	Westchester County
WP	White Plains

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